San Diego County
Local Agency Formation Commission
Regional Service Planning | Subdivision of the State of California

SAN DIEGO COUNTY
LOCAL AGENCY FORMATION COMMISSION

REGULAR MEETING AGENDA
Monday, November 4, 2024

Doors Open: 8:00 A.M.
Meeting Starts: 8:15 A.M.

In-Person Participation
County Administration Center
1600 Pacific Highway, Room 302
San Diego, California

Video-Teleconference Participation
https://www.zoom.us/join
Meeting ID 895 6767 7168 | Passcode 508649
(669) 900-9128

Video Viewing Only
@sandiegolafco9909

San Diego LAFCO		
Commissioner	**Appointing Authority**	**Affiliation**
Chair Stephen Whitburn	Mayor of the City of San Diego	City of San Diego
Vice Chair Barry Willis	Independent Special Districts	Alpine Fire Protection
Jim Desmond	Board of Supervisors	County of San Diego
Joel Anderson	Board of Supervisors	County of San Diego
Kristi Becker	Cities Selection Committee	City of Solana Beach
Jo MacKenzie	Independent Special Districts	Vista Irrigation
Dane White	Cities Selection Committee	City of Escondido
Harry Mathis	Commission	General Public
Alternate David A. Drake	Independent Special Districts	Rincon del Diablo MWD
Alternate Brigette Browning	Commission	General Public
Alternate John McCann	Cities Selection Committee	City of Chula Vista
Alternative Nora Vargas	Board of Supervisors	County of San Diego
Alternate Marni von Wilpert	Mayor of the City of San Diego	City of San Diego

Participation Instructions:

In person attendance by the public is welcomed. LAFCO meets in Room 302 in the County Administration Center (1600 Pacific Highway). Three-hour visitor parking is available using the Ash Street entrance. To provide comments on any item, please turn in a speakers slip to LAFCO staff before the item commences.

Remote participation by video or telephone is welcomed through Zoom by following these instructions.

Comments by Video	Comments by Telephone
1. Click or type the link found at the top of the agenda	1. Dial + 1-669-900-9128
2. Type the Meeting ID identified on the top of this agenda followed by the Passcode	2. Dial the Meeting ID identified at the top of the agenda followed by the Passcode
3. Click the raise hand icon	3. Dial *9 to raise your hand
4. LAFCO will announce your name as it appears when it is your turn to speak	4. LAFCO will call out the last 4 digits of your phone number when it is your turn to speak
5. Click the speaker icon to unmute to speak	5. Dial *6 to unmute yourself

All comments – whether provided in person or remotely (video and telephone) – are limited to three minutes for individuals and five minutes for agencies and community organizations. The Chair may adjust the time allowance as they deem appropriate in managing the Commission's business.

Remote participation by e-mail is also welcomed by sending comments to Commission Clerk Erica Sellen at erica.sellen@sdcounty.ca.gov.

- All e-mails received before 3:00 P.M. one business day before the meeting will be forwarded to the Commission and posted online prior to the start of the meeting. These comments will also be referenced at the meeting.

- All e-mails received after 3:00 P.M. one business day before the meeting and up until the conclusion of the item by the Commission will be noted for the record by LAFCO staff with a good-faith summary and subsequently posted online.

Public Accommodations:

Assistance for the disabled is available by contacting LAFCO staff prior to the meeting. To the extent possible, accommodation requests should be submitted at least 72 hours in advance.

Spanish language translation services are readily available at LAFCO meetings. Translation services covering other languages may be made available upon request at least 72 hours prior to the meeting.

Contact Information:

Erica Sellen
Commission Clerk
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1. **8:15 A.M. – CALL TO ORDER BY CHAIR**

   a) **Roll Call of Commissioners Present**

   b) **Pledge of Allegiance**

2. **STATEMENT (JUST CAUSE) AND/OR CONSIDERATION OF A REQUEST TO PARTICIPATE REMOTELY (EMERGENCY CIRCUMSTANCES) BY A COMMISSIONER, IF APPLICABLE.**

3. **AGENDA REVIEW**
   The Executive Officer will summarize the agenda as well as to advise of any requested changes. The Chair will also consider requests from Commissioners.

4. **PUBLIC COMMENT AND**
   OPPORTUNITY FOR PUBLIC TO REQUEST DISCUSSION ON CONSENT ITEMS
   Opportunity for members of the public to speak to the Commission on any subject matter within the Commission's growth management duties/interests but not on the agenda. Three-minute limit. This is also an opportunity for the public to request discussion on a consent calendar item.

5. **CONSENT ITEMS**
   All items calendared as consent are considered ministerial and subject to a single motion approval. The Chair will entertain requests by Commissioners to pull any items for discussion.

   a) **Approval of Meeting Minutes for October 7, 2024 (action)**
   The Commission will consider action minutes prepared by the Commission Clerk for the October 4, 2024 meeting. Recommendation to approve as presented. (Pages xx-xx)

   b) **Commission Ratification | Recorded Payments for September 2024 (action)**
   The Commission will review a report identifying all payments made and received for September 2024. Recommendation to ratify payments as presented. (Pages xx-xx)

   c) **Budget Update for 2024-2025 | First Quarter Actuals with Year-End Projections (action)**
   The Commission will review a report comparing budgeted and actual transactions through the first quarter of 2024-2025 and related analysis. The report projects the Commission is on pace to finish the fiscal year generally as expected with a net surplus of $0.064 million or 2%. Recommendation to formally accept and provide direction to staff as needed. (Pages xx-xx)

   d) **Proposed "Bryant - Felicita Road Reorganization" |**
   Annexation to the City of Escondido and Related Actions (RO24-03) (action)
   The Commission will consider a reorganization proposal with the principal action to annex 0.4 unincorporated acres to the City of Escondido. The affected territory as submitted is presently developed with a single family residence at 2334 Felicita Road (238-320-12). The reorganization also includes a concurrent detachment from County Service Area No. 135 as well as exclusion from Rincon del Diablo Municipal Water District's Improvement District E. Staff recommends conditional approval with a discretionary modification to include a 0.13-acre frontage portion of Monticello Drive. It is also recommended the Commission waive protest and find the project is exempt under CEQA Guidelines Section 15319. (Pages xx-xx)

CONSENT ITEMS CONTINUED…

e) **Notice of Administrative Approval of "Delgado–Andrade 24th Street Out-of-Agency Wastewater Services" | City of National City (OAS24-12) (information)**
The Commission will receive notice of an administrative approval by the Executive Officer for the City of National City to provide out-of-agency services to an unincorporated property located within the City's sphere of influence. The authorization is specific to wastewater service to an existing single-family residence at 2616 East 24th Street and premised on abating a public health and safety threat given documentation of a failing septic system. This notice is being provided for information consistent with adopted policy. (Pages xx-xx)

f) **Progress Report on 2024-2025 Workplan (action)**
The Commission will receive a progress report on the adopted workplan and activities associated with the 30 projects set for 2024-2025. It is recommended the Commission formally receive the item as well as provide general direction to staff on any potential amendments for formal consideration at a future meeting. (Pages xx-xx)

g) **Report on Active Proposals and Related Activities (information)**
The Commission will receive a status report on active proposals currently on file as well as anticipated filings based on ongoing discussions with proponents. The item is for information and satisfies LAFCO's reporting requirement. (Pages xx-xx)

6. **PUBLIC HEARING ITEMS |**
COMMISSIONER DISCLOSURE OF EX PARTE COMMUNICATIONS
Public hearing items require expanded public notification per provisions in State law or have been voluntarily scheduled by the Executive Officer to ensure opportunity for public input. All public hearing items require verbal disclosures by Commissions regarding any material communications.

a) **CONTINUED PUBLIC HEARING**
Proposed Final Report and Related Actions |
Municipal Service Review on the Oceanside Region (action)
The Commission will receive a proposed final report on the scheduled municipal service review on the Oceanside region and its full continuance from the October 7, 2024 meeting. The item addresses the Commission's task in statute to independently evaluate the availability and performance of public services relative to community needs and make related determinations. Three local agencies under LAFCO oversight are covered in the report – City of Oceanside, Oceanside Small Craft Harbor District, and Morro Hills Community Services District – and collectively serve approximately 180,000 residents. The report remains largely intact from its draft presentations in June and August 2024 and a subsequent public review period. Revisions are shown in track-change format. Material changes apply to the Executive Summary and outlining of key conclusions and recommendations. The report also incorporates additional environmental justice analysis as required under local policy. It is recommended the Commission formally accept the proposed final report as presented and take ancillary actions as detailed. (Pages xxx-xxx)

7. BUSINESS CALENDAR

Business items involve regulatory, planning, or other items that do not require a noticed hearing.

a) Proposed "Dragovic – Sunset Drive Out-of-Agency Wastewater Services" | City of Vista (OAS24-10) (action)

The Commission will consider a request by the City of Vista to provide new out-of-agency wastewater services to an unincorporated parcel located within its sphere of influence. The affected territory and its lone subject parcel is 1.25 acres in size and developed with a single-family residence at 1678 Sunset Drive. The purpose of the request is to provide access to public wastewater services to support a pending lot-split as allowed by the County of San Diego. Staff recommends approval of the request and related wastewater allowance to accommodate up to four residential units (one single-family residence and accessory dwelling unit post lot-split). Standard terms are also recommended along with making an exemption finding under the California Environmental Quality Act. (Pages xxx-xxx)

b) Proposed Amendments to Policy L-106 | Conducting Municipal Service Reviews (discussion)

The Commission will consider proposed amendments to Legislative Policy 106 (L-106) and its governing provisions related to conducting municipal service reviews. The proposed amendments incorporate Commission feedback provided as part of a scheduled discussion on October 7, 2024. Staff recommends approval of the proposed amendments with an immediate effective date. (Pages xxx-xxx)

c) Quarterly Updates on High Priority Projects | Municipal Service Reviews on Healthcare Districts + San Diego Association of Governments (information)

The Commission will receive quarterly updates on two of its high priority projects underway as part of the adopted workplan. The first of these two projects involve a municipal service review on the four healthcare districts in San Diego County – Fallbrook, Grossmont, Palomar, and Tri-City – and serves as a follow up to an earlier study completed in 2015. The second of these two projects involves a municipal service review on the San Diego Association of Governments and serves as the first study of the organization by LAFCO. The updates are for information purposes. (Pages xxx-xxx)

d) Report on the 2024 CALAFCO Annual Conference (discussion)

The Commission will receive a report on overnight attendance at the California Association of LAFCOs' (CALAFCO) Annual Conference, held October 16th-18th in Fish Camp (Yosemite). (Pages xxx-xxx)

8. EXECUTIVE OFFICER REPORT

9. COMMISSIONER ANNOUNCEMENTS & REQUESTS FOR FUTURE ITEMS

10. CLOSED SESSION

a) Conference with Legal Counsel--Anticipated Litigation:

Pursuant to Government Code Section 54956.9(d)(3)): Significant exposure to litigation pursuant to paragraph (3) of subdivision (d) of Section 54956.9 related to San Diego Unified Port District. (One case.)

11. ADJOURNMENT

Attest to Posting:

Erica Sellen
Commission Clerk

5a

AGENDA REPORT
Consent | Action

November 4, 2024

TO: Commissioners

FROM: Erica Sellen, Commission Clerk

SUBJECT: **Approval of Meeting Minutes | Regular Meeting of October 7, 2024**

SUMMARY

The San Diego County Local Agency Formation Commission (LAFCO) will consider draft minutes prepared for the regular meeting held on October 7, 2024. The minutes are in action form and being presented for formal Commission approval.

BACKGROUND

The Ralph M. Brown Act was enacted by the State Legislature in 1953 and – among other items – requires public agencies to maintain written minutes for qualifying meetings.

DISCUSSION

This item is for San Diego LAFCO to consider approving action minutes for the October 7, 2024, regular meeting. The attendance record for the meeting follows.

- All regular Commissioners were present except Dane White (City of Escondido).
- All alternate Commissioners were present except Nora Vargas (County) and Marni von Wilpert (City of San Diego).

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Dane White, City of Escondido
John McCann Alt., City of Chula Vista
Chair Stephen Whitburn, City of San Diego
Marni von Wilpert, Alt., City of San Diego
Vice Chair Barry Willis, Alpine Fire Protection
Jo MacKenzie, Vista Irrigation
David Drake, Alt., Rincon del Diablo
Harry Mathis, General Public
Brigette Browning, Alt., General Public

ANALYSIS

The attached draft minutes for the October 7, 2024, regular meeting accurately reflect San Diego LAFCO's deliberations as recorded by the Commission Clerk. A video recording of the meeting has also been posted on the Commission's website (www.sdlafco.org).

RECOMMENDATION

It is recommended San Diego LAFCO approve the draft minutes prepared for the October 7, 2024, regular meeting as presented. This recommendation is consistent with Alternative One outlined in the proceeding section.

ALTERNATIVES FOR ACTION

The following alternatives are available to San Diego LAFCO:

Alternative One (recommended):
Approve the attached draft minutes prepared for the October 7, 2024, regular meeting with any requested corrections or clarifications.

Alternative Two:
Continue the item to the next regular meeting and provide direction to staff as needed.

PROCEDURES

This item has been placed on San Diego LAFCO's agenda as part of the consent calendar. A successful motion to approve the consent calendar will include taking affirmative action on the staff recommendation as provided unless otherwise specified by the Commission.

Respectfully,

Erica A. Sellen

Erica Sellen
Commission Clerk

Attachment:

1) Draft Meeting Minutes for October 7, 2024

DRAFT MINUTES
SAN DIEGO LAFCO
October 7, 2024 REGULAR MEETING

1. 8:15 A.M. – CALL TO ORDER BY CHAIR

Item 1a
ROLL CALL

The regular meeting was called to order at 8:21 a.m. by Chair Whitburn. The Commission Clerk performed the roll call with the following attendance recorded.

Regulars Present:	Joel Anderson, County of San Diego Kristi Becker, City of Solana Beach Jim Desmond, County of San Diego Jo MacKenzie, Vista Irrigation District Harry Mathis, Public Stephen Whitburn, City of San Diego (CHAIR) Barry Willis, Alpine Fire Protection District (VICE CHAIR)
Alternates Present:	Brigette Browning, Public David Drake, Rincon del Diablo Municipal Water District John McCann, City of Chula Vista (voting)
Members Absent:	Nora Vargas, County of San Diego (alternate) Marni von Wilpert, City of San Diego (alternate) Dane White, City of Escondido (regular)

The Commission Clerk confirmed a quorum with eight voting members present with Alternate Commissioner McCann voting in absence of Commissioner White.

Also present at the time of roll call were the following LAFCO staff: Executive Officer Keene Simonds; Assistant Executive Officer Priscilla Mumpower; Commission Counsel Holly Whatley; Local Government Analyst II Michaela Peters; Local Government Analyst I Meghan Traynor; Communication Associate Aiden Velasquez; GIS Analyst Dieu Ngu; and Commission Clerk Erica Sellen. LAFCO Consultants Chris Cate and Adam Wilson were also present.

Commissioner Browning left the meeting at 9:57 a.m.

Item 1b
PLEDGE OF ALLEGIANCE

Commissioner MacKenzie led the Pledge of Allegiance.

2. STATEMENT (JUST CAUSE) AND/OR CONSIDERATION OF A REQUEST TO PARTICIPATE REMOTELY (EMERGENCY CIRCUMSTANCES) BY A COMMISSIONER, IF APPLICABLE

None.

3. AGENDA REVIEW

Chair Whitburn asked Executive Officer Simonds if there were any requests to remove or rearrange items on the agenda. Executive Officer Simonds stated no changes to the agenda were needed while confirming the previously noticed hearing involving the Oceanside region municipal service review (Item 7a) will be continued to the November 4th meeting. The Executive Officer also noted no supplemental correspondence had been received.

4. PUBLIC COMMENT AND RELATED ITEMS

Chair Whitburn invited anyone from the public to address the Commission on a matter not directly related to an agenda item. The Commission Clerk confirmed there were no registered speakers (audience or remote) or live e-mail comments.

5. CLOSED SESSION

a) **Public Employee Performance Evaluation**
California Government Code Section 54957(b)
Employee: Keene Simonds

b) **Conference with Legal Counsel--Anticipated Litigation:**
Pursuant to Government Code Section 54956.9(d)(3)): Significant exposure to litigation pursuant to paragraph (3) of subdivision (d) of Section 54956.9 related to San Diego Unified Port District. (One case.)

Chair Whitburn invited public comments on either closed session item. The Commission Clerk confirmed there were no registered speakers (audience or remote) or live e-mail comments. Chair Whitburn then adjourned the meeting into close session.

After returning from closed session, Commission Counsel Holly Whatley reported there was no reportable action for Item 5a and Executive Officer Simonds reported similarly for Item 5b.

6. CONSENT ITEMS (Commenced at 9:35 a.m.)

Item 6a
Approval of Meeting Minutes for August 5, 2024
Item presented to approve draft action minutes prepared for the Commission's August 5, 2024 meeting. Recommendation to approve.

Item 6b
Commission Ratification |
Recorded Payments for July and August 2024
Item presented to ratify recorded payments made and received by the Executive Officer for July and August 2024. Recommendation to ratify.

Commissioner MacKenzie requested an itemization of County payments. Executive Officer Simonds stated a breakdown would be provided in a future quarterly report.

CONSENT ITEMS CONTINUED…

Item 6c
Notice of Administrative Approval |
"Nguyen–Busch Drive Out-of-Agency Wastewater Services" (OAS24-11)
Item presented to receive a notice of an administrative approval by the Executive Officer for the City of Vista to provide out-of-agency services to an unincorporated property located within the City sphere of influence. The authorization is specific to wastewater service to an existing single-family residence at 752 Busch Drive and premised on abating a public health threat given documentation of a failing septic system. Information only per policy.

Item 6d
Notice of Administrative Approval |
"Shen–Pinecrest Avenue Out-of-Agency Wastewater Services" (OAS24-08)
Item presented to receive a notice of an administrative approval by the Executive Officer for the City of Escondido to provide out-of-agency services to an unincorporated property located within the City sphere of influence. The authorization is specific to wastewater service to an existing single-family residence at 1155 Pinecrest Avenue and premised on abating a public health threat given documentation of a failing septic system. Information only per policy.

Item 6e
Approval of Independent Audit Expense for 2023-2024
Item presented to consider approval of an independent audit expense in the amount of $10,950 with O'Conner and Company covering 2023-2024 fiscal year. The expense has been negotiated by the Executive Officer and equals the charge to LAFCO for services provided by O'Conner and Company in auditing the prior fiscal year plus a 4% inflation adjustment. Approval of the audit expense by the Commission is necessary under adopted policy and would allow LAFCO to defer the otherwise need to perform a competitive bid process to a later date. Recommendation to approve.

Item 6f
Progress Report on 2024-2025 Workplan
Item presented to receive a progress report on the adopted workplan and activities associated with the 30 projects set for 2024-2025. Recommendation to formally receive and provide general direction to staff as needed.

Item 6g
Report on Active Proposals and Related Activities
Item presented to receive a status report on active proposals currently on file as well as anticipated filings based on ongoing discussions with proponents. Information only.

Item 6h
Proposed Update to Conflict of Interest Code
Item presented to consider amendments to its adopted Conflict of Interest Code as part of a biennial review. The proposed amendments are considered minor and involve adding two positions – Commission Clerk and Communications Associate – to the list of LAFCO employees required to file annual statements of economic interest. The proposed amendments are being presented for Commission approval and for subsequent filing with the County of San Diego Board of Supervisors as the code-reviewing body for LAFCO. Recommendation to approve.

CONSENT ITEMS CONTINUED…

**

Commissioner McCann motioned with second from Commissioner MacKenzie to approve the entire consent calendar with staff recommendation (Alternative One) as presented.

Roll call requested:

AYES:	Anderson, Becker, Desmond, MacKenzie, Mathis, McCann (voting), Whitburn, and Willis
NOES:	None
ABSENT:	Vargas, von Wilpert, and White
ABSTAINING:	None

The Commission Clerk confirmed the motion was approved 8-0.

**7. PUBLIC HEARING ITEMS |
COMMISSIONER DISCLOSURE OF EX PARTE COMMUNICATIONS**

**Item 7a
Proposed Final Report and Related Actions |
Municipal Service Review on the Oceanside Region**

Item continued to the next regular meeting.

Chair Whitburn restated the request from the Executive Officer to continue the item to the November 4th meeting.

Chair Whitburn invited the public to address the Commission on the continuance of the item. The Commission Clerk confirmed there were no registered speakers (audience or remote) or live e-mail comments.

Through the Chair, Commission Counsel Holly Whatley recommended a formal motion to continue this item to the next regular meeting.

**

Commissioner Willis motioned with second from Commissioner MacKenzie to continue Item 7a to the November 4, 2024, regular meeting.

Roll call requested:

AYES:	Anderson, Becker, Desmond, MacKenzie, Mathis, McCann (voting), Whitburn, and Willis
NOES:	None
ABSENT:	Vargas, von Wilpert, and White
ABSTAINING:	None

The Commission Clerk confirmed the motion was approved 8-0.

PUBLIC HEARING ITEMS CONTINUED…

Item 7b
Proposed "O'Ryan – Calavo Drive Change of Organization" |
Annexation to the Otay Water District & Conforming Sphere Action (CO24-05)
Item presented to consider a change of organization proposal initiated by landowner petition. The proposal seeks Commission approval to annex 0.30 acres of unincorporated territory within the Spring Valley community to the Otay Water District (WD). The affected territory comprises one undeveloped legal parcel entirely within Otay WD's sphere of influence. The proposal's purpose is to establish wastewater service to facilitate the planned development of one single-family residence and accompanying accessory dwelling unit (ADU). Staff recommends conditional approval of the proposal with a modification to include 8.11 acres of adjacent public right-of-way along Avocado Boulevard as a boundary enhancement with a conforming sphere amendment. Waivers recommended and include the applicant fee for the corresponding sphere amendment associated with the proposed modification, proceeding without a new municipal service review that would otherwise be required under LAFCO Policy L-106, and dismissing protest proceedings. It is separately recommended the Commission make exemption findings under the California Environmental Quality Act.

Chair Whitburn invited any disclosures from Commissioners on material ex parte communications. No disclosures were reported.

Local Government Analyst II Michaela Peters provided the staff presentation.

Chair Whitburn proceeded to open the hearing and invited comments from the public. The Commission Clerk confirmed there were no registered speakers (audience or remote) or live e-mail comments.

Chair Whitburn invited questions and comments from the Commissioners. General discussion followed.

The Chair proceeded to close the hearing and made a motion to approve.

**

Commissioner Whitburn motioned with a second from Commissioner McCann to approve the staff recommendation as listed in the agenda report.

Roll call requested:

AYES:	Anderson, Becker, Desmond, MacKenzie, Mathis, McCann (voting), Whitburn, and Willis
NOES:	None
ABSENT:	Vargas, von Wilpert, and White
ABSTAINING:	None

The Commission Clerk confirmed the motion was approved 8-0.

8. BUSINESS ITEMS

Item 8a
Review of Policy L-106 |
Conducting Municipal Service Reviews
Item presented to review Legislative Policy 106 (L-106) and its governing provisions in conducting municipal service reviews. The item is in response to recent deliberations involving the municipal service review prepared on the Oceanside region and a parallel request by the Commission to have a focused discussion on L-106 and whether any changes merit consideration. Any changes the Commission identifies will be presented in actionable form at a future meeting. Discussion only.

Assistant Executive Officer Priscilla Mumpower provided the staff presentation.

At the request of the Chair, the Commission Clerk confirmed there were no registered speakers (audience or remote) or live e-mail comments.

Chair Whitburn proceeded to invite questions and comments from the Commissioners. General discussion followed with feedback to the Executive Officer on suggested changes ahead of staff returning with the item for future formal action.

Item 8b
Quarterly Progress Report |
Municipal Service Review on Wholesale Water Agencies: San Diego County Water Authority and Metropolitan Water District of Southern California
Item presented to receive a verbal presentation as part of a planned quarterly report advising on the progress in preparing the scheduled municipal service review on wholesale water agencies operating in San Diego County. This includes a comprehensive review of the San Diego County Water Authority and a proportional review of the Metropolitan Water District of Southern California. The quarterly report is for information with the opportunity to provide general feedback. Information only.

LAFCO Consultant Chris Cate provided the presentation on behalf of staff.

Chair Whitburn proceeded to invite questions and comments from the Commissioners. General discussion followed.

Item 8c
FY25 Appointments to the California Association of Southern Region LAFCOs
Item presented to formally make two appointments to the California Association of Southern Region LAFCOs (Imperial, Los Angeles, Orange, Riverside, San Bernardino, and San Diego) consisting of one regular and one alternate covering FY2025.

Assistant Executive Officer Priscilla Mumpower provided the staff presentation.

At the request of the Chair, the Commission Clerk confirmed there were no registered speakers (audience or remote) or live e-mail comments.

BUSINESS ITEMS CONTINUED…

Item 8c Continued…

At the invitation of Chair Whitburn, Commissioners discussed options and preferences.

**

Commissioner Becker motioned with second from Commissioner Desmond to appoint Jo MacKenzie as the regular member and Barry Willis as the alternate member to the California Association of Southern Region LAFCOs.

Roll call requested:

AYES:	Anderson, Becker, Desmond, MacKenzie, Mathis, McCann (voting), Whitburn, and Willis
NOES:	None
ABSENT:	Vargas, von Wilpert, and White
ABSTAINING:	None

The Commission Clerk confirmed the motion was approved 8-0.

Item 8d
Consideration and Possible Approval of Seventh Amendment to Executive Officer's Employment Contract, Including Salary Adjustment
Item presented to consider a recommendation by the Executive Officer Compensation Committee (Desmond, Whitburn, and Willis) to approve a seventh amendment to the employment agreement with Executive Officer Simonds. The Executive Officer Compensation Committee recommends an amendment to increase the Executive Officer's annual salary.

At the request of the Chair, the Commission Clerk confirmed there were no registered speakers (audience or remote) or live e-mail comments.

Chair Whitburn provided an update from the Executive Officer Compensation Committee and the agreement therein that the Executive Officer's performance has been outstanding and merited a salary increase. The Chair advised the specific recommendation of the Committee is to adjust Mr. Simonds' salary to $244,335 effective September 20, 2024, and authorize an annual cash-out of accrued vacation hours of up to 65 hours.

**

Commissioner Whitburn motioned with second from Commissioner McCann to approve the Committee recommendation as listed in the agenda report.

Roll call requested:

BUSINESS ITEMS CONTINUED…

Item 8d Continued…

AYES:	Anderson, Becker, Desmond, MacKenzie, Mathis, McCann (voting), Whitburn, and Willis
NOES:	None
ABSENT:	Vargas, von Wilpert, and White
ABSTAINING:	None

The Commission Clerk confirmed the motion was approved 8-0.

9. EXECUTIVE OFFICER REPORT

Executive Officer Keene Simonds noted the following items:

- Introduced new employees, Communications Associate Aiden Velasquez and Local Government Analyst I Joelle Burila.
- Commissioners MacKenzie and Willis will be joining LAFCO staff at the CALAFCO Annual Conference in Yosemite on October 14th – 18th.
- Thanked Olivenhain MWD General Manager and Chair of the Special Districts Advisory Committee, Kim Thorner, for hosting the most recent SDAC meeting in September.

10. COMMISSIONER ANNOUNCEMENTS | REQUESTS FOR FUTURE ITEMS

- Commissioner Willis would like an Agricultural Liaison position to help famers with the SALC grant.

11. ADJOURNMENT TO NEXT MEETING

With no further business, Chair Whitburn adjourned the meeting at 10:33 a.m.

I hereby attest the minutes above accurately reflect the deliberations of the Commission at its October 7, 2024 meeting.

ATTEST,

Erica Sellen
Commission Clerk

5b

AGENDA REPORT
Consent | Action

November 4, 2024

TO: Commissioners

FROM: Keene Simonds, Executive Officer
Erica Sellen, Commission Clerk

SUBJECT: **Commission Ratification | Recorded Payments for September 2024**

SUMMARY

The San Diego County Local Agency Formation Commission (LAFCO) will receive a report identifying payments made and received for September 2024. The payments cover all recorded transactions for the one month period and include $0.167 million in total distributions made by the Executive Officer. More than two-thirds of all payments made tie to the County of San Diego for payroll reimbursements as well as charges for general overhead and information technology services. Most of the remaining payments made involve professional services tying to consultant and legal usage. Payments received total $0.374 million and primarily tie to local agency apportionments for 2024-2025.

BACKGROUND

Accounting Policies and Procedures

San Diego LAFCO's policies provide direction to the Executive Officer to maintain appropriate accounting controls for all financial transactions on behalf of the Commission. Spending allowances are specified and include bid procedures for financial transactions at or above $10,000 (unless waived due to unique circumstances) and separate Commission approval for any transactions at or above $125,000.

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John McCann Alt., City of Chula Vista
Chair Stephen Whitburn, City of San Diego
Marni von Wilpert, Alt., City of San Diego
Vice Chair Barry Willis, Alpine Fire Protection
Jo MacKenzie, Vista Irrigation
David Drake, Alt., Rincon del Diablo
Harry Mathis, General Public
Brigette Browning, Alt., General Public

DISCUSSION

This item is for San Diego LAFCO to consider ratification of all payments made and received by the Executive Officer for September 2024. A detailing of these transactions is provided in Attachment One. The item separately provides the Commission the opportunity to provide feedback to LAFCO staff and inform potential changes in purchasing practices and/or accounting procedures going forward.

ANALYSIS

San Diego LAFCO's recorded payments made by the Executive Officer covering September 2024 total $166,864 with 70% – or $117,193 – tied to transactions with the County of San Diego. This includes payroll reimbursements covering two pay periods as well as expenses for general overhead and information technology services. All expenses are consistent with the adopted budget. Revenues collected total $373,851 and primarily involve collecting local agency apportionments with the balance involving one new application filing.

RECOMMENDATION

It is recommended San Diego LAFCO ratify the payments made and received by the Executive Officer for September 2024 as presented. This recommendation is consistent with Alternative One in the proceeding section.

ALTERNATIVES FOR ACTION

The following alternatives are available to San Diego LAFCO:

Alternative One (recommended):
Ratify the recorded payments received and made by the Executive Officer for September 2024 as shown in Attachment One.

Alternative Two:
Continue to the next regular meeting and provide direction to staff as needed.

Alternative Three
Take no action.[1]

1 Payment ratifications are not required under LAFCO policy but are presented to the Commission per practice.

PROCEDURES

This item has been placed on San Diego LAFCO's agenda as part of the consent calendar. A successful motion to approve the consent calendar will include taking affirmative action on the staff recommendation unless otherwise specified by the Commission.

On behalf of the Executive Officer:

Erica A. Sellen

Erica Sellen
Commission Clerk

Attachment:

1) Recorded Transactions in September 2024

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SAN DIEGO LAFCO
Expenses by Vendor Detail
September 2024

Payable | Receivable Party	Date	Account	Amount	Purpose	Type	Funding Account
E | 3MC Strategies						
	9/18/2024	52370.F · Professional Services	8,280.00	Consultant Services | Intergovernmental Relations	electronic	1000 · County Account (44595)
E | Accessible						
	9/30/2024	52270 · Memberships	490.00	Website Compliance Annual Fee	credit card	3558-60 · SDCCU Visa Credit Card
E | Ace Parking						
	9/5/2024	52610 · Non-Travel/In-County	10.00	EO Parking	debit card	3558 · SDCCU Checking
	9/25/2024	52530 · Office Lease	840.00	Monthly Parking Rent	electronic	1000 · County Account (44595)
			850.00			
E | ADW Consulting LLC						
	9/25/2024	52370.F · Professional Services	10,650.00	Consultant Services | Intergovernmental Relations	electronic	1000 · County Account (44595)
E | After Effects (Adobe)						
	9/10/2024	52270 · Memberships	20.99	Monthly Video Editing Software Subscription	credit card	3558-60 · SDCCU Visa Credit Card
	9/15/2024	52270 · Memberships	19.99	Monthly Adobe DC Pro Upgrade	debit card	3558 · SDCCU Checking
			40.98			
E | Alaska Airlines						
	9/3/2024	52622 · Training/Registration Out-County	316.19	Airfare | CALAFCO Conference (AV)	credit card	3558-60 · SDCCU Visa Credit Card
E | Amazon						
	9/2/2024	52344 · Stores Unallocated	210.02	General Office Supplies	credit card	3558-60 · SDCCU Visa Credit Card
E | Ambius						
	9/10/2024	52344 · Stores Unallocated	434.23	Monthly Service for Office Plants	check	3558 · SDCCU Checking
E | ARCC (Assessor Recording County)						
	9/5/2024	52490 · Publications	50.00	NOE Fee | Sky Ranch (CO23-13)	check	3558 · SDCCU Checking
	9/5/2024	52490 · Publications	50.00	NOE Fee | Sky Ranch SOI (CO23-13)	check	3558 · SDCCU Checking
			100.00			
E | Assura Software						
	9/18/2024	52074 · Telecommunications	750.00	Website Hosting Support Services	electronic	1000 · County Account (44595)
E | AT&T Mobility						
	9/26/2024	52074 · Telecommunications	560.83	Monthly Cell Phone | LAFCO Staff	check	3558 · SDCCU Checking
E | Barrio Star						
	9/24/2024	52610 · Non-Travel/In-County	237.75	Staff Lunch | AV First Day Onboarding	debit card	3558 · SDCCU Checking
E | CALAFCO						
	9/5/2024	52622 · Training/Registration Out-County	830.00	Annual Conference Registration (AV)	check	3558 · SDCCU Checking
E | Canva						
	9/7/2024	52270 · Memberships	12.99	Monthly Subscription	credit card	3558-60 · SDCCU Visa Credit Card
E | Chase Design Inc						
	9/25/2024	52334 · Printing	750.00	Design Work for Remaining Jobs	check	3558 · SDCCU Checking
E | Corodata						
	9/26/2024	52330 · Office Expense	60.45	Document Storage	check	3558 · SDCCU Checking
E | County of San Diego						
	9/1/2024	52354 · Mail/Postage ISF	739.80	Mail/Postage Services	electronic	1000 · County Account (44595)
	9/1/2024	52178 · Vehicle Maintenance	143.20	Vehicle Maintenance Services	electronic	1000 · County Account (44595)
	9/1/2024	52182 · Vehicle Fuel	0.00	Vehicle Fuel	electronic	1000 · County Account (44595)
	9/1/2024	52758 · Vehicle Lease	165.49	Vehicle Lease	electronic	1000 · County Account (44595)
	9/1/2024	52721 et al. · Communications (IT) Services	6,811.68	County IT Services (ITRACK)	electronic	1000 · County Account (44595)
	9/13/2024	51110 et al. · Employee Payroll	53,940.27	Payroll | Pay Period 2025-06	electronic	1000 · County Account (44595)
	9/27/2024	51110 et al. · Employee Payroll	51,870.07	Payroll | Pay Period 2025-07	electronic	1000 · County Account (44595)
	9/30/2024	52270 · Memberships	3,504.67	FY24-25 ESRI License	electronic	1000 · County Account (44595)
	9/30/2024	52550.B · County Overhead Costs	15.88	County Surcharge | A-87 1st Quarter	electronic	1000 · County Account (44595)
	9/30/2024	52504 · Equipment Rental	1.69	County Surcharge | Xerox	electronic	1000 · County Account (44595)
			117,192.75			
E | DoorDash						
	9/22/2024	52330 · Office Expense	73.88	SDAC Meeting Refreshments	debit card	3558 · SDCCU Checking
E | Fax Plus						
	9/8/2024	52330 · Office Expense	9.26	Monthly Fax Machine Payment	debit card	3558 · SDCCU Checking
E | Granicus Inc						
	9/4/2024	52370.I · Professional Services	8,678.88	Website Support Services	electronic	1000 · County Account (44595)

SAN DIEGO LAFCO
Expenses by Vendor Detail
September 2024

Payable | Receivable Party	Date	Account	Amount	Purpose	Type	Funding Account
E | Harland Clarke						
	9/4/2024	52330 · Office Expense	539.28	Checks & Deposit Slips Order	debit card	3558 · SDCCU Checking
E | Joelle Burila						
	9/26/2024	52330 · Office Expense	16.00	Reimbursement | AV First Day Gift	check	3558 · SDCCU Checking
E | Lazy Dog						
	9/29/2024	52610 · Non-Travel/In-County	70.92	EO Debriefing with BW	debit card	3558 · SDCCU Checking
E | Manchester Financial 5th Ave LP						
	9/18/2024	52530 · Office Lease	11,816.47	Office & Storage Rent	electronic	1000 · County Account (44595)
	9/25/2024	52330 · Office Expense	190.00	TV Wall Mount Installation & Labor	electronic	1000 · County Account (44595)
			12,006.47			
E | Meghan Traynor						
	9/26/2024	52610 · Non-Travel/In-County	134.02	Reimbursement | MTS Pass & Travel to Meetings	check	3558 · SDCCU Checking
E | Michaela Peters						
	9/26/2024	52610 · Non-Travel/In-County	70.71	Reimbursement | Oceanside MSR Debriefing	check	3558 · SDCCU Checking
E | Motivational Systems Inc						
	9/26/2024	52330 · Office Expense	350.42	Replacement of Office Suite Name Tags & Labor	check	3558 · SDCCU Checking
E | Pacific Apparel						
	9/20/2024	52344 · Stores Unallocated	362.78	Embroidery for LAFCO Team Jackets	debit card	3558 · SDCCU Checking
E | Patagonia						
	9/11/2024	52344 · Stores Unallocated	1,581.82	LAFCO Team Jackets	credit card	3558-60 · SDCCU Visa Credit Card
E | QuickBooks						
	9/4/2024	52330 · Office Expense	99.00	Monthly Service for Online QuickBooks	debit card	3558 · SDCCU Checking
E | Ready Refresh						
	9/17/2024	52330 · Office Expense	83.44	Monthly Water Service	credit card	3558-60 · SDCCU Visa Credit Card
E | Starbucks						
	9/20/2024	52330 · Office Expense	22.00	SDAC Meeting Refreshments	credit card	3558-60 · SDCCU Visa Credit Card
E | Tenaya Lodge						
	9/4/2024	52622 · Training/Registration Out-County	253.43	Deposit | CALAFCO Conference Rooms (1)	credit card	3558-60 · SDCCU Visa Credit Card
E | The Corner Drafthouse						
	9/12/2024	52610 · Non-Travel/In-County	143.08	EO Debriefing with Outside Counsel et al.	debit card	3558 · SDCCU Checking
	9/29/2024	52610 · Non-Travel/In-County	81.72	EO, AEO & HW Briefing	debit card	3558 · SDCCU Checking
			224.80			
E | The Local Eatery						
	9/6/2024	52610 · Non-Travel/In-County	110.43	EO & City of San Diego Briefing	debit card	3558 · SDCCU Checking
E | Trace Wilson						
	9/10/2024	52610 · Non-Travel/In-County	77.73	Reimbursement | La Jolla Proponent Lunch Meeting	debit card	3558 · SDCCU Checking
E | Voice of San Diego						
	9/4/2024	52610 · Non-Travel/In-County	70.04	PolitiFest 2024 Registration (MT)	credit card	3558-60 · SDCCU Visa Credit Card
E | Xerox						
	9/23/2024	52504 · Equipment Rental	248.70	Xerox Rental	electronic	1000 · County Account (44595)
E | YouTube						
	9/29/2024	52270 · Memberships	13.99	Monthly Streaming Support Services	debit card	3558 · SDCCU Checking
EXPENSE TOTAL			166,864.19			

SAN DIEGO LAFCO
Expenses by Vendor Detail
September 2024

Payable | Receivable Party	Date	Account	Amount	Purpose	Type	Funding Account
R | 5780 Quarry Rd LLC						
	9/26/2024	46234 · Applications	6,405.00	Processing Fees (CO24-14)	check	3558 · SDCCU Checking
R | Alta Parcels, L.P.						
	9/26/2024	46234 · Applications	610.00	Time Extension Fees (CO22-20)	check	3558 · SDCCU Checking
R | Padre Dam MWD						
	9/30/2024	45918 · LAFCO Apportionment	362,443.48	LAFCO Apportionment FY24-25	electronic	1000 · County Account (44595)
	9/30/2024	49200 · Interest & Dividends	904.25	Interest Payment to Account 46725	electronic	1000 · County Account (44595)
	9/30/2024	49200 · Interest & Dividends	1,906.41	Interest Payment to Account 46726	electronic	1000 · County Account (44595)
	9/30/2024	49200 · Interest & Dividends	571.28	Interest Payment to Account 46727	electronic	1000 · County Account (44595)
			365,825.42			
R | Keys Project LLC						
	9/26/2024	52490 · Publications	50.00	Recording Fees (CO24-01)	check	3558 · SDCCU Checking
R | Nguyen						
	9/26/2024	46234 · Applications	480.38	Processing Fees (OAS24-11)	check	3558 · SDCCU Checking
R | Shen						
	9/26/2024	46234 · Applications	480.25	Processing Fees (OAS24-08)	check	3558 · SDCCU Checking
REVENUE TOTAL			373,851.05			

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AGENDA REPORT
Consent | Action

November 4, 2024

TO: Commissioners

FROM: Keene Simonds, Executive Officer
Erica Sellen, Commission Clerk

SUBJECT: **Budget Update for 2024-2025 |**
First Quarter Actuals with Year-End Projections

SUMMARY

The San Diego County Local Agency Formation Commission (LAFCO) will review a report comparing budgeted and actual transactions through the first quarter of 2024-2025 and related analysis. The total budget for the fiscal year – operating and non-operating – is $2.912 million. The Commission finished the first quarter expending 17% of total budgeted expenses while collecting 74% of total budgeted revenues. The report projects the Commission is on pace to finish the fiscal year generally as expected with a net surplus of $0.064 million or 2%. No amendments are recommended at this time. The report is being presented to the Commission to formally accept and provide direction to staff as needed.

BACKGROUND

San Diego LAFCO's adopted budget for 2024-2025 totals $2.912 million with the majority – $2.428 million – allocated to operating expenses and covers labor and service/supplies costs. Non-operating expenses involve transacting grant awards and debt service. Matching revenue amounts are budgeted for both operating and non-operating units. The total unrestricted fund balance as of July 1, 2024 was $1.613 million with $0.738 million unassigned.

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John McCann, Alt., City of Chula Vista
Chair Stephen Whitburn, City of San Diego
Marni von Wilpert, Alt., City of San Diego
Vice Chair Barry Willis, Alpine Fire Protection
Jo MacKenzie, Vista Irrigation
David Drake, Alt., Rincon del Diablo
Harry Mathis, General Public
Brigette Browning, Alt., General Public

DISCUSSION

This item is for San Diego LAFCO to receive an update comparison of budget to actual expenses and revenues through the close of the first quarter (September 30, 2024). A detailing of all booked expenses and revenues plus projected year-end totals is provided in general ledger format as Attachment One. The report provides the Commission the opportunity to track trends and provide related direction as needed.

Expenses

San Diego LAFCO's budgeted expense total for 2024-2025 is $2.912 million. This amount is divided between $2.428 million in operating and $0.484 million in non-operating units. Total actual expenses booked through the first quarter total $0.502 million. This booked amount represents 17% of the budgeted total with 25% of the fiscal year complete. The actuals paired with staff analysis suggests LAFCO is on pace to finish with $2.834 million in total expenses. Should this projection hold, LAFCO will achieve an unexpended budgeted savings in expenses of $0.079 million or 3%. An expanded discussion on budgeted and actuals through the first quarter with year-end projections within the three expense units follow.

Expense Unit | Operating: Salaries and Benefits

LAFCO has budgeted $1.468 million in salaries and benefits with the proceeds largely tied to funding 8.0 fulltime equivalent positions.[1] Actual expenses through the first quarter total $0.325 million or 22% of the budgeted amount with 25% of the fiscal year complete. Going forward it is expected overall actuals will near the budget total at $1.413 million through the end of the fiscal year. If this projection holds, LAFCO will experience an overall unit surplus of $0.056 million or 4% less any amendments.

Expense Unit | Operating: Services and Supplies

LAFCO has budgeted $0.959 million in services and supplies with the proceeds largely tied to payments to the County of San Diego for information technology and general support followed by a range of professional service expenses (e.g., legal, consultants, etc.). Actuals through the first quarter total $0.176 million or 18% of the budgeted amount with 25% of the fiscal year complete. Going forward it is expected overall actuals will near the budget total at $0.936 million through the end of the fiscal year and this includes absorbing additional consultant usage. If this projection holds, LAFCO will experience an overall unit surplus of $0.023 million or 2% less any amendments.

Expense Unit | Non-Operating

LAFCO has budgeted $0.484 million in non-operating costs covering debt service and grant payments. Total expenses billed during the first quarter tally $0.001 million. It is expected actuals will total the budgeted amount of $0.484 million less any amendments.

[1] Other expenses booked in the salaries account include per diems, intern pay, and performance awards.

Revenues

San Diego LAFCO's budgeted revenue total for 2024-2025 is $2.912 million. This amount is divided between $2.399 million in operating and $0.513 million in non-operating units. Actual revenues collected through the first quarter totals $2.156 million. This amount represents 74% of the budgeted total with 25% of the fiscal year complete. These actuals paired with staff analysis suggest LAFCO's year-end revenue will total $2.897 million. Should this projection hold, LAFCO will experience a budgeted shortfall of ($0.015 million) or (1%) and attributed to slightly lower-than-expected application fees. An expanded discussion on budgeted and actual revenues through the first quarter with year-end projections follows.

Revenue Unit | Operating: Intergovernmental Fees

LAFCO has budgeted $2.184 million in intergovernmental fees. This total budgeted amount is divided between LAFCO's four agency membership categories based on statutory formula. Through the first quarter $2.123 million – or 97% - of all invoiced amounts have been collected. All invoices are expected to be collected by the end of the year.

Revenue Unit | Operating: Service Charges

LAFCO has budgeted $0.200 million in application fees. Actuals through the first quarter totals $0.025 million and represents 13% of the budgeted amount with 25% of the fiscal year complete. Staff anticipates the application fees ultimately tally $0.175 million, which would result in a year-end budget deficit of ($0.025 million) or (12.5%) less any new amendments.

Revenue Unit | Operating: Interest

LAFCO has budgeted $0.015 million in interest earnings. Actuals through the first quarter totals $0.008 million of the budgeted total or 51% of the budget with 25% of the fiscal year complete. Staff anticipates interest collections will ultimately tally $0.025 million and result in a year-end budget surplus of $0.010 million or 67%.

Revenue Unit | Non-Operating

LAFCO has budgeted $0.513 million in non-operating revenues that involve fund balance usage and anticipated grant awards. No monies have been booked through the first quarter. Staff anticipates – however – that the full budgeted amount will be booked.

ANALYSIS

Activity through the first quarter of the fiscal year shows San Diego LAFCO is generally proceeding as planned relative to budgeted expectations. There are also no significant outliners in actual expenses or revenues effecting unit total amounts through the first three months. As provided above, staff anticipates an overall net surplus with actual revenues exceeding actual expenses by $0.064 million or 2%.

RECOMMENDATION

It is recommended San Diego LAFCO accept and file the report and provide related direction to staff as needed. This recommendation is consistent with Alternative One outlined below.

ALTERNATIVES FOR ACTION

The following alternatives are available to San Diego LAFCO through a single motion:

Alternative One (recommended):
Accept and file the report with any additional direction to staff as needed.

Alternative Two:
Continue to a future meeting and provide direction to staff with respect to any additional analysis or information requested.

PROCEDURES

This item has been placed on the agenda as part of the consent calendar. Accordingly, a successful motion to approve the consent calendar will include taking affirmative action on the staff recommendation as provided unless otherwise specified by the Commission.

Respectfully,



Keene Simonds
Executive Officer

Attachment:

1) First Quarter Budget Ledger with Year-End Projections

San Diego County Local Agency Formation Commission

Regional Service Planning | Subdivision of the State of California

		FY2023-2024			FY2024-2025			
EXPENSES		**Adopted**	**Amended**	**Actuals**	**Adopted**	**Actuals 1st Quarter**	**% of Budget**	**Projected Year End**
Salaries and Benefits Unit								
51110-51310	Salaries and Per Diems	891,455	742,955	715,861	898,906	202,359	0.23	875,828
51410	Retirement - SDCERA	318,295	318,295	303,876	350,146	81,327	0.23	344,912
51415	Retirement - OPEB	10,273	10,273	8,779	10,196	2,104	0.21	9,700
51450	Payroll Taxes	64,840	64,840	51,279	65,044	14,852	0.23	63,732
51510-51550	Group Insurance	150,033	150,033	96,389	143,481	24,823	0.17	118,370
51560	Unemployment Insurance	1,000	1,000	258	1,000	78	0.08	273
		1,435,895	1,287,395	1,176,442	1,468,773	325,543	0.22	1,412,814
Services and Supplies Unit								
52074	Communications	43,824	43,824	37,385	42,299	6,709	0.16	37,299
52138	General Liability Insurance	12,737	12,737	14,194	14,194	-	-	14,194
52178	Vehicle - Maintenance	980	980	2,580	1,000	426	0.43	1,000
52182	Vehicle - Fuel	500	500	539	500	69	0.14	274
52270	Memberships	28,994	28,994	23,077	38,736	17,108	0.44	36,636
52304	Miscellaneous	50	50	30	50	1,200	24.00	1,500
52330	Office: General Support	8,211	8,211	9,636	12,380	2,692	0.22	10,769
52332	Office: Postage USPS	250	250	314	250	53	0.21	213
52334	Office: Design + Printing	22,500	22,500	17,211	23,000	2,258	0.10	13,551
52336	Office: Books and Guidelines	-	-	-	-	-	-	-
52338	Office: Drafting/Engineering	-	-	-	-	-	-	-
52344	Office: Supplies and Furnishings	14,600	14,600	8,348	12,100	4,962	0.41	10,000
52354	Office: County Mail Services	10,000	10,000	12,401	10,000	1,995	0.20	9,230
52370	Professional Services	296,170	444,670	518,671	445,767	60,844	0.14	495,767
52490	Publications and Legal Notices	8,150	8,150	11,221	8,500	(2,215)	(0.26)	9,899
52504	Leases: Equipment	6,600	6,600	3,955	4,500	614	0.14	3,958
52530	Leases: Office Space	144,743	144,743	149,217	154,308	26,189	0.17	104,756
52550	Special Expenses: County Overhead	40,000	40,000	32,366	33,000	14,323	0.43	57,293
52562	Special Expenses: New Hire Checks	-	-	198	-	215		215
52566	Special Expenses: Minor Equipment	-	-	413	-	1,622		1,622
52602	Computer Training	-	-	-	-	-	-	-
52610	Travel and Training | In County	2,700	2,700	5,930	2,700	3,303	1.22	5,000
52612	Employee Auto	8,700	8,700	8,201	8,700	2,010	0.23	8,201
52622	Travel and Training | Out of County	15,050	15,050	18,038	15,050	12,269	0.82	16,000
52721	IT Reimbursements: Network	20,000	20,000	15,553	18,000	4,221	0.23	21,105
52723	IT Reimbursements: Data Center	33,000	33,000	24,254	30,000	2,862	0.10	14,309
52725+28	IT Reimbursements: Financial Systems	35,000	35,000	23,984	25,000	4,589	0.18	22,946
52732	IT Reimbursements: Desktop Computing	28,000	28,000	26,759	30,000	6,170	0.21	30,848
52734	IT Reimbursements: Help Desk	2,331	2,331	1,632	2,331	397	0.17	1,984
52750	IT Reimbursements: Catalog Equipment	40,000	40,000	5,498	25,000	342	0.01	6,000
52758	Fleet Reimbursements: Vehicle Lease	2,000	2,000	1,986	2,000	496	0.25	2,000
		825,091	973,591	973,591	959,364	175,723	0.18	936,568
	OPERATING EXEPENSE TOTAL	2,260,986	2,260,986	2,150,033	2,428,138	501,266	0.21	2,349,382

EXPENSES CONTINUED...

		FY2023-2024			FY2024-2025			
		Adopted	Amended	Actuals	Adopted Final	Actuals 1st Quarter	% of Budget	Projected Year End
Non Operating Unit								
51421	Debt Service: OPEB Obligation Bonds	34,092	34,092	30,780	34,092	766	0.02	34,092
53585	Equipment Depreciation	-	-	-	-	-	-	-
TBD	Grant Award Payments	450,000	450,000	150,462	450,000	-	-	450,000
54955-54961	Fixed Assets	-	-	-	-	-	-	-
		484,092	484,092	181,242	484,092	766	0.002	484,092
	EXPENSE TOTALS	2,745,078	2,745,078	2,331,275	**2,912,230**	**502,032**	**0.17**	**2,833,474**

REVENUES

		FY2023-2024			FY2024-2025			
		Adopted	Amended	Estimate	Adopted Final	Actuals 1st Quarter	% of Budget	Projected Year End
Intergovernmental Unit								
45918.1	Apportionments | County	581,074	581,074	581,074	623,997	623,997	1.00	623,997
45918.2	Apportionments | Cities (less SD)	581,074	581,074	581,074	623,997	623,997	1.00	623,997
45918.3	Apportionments | City of San Diego	290,639	290,639	290,639	312,108	312,108	1.00	312,108
45918.4	Apportionments | Special Districts	581,074	581,074	581,074	623,997	562,987	0.90	623,997
		2,033,861	2,033,861	2,033,861	2,184,098	2,123,088	0.97	2,184,098
Service Charges Unit								
46234	Application Fees	200,000	200,000	194,596	200,000	25,465	0.13	175,000
		200,000	200,000	194,596	200,000	25,465	0.13	175,000
Earnings Unit								
44105	Interest and Dividends	15,000	15,000	19,321	15,000	7,672	0.51	25,000
		15,000	15,000	19,321	15,000	7,672	0.51	25,000
	OPERATING REVENUE TOTAL	2,248,861	2,248,861	2,247,777	2,399,098	2,156,225	0.90	2,384,098
Non-Operating Unit								
TBD	Grant Awards	450,000	450,000	68,882	450,000	-	-	450,000
47540	Transfer from Fund Balance	46,218	46,218	46,218	63,132	-	-	63,132
		496,218	496,218	115,100	513,132	-	-	513,132
	REVENUE TOTALS	2,745,079	2,745,079	2,362,877	**2,912,230**	**2,156,225**	**0.74**	**2,897,230**
OPERATING NET				97,744				34,716
TOTAL NET				31,602	-			63,755.93

LAFCO FUND BALANCE
(unrestricted)

Committed	
… Stabilization	250,000
… Opportunity	500,000
Assigned by EO	125,000
Unassigned	738,310
	1,613,310

5d

AGENDA REPORT
Consent | Action

November 4, 2024

TO: Commissioners

FROM: Keene Simonds, Executive Officer
Michaela Peters, Analyst II

SUBJECT: **Proposed "Bryant - Felicita Road Reorganization" | Annexation to the City of Escondido and Related Actions (RO24-03)**

SUMMARY

The San Diego County Local Agency Formation Commission (LAFCO) will consider a reorganization proposal initiated by landowner petition with the principal action to annex 0.4 unincorporated acres to the City of Escondido. The affected territory as submitted is presently developed with a 2,240 square-foot single family residence at 2334 Felicita Road and identified by the San Diego Assessor's Office as 238-320-12. The reorganization also includes a concurrent detachment from County Service Area No. 135 and its regional service communications function as well as exclusion from Rincon del Diablo Municipal Water District's Improvement District E. This reorganization proposal fulfills an earlier LAFCO condition in authorizing a temporary out-of-agency wastewater service extension in March 2023. Staff recommends conditional approval of the proposal with a discretionary modification to include a 0.13-acre frontage portion of the adjacent public right-of-way on Monticello Drive. It is also recommended the Commission waive protest proceedings and find the project is exempt under CEQA Guidelines Section 15319.

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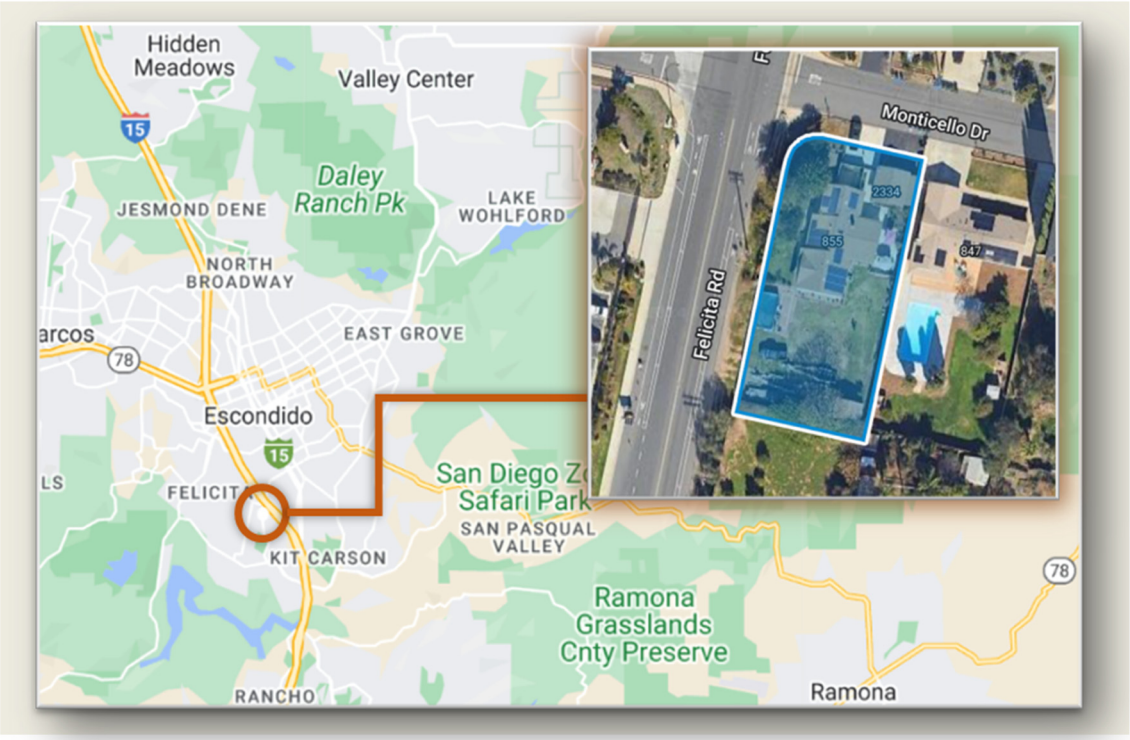
BACKGROUND

Applicant Request

San Diego LAFCO has received a proposal initiated by landowner petition (Donald A. Bryant) requesting approval to reorganize 0.4 acres of unincorporated territory with the principal action to annex to the City of Escondido. The affected territory as submitted comprises one parcel presently developed with a 2,240 square-foot single-family residence with a situs address of 2334 Felicita Road (238-320-12). The residence was built in 1961 and presently connected to Escondido's public wastewater system through a temporary outside wastewater service contract approved by the Commission on March 6, 2023 and done so to mitigate a failing septic system. The reorganization also includes concurrent detachment from the County Service Area No. 135 (CSA 135) and its regional service communications functions as well as exclusion from Rincon del Diablo Municipal water District's (MWD) Improvement District E (ID-E) and its fire service zone.

Regional Setting

The affected territory is located within a large – partially surrounded – unincorporated island towards the southern portion of the City of Escondido's "Felicita Park" neighborhood which generally lies west of Interstate 15, south of State Route 78, and north of State Route 56. The affected territory lies within County Supervisorial District No. 5 (Jim Desmond), Assembly District No. 76 (Brian Maienschein), and Senate District No. 40 (Brian W. Jones). An aerial map of the affected territory and its regional setting follows with a more detailed map – including the existing parcel and jurisdictional boundaries – provided at Attachment One.



Subject Agencies

The proposed reorganization filed with San Diego LAFCO involves two subject agencies: the City of Escondido and CSA No. 135.[1] Summaries of the subject agencies in terms of governance, resident population, municipal functions, and financial standing follows.

- **City of Escondido** was incorporated in 1888 as a general-law municipality with an existing estimated resident population of 152,292. Escondido spans 23,971 acres or 37 square miles and bordered by the unincorporated community of Valley Center to the north and east, the Cities of San Diego and Poway to the south, and the City of San Marcos to the west. Escondido is a full-service municipality and headlined by directly providing community planning, fire protection, parks and recreation, police protection, wastewater, and water services with the latter – water – geographically limited and supplemented by other special districts within City limits. LAFCO last reviewed and updated Escondido's sphere in 2023 with a larger-than-agency designation that includes several unincorporated areas – including Hidden Meadows. Escondido's most recent audit shows its net position – i.e., the total accrual accounting value of agencywide assets less liabilities – at $571.0 million as of June 30,2023. The overall amount reflects an increase of 21% over the last three years. The unrestricted portion of the net position totals ($112.5 million) and adjusts to $96.8 less booked pension funds. The adjusted unrestricted portion reflects a decrease of (19%) over the last three years. Escondido's General Fund separately tallies $70.9 million and marks a 46% improvement over the last three years. The spendable portion (committed, assigned, or unassigned monies) equals $33.3 million and sufficient to cover 3.2 months of recent actual General Fund expenses.

- **CSA No. 135** is a dependent special district of the County of San Diego encompassing 3,739.8 square miles and includes all unincorporated lands as well as 10 of the 18 cities in San Diego County. CSA No. 135 was formed in 1994 to provide public safety radio communications through a funding agreement with a third-party (Regional Communication Systems, LLC) and involves operating an 800-megahertz system. Administration of this municipal function is provided by County Sheriff. The current estimated resident population within CSA No. 135 is 1,074,319. LAFCO established a sphere of influence in 1994 coterminous to San Diego County. The sphere was last reviewed and affirmed in 2007. The County's most recent audit shows its net position at $4.41 billion as of June 30, 2023. The overall amount reflects an increase of 30.5% over the last three years. The unrestricted portion of the net position totals ($1.38 billion) and adjusts to $3.32 billion less booked pension funds. The adjusted unrestricted portion reflects a decrease of (25.7%) over the last three years. The County's General Fund separately tallies $2.82 billion and marks a 23.5% improvement over the last three years. The spendable portion (committed, assigned, or unassigned monies) equals $1.83 billion and sufficient to cover 4.2 months of recent actual General Fund expenses.

1 State law defines "subject agency" to mean any district or city for which a change of organization or reorganization is proposed and specific to affecting jurisdictional boundaries.

Affected Local Agencies

The affected territory presently lies within the jurisdictional boundaries and/or spheres of influence of 10 local agencies directly subject to San Diego LAFCO's planning and regulatory responsibilities. These agencies qualify as "affected agencies" relative to the proposed reorganization for noticing purposes and listed below.[2]

- CSA No. 135 (Regional Communications)
- Metropolitan Water District of Southern California
- North County Cemetery District
- North County Transit District
- Palomar Healthcare District
- Resource Conservation District of Greater San Diego County
- Rincon del Diablo MWD
- San Diego County Flood Control District
- San Diego County Street Lighting District
- San Diego County Water Authority

The affected territory also lies within the following school and college districts, and accordingly received notice of the proposal: Escondido Union Elementary School District; Escondido Union High School District; and Palomar Community College District.

DISCUSSION

This item is for San Diego LAFCO to consider approving – with or without discretionary modifications to the physical footprint – the reorganization proposal and its principal action to annex the affected territory to the City of Escondido. The Commission may also consider applying conditions so long as it does not directly regulate land use, property development, or subdivision requirements. Additional discussion with respect to proposal purpose, development opportunities, and Commission focus follows.

Proposal Purpose + Timing

The proposed reorganization and its principal action to annex the affected territory to the City of Escondido has been filed to fulfill an earlier LAFCO condition in authorizing a temporary out-of-agency wastewater service extension in March 2023. Annexation would succeed this temporary arrangement and serve as the preferred alternative in accommodating permanent wastewater service.

2 State law defines "affected local agency" as any entity that contains, or would contain, or whose sphere contains or would contain, any territory for which a change of organization is proposed or ordered. Notice of the proposal and hearing were provided to the agencies.

Current and Planned Development Opportunities

The affected territory is presently unincorporated and entirely designated by the County of San Diego as Village Residential (VR-2.9). The County also zones the affected territory as Rural Residential (RR) with a 2.0-acre minimum lot size. The existing single-family residence within the subject parcels conforms to these County land use policies. The City of Escondido General Plan separately designates the affected territory as Estate II with a pre-zoning assignment of Residential Estate – 20 (RE-20), which prescribes a 0.5-acre minimum lot size. (State law would prohibit Escondido from making a change to this zoning assignment for the first two years post annexation with limited exceptions.) This pre-zoning assignment prohibits any additional density development with the affected territory post annexation given the subject lot is 0.4 acres in size. Additional intensity would be permitted by both the County and Escondido via one accessory dwelling unit.

Commission Focus

San Diego LAFCO's current sphere of influence designation for the City of Escondido includes the affected territory and can readily accommodate the proposed annexation without amendment. Similarly, the current sphere of influence designation for CSA No. 135 is countywide and amendments have not been made by practice to exclude detached territory. These existing sphere determinations narrows the Commission's consideration of the proposed reorganization to two central and sequential policy items. These policy items ultimately take the form of determinations and orient the Commission to consider the stand-alone merits of the (a) timing of the reorganization and (b) whether discretionary modifications or terms are appropriate. The Commission must also consider other relevant statutes in and outside LAFCO law as detailed.

ANALYSIS

San Diego LAFCO's analysis of the proposed reorganization is divided into two subsections. The first subsection pertains to evaluating the central policy issues referenced in the preceding section relative to both statutory and local policy considerations. The second subsection considers other germane issues required for the LAFCO proposal consideration and this include complying with the California Environmental Quality Act (CEQA).

Central Policy Items

Item No. 1 | Reorganization Timing

San Diego LAFCO's consideration of the proposed reorganization's timing draws on analyzing baseline factors required in statute as well as applicable policies set by the Commission. Most of the baseline factors in statute focuses on disclosing and otherwise addressing compatibility issues with external goals and policies of other State, regional, and local agencies as well as assessing the ability of subject agencies providing services going

forward.[3] Applicable local policies prompted for consideration are headlined by L-107 and its attention to disclosing and/or addressing any known or perceived jurisdictional disputes.

Analysis of these two related timing factors follows.

- Timing Factor No. 1:
  Baseline Considerations: Regional Policies + Service Relationships

  State law prescribes the mandatory consideration of certain and multifaceted factors anytime LAFCOs consider jurisdictional changes. These factors range in substance from disclosures – such as the affected territory's current land uses, assessed values, register voter counts, and so on – to discretionary analyses. This latter category is highlighted by evaluating the proposed annexation's relationship to community needs as well as the service capacities and related financial resources of the subject agencies. A summary of key conclusions generated in reviewing these discretionary matters for the proposed reorganization with an emphasis on the receiving entity (City of Escondido) regarding (a) service needs, (b) service availability and capacities, and (c) related financial considerations follow.

  - With respect to **service needs**, the present and relatively dense residential land uses of the affected territory merits organized public services and would be aided by the reorganization and annexation to Escondido and its ability to provide a range of urban-supporting services. The Commission has previously designated Escondido as the appropriate future land use authority and primary service provider for the affected territory through standing inclusion in the City's sphere of influence. This includes – pertinently – wastewater with the Commission previously authorizing Escondido to extend service to the subject parcel through a temporary out-of-agency agreement to abate public health threats due to failing septic system.

  - With respect to **service availability and capacities**, Escondido would directly assume most municipal service responsibilities for the affected territory upon reorganization and highlighted by providing the following core functions: community development; wastewater; integrated fire protection and emergency medical; and police protection. (Other key municipal service functions that would continue to be provided to the affected territory post reorganization include water by Rincon del Diablo MWD and public transportation by North County Transit District.) Additional details on these core Escondido functions and relationship – availability and capacity – with the affected territory follows.

    Escondido would assume <u>community planning</u> responsibilities for the affected territory from the County of San Diego as part of the reorganization. The transition is contemplated in the Escondido General Plan (2012) and further prescribed by the City pre-zoning the subject lot as RE-20.

3 Reference to Government Code Section 56668.

Escondido would permanently assume wastewater service responsibilities for the affected territory upon reorganization. The subject parcel is already connected to Escondido's collection system by way of a private lateral within the public right-of-way along Felicita Road. It is estimated the current average day wastewater flow generated within the affected territory via its one existing residential unit is 250 gallons. It is projected the maximum average day wastewater flow generated within the affected territory post reorganization is 500 gallons with the allowance of an accessory dwelling unit. This projected amount can be readily accommodated by the City of Escondido and represents 0.008% of its available treatment capacity remaining within its sewer system.[4]

Escondido would formally assume integrated fire protection and emergency medical service responsibilities for the affected territory. This change would have no material impact on service levels given Escondido is the existing contract provider for Rincon del Diablo MWD (via its Improvement District E). First-response would continue to be provided from Escondido's Station No. 5, located nearby at 2319 Felicita Road. Response times to the affected territory are estimated to be less than 4 minutes for priority calls and non-priority calls. Total response time would fall within the City's response time standard of 7.5 minutes for urban areas and 8.5 minutes for suburban areas.

Escondido would formally assume police protection responsibilities from the County of San Diego as part of the reorganization. This change would have no material impact on service levels given Escondido's automatic aid agreement with the County Sherriff already commits the City to serve as first responder for all high proximity calls for the region given its proximity to City resources.

- With respect to **related financial considerations**, staff analysis shows the City of Escondido has financial resources and administrative controls to readily assume a full range of municipal service responsibilities to the affected territory in support of its existing and planned uses without significant adverse impacts. This macro comment considers the relatively limited scale of the proposed annexation to Escondido paired with acknowledging recent City stresses due to escalating resources requiring redirection to cover pension costs. Escondido, nonetheless, finished with positive total margins in each of the last three completed fiscal years with a period average of 9.0% ending in June 2023.

[4] Escondido's existing average day wastewater flow is 12.4 million gallons, which equals 68.8% of overall capacity at its Hale Avenue Resource Recovery Facility.

- Timing Factor No. 2:
  Consideration of Policy L-107

  San Diego LAFCO adopted L-107 in May 2010 to require all applicants to disclose jurisdictional disputes or related items that are associated with their proposal filings. If applicable, and unless waived by the Executive Officer, the policy requires applicants and/or their representatives to consult with opponents to resolve any known issues – concerns, disputes, etc. – before the item is formally considered by the Commission.[5] If an agreement is reached through the consultation process, the policy states the Commission shall consider the provisions as part of the application. If an agreement is not reached despite exhausting good-faith efforts, the policy states the Commission shall proceed to consider the application as submitted.

  No jurisdictional disputes have been disclosed by the City of Escondido, CSA No. 135, or County of San Diego through the administrative review with LAFCO. LAFCO staff is similarly unaware of any potential conflicts at this time.

CONCLUSION |
MERITS OF REORGANIZATION TIMING

The timing of the reorganization and principal action to annex the affected territory to the City of Escondido is sufficiently warranted. Justification is marked by the preceding analysis and highlighted by formally satisfying a need for permanent wastewater services and in doing so provide a preferred governance method in replacing an out-of-agency allowance with a formal boundary expansion. Additional analysis supporting the conclusion is provided in Appendix A.

Item No. 2 |
Modifications and Terms

One modification to the submitted reorganization has been identified by San Diego LAFCO staff meriting Commission consideration. The identified modification involves expanding the affected territory by an additional 0.13 acres to include the adjacent frontage portion of the public right-of-way along Monticello Drive. The recommended modification does not have a material effect on the applicant and will better align the adjacent roadway territory with Escondido and is supported by the County of San Diego Assessor's Office.

5 The Executive Officer retains discretion to determine the extent of consultation needed.

CONCLUSION | MODIFICATIONS AND TERMS

Staff recommends a modification to include an 0.13-acre frontage portion of public right-of-way along Monticello Drive and contiguous to the affected territory. The modification will better align the adjacent roadway territory with Escondido's incorporated boundary.

Other Statutory Considerations

Exchange of Property Tax Revenues

California Revenue and Taxation Code Section 99(b)(6) requires the adoption of a property tax exchange agreement by the affected local agencies before San Diego LAFCO can consider any jurisdictional change involving an annexation and/or detachment unless an applicable master agreement applies. Staff has confirmed with the City of Escondido and County of San Diego to apply an existing master agreement to govern the tax exchange for the proposed reorganization. This master agreement specifies Escondido shall receive 36% of the County's existing apportionment of the 1% property tax collected within the affected territory going forward. The estimated annual value of the exchange is currently $2,960 based on current assessed values (land and structures). [6] There are no property taxes to be exchanged with respect to the detachment from CSA No. 135.

Environmental Review

San Diego LAFCO is obligated under CEQA to assess whether environmental impacts would result from activities approved under the Commission's authority, either as a lead or responsible agency. Accordingly, the Commission is tasked with making one or more findings under CEQA in consideration of the proposed reorganization. Staff's analysis follows.

- San Diego LAFCO serves as lead agency for assessing potential environmental impacts under CEQA given the reorganization proceedings have been initiated by a landowner. Staff has determined the reorganization proposal qualifies as a project under CEQA but is categorically exempt from further review under State CEQA Guidelines Section 15319(a) and its provisions covering annexations to cities and special districts. Staff believes this exemption appropriately applies given the affected territory contains existing private structures developed to the density allowed by the gaining land use authority (Escondido).

6 The current 1% property tax received by the County from the subject lot is $8224.35.

- LAFCO serves as lead agency under CEQA for considering the secondary action associated with the reorganization to detach the affected territory from CSA No. 135 and its regional communication service function. The Commission concurs the detachment is a project under CEQA but qualifies for exemption under Guidelines Section 15320. This exemption appropriately applies given the subject service – regional communications – will be entirely transferred and assumed by Escondido without any material changes in the scope, scale, or adequacy post reorganization.

Protest Proceedings

Protest proceedings for the proposed reorganization may be waived by San Diego LAFCO should the Commission proceed with an approval under Government Code Section 56662. The waiver appropriately applies under this statute given the affected territory is uninhabited as defined under LAFCO law (i.e., less than 11 voters), the subject agencies have not filed objections to the waiver, and the landowners have consented to the underlying action.[7]

RECOMMENDATION

Staff recommends conditional approval of the reorganization with standard terms as well as a physical modification as described This recommendation is consistent with the action outlined as Alternative One in the proceeding section.

ALTERNATIVES FOR ACTION

The following alternative actions are available to San Diego LAFCO:

Alternative One (recommended):
Adopt the attached draft resolution conditionally approving the reorganization proposal with a modification to include a portion of the frontage public right-of-way along Monticello Drive. Additionally, waive protest proceedings and make an exemption finding as detailed under CEQA.

Alternative Two:
Continue consideration to the next regular meeting.

Alternative Three:
Disapprove the reorganization proposal with direction to staff to return at the next regular meeting with a conforming resolution for adoption.

7 LAFCO law defines uninhabited as territory in which less than 11 registered voters reside.

PROCEDURES FOR CONSIDERATION

This item has been placed on San Diego LAFCO's agenda as part of the consent calendar. A successful motion to approve the consent calendar will include taking affirmative action on the staff recommendation unless otherwise specified.

On behalf of the Executive Officer,

Michaela Peters

Michaela Peters
Analyst II

Appendices:

A) Analysis of Proposal Review Factors

Attachments:

1) Vicinity Map of the Affected Territory
2) Draft Resolution of Approval
3) Application Materials

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APPENDIX A
Government Code Section 56668
Proposal Review Factors

a) Population and population density; land area and land use; per capita assessed valuation; topography, natural boundaries, and drainage basins; proximity to other populated areas; the likelihood of significant growth in the area, and in adjacent areas, in the next 10 years.

The affected territory as submitted comprises a 0.40-acre area adjacent to the City of Escondido. The subject parcel is currently developed with a single-family residence located at 2334 Felicita Road and identified by the County of San Diego Assessor's Office as 238-320-12 with a current assessed land value (land and structures) of $822,435 with the last transaction recorded in March 2021.

b) The need for municipal services; the present cost and adequacy of municipal services and controls in the area; probable future needs for those services and controls; probable effect of the proposed incorporation, formation, annexation, or exclusion and of alternative courses of action on the cost and adequacy of services and controls in the area and adjacent areas.

The City of Escondido would assume the primary role in providing core municipal service functions for the affected territory if the reorganization is approved. This would include the need and related provision of community planning, wastewater, fire protection and emergency medical, and police protection. (Potable water service to the affected territory would continue to be provided by Rincon del Diablo MWD). A summary of the existing adequacy of these core services follows.

- Escondido would assume community planning responsibilities for the affected territory from the County of San Diego as part of the reorganization. This transition is explicitly contemplated in the Escondido General Plan (2012) and further prescribed by the City pre-zoning the subject lot as Residential Estate 20 (RE-20).

- The lone subject parcel comprising the affected territory is already connected to Escondido's wastewater system through an earlier out-of-agency agreement approved by LAFCO in March 2023. The physical connection involves a private lateral extending approximate 50 feet to the collection main located adjacent to the affected territory within the public right-of-way on Felicita Road. It is projected the maximum average day wastewater flow generated within the affected territory post reorganization and planned uses is 500 gallons and tied to accommodating the existing single-family residence and a potential accessory dwelling unit. This projected amount can be readily accommodated by the City of Escondido and represents 0.008% of its available treatment capacity remaining within its wastewater system.

- Escondido would formally assume integrated fire protection and emergency medical service responsibilities for the affected territory. This change would have no material impact on service levels given Escondido is the existing contract provider for Rincon del Diablo Municipal Water District (via its Improvement District E). First-response would continue to be provided from Escondido's Station No. 5, located across the street from the affected territory at 2319 Felicita Road. Response times to the affected territory are estimated to be less than 4 minutes for priority calls and non-priority calls. Total response time would fall within the City's response time standard of 7.5 minutes for urban areas and 8.5 minutes for suburban areas.

- Escondido would formally assume police protection responsibilities from the County of San Diego as part of the reorganization. This change would have no material impact on service levels given Escondido's automatic aid agreement with the County Sheriff which already commits the City to serve as first-responder for all high priority calls for the region given its proximity to the City boundary.

c) The effect of the proposed action and of alternative actions, on adjacent areas, on mutual social and economic interests, and on local governmental structure.

Approving the reorganization and annexation therein to the City of Escondido would reflect and strengthen existing economic and social ties between the City and the affected territory. These existing social and economic ties are relatedly reflected in the Commission's standing inclusion of the affected territory within Escondido's sphere of influence as well as the current LAFCO authorization for the City to provide wastewater service through a temporary out-of-agency agreement dating to March 2023.

d) The conformity of the proposal and its anticipated effects with both the adopted commission policies on providing planned, orderly, efficient patterns of urban development, and the policies/priorities set forth in G.C. Section 56377.

Approving the proposed reorganization and annexation to City of Escondido would facilitate the orderly expansion of the City's jurisdictional boundary consistent with the sphere of influence. The affected territory does not contain "open space" as defined under LAFCO law and no conflicts exist under Government Code Section 56377.

Additional analysis concerning conformance with germane Commission policies follows.

San Diego LAFCO Policy L-107 requires applicants to disclose and address potential jurisdictional issues associated with their proposals and if applicable requires a consultation process with affected agencies, interested parties, or organizations to help discuss and potentially remedy concerns, unless waived by the Executive Officer. No jurisdictional disputes or related concerns were identified or disclosed by the applicant, affected agencies, or interested parties in the review of the proposal.

e) The effect of the proposal on maintaining the physical and economic integrity of agricultural lands, as defined by G.C. Section 56016.

The affected territory does not presently contain "prime agricultural land", or "agricultural land" as defined under LAFCO law. Specifically, the affected territory does not contain lands currently used for any of the following purposes: producing an agricultural commodity for commercial purposes; left fallow under a crop rotational program; or enrolled in an agricultural subsidy program. Approval of the proposal and annexation to Escondido would not adversely affect the physical or economic well-being of agricultural lands.

f) The definiteness and certainty of the boundaries of the territory, the nonconformance of proposed boundaries with lines of assessment, the creation of islands or corridors of unincorporated territory, and other similar matters.

LAFCO is in receipt of a draft map and geographic description of the affected territory that details metes and bounds that appear consistent with the standards of the State Board of Equalization and conforming with lines of assessment. LAFCO approval would be conditioned on approval of the map and geographic description by the County Assessor's Office and address any modifications enacted by the Commission. No irregular or otherwise illogical boundary features would be generated from proposal approval.

g) A regional transportation plan adopted pursuant to Section 65080.

The proposed reorganization would permanently make available public wastewater service to support the existing single-family residence and eliminate the need for an out-of-agency service agreement. The proposal and its anticipated outcomes do not generate any known conflicts with *San Diego Forward*, the regional transportation plan adopted by the San Diego Association of Governments.

h) Consistency with the city or county general and specific plans.

The affected incorporated territory is presently designated by the City of Escondido for Residential Estate II. The affected territory is pre-zoned as RE-20, which prescribes a minimum parcel size of 0.5 acres. The existing and planned residential uses are consistent with the proposal's purpose annex the affected territory into the City of Escondido and accommodate existing and planned urban uses going forward.

i) The sphere of influence of any local agency affected by the proposal.

The affected territory lies entirely within the existing sphere of influence established for the City of Escondido.

j) The comments of any affected local agency or other public agency.

Notice of the submitted reorganization proposal was distributed to all affected and subject agencies as required under LAFCO law. Notices were also provided to all local college and school districts. No written comments on the proposal were received ahead of preparing this agenda report for distribution on October 28, 2024.

k) The ability of the newly formed or receiving entity to provide the services which are the subject of the application to the area, including the sufficiency of revenues for those services following the proposed boundary change.

Information collected and reviewed as part of this proposal indicates the City of Escondido has overall sufficient and available financial resources and administrative controls therein relative to serving the affected territory without adversely impacting existing constituents. This statement is supported by the following factors.[8]

- Escondido's last outside audit covers 2022-2023 and shows the City finished with sufficient liquidity levels with an agency-wide current ratio of 4.06 to 1 (i.e., $4.06 in current assets for every $1.00 in current liabilities).

- Escondido finished 2022-2023 with low capital levels and marked by a high debt ratio of 96.0% (i.e., $96.00 out of every $100.00 in net assets are financed.)

- Escondido finished 2022-2023 with an overall total margin of 3.4%.

l) Timely availability of adequate water supplies for projected needs as specified in G.C. Section 65352.5.

The affected territory's existing residential uses are presently within and connected to Rincon del Diablo MWD's for water service. Approval of the proposed reorganization would not affect these existing relationships and/or commitments.

m) The extent to which the proposal will affect a city or cities and the county in achieving their respective fair shares of the regional housing needs as determined by the appropriate council of governments.

The proposed reorganization would not impact any local agencies in accommodating their regional housing needs.

[8] The City overall has been maintaining positive total margins over the last three years, though it should be noted the City ended with low capital levels for all three years, (i.e., 96% debt-to-net ratio in 2022-2023).

n) Any information or comments from the landowners, voters, or residents.

The affected territory is considered uninhabited as defined by LAFCO law (containing 11 registered voters or less). The landowner supports the proposed reorganization and has provided written consent to the proceedings as the petitioner.

o) Any information relating to existing land use designations.

See above analysis for (h).

p) The extent to which the proposal will promote environmental justice.

The reorganization is expected to aid and/or otherwise promote environmental justice by enhancing wastewater and integrated public safety services within the affected territory and for any groups that are susceptible to pollution burdens and their effects. Consideration of existing environmental justice factors within the affected territory draw on staff analyzing data available from the California Environmental Protection Agency through its online assessment tool (CalEnviroScreen 4.0).

Two composite percentile rankings for the affected territory are generated within this analysis and involves (a) pollution burdens and (b) susceptible population to pollution burdens relative to all census tracts in California. These rankings follow.

- The affected territory's **composite pollution burden ranking** falls in the 60 percentile with an internal range between 0 to 93 percentiles. Eight pollution burden measurements exceed the 50 percentile and considered noteworthy. These eight measurements are relative to air quality (ozone), air quality (diesel PM), pesticides, traffic, drinking water contaminants, cleanup sites, groundwater threats, and impaired water. Three of these eight pollution burdens – traffic, cleanup sites, and impaired water – also exceed the 70 percentile and are considered significant in magnitude by LAFCO.

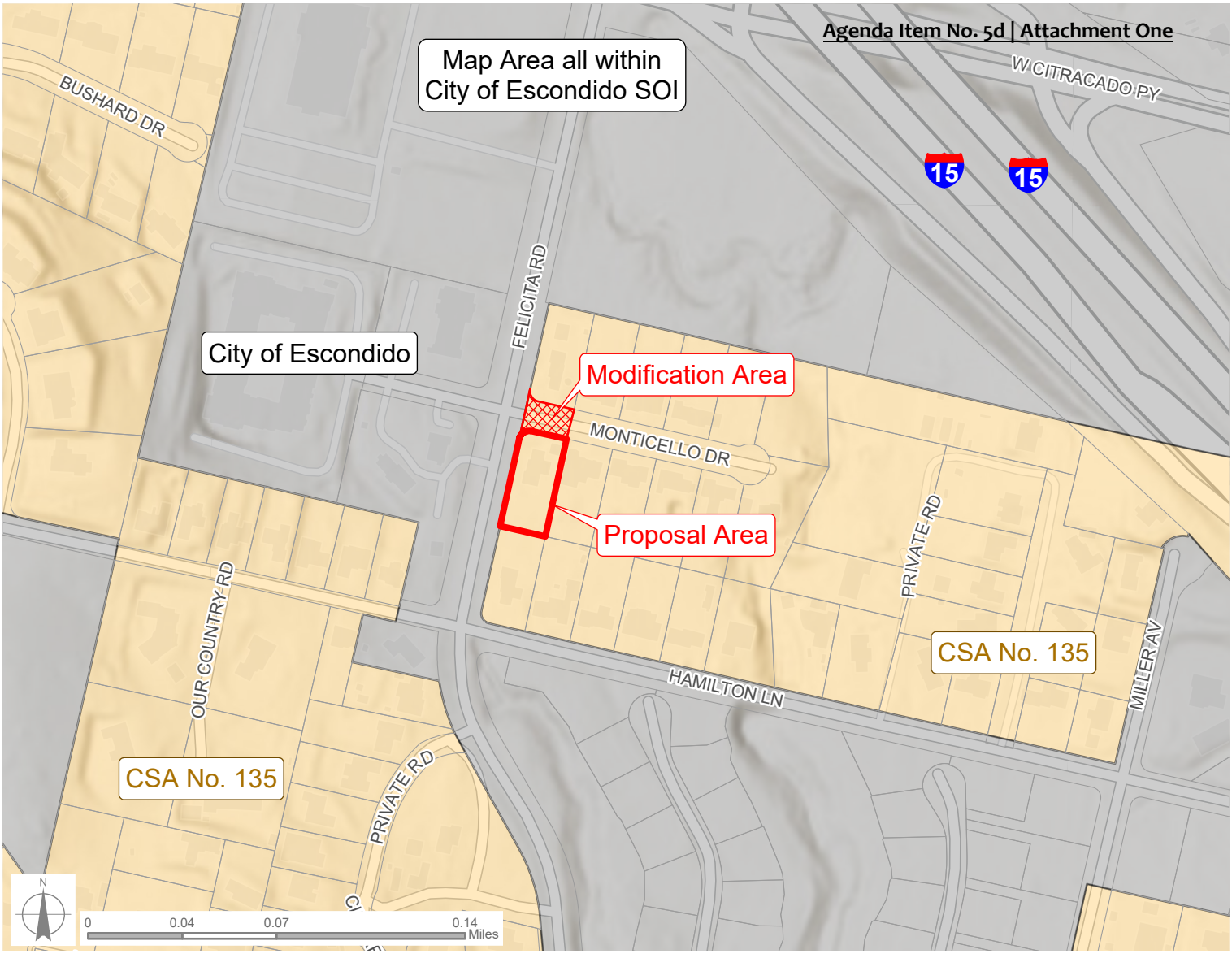
- The affected territory's **composite susceptible population** ranking falls in the 5th percentile with an internal range between 4 to 45 percentiles. One of these at-risk groups exceeds the 33 percentile - cardiovascular disease – and is considered moderate in magnitude.

A summary of all tracked pollution burdens and susceptible population follows.

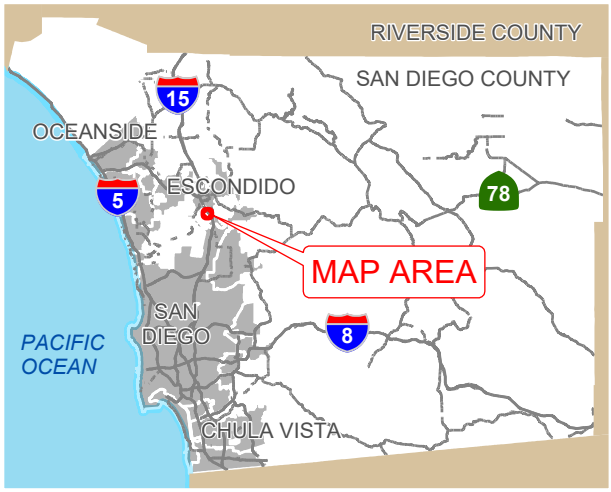
Census Tract 6073020405 + County Wide Census Tracts Pollution Burdens and Susceptible Population Source: (California Environmental Protection Agency + SD LAFCO)		
Factor	**Census Tract 607302405**	**San Diego County**
# of Census Tracts	1	627
Estimated Population within Tract(s)	3,505	3,298,634
Pollution Burden	**Weighted Percentile**	**Avg. Percentile**
... Percentile	**60.0**	37.8
Indicator | Air Quality: Ozone	**50.5**	42.2
Indicator | Air Quality: PM 2.5	15.4	43.1
Indicator | Air Quality: Diesel PM	**58.2**	49.5
Indicator | Pesticides	57.7	11.8
Indicator | Toxic Releases	10.6	32.1
Indicator | Traffic	**80.1**	48.4
Indicator |Drinking Water Contaminants	**60.0**	33.2
Indicator | Lead in Housing	6.8	38.7
Effects | Cleanup Sites	**78.7**	24.2
Effects | Groundwater Threats	**60.4**	36.8
Effects | Hazardous Waste	0.0	44.9
Effects | Impaired Water	**93.4**	**55.5**
Effects | Solid Waste	35.7	27.4
Sensitive Population	**Weighted Percentile**	
... Percentile	**5.0**	**36.8**
Population | Asthma	7.1	**34.6**
Population | Low Birth Weight	4.5	**44.5**
Population | Cardiovascular Disease	**45.0**	28.8
Population | Education	15.2	**41.3**
Population | Linguistic Isolation	22.9	**37.8**
Population | Poverty	4.0	**45.0**
Population | Unemployment	8.7	5.0
Population | Housing Burden	21.6	**49.0**

q) Information contained in a local hazard mitigation plan, information contained in a safety element of a general plan, and any maps that identify land as a very high fire hazard zone or maps that identify land determined to be in a state responsibility area, if it is determined that such information is relevant to the affected territory.

The City of Escondido's General Plan contains a hazard mitigation plan for potential fire, flooding, and earthquakes. The affected territory lies within a "High" fire hazard zone and a "Low-Level" earthquake hazard zone.







RO24-03 "BRYANT - FELICITA ROAD REORGANIZATION" | ANNEXATION TO THE CITY OF ESCONDIDO AND CONCURRENT DETACHMENT FROM CSA NO. 135

SOI = Sphere of Influence

- Proposal Area
- Modification Area
- City of Escondido
- CSA No. 135

San Diego County Local Agency Formation Commission
Regional Service Planning | Subdivision of the State of California

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RESOLUTION NO. _____

SAN DIEGO COUNTY LOCAL AGENCY FORMATION COMMISSION

MAKING DETERMINATIONS, APPROVING, AND ORDERING A REORGANIZATION

"BRYANT – FELICITIA ROAD REORGANIZATION"
ANNEXATION TO THE CITY OF ESCONDIDO AND RELATED ACTIONS
LAFCO FILE NO: RO24-03

WHEREAS, on February 26, 2024, interested landowner – Donald A. Bryant – filed a petition to initiate proceedings and an application with the San Diego County Local Agency Formation Commission, hereinafter referred to as "Commission", pursuant to the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000; and

WHEREAS, the application before the Commission seeks approval of a reorganization of approximately 0.4 acres of unincorporated territory in the County of San Diego involving annexation to the City of Escondido with concurrent detachment from the County Service Area 135; and

WHEREAS, the affected territory as proposed includes one legal parcel containing an existing single-family residence presently connected to Escondido's public wastewater system through a temporary outside wastewater service contract approved by the Commission on March 6, 2023 and identified by the County of San Diego's Assessor's Office as 238-320-12 with an assigned situs of 2334 Felicita Road; and

WHEREAS, on December 5, 1984, the County of San Diego and the City of Escondido approved a Master Property Tax Transfer Agreement that will govern the property tax exchange associated with the reorganization of the affected territory to the City of Escondido; and

WHEREAS, the Commission's Executive Officer has reviewed the proposed reorganization and prepared a report with recommendations; and

WHEREAS, the Executive Officer's report and recommendations on the proposal have been presented to the Commission in the manner provided by law; and

WHEREAS, the Commission heard and fully considered all the evidence presented at a noticed public meeting on the proposal on November 4, 2024;

WHEREAS, the Commission considered all the factors required by law under Government Code Section 56668 as well as adopted local policies and procedures.

NOW, THEREFORE, THE COMMISSION DOES HEREBY RESOLVE, DETERMINE, AND ORDER as follows:

1. The public meeting was held on the date set therefore, and due notice of said meeting was given in the manner required by law.

2. At the public meeting, the Commission considered the Executive Officer's report.

3. With respect to considering the effects of the proposed reorganization under the California Environmental Quality Act (CEQA), the Commission's makes the following findings:

    a) The City of Escondido serves as lead agency under CEQA for considering the reorganization and specifically the principal action to annex the affected territory to the City following its own approval to extend out-of-agency wastewater services in March 2023. In this role as lead agency, on March 22, 2023, Escondido made findings that the proposal qualifies as a project but is exempt from further review under State CEQA Guidelines Section 15319(a). Staff independently concurs this exemption appropriately applies given the affected territory contains an existing private structure developed to the density allowed by current zoning and there is no corresponding need for an expansion of public infrastructure.

    b) LAFCO serves as lead agency under CEQA for considering the secondary action associated with the reorganization to detach the affected territory from CSA No. 135 and its regional communication service function. The Commission concurs the detachment is a project under CEQA but qualifies for exemption under Guidelines Section 15320. This exemption appropriately applies given the subject service – regional communications – will be entirely transferred and assumed by Escondido without any material changes in the scope, scale, or adequacy post reorganization.

4. The Commission CONDITIONALLY APPROVES the reorganization with a single modification to include 0.13-acre frontage portion of public right-of-way along Monticello Drive subject to conditions as provided. Approval involves all the following:

    a) The affected territory is modified to include an 0.13-acre frontage portion of the adjacent public right- of-way along Monticello Drive.

    b) Annexation of the affected territory to the City of Escondido as shown in "Exhibit A-1" and described in "Exhibit A-2".

    c) Detachment of the affected territory from County Service Area No. 135 as shown in "Exhibit A-1" as described in Exhibit A-2".

5. The Commission CONDITIONS all approvals on the following terms being satisfied by November 4, 2025 unless an extension is requested in writing and approved by the Executive Officer:

   a) Completion of the 30-day reconsideration period provided under Government Code Section 56895.

   b) Submittal to the Commission of final map and geographic description of the affected territory as approved by the Commission conforming to the requirements of the State Board of Equalization – Tax Services Divisions.

   c) Written consent and related authorizations from the applicant – Donald A. Bryant – to remove the subject parcel from Rincon del Diablo Municipal Water District's Improvement District "E" involving fire protection and emergency medical.

   d) Submittal to the Commission of the following payments:

      - A check made payable to LAFCO in the amount of $100.00 for the County of San Diego-Clerk Recorder to reimburse for filing two CEQA Notice of Exemptions consistent with the findings in the resolution.

      - A check made payable to the State Board of Equalization for processing fees in the amount of $300.00.

6. The Commission assigns the proposal the following short-term designation:

   "Bryant – Felicita Road Reorganization".

7. The affected territory as designated by the Commission is uninhabited as defined in Government Code Section 56046.

8. The Commission waives conducting authority proceedings under Government Code Section 56662.

9. The County Service Area 135 is a registered-voter district.

10. The City of Escondido and County Service Area 135 all utilize the County of San Diego assessment roll.

11. The affected territory will be liable for any existing bonds, contracts, and/or obligations of the City of Escondido as provided under Government Section 57328, and will be subject to any previously authorized taxes, benefit assessments, fees or charges of the City of Escondido as provided under Government Code Section 57330.

12. The effective date of the approval shall be the date of recordation but not before the completion of a 30-day reconsideration period and only after all terms have been completed as attested by the Executive Officer.

13. As allowed under Government Code Section 56107, the Commission authorized the Executive Officer to make non-substantive corrections to the resolution to address any technical defects, errors, irregulates, or omissions.

14. The Executive Officer is hereby authorized and directed to transmit copies of this resolution as provided in Sections 56880-56882 of the Government Code.

15. The Executive Officer is further authorized and directed to prepare, execute, and record a Certificate of Completion, make the required filings with the County Assessor, County Auditor, and the State Board of Equalization as required by Section 57200, et seq., of the Government Code.

**

PASSED AND ADOPTED by the Commission on November 4, 2024 by the following vote:

AYES:

NOES:

ABSENT:

ABSTAINING:

**

ATTEST:

_____
Keene Simonds
Executive Officer

EXHIBIT A-1
MAP OF AFFECTED TERRITORY

-Placeholder-

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EXHIBIT A-2
GEOGRAPHIC DESCRIPTION OF THE AFFECTED TERRITORY

-Placeholder-

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RECEIVED
APR 18 2024
SAN DIEGO LAFCO

Part IVb: LANDOWNER PETITION

Petitions must meet minimum signature requirements (see Part V). Signatures must be secured within six months of the date on which the first signature was affixed. Petitions must be submitted to the LAFCO Executive Officer within 60 days after the last signature is affixed (Govt. Code § 56705).

Each of the undersigned states:

- I personally signed this petition.
- I am a landowner of the affected territory.
- I personally affixed hereto the date of my signing this petition and the Assessor's Parcel Number(s), or a description sufficient to identify the location of my land.

Name of Signer	Assessor's Parcel Number(s)	Date Signed	Official Use
Sign _____ Print DONALD A BRYANT	238-320-12-00	2/23/23	
Sign Donald A Bryant Print Donald A Bryant			
Sign _____ Print _____			
Sign _____ Print _____			
Sign _____ Print _____			
Sign _____ Print _____			

County of San Diego

AMY HARBERT
DIRECTOR

DEPARTMENT OF ENVIRONMENTAL HEALTH AND QUALITY
LAND AND WATER QUALITY DIVISION
P.O. BOX 129261, SAN DIEGO, CA 92112-9261
Phone: (858) 565-5173 or (800) 253-9933 Fax: (858) 514-6583
www.sdcdehq.org

HEATHER BUONOMO, REHS
DIRECTOR OF ENVIRONMENTAL HEALTH

February 13, 2023

Ivan Flores, Associate Planner
City of Escondido, Planning Division
iflores@escondido.org

RE: Public Sewer Connection Urgency

Site Address: 2334 Felicita Rd. Escondido; APN: 238-320-12

Dear Mr. Flores,

The Department of Environmental Health and Quality (DEHQ) received a request for a site consultation from the owners of the above-referenced property, due to the fact that the onsite wastewater treatment system (OWTS) serving their residence has failed and is in urgent need of replacement. The owners are routinely pumping the septic tank to prevent backup into the house.

This area has a history of high groundwater conditions that have caused OWTS failures, especially during the rainy season. Due to groundwater periodically rising to a suspected depth of 2 feet from ground surface, this property is not suitable for a replacement OWTS repair with supplemental treatment. The parcel borders the City of Escondido sewer district, and if public sewer connection is available, DEHQ requests that connection to the public sewer be completed as soon as possible to remove the potential risk to public health due to a failing system.

Should you have any questions in this matter, please feel free to contact me at (619) 607-8354, or feel free to email me at desiree.hogervorst@sdcounty.ca.gov.

Sincerely,

Desiree Hogervorst

DESIREE HOGERVORST, Environmental Health Specialist II
Land and Water Quality Division

C: Craig Caes, Supervising Environmental Health Specialist
Cc: Donald Bryant, property owner

ESCONDIDO
City of Choice

Plan Approval Letter
Field Engineering
City of Escondido
201 North Broadway
Escondido, CA 92025

Monday, June 12, 2023
Project ID: FE23-0264
Project Name: Sewer annexation

Project Approval

Please allow at least 48-72 hour notice to your field inspector, contact information located on the permit, when scheduling your pre-con meeting. If the field inspector cannot be reached, please contact Field Engineering at (760) 839-4644. Permit must be activated by your field inspector prior to beginning work. Any Sub-Contractors must submit a certificate of liability insurance prior to work. All General Notes and Provision from the Encroachment Permit package apply to each job.

General Project Comments:

All project comments have been addressed by the Submitter and approval has been awarded.

Plan Sheet Comments:

All Plan Sheet comments have been addressed by the Submitter and approval has been awarded.

Thank you,

Field Engineering
City of Escondido
Direct: 760-839-4644
www.escondido.org

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AGENDA REPORT
Consent | Information

November 6, 2024

TO: Commissioners

FROM: Keene Simonds, Executive Officer
Joelle Burila, Analyst I

SUBJECT: **Notice of Administrative Approval of "Delgado–Andrade 24th Street Out-of-Agency Wastewater Services" | City of National City (OAS24-12)**

SUMMARY

The San Diego County Local Agency Formation Commission (LAFCO) will receive notice of an administrative approval by the Executive Officer for the City of National City to provide out-of-agency services to an unincorporated property located within the City's sphere of influence. The authorization is specific to wastewater service to an existing single-family residence at 2616 East 24th Street and premised on abating a public health and safety threat given documentation of a failing septic system. The Executive Officer's approval is limited to the existing primary residential dwelling unit developed on the affected territory as of October 23, 2024. The Executive Officer's approval is termed on the landowner submitting a complete annexation proposal; it also expires in one calendar year unless a time extension is authorized. This notice is being provided for information consistent with adopted policy.

BACKGROUND

Overseeing Out-of-Agency Services

Government Code Section 56133 delegates LAFCOs the responsibility to authorize cities and special districts to provide new or extended services beyond their jurisdictional boundaries. The statute specifies cities and special districts must request and receive formal written approval from LAFCOs to provide "out-of-agency" services by contract or agreement less certain and limited exemptions. The statute further specifies cities and special districts may

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lafco@sdcounty.ca.gov

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Jim Desmond, County of San Diego
Nora Vargas, Alt., County of San Diego
Kristi Becker, City of Solana Beach
Dane White, City of Escondido
John McCann, Alt., City of Chula Vista
Chair Stephen Whitburn, City of San Diego
Marni von Wilpert, Alt., City of San Diego
Vice Chair Barry Willis, Alpine Fire Protection
Jo MacKenzie, Vista Irrigation
David Drake, Alt., Rincon del Diablo
Harry Mathis, General Public
Brigette Browning, Alt., General Public

only be authorized to provide out-of-agency services within their spheres of influence in anticipation of later annexations. If the affected territory lies beyond the subject agencies' spheres, out-of-agency services may only be authorized in response to documented threats to public health and/or safety as determined by LAFCO.

Delegation to the Executive Officer

San Diego LAFCO's current policies authorize the Executive Officer to approve outside-of-agency services – involving water and/or wastewater services only – in response to documented health, safety, or welfare impacts. The Executive Officer is required to inform the Commission of all administrative approvals at the next available meeting for information only. Otherwise, all out-of-agency approvals require formal Commission action.[1]

Applicant Request and Administrative Approval

San Diego LAFCO received a request from the City of National City on behalf of interested landowners (Jeanette Delgado, Juan Delgado, Alfredo Navarro) on September 16, 2024 for approval to receive out-of-agency wastewater service from the City of National City involving a 0.14-acre unincorporated parcel. The subject parcel is developed with an approximate 970 square foot single-family residence built in 1958 with a situs of 2616 East 24th Street (564-010-12). The subject parcel lies entirely within the City of National City sphere of influence. The request ties to the residence's existing septic system – which is reportedly pumped routinely to prevent backflow into residence – no longer functioning without continual attention and costs by the landowner.

Upon receipt of the landowner's request and related application materials, LAFCO staff coordinated with the City of National City to assess the need and availability of public wastewater service for the affected territory. Staff also confirmed with the County of San Diego's Department of Environmental Health and Quality attesting their recommendation the out-of-agency service proceed to protect against the potential of a public health and safety threat. This recommendation ties to space limitations on the parcel and the unlikely case a new septic system would be able to support the residence based on current standards. The Executive Officer proceeded to issue a conditioned approval on October 23, 2024, and is attached for Commission review.

DISCUSSION

This item is for San Diego LAFCO to receive notice of the Executive Officer's administrative approval authorizing the City of National City to provide wastewater service outside its jurisdictional boundary as described above. The Executive Officer's approval and conditions are final under policy, but the Commission is encouraged to discuss the item and provide feedback to staff on any related matters as it collectively deems appropriate.

[1] These policies also delegate discretion to the Executive Officer in determining whether public health, safety, or welfare threats exists on a case-by-case basis. Reference to Policy L-113.

ANALYSIS

San Diego LAFCO's administrative approval allowing the City of National City to provide out-of-agency wastewater services to the subject parcel at 2616 East 24th Street conforms to statute and Commission policies. This includes the Executive Officer taking action to proceed with an immediate solution to abate a reasonably documented threat to public health and safety. The administrative approval has been conditioned on limiting wastewater service to only the existing residence with no additional development being accommodated at this time. The approval has also been conditioned on the landowner submitting a complete annexation proposal within one calendar year unless a time extension is authorized.

RECOMMENDATION

This item is presented to San Diego LAFCO for information only.

ALTERNATIVES FOR ACTION

None.

PROCEDURES

This item has been placed on the San Diego LAFCO's agenda as part of the consent calendar. A successful motion to approve the consent calendar will include taking affirmative action on the staff recommendation unless otherwise specified by the Commission.

On behalf of the Executive Officer,

Joelle Burila

Joelle Burila
Analyst I

Attachments:

1) Map of the Affected Territory
2) Certificate of Administrative Approval
3) Related Request Documents

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Map Area all within City of National City SOI

Lincoln Acres

City of National City

Proposal Area

E 22ND ST

EUCLID AV

LANOITAN AV

LA SIESTA WY

E 24TH ST

LEONARD ST

FENTON PL

GRANGER AV

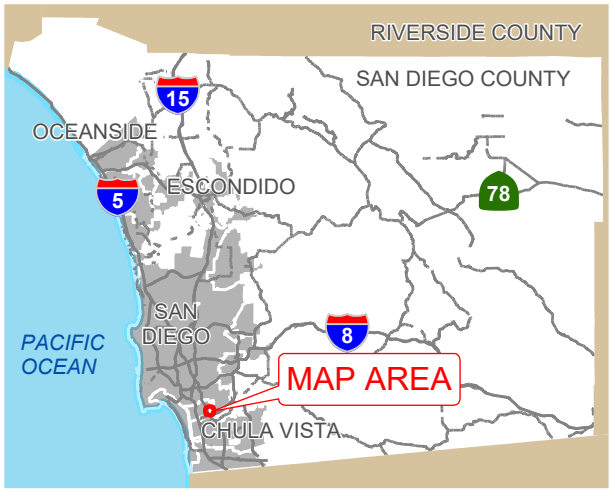
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OAS24-12

"ANDRADE-NAVARRO - 24TH STREET OUT-OF-AGENCY WASTEWATER SERVICES" | CITY OF NATIONAL CITY

Proposal Area

National City

SOI = Sphere of Influence

San Diego County
Local Agency Formation Commission
Regional Service Planning | Subdivision of the State of California

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San Diego County
Local Agency Formation Commission
Regional Service Planning | Subdivision of the State of California

CERTIFICATE OF ADMINISTRATIVE APPROVAL OF A CONTRACTUAL WASTEWATER SERVICE AGREEMENT

City of National City / Jeanette Delgado, Juan Delgado, Alfredo Navarro
(LAFCO File No. OAS24-12)

October 23, 2024

In accordance with California Government Code Section 56133, the San Diego County Local Agency Formation Commission (LAFCO) authorizes the City of National City to immediately provide extraterritorial wastewater service by contract to 2616 East 24th Street. The subject property is owned by Jeanette Delgado, Juan Delgado, Alfredo Navarro and comprises one unincorporated parcel identified by the County of San Diego Assessor's Office as 564-010-12-00. The authorized service is limited to supporting the approximate 970 square foot single-family residence currently developed on the subject property.

The contracted wastewater service agreement authorization terms in one year – October 23, 2025 – from the date of its administrative approval by the LAFCO Executive Officer unless an extension is approved. In the interim, the landowner of the subject property shall proceed with filing an annexation with LAFCO as the permanent means for the City of National City to provide wastewater service.

Confirmation:

KEENE SIMONDS
Executive Officer

October 23, 2024

Administration
Keene Simonds, Executive Officer
2550 Fifth Avenue, Suite 725
San Diego, California 92103
T 619.321.3380
www.sdlafco.org
lafco@sdcounty.ca.gov

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Nora Vargas, Alt.
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Kristi Becker
City of Solana Beach
Dane White
City of Escondido
John McCann, Alt.
City of Chula Vista
Chair Stephen Whitburn
City of San Diego
Marni von Wilpert, Alt.
City of San Diego
Vice Chair Barry Willis
Alpine Fire Protection
Jo MacKenzie
Vista Irrigation
David Drake, Alt.
Rincon del Diablo
Harry Mathis
General Public
Brigette Browning, Alt.
General Public

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CONTRACTUAL SERVICE AGREEMENT APPLICATION FORM

In addition to the materials required for any change(s) of organization, submit the following items:

1. One copy of either an approved Resolution of the City Council/District Board of Directors or a letter from the City Manager/District General Manager requesting approval for a contractual service agreement.

2. One copy of the contract or agreement stipulating the terms and conditions of extending service to the property signed by the property owner(s) and the agency that is to provide the service.

3. LAFCO processing fee. Contact the LAFCO office or refer to fee schedule.

Print/Type Name: Jeanette Delgado Andrade

Property Address: 2616 E 24th St National City, CA 91950

Phone #: 619-806-1039 Date: 08/20/2024

This application is used by LAFCO staff to provide supplemental information for contractual service agreement requests.

1. What type or types of public service(s) will be provided? Connection to city sewer

2. Why is the service needed? If the service agreement is in response to an emergency health and safety situation, such as a failed septic system, provide information documenting the circumstances (e.g., letter from the County Department of Environmental Health).

3. If a jurisdictional change, such as annexation, is not possible at this time, explain the circumstances that prevent annexation and when the jurisdictional change is anticipated. Emergency connection

4. Are there any jurisdictional issues associated with the proposed contractual service agreement? ☐ YES ☑ NO
(If yes, please complete the LAFCO Policy L-107 form)

San Diego Local Agency Formation Commission
2550 Fifth Ave., Suite 725
San Diego, CA 92103
(619) 321-3380

Revised November 2022

CALIFORNIA
NATIONAL CITY
1887
INCORPORATED

September 16, 2024

San Diego County LAFCO
Attn: Keene Simonds
2550 Fifth Avenue, Suite 725
San Diego, California 92103

Re: Out of Area Service Agreement Request – 2616 East 24th Street

Dear Mr. Simonds,

The City of National City is requesting approval from San Diego LAFCO to provide wastewater services to an existing single-family residence at 2616 East 24th Street (APN 564-010-12-00) which is outside of the City of National City municipal boundary. The property is located within the City's Sphere of Influence and is contiguous to the City boundary. The property is accessed from a City-owned and maintained street. Therefore, annexation into the City of National City is supported at this time, should the property owner wish to do so.

The City of National City public sewer infrastructure is readily available and has adequate capacity to provide service to the property. Due to health and safety concerns associated with the existing failing septic system, the City is amenable to offering out-of-agency sewer service to the property.

I appreciate your consideration in this manner. Please feel free to reach out to me at 619-336-4240 or bmartinez@nationalcityca.gov, or to Director of Public Works/City Engineer Stephen Manganiello at 619-336-4380 or smanganiello@nationalcityca.gov with any questions you may have.

Sincerely,

BENJAMIN A. MARTINEZ
City Manager, City of National City

County of San Diego

AMY HARBERT
DIRECTOR

DEPARTMENT OF ENVIRONMENTAL HEALTH AND QUALITY
P.O. BOX 129261, SAN DIEGO, CA 92112-9261
Phone: (858) 505-6700 or (800) 253-9933 Fax: (858) 505-6786
www.sdcdeh.org

HEATHER BUONOMO, REHS
DIRECTOR OF ENVIRONMENTAL HEALTH

July 10, 2024

TO: Jeanette Andrade, Juan Andrade, Alfredo Navarro
2616 East 24th Street, National City, CA 91950

FROM: Scott Rosecrans, Environmental Health Specialist III

SUBJECT: Sewer connection/annexation for 2616 East 24th (APN: 564-010-12-00)

Dear Property Owners,

Per your request, I am writing this letter in support of immediate connection to the sanitary sewer located in East 24th Street and annexation of your property into National City. The property has a failing onsite wastewater treatment system (identified on 3-28-24) and has few, if any, options to repair this system due to the lot size and configuration.

Given these conditions it would be of benefit to connect the home to the sanitary sewer that exists in East 24th Street. Expediting the connection/annexation process would help to address any current hazards and would prevent costly pumping of the existing onsite wastewater treatment system to prevent sewage from discharging to the ground. Upon connection to the sanitary sewer the existing septic tank and vertical seepage pit(s) must be pumped, collapsed, and backfilled with sand, gravel, native soil, or cement slurry. No permit is required for this activity. A permit will be required by the City of National City for the sewer connection. Please feel free to contact me at your convenience.

Sincerely,

Scott Rosecrans, REHS
Environmental Health Specialist III
(619) 208-0337

CC: Darin Duncan, BDP Services

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AGENDA REPORT
Consent | Action

November 4, 2024

TO: Commissioners

FROM: Keene Simonds, Executive Officer
Priscilla Mumpower, Assistant Executive Officer

SUBJECT: **Progress Report on 2024-2025 Workplan**

SUMMARY

The San Diego County Local Agency Formation Commission (LAFCO) will receive a progress report on the adopted workplan and activities associated with the 30 projects set for 2024-2025. Exactly one-half of all projects are underway through the first four months with the majority involving high-priority activities that have been forwarded over from the prior fiscal year. A notable exception involves initiating a new municipal service review on SANDAG and its regional housing, transportation, and climate adaptation functions. It is recommended the Commission formally receive the item as well as provide general direction to staff on any potential amendments for formal consideration at a future meeting. A copy of the five-year rolling study schedule is also attached for Commission reference.

BACKGROUND

San Diego LAFCO's current fiscal year workplan was adopted at a noticed public hearing held in May 2024. It includes 30 special projects that are divided into two distinct categories – statutory and administrative – along with priority assignments set by the Commission. Limited amendments were approved in August for the principal task of adding back the yet-to-be-completed municipal service review on the Oceanside region.

Administration
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Kristi Becker, City of Solana Beach
Dane White, City of Escondido
John McCann, City of Chula Vista
Chair Stephen Whitburn, City of San Diego
Marni von Wilpert, Alt., City of San Diego
Vice Chair Barry Willis, Alpine Fire Protection
Jo MacKenzie, Vista Irrigation
David A. Drake, Alt., Rincon del Diablo
Harry Mathis, General Public
Brigette Browning, Alt., General Public

DISCUSSION

This item provides San Diego LAFCO with its regular progress report on accomplishing special projects calendared in the adopted workplan for 2024-2025. A full status listing is attached and – among other items – shows one-half of all projects are underway, including eight of the eleven projects set as high priorities by the Commission. This latter category includes continuing work on the two highest priorities set by the Commission involving municipal service reviews covering wholesale water service providers (County Water Authority and Metropolitan Water District of Southern California) and local healthcare districts (Fallbrook, Grossmont, Palomar, and Tri-City). Work on the third highest priority is also underway and involves starting a new municipal service review on the San Diego Association of Local Governments (SANDAG).

A copy of the five-year rolling study schedule is also attached for context in considering any general direction on potential amendments involving municipal service reviews.

ANALYSIS

None.

RECOMMENDATION

It is recommended San Diego LAFCO receive and file the progress report on the adopted workplan consistent with practice as well as provide any general direction as needed. These recommendations are covered in Alternative Action One in the proceeding section.

ALTERNATIVES FOR ACTION

The following alternative actions are available to San Diego LAFCO and can be accomplished with a single motion:

Alternative One (recommended):
Receive and file the progress report on the adopted workplan and provide any general direction to staff – including amendments for future consideration.

Alternative Two:
Continue the item to a future meeting and provide related direction to staff as needed.

Alternative Three:
Take no action.

PROCEDURES

This item has been placed on the San Diego LAFCO's agenda as part of the consent calendar. A successful motion to approve the consent calendar will include taking affirmative action on the staff recommendation unless otherwise specified by the Commission.

On behalf of the Executive Officer,



Priscilla Mumpower
Assistant Executive Officer

Attachments:

1) 2024-2025 Workplan Status
2) Five-Year Rolling Study Schedule

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ADOPTED WORKPLAN FOR FY2024-2025
Status as of October 25, 2024

Priority	Level	Type	Project	Description	Status
Ongoing	…	Statutory	Applicant Proposals and Requests	Prioritize resources to address applicant proposals and related requests	
Ongoing	…	Administrative	Targeted LAFCO Presentations	Coordinate timely public outreach; emphasis on informing stakeholders ahead of MSR work	
Ongoing	…	Statutory	Workplan and Budget Management	Actively manage the workplan and budget resources with regular updates to the Commission	
1a	High	Statutory	MSR | Wholesale Water Service Providers	Continue macro MSR on wholesale water suppliers – CWA (comprehensive) + MET (abbreviated)	
1b	High	Statutory	MSR | Healthcare Districts: Part I	Continue macro MSR of the four healthcare districts in San Diego County	
3	High	Statutory	MSR | SANDAG	Initiate agency-specific MSR of SANDAG (housing, transportation, + related functions)	
4	High	Administrative	Transition to Online Accounting	Complete transition to QuickBooks accounting from desktop to online platform	
5	High	Statutory	MSR | Encinitas-Carlsbad Region – Part I	Complete two-part MSR specific to cities in the region (Carlsbad and Encinitas)	
6	High	Administrative	SALC Planning Grant 2.0	Complete a two-year grant to inform + enhance small farming operations in San Diego County	
7	High	Administrative	RCD Ad Hoc Committee: Part II	Complete Commission's approved scope of work focused on long-term service/boundary true ups	
8	High	Statutory	MSR | Central 78 Corridor Region: Part I	Complete cities portion of regional MSR (San Marcos + Vista)	
9	High	Statutory	MSR | Central 78 Corridor Region: Part II	Complete districts portion of regional MSR (San Marcos and Vista FPDs, Vista ID, Vallecitos WD, + Buena SD)	
10	High	Administrative	Policy Review | Audit and Accounting	Prepare update to modernize and expand audit + accounting policies; address auditor recommendations	
11	High	Statutory	MSR | Oceanside Region MSR	Complete regional MSR (City of Oceanside, Oceanside SCHD + Morro Hills CSD)	
12	Medium	Administrative	Staffing and Professional Development	Fill all 8.0 budgeted positions + establish program to advance professional development	
13	Medium	Administrative	Policy Review | Personnel: Part III	Prepare update to modernize and harmonize all LAFCO job descriptions	
14	Medium	Administrative	Custom Project Management Tracker	Work with outside consultant to develop and implement custom online project tracking platform	
15	Medium	Statutory	Special Districts Advisory Committee	Provide administrative support to the SDAC and hold no less than three formal meetings in FY	
16	Medium	Administrative	White Paper | Homeless Services	Evaluate the scope-scale of governmental homeless services in SD County + potential governance options	
17	Medium	Statutory	Cities Advisory Committee	Provide administrative support to the CAC and hold no less than two formal meetings in FY	
18	Medium	Statutory	MSR | Encinitas-Carlsbad Region – Part II	Complete two part MSR specific to districts (Carlsbad MWD, Leucadia WD, Dieguito WD et al.)	
19	Medium	Administrative	Prepare Outside Audit + Enhancements	Complete outside audit of financial statements for FY24 with supplemental information for added value	
20	Medium	Statutory	MSR | Del Mar-Solana Beach Region	Complete regional MSR covering the Cities of Del Mar and Solana Beach + Santa Fe ID et al.	

Priority	Level	Type	Project	Description	Status
21	Low	Administrative	Website Refresh + Content Expansion	Proceed with a website refresh and context expansion with multi-media adds	
22	Low	Administrative	Annual Local Agency Directory	Update and publish an annual local agency directory subject to LAFCO oversight	
23	Low	Statutory	Policy | Applicant Procedures	Update and streamline application materials and establish related protocols	
24	Low	Administrative	Establish Credit Card Payments	Establish processes and related rules to accept card payments for applicant proposals	
25	Low	Statutory	Legislative Proposal | G.C. 56133	Sponsor/facilitate amendment to clarify LAFCOs' authority to determine out-of-agency exemptions in (e)	
26	Low	Administrative	Policy Review | SDAC Bylaws	Coordinate with SDAC in updating bylaws to sync with current member interests/priorities	
27	Low	Administrative	White Paper | Community Choice	Evaluate the scope and scale of CCAs and their operations in San Diego County and connectivity to LAFCO	
28	Low	Administrative	Liaison with Local Tribes	Establish communication protocols with local tribes with respect to shared interests in regional services	
29	Low	Administrative	Service + Fiscal Indicators	Develop online browser feature to depict service + fiscal indicators among local agencies in SD County	
30	Low	Administrative	Policy Review | Public Member Appointments	Establish local policies and procedures to guide recruitment, vetting, and selection of public members	
	Bullpen	Statutory	Legislative Proposal | G.C. 56430	Sponsor and/or facilitate amendment establishing community engagement enhancements in MSR statute	
	Bullpen	Statutory	Policy Review | Island Annexations	Consider options to define "substantially surrounded" and provide related mapping services	
	Bullpen	Administrative	White Paper | Garbage Services	Evaluate the scope and scale of garbage collection services and possible governance alternatives	
	Bullpen	Administrative	LAFCO Workshop	Organize a Commission Workshop to discuss core responsibilities + powers and implementing preferences	
	Bullpen	Administrative	Public Access Television	Broadcast LAFCO meetings on local government channels	
	Bullpen	Statutory	MSR | Pauma Valley Region	Initiate a regional study covering the north county special districts in the Pauma/Rincon communities	
	Bullpen	Administrative	SOI/MSR Annual Report	Update and publish an annual report documenting all recorded municipal service review and sphere of influence actions	
	Bullpen	Statutory	Policy | Fee Schedule	Review and update fee schedule to sync with current costs and related considerations	
	Bullpen	Statutory	Policy | CEQA Guidelines	Review and update existing implementing guidelines relative to current statute and best practices	
	Bullpen	Administrative	County Planning Groups	Monitor regular meetings of the County's 28 Planning and or Sponsor Groups and directly engage as appropriate	
	Bullpen	Statutory	Disadvantaged Unincorporated Communities	Update DUC mapping designations (DUC) in San Diego County based on current census information	
	Bullpen	Administrative	Local Agency Finder Tool	Develop online feature for users to enter address to identify all overlapping local jurisdictions (cities and districts)	
	Bullpen	Administrative	Southern California LAFCOs	Participate in quarterly meetings with other Southern California LAFCOs and related projects and/or trainings	
	Bullpen	Administrative	White Paper | School Districts	Evaluate scope and scale of school districts and their baseline capacities for reference in municipal service reviews	
	Bullpen	Administrative	CALAFCO	Participate in CALAFCO sponsored programs and related trainings (conferences, workshops, committees, etc.)	
	Bullpen	Statutory	Policy | Commission Rule No. 4	Modernize Rule No. 4 and its provisions to regulate special districts' service functions and classes	
	Bullpen	Statutory	Escondido Region Governance Study	Study options to consolidate (functional and political) the City of Escondido and Rincon del Diablo MWD	
	Bullpen	Administrative	White Paper | JPAs	Evaluate the status of JPA filings in San Diego County relative to LAFCO's task in SB 1261	
	Bullpen	Statutory	Policy | Cities Advisory Committee	Coordinate with CAD in updating bylaws and related procedures to sync with current member interests/priorities	

Complete | Near Complete | Underway | Pending

5g

AGENDA REPORT
Consent | Information

November 4, 2024

TO: Commissioners

FROM: Priscilla Mumpower, Assistant Executive Officer
Joelle Burila, Local Government Analyst I

SUBJECT: **Report on Active Proposals and Related Activities**

SUMMARY

The San Diego County Local Agency Formation Commission (LAFCO) will receive a status report on active proposals and requests currently on file as well as anticipated filings based on ongoing discussions with proponents. The item is for information and concurrently satisfies LAFCO's reporting requirement involving petition-initiated proposals.

BACKGROUND

Processing Procedures and Timelines

LAFCO proceedings for jurisdictional changes are generally initiated by outside applicants through petitions (landowners or voters), and to a lesser extent by resolutions (local agencies). LAFCOs may also initiate jurisdictional changes to form, consolidate, or dissolve special districts if consistent with the recommendations of approved municipal service reviews. Most jurisdictional change filings take four to six months before they are scheduled for hearing. Requests for outside-of-agency service approvals – which are subject to separate procedures – generally take two months to process.

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Marni von Wilpert, Alt., City of San Diego
Vice Chair Barry Willis, Alpine Fire Protection
Jo MacKenzie, Vista Irrigation
David A. Drake, Alt., Rincon del Diablo
Harry Mathis, General Public
Brigette Browning, Alt., General Public

DISCUSSION

This item provides San Diego LAFCO with its regular update on active proposals on file. The item also – and for telegraphing purposes of future workload – identifies pending proposals staff anticipates being filed with LAFCO in the near term based on discussions with local agencies. It also serves to concurrently satisfy the Commission's reporting requirement to provide notice on agendas involving jurisdictional changes initiated by petitions.[1]

There are currently 31 active proposals on file with LAFCO. This amount is divided between 25 proposals in administrative review and pending Commission hearing with the remaining six involving conditional approvals that are awaiting recordation. Staff also identifies eight pending and otherwise substantive proposal submittals based on ongoing communications with their proponents. All active and pending proposals are outlined in Attachment One.

ANALYSIS

None.

RECOMMENDATION

This item is presented to San Diego LAFCO for information only.

ALTERNATIVES FOR ACTION

None.

PROCEDURES

This item has been placed on the San Diego LAFCO's agenda as part of the consent calendar. A successful motion to approve the consent calendar will include taking affirmative action on the staff recommendation unless otherwise specified by the Commission.

On behalf of the staff,

Joelle Burila

Joelle Burila
Local Government Analyst I

Attachment:

1) Active and Pending Proposals as of October 28, 2024

1 Government Code Section 56857 directs LAFCOs to provide notice on agendas of any proposal involving special districts that have been initiated by landowners or registered voters. The agenda notification starts a 60-day period in which the affected special districts may request termination of the proceedings due to financial or service-related concerns.

	File Number	Proposal Name | Affected Agencies	Project Manager	Proposal Summary
ACTIVE PROPOSAL APPLICATIONS | PENDING COMMISSION ACTION				
1	RO06-17	"Tobacco Road Reorganization" - City of Escondido: Annexation	Staff	Application submitted in March 2006 by landowner petition to annex six parcels to the City of Escondido. The affected territory comprises six parcels located along Tobacco Road. The application filing fulfilled an earlier Executive Officer approval in 2006 to authorize the City of Escondido to extend outside wastewater service to two of the six subject parcels due to failing septic systems. (The other four subject parcels are included in the proposal to provide connectivity to the existing City boundary.) The current number of residents within the affected territory is unknown. The application remains incomplete pending the submittal of additional documentation and related information to complete the administrative review. The proposal is subject to formal abandonment pending the anticipated action by the Commission to approve authorizing policies.
2	RO08-09	"South Mollison Ave-Snyder Reorganization" - City of El Cajon: Annexation	Staff	Application submitted in May 2008 by landowner petition for a proposed annexation to the City of El Cajon. The affected territory includes approximately 1.25 acres and is subject to a proposed multi-family residential project. It is unknown whether there are any current residents within the affected territory. The application remains incomplete pending the submittal of additional documentation and related information necessary to complete the administrative review. The proposal is subject to formal abandonment pending the anticipated action by the Commission to approve authorizing policies.
3	DA08-10	"Avocado Way-Potter Annexation" - Vallecitos WD: Annexation	Staff	Application submitted in May 2008 by landowner petition requesting annexation of to the Vallecitos Water District for purposes of receiving public wastewater services. The affected territory comprises two parcels developed with single-family residences located along Avocado Way. The number of current residents within the affected territory is unknown. The application remains incomplete pending the submittal of additional documentation and related information necessary to complete the administrative review. The proposal is subject to formal abandonment pending the anticipated action by the Commission to approve authorizing policies.

	File Number	Proposal Name | Affected Agencies	Project Manager	Proposal Summary
4	RO08-15 SA08-15	"Crestlake Estates Reorganization" - City of Santee: Annexation - San Diego County SD: Annexation - Lakeside FPD: Annexation	Staff	Application submitted in May 2008 by landowner petition requesting a reorganization to accommodate wastewater, fire protection, and ambulance services for an approved Tentative Map allowing the development of 60 single-family residences. It is unknown if there are any current residents. The affected territory lies within all three subject agencies' spheres of influence: San Diego County Sanitation District; Lakeside Fire Protection District; and the City of Santee. The application remains incomplete pending the submittal of additional documentation and related information necessary to complete the administrative review. The proposal is subject to formal abandonment pending the anticipated action by the Commission to approve authorizing policies.
5	DA12-02	"Lorch Annexation" - Borrego WD: Annexation	Staff	Application submitted in March 2012 by landowner petition to annex approximately 9.4 acres to the Borrego Water District (WD) to provide water service to one parcel within the District's sphere. It is unknown how many residents are currently within the affected territory. Application deemed incomplete in an April 2012 status letter. A new status letter was sent in January 2018 stating the proposal would be considered abandoned unless notified otherwise. Borrego WD responded to the letter and has reinitiated discussions with the landowner regarding possible service terms. Discussions remain active.
6	DA16-10	"CSA 17 Harmony Grove Annexation" - CSA 17: Annexation	Staff	Application submitted in May 2016 by resolution from the County of San Diego to annex approximately 3,600 acres to County Service Area (CSA) No. 17 for ambulance service and done so as a cross-condition of the Commission dissolving CSA No. 107 in 2015. The affected territory is entirely unincorporated and comprises portions of the Elfin Forest and Harmony Grove communities with an estimated resident population of 29,995. The proposal remains incomplete due to a variety of reasons and is marked by opposition from the CSA No. 17 Advisory Committee. Staff continues to engage the County, Advisory Committee, and other stakeholders to fulfill the Commission's earlier directive. Discussions remain active.
7	RO16-11	"Rancho Hills Reorganization" - Rancho Santa Fe CSD: Annexation - Olivenhain MWD: Expansion of Latent Power Area - Olivenhain MWD: Latent Sphere Amendment (+)	Michaela Peters	Application submitted in October 2016 to annex a portion of a 37-lot residential subdivision titled "Rancho Hills" to Rancho Santa Fe CSD for wastewater service. A concurrent latent power expansion for Olivenhain MWD is needed to accommodate sewer to the remaining project site. The proposal was deemed incomplete in a November 2016 status letter. With concurrence with the proponent, the application is administratively paused due to incomplete and pending receipt of additional documentation. Discussions remain active.

	File Number	Proposal Name | Affected Agencies	Project Manager	Proposal Summary
8	RO19-04	"Ortega – Olde Highway 80 Change of Organization" - San Diego County SD: Annexation	Michaela Peters	*New application submitted in May 2024* by landowner petition to annex approximately 11.2 acres to the San Diego County Sanitation District for wastewater service. The affected territory comprises three parcels – two presently developed with existing office structures, parking spaces, and other accessory structures. The purpose of the proposal is to connect sewer services for a proposed office/warehouse building development. The submitted proposal application is incomplete pending receipt of additional documentation and related information to complete the administrative review. The proposal is tentatively scheduled for consideration by the Commission at its November 4, 2024 meeting.
9	SA19-26 RO19-26 OAS19-26	"Valiano - Eden Valley Reorganization" - City of Escondido: Extraterritorial Sewer - City of Escondido: Sphere Amendment (+) - San Marcos FPD: Annexation - Rancho Fe FPD: Detachment - Rancho Fe FPD: Sphere Amendment (-)	Michaela Peters	Application submitted in November 2019 jointly by landowner petition and the City of Escondido and involves a reorganization and outside-of-agency service agreement as part of the "Valiano" planned development in Harmony Grove. The reorganization involves the concurrent annexation of approximately 10.8 unincorporated acres to San Marcos FPD and detachment from Rancho Santa Fe FPD and related sphere amendments. The outside-of-agency service agreement approval request involves the extension of wastewater from the City of Escondido for approximately 82.9 unincorporated acres with related sphere amendments to add to Escondido and remove from San Marcos. The application is administratively paused due to incomplete and pending receipt of additional documentation – including the results of litigation against the underlying project. Discussions remain active.
10	CO21-09	"Otay Lakes Road Change of Organization" - City of Chula Vista: Annexation	Michaela Peters	Application submitted in October 2022 by landowner petition to annex approximately 1,870 acres of unincorporated territory to the City of Chula Vista. (The petitioners originally filed an application in October 2021 seeking approval to annex into the San Diego County Sanitation District. This previous application has since been withdrawn.) The affected territory comprises 6 parcels within the Baldwin and Moller communities and is presently undeveloped with no residents. The proposal is intended to facilitate the development of a 1,938 residential subdivision with various ancillary uses as part of the "Otay Ranch Resort Village 13" project. The submitted proposal application is incomplete and pending receipt of additional documentation and information from the applicant – including an agreement with LAFCO to proceed with a targeted/informing municipal service review. Discussions remain active.

	File Number	Proposal Name | Affected Agencies	Project Manager	Proposal Summary
11	CO22-04	"AJX Homes - Carmichael Change of Organization" - City of La Mesa: Annexation - City of La Mesa: Sphere Amendment (+) - San Miguel FPD: detachment - San Miguel FPD: Sphere Amendment (-)	Michaela Peters	Application submitted in February 2022 by landowner petition and involves annexation of approximately 0.3 acres to City of La Mesa for wastewater service. The affected territory is developed with a single-family residence and the landowner intends to update the existing site from a septic system to a public wastewater system. The application is administratively paused due to incomplete information and pending receipt of additional documentation from the proponent. Discussions remain active.
12	RO22-11	"Tummala - Rincon MWD Reorganization" - Rincon del Diablo MWD: Annexation - Metropolitan Water District: Annexation - San Diego CWA: Annexation	Michaela Peters	Application submitted in October 2022 by landowner petition and involves annexation of approximately 20 acres of unincorporated territory to make available public water services. The affected territory is currently vacant and undeveloped. The proposal's purpose is to position the landowner to proceed in the future with a development plan with the County of San Diego. The submitted proposal application is incomplete pending receipt of additional documentation and related information. Discussions remain active.
13	CO23-11	"Nencini Associates Change of Organization" - San Diego County SD: Annexation	Michaela Peters	Application submitted in July 2023 by landowner petition and involves annexation of approximately 20.6 acres to the San Diego County Sanitation District (SD) for the primary purpose of establishing wastewater service. The affected territory is partially developed with one single-family residence, with plans to develop an additional 7 single-family residences through subdivision. Conditional approval for future annexation to the City of Chula Vista is recommended. The proposal is currently under administrative review and is considered incomplete at this time. Discussions remain active.
14	RO23-12	"Twin Oaks Valley Winery Reorganization" - Vallecitos WD: Annexation - Vista ID: Detachment	Michaela Peters	Application submitted in September 2023 by landowner petition and involves annexation of approximately 4.35 acres to the Vallecitos Water District to establish both potable water and wastewater services. The affected territory is developed with one single-family residence, with plans to develop a full-service winery – including a tasting room, wine production space, restroom(s), etc. The proposal is currently under administrative review with the expectation of expanding the scope to include detachment from Vista ID. Discussions remain active.

	File Number	Proposal Name | Affected Agencies	Project Manager	Proposal Summary
15	CO23-15	"Maclachlan - Old Highway 80 Change of Organization" - San Diego County SD: Annexation	Michaela Peters	Application submitted in December 2023 by landowner petition and involves annexation of approximately 0.60 acres to the San Diego County Sanitation District for the primary purpose of establishing wastewater service. The affected territory is currently undeveloped with plans of developing a commercial building and parking lot. The proposal is currently under administrative review with discussions remaining active.
16	RO24-03	"Bryant – Felicita Road Reorganization" - City of Escondido: Annexation	Michaela Peters	Application submitted in January 2024 by landowner petition following an out-of-agency service agreement administratively approved by the Executive Officer on February 22, 2023. The purpose of this proposal is to formally establish wastewater services to a single-family residence totaling 0.4 acres after temporarily remedying a failing septic system. The proposal is scheduled for consideration as a consent item as part of the Commission's November 4, 2024 meeting.
17	OAS24-04	"Benter – Alto Drive Out-of-Agency Service Agreement" - City of La Mesa: OAS	Michaela Peters	Application submitted in February 2024 by landowner petition involving an out-of-agency service agreement for wastewater service to accommodate the planned development of an ADU (and possible JADU in the future). The proposal is currently under administrative review pending a complete application and official request for approval via the City.
18	OAS24-06	"Iannacone - La Cruz Drive Contractual Service Agreement" - City of La Mesa: OAS	Michaela Peters	Fee submitted in March 2024 with an intent to file an application involving an out of agency service agreement to establish wastewater services to a single-family residence to remedy to a failing septic system. The proposal application is incomplete pending receipt of a complete application and related information. Discussions remain active.

	File Number	Proposal Name | Affected Agencies	Project Manager	Proposal Summary
19	RO24-07	"Lake Wohlford Resort Reorganization" - Valley Center MWD: Annexation	Meghan Traynor	Fee submitted in March 2024 for an anticipated reorganization application involving annexation of approximately 127 acres to the Valley Center Municipal Water District for the purpose of receiving potable water service. The affected territory is presently developed with 137 mobile homes and one restaurant currently served by an onsite water system. The proposal application is incomplete pending receipt of a complete application and related information. Discussions remain active.
20	CO24-09	"Huang – Mt. Whitney Road Change of Organization" -Rincon MWD | Wastewater Service Area: Annexation -Rincon MWD | Wastewater Service Area: Sphere Action (+)	Meghan Traynor	Application submitted in August 2024 by landowner petition and involves annexation of approximately 0.91 acres to the Rincon del Diablo Municipal Water District for the primary purpose of establishing public wastewater service. The affected territory is presently undeveloped with plans to develop a single-family residence. The proposal application is currently under administrative review and is considered incomplete at this time. Discussions remain active.
21	OAS24-10	"Dragovic – Sunset Drive Out-of-Agency Service Agreement" - City of Vista: OAS	Joelle Burila	Application submitted in May 2024 by landowner petition and involves an out-of agency service agreement for wastewater services to a single-family residence totaling 1.25 acres to accommodate a lot split via the County of San Diego. The proposal is scheduled for consideration as a business item as part of the Commission's November 4, 2024 meeting.
22	OAS24-12	"Delgado-Andrade – 24th Street Outside-of-Agency Service Agreement" - City of National City: OAS	Joelle Burila	Application submitted in August 2024 by landowner petition involving an out-of agency service request for wastewater services to a single-family residence on less than an acre as a remedy to a failing septic system. The Executive Officer administratively approved the service request on October 23, 2024. The proposal is scheduled for consideration as a consent (information only) item as part of the Commission's November 4, 2024 meeting.

	File Number	Proposal Name | Affected Agencies	Project Manager	Proposal Summary
23	RO24-13	"Cavanaugh – Linda Vista Drive Reorganization" - Vallecitos WD: Annexatoin - Vallecitos WD: Sphere Action (+)	Joelle Burila	Application submitted in August 2024 by landowner petition and involves annexation of an approximate one-acre parcel in the City of San Marcos to the Vallecitos Water District for the primary purpose of establishing wastewater service. The affected territory is presently vacant and undeveloped with plans to develop a single-family residence and detached garage. The proposal is currently under administrative review with discussions remaining active.
24	CO24-14	"Quarry Road LLC Change of Organization" - San Diego County SD: Annexation	Meghan Traynor	Application submitted in September 2024 by landowner petition and involves annexation of approximately 10.7 acres to the San Diego County Sanitation District for the primary purpose of establishing wastewater services. The affected territory is currently undeveloped with plans of developing a commercial storage facility. The proposal is currently under administrative review with discussions remaining active.
25	CO24-17	"Biermann – N Ash Street Change of Organization" - City of Escondido: Annexation	Meghan Traynor	Application submitted in October 2024 by landowner petition and involves annexation of 0.74-acre parcel in unincorporated territory to the City of Escondido for the purpose of receiving wastewater service. The subject parcel is currently developed with one single-family residence. The request for public wastewater is to accommodate a lot split with a proposed development of an additional SFR and two ADUs. The proposal application is incomplete pending receipt of a complete application and related information. Discussions remain active.

	File Number	Proposal Name | Affected Agencies	Project Manager	Proposal Summary
ACTIVE PROPOSALS | POST COMMISSION ACTION				
26	SA16-20 LP16-20	"CSA 135 Islands Reorganization" - CSA 135 – LP Fire Area: Latent Powers Expansion - Bonita-Sunnyside FPD: Annexation - Lakeside FPD: Annexation - San Miguel FPD: Annexation - Ramona MWD: Annexation	Staff	Proposal submitted November 2016 by resolution of the San Diego County Fire Authority. Involved annexation of remaining unserved Islands 2, 3, and 4 via reorganization of local fire service territory among five local agencies: CSA 135; Bonita-Sunnyside FPD; Lakeside FPD; Ramona MWD; and San Miguel FPD. Reorganization involved annexation to the subject agencies and expansion of CSA No. 135's latent powers to provide fire protection and emergency medical services to three unincorporated and unserved island areas totaling approximately 21,048 acres. Conforming amendments to add the affected territory to the subject agencies' spheres of influence were also required. The reorganization proposal was approved February 4, 2018 and is now pending recordation once all terms are satisfied. A noticed protest hearing was held on March 13, 2019 at the LAFCO office. No protest was received by affected registered voters or landowners. Other terms remain pending.
27	LP(E)19-27	"Fallbrook PUD Latent Powers Expansion" - Activation: Park and Recreation - Activation: Street Lighting - Activation: Roads	Priscilla Mumpower	Application submitted in November 2019 by resolution from the Fallbrook Public Utility District (PUD) seeking approval to activate specified latent powers throughout its jurisdictional boundary (28,193 unincorporated acres). Requested power activations involve park and recreation, street lighting, and roads with the former intended to supplement existing park and recreation services provided in the region by the County of San Diego via County Service Area No. 81. The proposal was approved by the Commission on April 4, 2022, and now pending recordation once all terms are satisfied. A noticed protest hearing was held on May 31, 2022 and continued to June 14, 2022 at the Fallbrook Public Utilities District. Not enough protest was received by affected registered voters or landowners. Other terms remain pending.
28	RO20-04	"Rainbow MWD - Eastern MWD Reorganization" - San Diego CWA: Detachment - Eastern MWD: Annexation - Eastern MWD: Sphere Action	Priscilla Mumpower	Application submitted April 2020 by resolution from the Rainbow Municipal Water District (MWD) to concurrently detach from the San Diego County Water Authority (CWA) and annex to the Eastern Municipal Water District (MWD). The affected territory spans approximately 50,857 acres covering the Rainbow and Bonsall communities with an estimated resident population of 22,130. The purpose of the proposal is to transfer the wholesale water supply provider for cost-savings. The submitted proposal application is incomplete pending receipt of additional documentation and related information to complete the administrative review. A 10-member advisory committee has also been established by the Commission to assist staff in evaluating the proposal and its technical merits. The proposal was approved by the Commission on July 10th, 2023 and now pending completion of terms and conditions as set forth by the Commission.

	File Number	Proposal Name | Affected Agencies	Project Manager	Proposal Summary
29	CO22-20	"Camino De La Fuente - Wick Change of Organization" - San Diego County SD: Annexation	Michaela Peters	Application submitted in November 2022 by landowner petition and involves annexation of approximately 35.3 acres of unincorporated territory to the San Diego County Sanitation District to make available public water and wastewater services. The affected territory is currently vacant and undeveloped. The proposal's purpose is to position the landowner to proceed in the future with a development plan to grade the land for future industrial and outdoor storage uses. The proposal was approved by the Commission on October 2nd, 2023. The applicant has requested a formal extension to September 18th, 2025 in order to satisfy the necessary terms and conditions outlined in the adopted resolution.
30	CO24-05	"O'Ryan – Calavo Drive Change of Organization" - Otay WD: Annexation - Otay WD: Sphere Action (+)	Michaela Peters	Application submitted in February 2024 by landowner petition and involves annexation of approximately 0.30 acres to the Otay Water District for the primary purpose of establishing public wastewater service. The affected territory is presently undeveloped with plans to develop a single-family residence and an accompanying accessory dwelling unit (ADU) in addition to a proposed 8.11-acre modification to include the public right-of-way along Avocado Blvd. The proposal was approved by the Commission on October 7, 2024 and now pending completion of terms and conditions as set forth by the Commission.
31	OAS 24-08	"Shen – Pinecrest Ave Out-of-Agency Service Agreement" - City of Escondido: OAS	Meghan Traynor	Application submitted in August 2024 by landowner petition involving an out of agency service agreement to establish wastewater services to a single-family residence totaling 1.09 acres to remedy to a failing septic system. The Executive Officer administratively approved the service request on September 6, 2024 and now pending completion of terms and conditions as set forth by the Commission.

	File Number	Proposal Name | Affected Agencies	Project Manager	Proposal Summary
PENDING PROPOSAL APPLICATION SUBMITTALS (No project manager; inquiries should be directed to Keene Simonds)				
	Pending	"Harvest Hills Reorganization" - City of Escondido: Annexation		This anticipated reorganization proposal is currently undergoing development and environmental review by the City of Escondido. Submittal to LAFCO anticipated for late 2020-2021 if approved by Escondido. The anticipated proposal involves annexation of approximately 1,098 acres to the City for the primary purpose of developing a 550-lot residential subdivision. All the affected territory presently lies outside the adopted Escondido sphere. Due to the scope of the proposal area a comprehensive update of the City's sphere is warranted along with preparing the supporting municipal service review document. These and other service-related issues have been communicated to the City and are currently under joint review with other local stakeholders. Project was originally titled as "Safari Highlands".
	Pending	"Rancho Lomas Verde Reorganization" - City of Vista: Annexation		This anticipated reorganization proposal is undergoing development and environmental review by the City of Vista. The proposal involves annexation of approximately 300 acres to the City of Vista and concurrent detachments from CSA 135 and the Vista FPD to facilitate a 153-lot residential development. Close to three-fourths of the project area lies outside the adopted Vista sphere. Due to the scope of the proposal area a comprehensive update of the City's sphere is warranted along with preparing the supporting municipal service review document. These and other service-related issues have been communicated to the City and are currently under joint review with other local stakeholders.
	Pending	"Sager Ranch Reorganization" - City of Escondido: Annexation		This anticipated reorganization involves annexation of approximately 1,800 unincorporated acres to the City of Escondido and concurrent detachments from CSA 135 and the Valley Center FPD. The reorganization would facilitate the proposed development of approximately 200 acres to include 203 residential units and a 225-room resort. Portions of the project area lie outside the current City sphere. Fire protection service remains a key discussion point and the source of ongoing discussions with the proponents.
	Pending	"Harmony Grove Village South" (TM-626) - Rincon del Diablo MWD: Annexation		This anticipated reorganization involves the unincorporated Harmony Grove Village South project and specific to accommodating sewer services (among a variety of options) for the planned development of approximately 111 acres to include 453 residential units. On January 27, 2020 the San Diego Superior Court overturned the County's development approvals for the project. Appeals are pending with no update as of this report.

	File Number	Proposal Name | Affected Agencies	Project Manager	Proposal Summary
	Pending	"Escondido Village – Unison Communities" - City of Escondido: Annexation		This anticipated reorganization involves annexation of approximately 17 unincorporated acres to the City of Escondido. The reorganization would facilitate connectivity to public wastewater service and in doing so accommodate the proposed development of approximately 200 residential units on the affected territory. The entire project lies within the City of Escondido sphere of influence. Complete application is pending.
	Pending	"Pasqual Heights – Touchstone Communities" - City of Escondido: Annexation		This anticipated out-of-agency service agreement involves approximately 10.4 unincorporated acres to the City of Escondido. The OAS would facilitate connectivity to public wastewater service and in doing so accommodate the proposed development of a 42-Single- Family unit subdivision within the affected territory. The entire project lies within the City of Escondido sphere of influence although not contiguous to the establish service area boundary. Complete application and letter of request via the City is pending.
	Pending	"Troy St. Sleeping Cabins" - Lemon Grove SD: Detachment - San Diego County SD: Annexation		The anticipated reorganization involves detaching from the Lemon Grove Sanitation District and annexing into the County of San Diego Sanitation District. The reorganization would accommodate a proposed project development and construction of approximately 80 sleeping cabins for use as emergency shelters for people experiencing homelessness. Discussions remain active.
	Pending	"La Jolla Incorporation" - La Jolla: Incorporation - City of San Diego: Detachment - City of San Diego: Sphere Action (-)		Notice of Intent to Circulate Petition was submitted May 2024 in anticipation of a special reorganization application filing. The proposal will involve the detachment of 8,371 acres from the City of San Diego and the incorporation of the community of La Jolla along with conforming sphere of influence amendments. A draft fiscal impact analysis report is currently underway by the proponents – Association for the City of La Jolla (501c3) – to determine whether La Jolla could obtain cityhood and be economically sustainable on its own. Complete application is pending. Discussions remain active.

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AGENDA REPORT
Public Hearing | Action

November 4, 2024

TO: Commissioners

FROM: Keene Simonds, Executive Officer
Michaela Peters, Local Government Analyst II
Adam Wilson, LAFCO Consultant

SUBJECT: **CONTINUED FROM OCTOBER MEETING**
Proposed Final Report and Related Actions | Municipal Service Review on the Oceanside Region

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SUMMARY

The San Diego County Local Agency Formation Commission (LAFCO) will receive a proposed final report on the scheduled municipal service review on the Oceanside region and its full continuance from the October 7, 2024 meeting. The item addresses the Commission's task in statute to independently evaluate the availability and performance of public services relative to community needs and make related determinations. Three local agencies under LAFCO oversight are covered in the report – City of Oceanside, Oceanside Small Craft Harbor District, and Morro Hills Community Services District – and collectively serve approximately 180,000 residents. The report remains largely intact from its draft presentations in June and August 2024 and a subsequent public review period. Revisions are shown in track-change format. Material changes apply to the Executive Summary and outlining of key conclusions and recommendations. The report also incorporates additional environmental justice analysis as required under local policy. It is recommended the Commission formally accept the proposed final report as presented and take ancillary actions as detailed.

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Jo MacKenzie, Vista Irrigation
David A. Drake, Alt., Rincon del Diablo
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BACKGROUND

Municipal Service Reviews | Purposes and Uses

State law directs San Diego LAFCO to regularly prepare municipal service reviews in conjunction with updating each local agency's sphere of influence. The legislative intent of the municipal service review and its five-year study cycles is to proactively inform the Commission regarding the availability and sufficiency of governmental services relative to community needs. Municipal service reviews statutorily inform required sphere of influence updates and may also lead the Commission to take other actions under its authority, such as forming, consolidating, or dissolving one or more special districts. These documents also serve as an opportunity for the Commission to telegraph and encourage community discussion and/or action on future jurisdictional changes.

Adopted Workplan | Municipal Service Review on the Oceanside Region

San Diego LAFCO's 2024-2025 workplan outlines 30 special projects set in priority order. One of the "high" priority projects involves completing a municipal service review on the Oceanside region and three local agencies under LAFCO oversight – the City of Oceanside, Oceanside Small Craft Harbor District, and Morro Hills Community Services District.

June and August 2024 Meetings | Presentation of Draft + Revised Draft Reports

San Diego LAFCO received a draft report on its scheduled municipal service review of the Oceanside region as part of a noticed public hearing on June 3, 2024. Testimony included comments from the Mayor and City Manager with the City of Oceanside requesting the Commission allow City staff the opportunity to respond to the Executive Summary and its conclusions and recommendations before LAFCO proceeds with circulating the document for formal review and comment. The Commission agreed to the request and continued the hearing to August 5th with staff presenting a revised draft report addressing – and among other topics – additional input provided by Oceanside. The Commission proceeded to authorize staff to initiate a formal 45-day public comment period following the presentation on August 5th and return with a final version at a future hearing for formal action.

DISCUSSION

This item is for San Diego LAFCO to complete its scheduled municipal service review on the Oceanside region. This includes accepting a proposed final report prepared by LAFCO staff with key conclusions and recommendations provided in the Executive Summary. Written determinations addressing all factors required under LAFCO statute are also detailed in the Executive Summary and referenced in a draft resolution separately presented to the Commission for adoption. Additional discussion on comments received during the public review period and changes made to the report follows.

Public Review Period on Revised Draft Report

San Diego LAFCO staff initiated a formal 45-day public review period of the revised draft report following the August 5th presentation to the Commission. The review period commenced with staff circulating notices to all three affected agencies, publishing a 1/8-page advertisement in the Coastal News, and posting online (website and social media). Staff also attended meetings for all three affected local agencies, welcoming comments through the September 20th deadline. A total of 51 written comments were received by the deadline. This includes written comments from three agencies – City of Oceanside, Morro Hills Community Services District, and City of Vista – and 52 members of the general public. All written comments have been reviewed by LAFCO staff and provided as an appendix to the proposed final report. Any additional written comments received up and through the close of the public hearing will be subsequently added to the appendix.

Key Changes Reflected in the Proposed Final Report

The proposed final report covering the municipal service review on the Oceanside region before San Diego LAFCO remains largely intact relative to the revised draft presented in August 2024. (No changes have been made to the proposed final report since its initial publication ahead of the October 7th meeting.) All subsequent changes made and reflected in the proposed final version are shown in track-change format and largely tie to addressing comments received during the formal review period. Staff also expanded the document as previously telegraphed in the drafts by completing the environmental justice analysis as required under local policy. A summary of key changes reflected in the proposed final report's Executive Summary with respect to conclusions and recommendations follows.

- **Revised Conclusions:**
  Describing Recent Population Growth in Oceanside
  Conclusions No. 2 and No. 3 in the revised draft report described recent population changes in Oceanside as "slower growth" relative to earlier trends. These descriptions have been rephrased in the proposed final report as "adjusting growth" and done so to strike any unintended policy inferences given concerns expressed by the City of Oceanside.

- **New Conclusion:**
  Addressing Community Needs + Oceanside Small Craft Harbor District
  A new conclusion – listed as No. 7 – has been added to the proposed final report in response to public comments received during the 45-day review period advising of community needs for changes in financial management and public safety involving the Oceanside Small Craft Harbor District. This addition relatedly syncs with a recommendation in the draft and final reports for LAFCO to consider allocating resources to prepare a governance study on the District to assess available options as part of a future workplan and in doing so inform future decision-making.

- **Revised Conclusion:**
  Creating a Special Study Area for the City of Oceanside
  An existing conclusion – previously No. 7 and now No. 8 – has been expanded in the proposed final report regarding a statement supporting the creation of a special study area for the City of Oceanside's sphere of influence involving an unincorporated area in the Sunset Drive/Melrose Way area. This area has been in the Vista sphere for decades and includes two distinct disadvantaged unincorporated communities (DUCs) as defined under local LAFCO policy. The expansion details LAFCO's prompt in statute and local policy to consider environmental justice and its relevance to supporting the creation of a special study area for Oceanside's sphere with regards to providing flexibility in facilitating the equitable delivery of elevated municipal services (water, sewer, fire, etc.) to the DUCs. This expansion responds to comments by both the City of Oceanside and the City of Vista seeking additional justification and/or reasoning for the conclusion.

- **Revised Recommendation:**
  Directing Future Growth to the City of Oceanside as a Long-Term Policy Objective
  An existing recommendation – No. 1 – has been expanded in the proposed final report regarding a statement for LAFCO to pursue a long-term objective to prioritize future development in the greater region – including growth that would otherwise occur in surrounding unincorporated areas – to the City of Oceanside. The statement has been expanded to pair this long-term policy objective in step with continuing to coordinate and support the Oceanside General Plan. This expansion responds to comments provided by the City of Oceanside.

- **Revised Recommendation:**
  Status of Oceanside Small Craft Harbor District's Patrol + Rescue Function
  An existing recommendation – No. 11 – has been revised in the proposed final report from determining to suggesting Oceanside Small Craft Harbor District's patrol and rescue function has been informally deactivated by the Board. The revised recommendation now advises the District to make a formal determination on the topic, and if applicable request deactivation approval from LAFCO as required under statute and in doing so clarify service responsibilities for patrol and rescue in the Habor and mitigate potential liabilities. This revision responds to communications received from Oceanside and their understanding the District is contracting for the service function with the City, although no actual agreement has been sourced.

- **New Recommendation:**
  Revisiting the 1984 Wastewater Agreement Between the Cities of Oceanside + Vista
  A new recommendation – No. 13b – has been added to the proposed final report to encourage the Cities of Oceanside and Vista to revisit a 1984 wastewater agreement that permits each agency to gravity flow certain daily amounts to the others' collection system. This agreement would notionally apply to any potential sewer flows from Vista to Oceanside involving new connections or growth within the separately proposed special study area covering the Sunset Drive/Melrose Way area.

This addition responds to related communications with developers in identifying their challenges to proceed with any new developments in the area.

- **New Recommendation:**
  Deferring a Comprehensive Sphere Update for the City of Oceanside
  A new recommendation – No. 13c – has been added to the proposed final report specific to justifying the deferral of a comprehensive sphere of influence update for the City of Oceanside. The added recommendation augments a related recommendation (No. 13) and makes explicit reference to the benefit of allowing the City to first complete its pending General Plan Update.

- **New Recommendation:**
  Promoting Environmental Justice in the Oceanside Region
  A new recommendation – No. 19 – has been added to the proposed final report and follows the additional analysis performed by staff on environmental justice considerations as required under LAFCO policy. The new recommendation states LAFCO should prioritize proposals in the Oceanside region going forward that promote environmental justice and provide benefits (direct and indirect) to marginalized communities – including DUCs. It also commits LAFCO to draw on information from the California Environmental Protection Agency as well as climate action plans adopted by Oceanside and the County of San Diego in considering the promotion of environmental justice.

ANALYSIS

The proposed final report before San Diego LAFCO representing the scheduled municipal service review on the Oceanside region has been prepared consistent with local policy and the scope of work approved by the Executive Officer. Staff believes the proposed final report provides the Commission – and by extension the general public – a complete and independent assessment of all three local agencies relative to LAFCO's growth management duties and interests as set by the Legislature. Staff relatedly believes the document provides sufficient information for the Commission to proceed with future sphere of influence updates for all three local agencies as well as inform any future jurisdictional changes over the next five years. An abbreviated version of the Executive Summary and its key conclusions and recommendations are provided in the attached prospectus.

RECOMMENDATION

It is recommended San Diego LAFCO accept the proposed final report on the municipal service review on the Oceanside region and adopt a resolution to codify the written determinations. This recommendation is consistent with Alternative One as outlined in the proceeding section.

ALTERNATIVES FOR ACTION

The following alternative actions are available to San Diego LAFCO and can be accomplished through a single-approved motion.

Alternative One (recommended):

a) Accept the attached proposed final report representing the scheduled municipal service review on the Oceanside region and in doing so attest to its completeness.

b) Adopt the attached resolution making the requisite determinations as required under statute as part of the municipal service review on the Oceanside region.

c) Authorize the Executive Officer to make non-substantive edits as needed and publish and circulate the final report representing the scheduled municipal service review on the Oceanside region.

Alternative Two:
Continue the item and request additional information from staff as needed.

PROCEDURES

This item has been placed on San Diego LAFCO's agenda for action as part of a noticed public hearing continued from the October 7, 2024 meeting. The following procedures are recommended in the consideration of this item:

1) Disclose any material ex-parte communications.
2) Receive verbal presentation from staff unless waived.
3) Reopen the hearing and invite any comments.
4) Close the hearing.
5) Discuss the item and consider the staff recommendation.

On behalf of the Executive Officer,

Michaela Peters

Michaela Peters
Local Government Analyst II

Attachments:

1) Prospectus on the Proposed Final Report
2) Proposed Final Report on Scheduled Municipal Service Review Report on the Oceanside Region
   - Public Comments Received in Preparing Document Provided as Appendix
3) Draft Resolution Making Determinations Under Government Code

Municipal Service Review

OCEANSIDE REGION

FINAL DRAFT

PROSPECTUS | SEPTEMBER 2024

General Themes and Conclusions

The Oceanside region serves as a historical flagship community anchoring northern San Diego County with a current estimated population approaching 180,000 – making it the third largest municipal footprint behind only San Diego and Chula Vista. The City of Oceanside – both as a municipality and at-large community – is the economic and social epicenter. It accounts for nearly all residents and jobs in the region. This also includes serving as a daily host to an additional 70,000 residents, workers, and visitors associated with Marine Corps Base Camp Pendelton to the immediate north. Oceanside Small craft Harbor district (SCHD) overlaps all of Oceanside with service functions focused on the approximate 100-acre Oceanside Harbor and its role as a micro hub for marine and pleasure activities serving locals and tourists.

The physical setting of the Oceanside region largely reflects a traditional suburban layout. Smaller single-family and multi-family residential lots dominate the older neighborhoods in the City of Oceanside west of I-5 paired with local serving commercial corridors and headlined by Old Coast Highway. Densities gradually decrease eastward towards increasingly larger single-family residences via a series of subdivisions constructed between the 1950s and 2000s. The suburban layout cedes at South Morro Hills, which serves as Oceanside's unofficial greenbelt and remains – at least to date – largely agricultural with rural single-family residential uses. Morro Hills Community Services District (CSD) lies immediately to the east of Oceanside's unofficial greenbelt and has already experienced its own transition away from largely commercial agricultural uses and ancillary residences to now mostly upscale residential estates paired with ancillary small husbandry (crop and animal production) activities.

A review of the Oceanside region relative to San Diego LAFCO's growth management tasks and interests produces eight central themes or conclusions. These conclusions collectively address core policy considerations and related growth and development factors present in the region. The conclusions also address potential sphere of influence changes among the three affected local agencies. The conclusions are independently drawn and sourced to information collected and analyzed by the Commission between 2018 and 2022 with limited exceptions and detailed within each of the agency profiles provided in the next chapter.



The Oceanside Pier

The Oceanside Pier, first built in 1888 (and now in its sixth incarnation), is the longest wooden pier on the western United States coastline, at 1,954 feet (596m).

No. 1
Introductory Municipal Service Review

This report represents the first comprehensive municipal service review dedicated to the Oceanside region and three affected local agencies under LAFCO oversight – City of Oceanside, Oceanside Small Craft Harbor District (SCHD), and Morro Hills Community Services District (CSD). (Earlier municipal service reviews covering one or more of the affected agencies were part of countywide reports prepared in 2007 and 2009). The report consequently serves as a dual introduction. This is marked by introducing the affected agencies and their constituents in real-time to an otherwise unfamiliar and relatively detailed outside planning process. The introduction similarly introduces the Commission to the affected agencies and their service functions at depths previously unvisited with the underlying goal of establishing baseline information to track and measure going forward.

No. 2
Adjusting Growth: Changes in Demographics, Market Conditions, and Community Empowerment

The City of Oceanside – as an at-large community and as the epicenter of the region's economic and social well-being – has experienced a significant adjustment in growth starting in 2000 with the annual population change averaging 0.4% through the end of the five-year report period – or the net addition of two persons each day. This period change marks a five-fold decrease over the prior 20-year span (1980-2020) in which Oceanside averaged the net addition of 12 persons each day. This relatively seismic adjustment appears largely attributed to changing resident demographics (e.g., older residents with higher incomes), market conditions – including decreasing infill opportunities, and the accompanying community empowerment to more directly influence development decisions; the latter reflected in a successful 2020 ballot referendum overturning the City Council's 2019 approval of a 585-unit residential project in South Morro Hills (North River Farms). Although the referendum was subsequently overturned and a smaller project approval followed, the referendum marks a new level of community empowerment not previously exercised over land use decisions. [1]

1 With respect to this conclusion, the City of Oceanside asserts the primary reasons for the adjustment in growth ties to the City largely being built-out and rising interest rates. Oceanside also disagrees with the significance of the North River Farms referendum as an indicator of an overall change in community engagement as presented by LAFCO staff.

No. 3
Adjusting Growth: Effects on Housing Affordability

The adjusting growth within the City of Oceanside starting in 2000 has contributed to a sizable acceleration in housing prices over the last 20 years and through the end of the five-year report period with the median home sale increasing from $195,800 to $784,800 – an average annual change of 14%. This period change marks a 50% rise over the prior 20-year span (1980 to 2020) in which median home sales experienced an average annual rise of 10%. The acceleration of home prices in Oceanside – among other outcomes – has noticeably impacted the private market's ability to construct new affordable workforce housing at the traditional entry levels – i.e., starter homes. This dynamic ties to multiple factors – including supply constraints and homeowners not upsizing – and reflected in the most recently completed housing element cycle (2013 to 2021) where only 23% of Oceanside's assigned housing share at moderate or lower levels received building permits. Permits issued through the first quarter of the current housing cycle (2021-2029) suggest housing affordability at the moderate or lower categories will similarly fall substantively short of goals, albeit at improved levels with current projections showing the attainment level reaching 36%.



No. 4
Variations in Fiscal Health + Navigating Related Stresses

A prominent schism exists among the three affected agencies in the Oceanside region involving their fiscal well-being and navigating financial stresses. The City of Oceanside has steadied its financial position after several years of operating shortfalls in the General Fund in large part to successfully making the case to voters in 2018 to approve a seven-year one-half cent sales tax. Measure X reset Oceanside's overall sales tax rate to 8.25% with the additional revenue broadly earmarked to improve City infrastructure and public safety. Measure X has been a clear success; it has reversed shortfalls into surpluses and underlies a significant two-thirds increase in General Fund reserves ($66.5 to $112.5 million) over the reporting period. Nonetheless, the extension of the one-half cent sale tax beyond its current sunset date in 2026 remains a pronounced variable in Oceanside's near-term health and is expected to be taken up by voters in late 2024. While Oceanside's fiscal health largely ties to the present and near-term status of Measure X, the other two agencies' standing is comparatively more opaque, although for entirely different reasons. Oceanside SCHD, similar to its parent governing body, has steadied its actual expense-to-revenue relationship through incremental budgeting true-ups. These budgeting actions have contributed to a helpful increase of nearly one-fourth in SCHD's unassigned fund balance ($3.7 to $4.6 million) over the reporting period. However, the budgeting true-ups have not addressed decades of deferred or otherwise neglected maintenance. This qualifier is illustrated in capital assets (docks, pilings, piers, etc.) having surpassed their expected useful lives by more than two-fold and serves as a critical stress test for SCHD going forward. Unlike the other two agencies in the region, Morro Hills CSD has maintained a positive actual revenue-to-expense relationship through the reporting period without any obvious hardships; at least that are known. The CSD operates entirely within the confines of the annual collection of its 1% property tax share, which netted $0.090 million at the end of the reporting period. Although CSD has been effective in keeping expenses in line with annual revenues – which is also reflected in an unassigned fund balance increasing by more than four-fifths ($0.142 to $0.267 million) during the period – less is known regarding pending costs. Specifically, no pavement rating has been performed on CSD's 6.0-mile roadway system nor has a capital improvement plan been prepared. These factors directly contribute to a subtle – but real and emerging – stress test.

No. 5
Adequate Municipal Service Capacities with a Qualifier...

All three affected agencies in the Oceanside region have established sufficient and excess capacities involving their core municipal functions to meet both current and anticipated demands through the report's timeframe – at least on a macro level and irrespective of any micro limitations for specific areas. This overall sufficiency is reflected with the region's principal service provider – City of Oceanside – and its available resources involving water and wastewater, which traditionally represent the services most closely affiliated with either supporting or hindering new development. Markedly, and based on current demand-to-capacity ratios for the reporting period, it estimated by LAFCO the water and wastewater systems can accommodate buildout populations of 970,000 and 275,000, respectively.

A material qualifier applies, nevertheless, to Oceanside's other services that are dependent on General Fund monies and the uncertain status of Measure X and its critical revenue enhancement beyond the current sunset date in 2026. This latter variable suggests added caution in the interim for LAFCO in considering boundary actions and their potential impact – advantageous and disadvantageous – on the Oceanside General Fund.

No. 6
City of Oceanside's Role as an Urban Center + LAFCO Support

The City of Oceanside is favorably positioned to plan and accommodate additional growth and become a focal urban center for North County. This opportunity ties to Oceanside's role as a full-service municipality and the controls it provides paired with its physical location along existing major transportation corridors as well as planned expansions – including the modernization of rail (Metrolink and Amtrak) linking Oceanside throughout Southern California. This opportunity further ties and can be supported by LAFCO's own interests and duties to facilitate orderly and city-centered growth in step with providing housing for families at all income levels.

No. 7
Unease within the Oceanside Small Craft Harbor District

The Oceanside Small Craft Habor District's core constituency – nearly 1,000 boat slip users collectively generating more than four-fifths of all yearly revenues collected during the five-year report period – is increasingly communicating their unease with decision-making most notably regarding public safety and financial management. While the origins of the unease predate the reporting period and the current SCHD administration, it has amplified and may be approaching a tipping point where a majority of the core contingency feels disenfranchised in District decision-making. This unease merits LAFCO attention and may warrant future resources to help inform decision-making.

No. 8
Proceeding with Limited Sphere Updates + Telegraphing Potential Changes with Special Study Areas

It would be appropriate for LAFCO to proceed with limited sphere of influence updates for all three affected regions in the Oceanside region and defer consideration of more comprehensive actions to the next municipal service cycle. The approach would involve proceeding with affirming all three agencies' current designations without changes. This approach, however, would also incorporate the establishment of one or more special study areas to all three agencies to memorialize areas the Commission would allow to come forward over the next five-year period without requiring a new municipal service review. A key example includes establishing dual study areas for Oceanside and Oceanside SCHD (and their matching spheres) to include an approximate 250-acre area immediately to the southwest near Sunset Drive and Melrose Way that includes two qualifying disadvantaged unincorporated communities (DUCs) totaling 121 acres under local policy. The addition of these dual study areas, notably, provides municipal flexibility and would memorialize LAFCO's environmental justice interest in statute to help ensure equitable service levels are available to DUC residents consistent with neighboring lands. [2]

2 With respect to this conclusion, the City of Oceanside opposes the establishment of a special study area for the Sunset Drive/Melrose Way area and – among other items – asserts "the City does not need this area to meet any of its housing obligations as evidenced by our Certified Housing Element." The City of Vista separately opposes the establishment of the proposed study area and states the City is "unclear of the benefits for either city."

Recommendations

The following recommendations call for specific action either from San Diego LAFCO and/or one or more of the three affected agencies in the Oceanside region based on information generated as part of this report. The recommendations are ordered in sequence to their placement in Section 5.0 (Written Determinations). Recommendations for LAFCO action are dependent on a subsequent directive from the Commission and through the annually adopted work plan.

1. As a long-term principle, LAFCO should prioritize and direct growth in the region to the City of Oceanside – including development that would otherwise occur in the surrounding unincorporated areas – and its appropriate role to serve as an urban center in San Diego County. LAFCO should pair this long-term policy principle with continued coordination – and deference whenever appropriate – in support of the Oceanside General Plan. [3]
2. LAFCO – and for its own benefit under statute – should coordinate with SANDAG to develop current buildout estimates within the Oceanside region – including potential lot-splitting as allowed under Senate Bill 9 (Weiner) and incorporate the information into the next scheduled municipal service review.
3. LAFCO should coordinate with the County of San Diego to identify and map active wells and septic systems within the Oceanside region and incorporate the information into the next scheduled municipal service review.
4. Should Measure X's ½ cent sales tax expire during the timeframe of the report, all jurisdictional changes involving the City of Oceanside shall demonstrate de minimis impacts on the City General Fund unless overriding policy considerations are made by the Commission on a case-by-case basis.
5. It is appropriate for LAFCO to defer the identification and evaluation of mutual water companies in the Oceanside region as otherwise prompted in the LAFCO statute to a future informational report.
6. The City of Oceanside should revisit its arrangement with Oceanside SCHD involving the payment plan associated with the SCHD patrol vessel to account for the City's usage of the capital asset outside of the Oceanside Harbor.
7. Morro Hills CSD should explore options to contract with the City of Oceanside or the County of San Diego to provide road maintenance services at a pre-agreed hourly rate to help protect the CSD from variables – costs and availability – associated with the current practice to utilize private contractors as needed.
8. As the City of Oceanside proceeds to implement the initial phases of its novel Re-Beach program, it would be pragmatic to explore opportunities to enlist other local agencies in consolidating efforts - functional or political - given inescapable impacts and interests in beach restorations along the greater coastline. LAFCO should assist if Oceanside and/or other stakeholders wish to explore a political model to organize sand nourishment on a larger scale.



Coaster Commuter Train at Oceanside Transportation Center

3 With respect to the recommendation, the City of Oceanside states it has been "... offered without consultation with Oceanside staff or its elected officials. Such a statement and recommendation Is contrary to the ideals of local control."



Oceanside Lighthouse at Harbor Village

» Recommendations

9. Efforts should be taken by Oceanside SCHD to publicly distinguish its role as a stand-alone governmental entity separate from the City of Oceanside.

10. Oceanside SCHD should formalize its existing relationship with the City of Oceanside through an official memorandum of understanding to clearly outline roles and responsibilities and associated costs in utilizing City staff, supplies, and resources in carrying out District duties.

11. It appears Oceanside SCHD informally deactivated its previously authorized and active patrol and rescue municipal function in 2009 in step with these responsibilities being directly assumed by the City of Oceanside. SCHD's legal authorization to provide patrol and rescue, however, remains active under State law absent LAFCO action. To clarify decision-making and service expectations as well as mitigate potential liabilities, SCHD should make a formal determination on whether it is responsible for patrol and rescue, and – if applicable – formally request divestiture approval under Government Code 56824.10.

12. LAFCO is aware there is community interest in exploring the reorganization of Oceanside SCHD into an independent agency to provide direct constituent influence on decision-making, specifically regarding public safety and financial management. It would be appropriate for the Commission to consider authorizing a future governance study to assess alternatives (functional and political) for the benefit of both agencies and their shared constituents with the understanding any actual change to the governance structure would be subject to protest proceedings and potentially an election.

13. It appears appropriate for LAFCO to proceed with limited sphere of influence updates for both the City of Oceanside and Oceanside SCHD to affirm the existing designations with one or more common special study areas.

(a) One special study area has been identified to date and spans nearly 250 acres located immediately southwest of the agencies near Sunset Drive and Melrose Way. This proposed study area currently lies within the Vista sphere and includes two non-contiguous DUCs under local adopted policy. Establishing this special study area would help facilitate the extension of urban-supporting services via annexation and/or out-of-agency service agreements by Vista and/or Oceanside without the burden of preparing a new municipal service review. It would also – materially – memorialize LAFCO's interest in environmental justice by removing barriers to advancing service equity to DUC lands and their residents.

(b) Relatedly, the City of Oceanside and City of Vista should revisit an existing wastewater agreement from October 1984 providing for the transfer of up to 2.15 million gallons of sewage daily between the two agencies to allow for additional flows at designated collection points – including flows from Vista to Oceanside involving the Sunset Drive/ Melrose Way special study area. This would – among other benefits – help eliminate an existing impediment to developing and/or connecting lands within the proposed special study area identified under (a).

(c) Deferring a more comprehensive sphere of influence update to a future cycle concurrently provides LAFCO the benefit to incorporate information associated with the City of Oceanside's active General Plan Update.

14. It appears merited for LAFCO to partner with the Morro Hills CSD in sponsoring or otherwise supporting a legislative change to the principal act to reduce the number of Board members from five to three consistent with existing special provisions in State law. Although the current board has expressed disinterest, pursuing this change remains an appropriate option going forward in minimizing turnover and facilitating competitive elections.



Mission San Luis Rey, Oceanside

» Recommendations

15. The Morro Hills CSD Board should revisit conditions on Sleeping Indian Road and its most recent traffic assessments and the analysis therein that appears to support a significant increase in the speed limit. This includes assessing whether the Board's ability to retain a speed under the 85th percentile standard under the recent passage of AB 43 is either available or appropriate. [4]

16. It would be advantageous for Morro Hills CSD to explore interest among adjacent landowners that presumably benefit and use the road system to annex and have direct participation in Board decision-making while concurrently expanding the CSD property tax base. [5]

17. LAFCO should help coordinate discussions with Morro Hills CSD and County of San Diego Sherriff's Office to identify enhancement opportunities to enhance traffic enforcement within the CSD jurisdictional boundary relative to available resources. This includes, but not necessarily limited to, activating CSD's police protection power to fund enhanced enforcement – directly or by contract.

18. It appears appropriate for LAFCO to proceed with a limited sphere of influence update for Morro Hills CSD to affirm the existing designation with the addition of a special study area. The special study area represents the notional expansion of the CSD to capture adjacent lands that presumably use and benefit from the roadway system.

19. LAFCO should prioritize proposals in the Oceanside region going forward that promote environmental justice and provide benefits (direct and indirect) to marginalized communities. Among other resources, LAFCO shall draw on information available through the California Environmental Protection Agency as well as climate action plans adopted by Oceanside and the County of San Diego in considering the promotion of environmental justice.

4 In response to this recommendation, Morro Hills CSD has stated "...the District has received overwhelming support and seen a significant reduction in severe violations as seen on the previous traffic study that was performed at the height of COVID-19 pandemic during which, nationwide, there was a significant reduction in traffic volume and an inverse in speed. The study period and data is an aberration."

5 With respect to this recommendation, Morro Hills CSD states "the Board considered that by expanding the district boundaries, there is an increased burden on the Board even with five volunteer, unpaid members, to maintain more road. It is not a recommendation the Board wished to pursue, currently."

About Us

Local Agency Formation Commissions – or LAFCOs – are boundary makers that oversee the creation and expansion of cities and special districts in all 58 counties of California. LAFCOs exercise regulatory and planning powers to coordinate publicly provided services, such as water or fire protection, and match them with community needs. **The goal of every LAFCO is to facilitate smart growth while avoiding urban sprawl.**

San Diego LAFCO operates within the second largest county in California as measured by population and currently tasked with overseeing over 100 local governmental agencies.

A summary of San Diego LAFCO's adopted final workplan and budget for 2024–2025 follows.

San Diego LAFCO's Commission

San Diego LAFCO is governed by a 13-member "Commission" comprising county, city, special district, and public members. All Commissioners are appointed elected officials with the exception of the two public members. Commissioners serve four–year terms and divided between "regulars" and "alternates" and must exercise their independent judgment on behalf of the interests of residents, landowners, and the public as a whole. Commissioners are subject to standard disclosure requirements and must file annual statements of economic interests. The Commission has sole authority in administering its legislative responsibilities and decisions therein are not subject to an outside appeal process.



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Public Member



Brigette Browning
Alternate
Public Member



David Drake
Alternate
Special District Member



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Alternate
City of Chula Vista



Nora Vargas
Alternate
County of San Diego



Marni von Wilpert
Alternate
City of San Diego

SAN DIEGO COUNTY
LOCAL AGENCY FORMATION COMMISSION



OCEANSIDE REGION
Municipal Service Review | Government Code 56430

Affected Agencies
City of Oceanside
Oceanside Small Craft Harbor District
Morro Hills Community Services District

~~Revised Draft~~Proposed Final Report
~~July~~September 2024

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San Diego LAFCO gratefully acknowledges the time and effort of officials and staff with the affected local agencies in the Oceanside region in assisting in the preparation of this report. This includes – but not limited to – the following persons:

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Michael Gossman, Assistant City Manager
Manuel Gonzalez, Parks and Recreation Director
Lindsay Leahy, Water Utilities Director
Jill Moya, Finance Director
David Parsons, Fire Chief

Oceanside Small Craft Harbor District
Joseph Ravitch, Harbor Manager
Heidi Garcia, Program Specialist
Chair Liz Rhea, Harbor and Beaches Advisory Committee

Morro Hills Community Services District
Thomas Harrington, Board President
Jeanine Roskos, Board Member

LAFCO also expresses its sincere appreciation to former Analyst II Carolanne Ieromnimon and her initial duties as project manager before departing the agency in April 2024.

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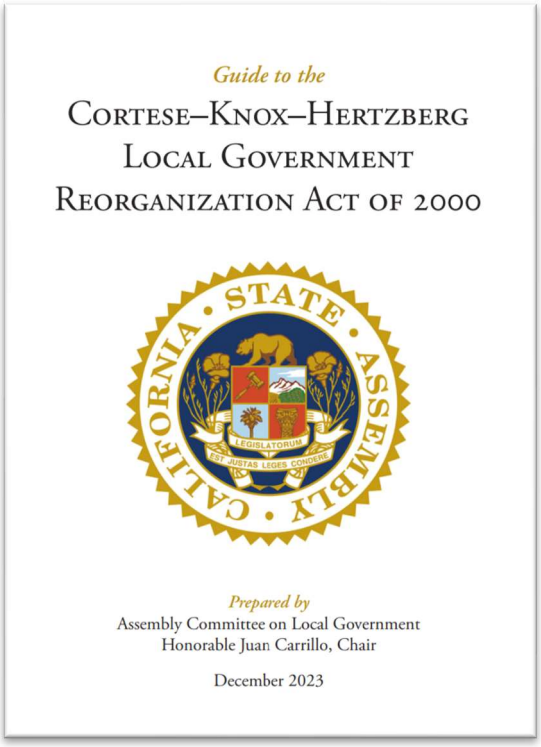
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CHAPTER ONE
INTRODUCTION

1.0 LOCAL AGENCY FORMATION COMMISSIONS

1.1 Authority and Objectives

Local Agency Formation Commissions (LAFCOs) were established in 1963 as political subdivisions of the State of California responsible for providing regional growth management services in all 58 counties. LAFCOs' authority is currently codified under the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000 ("CKH") with principal oversight provided by the Assembly Committee on Local Government.[1] LAFCOs are comprised of locally elected and appointed officials with regulatory and planning powers delegated by the Legislature to coordinate and oversee the establishment, expansion, and organization of cities, towns, and special districts as well as their municipal service areas. LAFCOs' creation was engendered by Governor Edmund "Pat" Brown Sr. (1959-1967) to address the needs of California's growing and diversifying population more effectively with an emphasis on promoting governmental efficiencies.



Guiding LAFCOs' regulatory and planning powers is to fulfill specific purposes and objectives that collectively construct the Legislature's regional growth management priorities outlined under Government Code (G.C.) Section 56301. This statute reads:

> *"Among the purposes of the commission are discouraging urban sprawl, preserving open space and prime agricultural lands, efficiently providing governmental services, and encouraging the orderly formation and development of local agencies based upon local conditions. One of the objects of the commission is to make studies and furnish information to contribute to the logical and reasonable development of local agencies in each county and to shape the development of local agencies so as to advantageously provide for the*

[1] Reference California Government Code Section 56000 et. seq.

present and future needs of each county and its communities."

LAFCO decisions are legislative and therefore are not subject to an outside appeal process; only courts can overturn LAFCO decisions. LAFCOs also have broad powers to condition regulatory and planning approvals so long as not establishing any terms that directly impact land use density or intensity, property development, or subdivision requirements.

1.2 Regulatory Responsibilities

LAFCOs' principal regulatory responsibility involves approving or disapproving jurisdictional changes involving the establishment, expansion, and reorganization of cities, towns, and most special districts in California.[2] LAFCOs are also tasked with overseeing the approval process for cities, towns, and special districts to provide new or extended services beyond their jurisdictional boundaries by contracts or agreements. LAFCOs also oversee special district actions to activate new service functions and service classes or divest existing services. LAFCOs generally exercise their regulatory authority in response to applications submitted by affected agencies, landowners, or registered voters. Recent amendments to CKH also authorize LAFCOs to initiate jurisdictional changes to form, consolidate, and/or dissolve special districts consistent with community needs.

Overseeing Local Governments' Boundaries + Service Areas…
LAFCOs have been responsible since 1963 to oversee formation, expansion, reorganization, and dissolution actions involving cities, towns, and most special districts in California with limited exceptions.

1.3 Planning Responsibilities

LAFCOs inform their regulatory actions through two central planning responsibilities: (a) making sphere of influence ("sphere") determinations and (b) preparing municipal service reviews. Sphere determinations have been a core planning function of LAFCOs since 1971 and serve as the Legislature's version of "urban growth boundaries" with regard to cumulatively delineating the appropriate interface between urban and non-urban uses within each county. Municipal service reviews, in contrast, are a relatively new planning responsibility enacted as part of CKH and intended to inform –

Informing + Telegraphing Future Boundary and Service Changes…
LAFCOs are tasked with planning the location of future urban uses through two interrelated activities: (a) establish and update spheres of influence as gatekeepers to future jurisdictional changes and (b) prepare municipal service reviews to independently evaluate community needs.

[2] CKH defines "special district" to mean any agency of the State formed under general law or special act for the local performance of governmental or proprietary functions within limited boundaries. All special districts in California are subject to LAFCO with the following exceptions: school districts; community college districts; assessment districts; improvement districts; community facilities districts; and air pollution control districts.

among other activities – sphere determinations. The Legislature mandates, notably, that all sphere changes as of 2001 be accompanied by municipal service reviews to help ensure LAFCOs are effectively aligning governmental services with current and anticipated community needs. An expanded summary of the function and role of these two planning responsibilities follows.

Spheres of Influence

LAFCOs establish, amend, and update spheres for all cities, towns, and most special districts in California to designate the territory it independently believes represents the appropriate and probable future service areas and jurisdictional boundaries of the affected agencies. Importantly, all jurisdictional changes, such as annexations and detachments, must be consistent with the spheres of the affected local agencies with limited exceptions as footnoted.[3] An increasingly important role involving sphere determinations relates to their consideration by regional councils of governments in allocating housing need assignments for counties, towns, and cities.

Starting January 1, 2008, LAFCOs are prompted to review and update all local agencies' spheres every five years as needed. In making sphere determinations, LAFCOs are required to prepare written statements addressing five specific planning factors listed under G.C. Section 56425. These mandatory factors range from evaluating current and future land uses to the existence of pertinent communities of interest. The intent in preparing the written statements is to orient LAFCOs in addressing the core principles underlying the sensible development of local agencies consistent with the anticipated needs of the affected communities now and into the future. The five mandated planning factors are summarized in short form below.

Gatekeeping Growth + Services...
Spheres serve as the Legislature's version of urban growth boundaries and – among other items – delineate where local agencies may seek future annexations or outside service approvals with LAFCOs.

1. Present and planned land uses, including agricultural and open space.

2. Present and probable need for public facilities and services in the area.

3. Present capacity of public facilities and adequacy of public services the agency provides or is authorized to provide.

[3] Exceptions, where jurisdictional boundary changes do not require consistency with the affected agencies' spheres, include annexations of State correctional facilities or annexations to cities involving city-owned lands used for municipal purposes.

4. Existence of any social or economic communities of interest in the area.

5. If the city or special district provides water, wastewater, or fire protection, the need for those services in any disadvantaged unincorporated communities in the sphere.

Municipal Service Reviews

Municipal service reviews serve as a centerpiece to CKH's enactment in 2001 and represent comprehensive studies on the level, range, and performance of governmental services provided within defined geographic areas. LAFCOs generally prepare municipal service reviews to explicitly inform subsequent sphere determinations. LAFCOs also prepare municipal service reviews irrespective of making any specific sphere determinations to obtain and furnish information to contribute to the overall orderly development of local communities.

State Check-Ins…
Municipal service reviews fulfill the Legislature's interests in LAFCOs regularly assessing the adequacy and performance of local governmental services in order to inform potential future actions ranging from sphere determinations to reorganizations.

LAFCOs' municipal service reviews vary in scope and can focus on a particular agency or governmental service. LAFCOs may use the information generated from municipal service reviews to initiate other actions under their authority, such as forming, consolidating, or dissolving one or more local agencies. Advisory guidelines on the preparation of municipal service reviews were published by the Governor's Office of Planning and Research in 2003 and remain the lone statewide document advising LAFCOs in fulfilling this mandate. All municipal service reviews – regardless of their intended purpose – culminate with LAFCOs preparing written statements addressing specific service factors listed under G.C. Section 56430. This includes infrastructure needs or deficiencies, growth and population trends, and financial standing. The mandated service factors are summarized below in short form with additional details footnoted.[4]

1. Growth and population projections for the affected area.

2. Location and characteristics of any disadvantaged unincorporated communities within or contiguous to affected spheres of influence.

[4] Determination No. 5 was added to the municipal service review process by Senate Bill 244 effective January 1, 2012. The definition of "disadvantaged unincorporated community" is defined under G.C. Section 56330.5 to mean inhabited territory that constitutes all or a portion of an area with an annual median household income that is less than 80 percent of the *statewide* annual median household income; the latter amount currently totaling $53,735 (*emphasis*).

3. Present and planned capacity of public facilities, adequacy of public services, and infrastructure needs or deficiencies.

4. Financial ability of agencies to provide services.

5. Status and opportunities for shared facilities.

6. Accountability for community service needs, including structure and operational efficiencies.

7. Matters relating to effective or efficient service delivery, as required by policy.

1.4 LAFCO Decision-Making

LAFCOs are generally governed by an appointed 11-member board, comprising three county supervisors, three city council members, three independent special district members, and two representatives of the general public. Some larger LAFCOs – including San Diego – also have additional board seats dedicated to specific cities as a result of special legislation. All members serve four-year terms and are divided between "regulars" and "alternates." Appointments are made locally among category ranks. All members are statutorily directed to exercise their independent judgment on behalf of the interests of residents, landowners, and the public as a whole. LAFCO members are subject to standard disclosure requirements and must file annual statements of economic interests.

Appointments + Duties...
State law prescribes the appointment process for LAFCOs with county, city, and district members all appointed from among their elected ranks. Public members are appointed by the other appointed officials serving on LAFCOs. All members are tasked to independently discharge their responsibilities for the good of the region.

LAFCOs have sole authority in administering their legislative responsibilities and decisions are not subject to an outside appeal process. All LAFCOs are independent of local government with the majority employing their own staff; an increasingly smaller portion of LAFCOs, however, choose to contract with their local county government for staff support services. All LAFCOs, nevertheless, must appoint their own Executive Officers to manage agency activities and provide written recommendations on all regulatory and planning actions before the membership. All LAFCOs must also appoint their own legal counsel.

1.5 Prescriptive Funding

CKH prescribes local agencies to fully fund LAFCOs' annual operating costs. Counties are generally responsible for funding one-third of LAFCO's annual operating costs with the remaining one-third portions allocated to the cities and independent special districts. The allocations to cities/towns and special districts are calculated based on a standard formula using total revenues as reported by the State Controller's Office unless an alternative method has been approved by most of the local agencies. The funding proportions will also differ should the LAFCO have additional representation as a result of special legislation. LAFCOs are also authorized to collect proposal fees to offset local agency contributions.

2.0 SAN DIEGO LAFCO

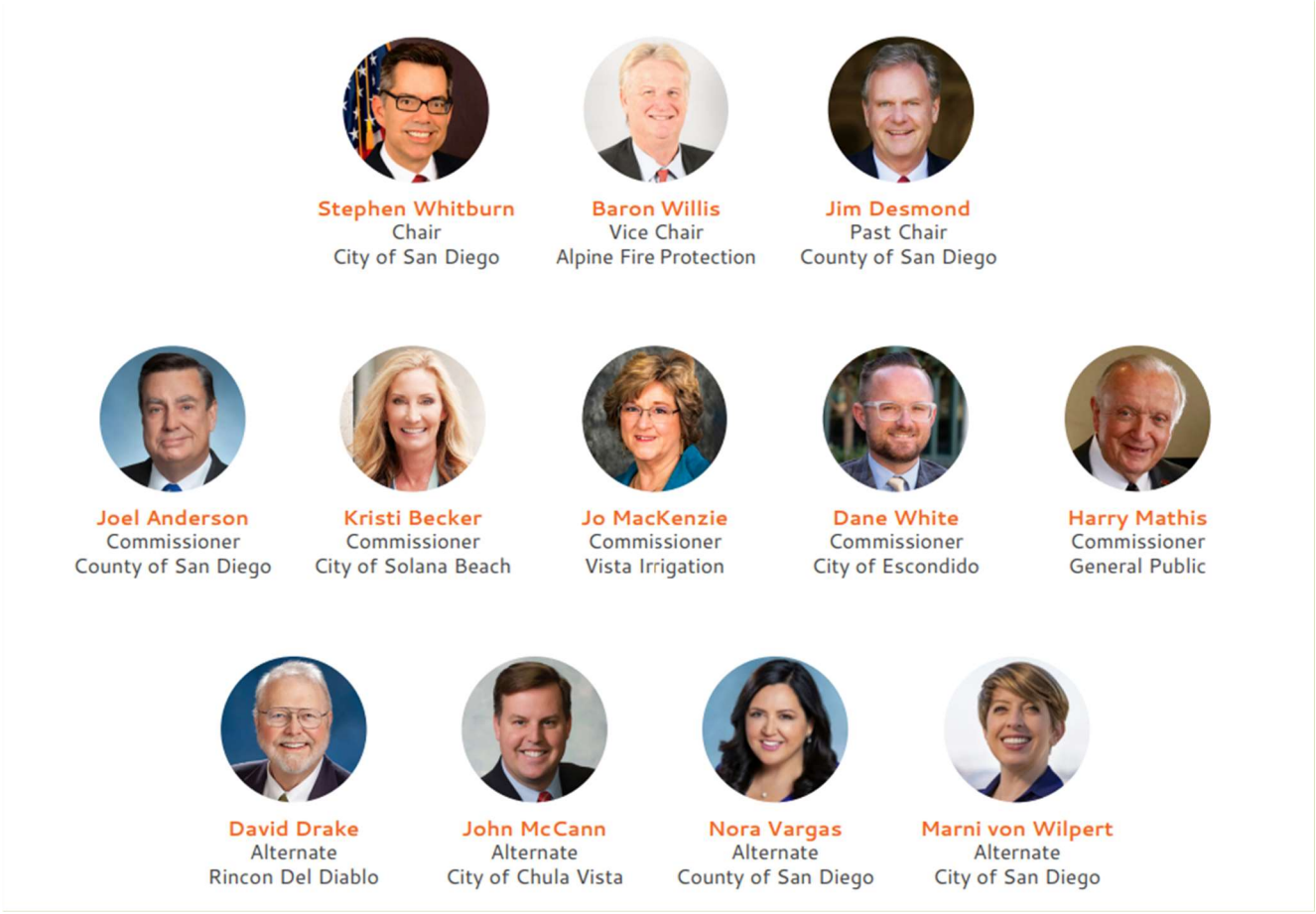
2.1 Adopted Policies and Procedures

Most of San Diego LAFCO's ("Commission") existing policies and procedures were established in the 1970s and subsequently updated in the 2000s in step with CKH's enactment. These policies and procedures collectively guide the Commission in implementing LAFCO law in San Diego County in a manner consistent with regional growth management priorities as determined by the membership with discretion to address local conditions. The Commission has also established pertinent policies and procedures specific to preparing sphere updates and municipal service reviews. This includes direction to the Executive Officer to regularly prepare municipal service reviews in appropriate scope and level to inform the Commission in updating spheres in regular five-year intervals (L-106).

2.2 Commission Information

San Diego LAFCO is governed by a 13-member "Commission" comprised of county, city, special district, and public members. The Commission is further distinguished between eight regular or voting members and five alternates. All Commissioners are appointed elected officials, except for the two public members. The Commission holds regular meetings on the first Monday of each month at the County of San Diego Administration Center located at 1600 Pacific Highway in San Diego, California. Meetings start at 8:00 A.M in Room 302 and live streamed at www.sdlafco.org. Video recordings of past meetings are also online.

The Commission roster as of ~~July~~September 2024 follows.



2.3 Administration Information

San Diego LAFCO's administrative office is located in the Bankers Hill section of San Diego at 2550 Fifth Avenue, Suite 725. Street parking is readily available. While LAFCO is open to the public Monday through Friday during normal business hours (8:00 A.M. to 5:00 P.M.), appointments to discuss proposals, studies, or other matters are encouraged to ensure staff availability and can be scheduled ahead by calling 619.321.3380. Communication by e-mail is also welcome and should be directed to lafco@sdcounty.ca.gov. Additional information regarding San Diego LAFCO's programs and activities is also available online at www.sdlafco.org. LAFCO is also available on most social media platforms.

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CHAPTER TWO
EXECUTIVE SUMMARY

1.0 OVERVIEW

This report represents San Diego LAFCO's scheduled municipal service review for the Oceanside region in northwestern San Diego County. The report has been prepared by LAFCO staff consistent with the scope of work approved by the Executive Officer and related delegations made by the Commission under L-106. The ~~report's underlying aim is~~report aims to produce an independent assessment of municipal services in the region over the next five ~~-~~plus years relative to the Commission's regional growth management duties and interests. This includes evaluating the current and future relationship between the availability, demand, and adequacy of municipal services in the Oceanside region and within the service areas of the three affected local agencies directly subject to the Commission's oversight. The information generated as part of the report will be used by the Commission in (a) guiding subsequent sphere of influence updates, (b) informing future boundary changes and out-of-agency services, and – if merited – (c) initiating government reorganizations, such as special district formations, consolidations, and/or dissolutions over the next five-year period.

Scheduled MSR Check-In on the Oceanside Region…
The purpose of this report is to produce an independent "snapshot" of the level and range of municipal services in the Oceanside region by the three local agencies directly under the LAFCO oversight. This includes addressing governance and related accountability topics per statute. The Commission will draw on the information generated in this report to inform future regulatory and planning actions as detailed.

1.1 Key Premises, Assumptions, and Benchmarks

The report has been oriented in scope and content by the Executive Officer to serve as an ongoing monitoring program on municipal services in the Oceanside region. It is expected San Diego LAFCO will revisit the report and key assumptions and benchmarks approximately every five years consistent with the timetable set by the Legislature and memorialized under local policy. This will allow the Commission – among other tasks – to assess the accuracy of earlier projections and make appropriate changes in approach as needed as part of future reports. Other key premises, assumptions, and benchmarks underlying the preparation of this report follow.

Defining Scope | Affected Agencies Covered

The report explicitly evaluates three affected local agencies providing one or more municipal services in the Oceanside region under the Commission's oversight. The three affected agencies – and in order of their formation dates – are the City of Oceanside, Oceanside Small Craft Harbor District (SCHD), and Morro Hills Community Services District (CSD). Other local agencies that provide one or more municipal services in the region include – but are not limited to – Mission Resource Conservation District, Tri-City Healthcare District, and North County Transit District. These other agencies are subject to review as part of separate reports under the Commission's rolling study schedule.

Who's Covered in the MSR...
The report's scope is specific to reviewing the municipal services provided in the Oceanside region by (a) City of Oceanside, (b) Oceanside Small Craft Harbor District, and (c) Morro Hills Community Services District.

Defining Scale | Municipal Services Covered

The report is scaled to review most – but not necessarily all – of the municipal service functions provided by the three affected agencies in the Oceanside region. As allowed under the adopted policy, the Executive Officer has scaled the review to target the municipal service functions and classes most germane to the local agency's core purposes and influence on growth and development. Scaling also considers LAFCO's available resources. ~~An example of this~~This scaling is most applicable in ~~this report involves targeting the analysis of~~analyzing the City of Oceanside ~~to focus~~and involves focusing only on potable water, wastewater, integrated fire protection and emergency medical, parks and recreation, and community development. Other key municipal service functions provided by Oceanside – including airport, library, police, recycled water, solid waste, streets, and stormwater – are cursorily noted with the expectation of expanded analysis in future reports.

What's Covered in the MSR...
The report has been scaled to evaluate most – but not necessarily all – municipal functions and classes provided by the three agencies with deference to targeting services with the most direct effects on growth and development.

Looking Back -|
Determining the Reporting Period + Data Collection Window

The reporting period for collecting data to inform the Commission's core analysis and related projections on demographics, service capacities and demands, and financial standing in the Oceanside region has been set to cover the five-year fiscal period from 2018 to 2022 with limited exceptions. This data collection window – which covers the 60 months immediately preceding the start of work on the document – purposefully aligns with the five-year timeline for the report with the resulting data trends appearing most relevant in making near-term projections, i.e., data from the last five years is most pertinent in projecting trends over the next five years.

The Informing Years...
The report draws on data collected from the affected agencies and other documented sources – including relevant State databases – over five years between 2018 and 2022.

Looking Forward |
Setting the Reporting Timeframe + Coverage of Future Actions

The reporting timeframe has been oriented to cover the next five-year period through 2029 with the former (five years) serving as the analysis anchor as contemplated under State law. This timeframe is consistent with the five-year cycle prescribed for municipal service reviews and will directly inform all related sphere of influence, boundary, and out-of-agency service actions within the Oceanside region over the next 60 months. Any sphere, boundary, and/or out-of-agency proposals during the reporting timeframe deemed inconsistent with the analysis provided in this report will be disfavored unless otherwise supported by additional analysis – whether in the form of an addendum or new report.

Coverage Going Forward...
The reporting timeframe covers the next five years with the analysis directly informing Commission decisions with respect to any sphere, boundary, or out-of-agency proposals to 2029.

Calculating Population + Housing

Recent and current residential population and housing estimates in the report draw on data generated by Esri and their mapping analyses of census tracts that overlay the three affected agencies in the Oceanside region. This approach is consistent with recent practice in preparing municipal service reviews given the ability of Esri's mapping software to readily synchronize with both city and special district

boundaries. Projections over the succeeding five-year period are made by LAFCO and apply the estimated growth trend over the last 60 months, i.e., growth over the last five years is generally expected to hold over the next five years.

Macro-Level Focus

The report focuses on central service outputs with respect to quantifying the availability, demand, and adequacy of the municipal functions and classes provided by the three affected agencies within the Oceanside region. A prominent example involves focusing on annual system-wide demands (e.g., water, wastewater, etc.) generated during the five-year report period as opposed to specific service areas or zones. This approach informs macro-level determinations, and when applicable, the report notes the need for more micro-level analysis as part of separate addendums or future municipal service reviews.

Agencywide Deliverables...
The report largely focuses on agency-wide capacities and demands as opposed to service adequacies within specific areas or zones within the affected agencies.

Benchmarking Infrastructure Needs and Deficiencies

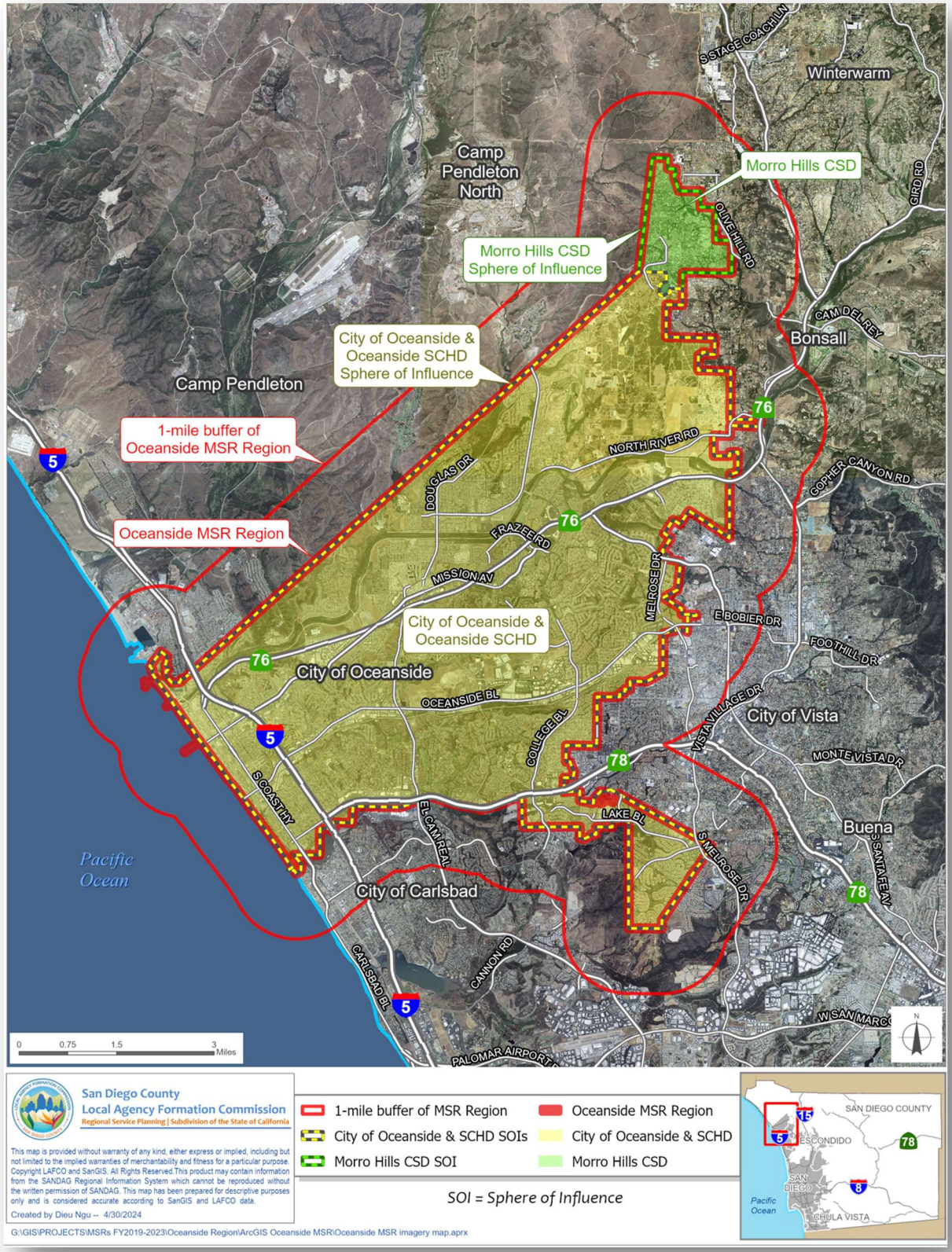
Similar to the preceding factor, the report and its analysis focus on average system demands generated by the three affected agencies within the Oceanside region during the reporting period in benchmarking infrastructure needs or deficiencies. This broader focus on averages provides a more reasonable account of system demands and helps to control against one-year outliers in analyzing overall relationships with capacities. Exceptions where final year demands are prioritized in the analysis are noted accordingly.

Protecting Against Outliers...
The report largely focuses on evaluating available capacities with five-year demand averages as opposed to focusing on final-year relationships.

Benchmarking Fiscal Standing

Several diagnostic tools are used to assess and make related determinations in the report regarding the financial standing of the affected agencies in the Oceanside region. This includes an emphasis on using audited financial statements whenever practical in analyzing liquidity, capital, margin, and capital asset management with an emphasis on overall trends. This also includes drawing on industry standards as well as regional comparisons in assigning value (i.e., good, average, or poor).

Map No. ES-1


Camp Pendleton North
Camp Pendleton
Morro Hills CSD
Morro Hills CSD Sphere of influence
City of Oceanside & Oceanside SCHD Sphere of Influence
1-mile buffer of Oceanside MSR Region
Oceanside MSR Region
City of Oceanside & Oceanside SCHD
City of Oceanside
City of Carlsbad
City of Vista
Winterwarm
Bonsall
Buena
Pacific Ocean
S STAGE COACH LN
OLIVE HILL RD
GIRD RD
CAM DEL REY
NORTH RIVER RD
GOPHER CANYON RD
DOUGLAS DR
FRAZEE RD
MISSION AV
MELROSE DR
E BOBIER DR
FOOTHILL DR
VISTA VILLAGE DR
MONTE VISTA DR
OCEANSIDE BL
COLLEGE BL
S COAST HY
EL CAMINO REAL
LAKE BL
S MELROSE DR
S SANTA FE AV
CARLSBAD BL
CANNON RD
PALOMAR AIRPORT
W SAN MARCOS
0 0.75 1.5 3 Miles
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San Diego County Local Agency Formation Commission
Regional Service Planning | Subdivision of the State of California
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Created by Dieu Ngu -- 4/30/2024
1-mile buffer of MSR Region
City of Oceanside & SCHD SOIs
Morro Hills CSD SOI
Oceanside MSR Region
City of Oceanside & SCHD
Morro Hills CSD
SOI = Sphere of Influence
SAN DIEGO COUNTY
ESCONDIDO
SAN DIEGO
CHULA VISTA
Pacific Ocean
G:\GIS\PROJECTS\MSRs FY2019-2023\Oceanside Region\ArcGIS Oceanside MSR\Oceanside MSR imagery map.aprx

2.0 REPORT ORGANIZATION

This chapter serves as the Executive Summary and outlines the key conclusions, recommendations, and determinations generated within the report.[5] This includes addressing the mandatory service and governance factors required by the Legislature whenever San Diego LAFCO performs a municipal service review. The Executive Summary is proceeded by individual agency profiles (Chapter Three) of the three affected local agencies covered in this report that provide one or more municipal service functions in the Oceanside region. The profiles transition between narrative descriptions of the background and development of these agencies' service areas to quantifying specific data-driven categories. This includes quantifying demographic trends, service capacities, and financial standing.

3.0 GEOGRAPHIC AREA

The geographic area designated for this municipal service review is approximately 48 square miles in total size. The geographic area has been purposefully designated by the Executive Officer to cover all three affected local agencies' jurisdictional boundaries and existing spheres of influence in the Oceanside region along with the surrounding 1.0-mile buffer zone to capture immediately adjacent areas only for purposes of covering potential sphere and/or boundary changes in the next five year period. An illustration of the geographic area is provided in Map No. ES-1 on the preceding page.

4.0 REPORT SUMMARY

4.1 ~~General~~Central Themes and Conclusions

The Oceanside region serves as a historical flagship community anchoring northern San Diego County with a current estimated population approaching 180,000 - making it the third largest municipal footprint behind only San Diego and Chula Vista. The City of Oceanside – both as a municipality and at-large community – is the economic and social epicenter. It accounts for nearly all residents and jobs in the region. This also includes serving as a daily host to an additional 70,000 residents, workers, and visitors associated with Marine Corps Base Camp Pendelton to the immediate north.

[5] The Executive Summary purposefully distinguishes between "conclusions," "determinations," and "recommendations." Conclusions refer to general policy takeaways. Determinations address specific legislative factors. Recommendations address specific actions that are drawn from the determinations.

Oceanside SCHD overlaps all of Oceanside with service functions focused on the approximate 100-acre Oceanside Harbor and its role as a micro hub for marine and pleasure activities serving locals and tourists.

The physical setting of the Oceanside region largely reflects a traditional suburban layout. Smaller single-family and multi-family residential lots dominate the older neighborhoods in the City of Oceanside west of I-5 paired with local serving commercial corridors and headlined by Old Coast Highway. Densities gradually decrease eastward towards increasingly larger single-family residences via a series of subdivisions constructed between the 1950s and 2000s. The suburban layout cedes at South Morro Hills, which serves as Oceanside's unofficial greenbelt and remains – at least to date – largely agricultural with rural single-family residential uses. Morro Hills CSD lies immediately to the east of Oceanside's unofficial greenbelt and has already experienced its own transition away from largely commercial agricultural uses and ancillary residences to now mostly upscale residential estates paired with ancillary small husbandry (crop and animal production) activities.

A review of the Oceanside region relative to San Diego LAFCO's growth management tasks and interests produces ~~seven~~eight central themes or conclusions. These conclusions collectively address core policy considerations and related growth and development factors present in the region. The conclusions also address potential sphere of influence changes among the three affected local agencies. The conclusions are independently drawn and sourced to information collected and analyzed by the Commission between 2018 and 2022 with limited exceptions and detailed within each of the agency profiles provided in the next chapter.

- **No. 1 | Introductory Municipal Service Review**
  This report represents the first comprehensive municipal service review dedicated to the Oceanside region and three affected local agencies under LAFCO oversight – City of Oceanside, Oceanside SCHD, and Morro Hills CSD. (Earlier municipal service reviews covering one or more of the affected agencies were part of countywide reports prepared in 2007 and 2009~~)~~. and were more cursory in scope). The report consequently serves as a dual introduction. This is marked by introducing the affected agencies and their constituents in real-time to an otherwise unfamiliar and relatively detailed outside planning process. The introduction similarly introduces the Commission to the affected agencies and their service functions at depths previously unvisited with the underlying goal of establishing baseline information to track and measure going forward.

- **No. 2 | ~~Slower~~Adjusting Growth ~~- the Good (~~: Changes in Demographics, Market Conditions, and Community Empowerment~~)~~**
  The City of Oceanside – as an at-large community and as the epicenter of the region's economic and social well-being – has experienced a significant ~~slow-down~~adjustment in growth starting in 2000 with the annual population change averaging 0.4% through the end of the five-year report period – or the net addition of two persons each day. This period change marks a five-fold decrease over the prior 20-year span (1980-2020) in which Oceanside averaged the net addition of 12 persons each day. This relatively seismic ~~shift towards slower growth~~ adjustment appears largely attributed to changing resident demographics (e.g., older residents with higher incomes), market conditions – including decreasing infill opportunities, and the accompanying community empowerment to more directly influence development decisions; the latter reflected in a successful 2020 ballot referendum overturning the City Council's 2019 approval of a 585-unit residential project in South Morro Hills (North River Farms). Although the referendum was subsequently overturned and a smaller project approval followed, the referendum~~, nonetheless,~~ marks a new level of community empowerment not previously exercised over land use decisions.[6]

- **No. 3 | ~~Slower~~Adjusting Growth ~~– the Challenge (~~: Effects on Housing Affordability~~)~~**
  The ~~shift towards slower~~adjusting growth within the City of Oceanside starting in 2000 has contributed to a sizable acceleration in housing prices over the last 20 years and through the end of the five-year report period with the median home sale increasing from $195,800 to $784,800 – an average annual change of 14%. This period change marks a 50% rise over the prior 20-year span (1980 to 2020) in which median home sales experienced an average annual rise of 10%. The acceleration of home prices in Oceanside – among other outcomes – has noticeably impacted the private market's ability to construct new affordable workforce housing at the traditional entry levels – i.e., starter homes. This dynamic ties to multiple factors – including supply constraints and homeowners not upsizing – and is reflected in the most recently completed housing element cycle (2013 to 2021) where only 23% of Oceanside's assigned housing share at moderate or lower levels received building permits. Permits issued through the first quarter of the current housing cycle (2021-2029) suggest

[6] With respect to this conclusion, the City of Oceanside asserts the primary reasons for the adjustment in growth ties to the City largely being built-out and rising interest rates. Oceanside also disagrees with the significance of the North River Farms referendum as an indicator of an overall change in community engagement as presented by LAFCO staff.

housing affordability at the moderate or lower categories will similarly fall substantively short of goals, albeit at improved levels with current projections showing the attainment level reaching 36%.

- **No. 4 | Variations in Fiscal Health + Navigating Related Stresses**
  A prominent schism exists among the three affected agencies in the Oceanside region involving their fiscal well-being and navigating financial stresses. The City of Oceanside has steadied its financial position after several years of operating shortfalls in the General Fund in large part to successfully making the case to voters in 2018 to approve a seven-year one-half cent sales tax. Measure X reset Oceanside's overall sales tax rate to 8.25% with the additional revenue broadly earmarked to improve City infrastructure and public safety. Measure X has been a clear success; it has reversed shortfalls into surpluses and underlies a significant two-thirds increase in General Fund reserves ($66.5 to $112.5 million) over the reporting period. Nonetheless, the extension of the one-half cent sale tax beyond its current sunset date in 2026 remains a pronounced variable in Oceanside's near-term health and is expected to be taken up by voters in late 2024. While Oceanside's fiscal health largely ties to the present and near-term status of Measure X, the other two agencies' standing is comparatively more opaque, although for entirely different reasons. Oceanside SCHD, similar to its parent governing body, has steadied its actual expense-to-revenue relationship through incremental budgeting true-ups. These budgeting actions have contributed to a helpful increase of nearly one-fourth in SCHD's unassigned fund balance ($3.7 to $4.6 million) over the reporting period. However, the budgeting true-ups have not addressed decades of deferred or otherwise neglected maintenance. This qualifier is illustrated in capital assets (docks, pilings, piers, etc.) having surpassed their expected useful lives by more than two-fold and serves as a critical stress test for SCHD going forward. Unlike the other two agencies in the region, Morro Hills CSD has maintained a positive actual revenue-to-expense relationship through the reporting period without any hardships; at least that are known. The CSD operates entirely within the confines of the annual collection of its 1% property tax share, which netted $0.090 million at the end of the reporting period. Although CSD has been effective in keeping expenses in line with annual revenues – which is also reflected in an unassigned fund balance increasing by more than four-fifths ($0.142 to $0.267 million) during the period – less is known regarding pending costs. Specifically, no pavement rating has been performed on CSD's 6.0-mile roadway system nor has a capital improvement plan been prepared. These

factors directly contribute to a subtle – but real and emerging – stress test.

- **No. 5 | Adequate Municipal Service Capacities with a Qualifier…**
  All three affected agencies in the Oceanside region have established sufficient and excess capacities involving their core municipal functions to meet both current and anticipated demands through the report's timeframe – at least on a macro level and irrespective of any micro limitations for specific areas. This overall sufficiency is reflected in the region's principal service provider – City of Oceanside – and its available resources involving water and wastewater, which traditionally represent the services most closely affiliated with either supporting or hindering new development. Markedly, and based on current demand-to-capacity ratios for the reporting period, it is estimated by LAFCO the water and wastewater systems can accommodate buildout populations of 818,000 and 275,000, respectively. A material qualifier applies, nevertheless, to Oceanside's other services that are dependent on General Fund monies and the uncertain status of Measure X and its critical revenue enhancement beyond the current sunset date in 2026. This latter variable suggests added caution in the interim for LAFCO in considering boundary actions and their potential impact – advantageous and disadvantageous – on the Oceanside General Fund.

- **No. 6 | City of Oceanside's Role as an Urban Center + LAFCO Support**
  The City of Oceanside is favorably positioned to plan and accommodate additional growth and become a focal urban center for North County. This opportunity ties to Oceanside's role as a full-service municipality and the controls it provides paired with its physical location along existing major transportation corridors as well as planned expansions – including the modernization of rail (Metrolink and Amtrak) linking Oceanside throughout Southern California. This opportunity further ties and can be supported by LAFCO's own interests and duties to facilitate orderly and city-centered growth in step with providing housing for families at all income levels.

- **No. ~~7~~ 7 | Unease within the Oceanside Small Craft Harbor District**
  The Oceanside Small Craft Habor District's core constituency – nearly 1,000 boat slip users collectively generating more than four-fifths of all yearly revenues collected during the five-year report period – is increasingly communicating their unease with decision-making, most notably, regarding public safety and financial management. While the origins of the unease predate the reporting period and the current SCHD administration, it has amplified and may be

approaching a tipping point where a majority of the core contingency feels disenfranchised in District decision-making. This unease warrants LAFCO attention and may merit future resources to help inform decision-making.

- **No. 8| Proceeding with Limited Sphere Updates + Telegraphing Potential Changes with Special Study Areas**
  It would be appropriate for LAFCO to proceed with limited sphere of influence updates for all three affected regions in the Oceanside region and defer consideration of more comprehensive actions to the next municipal service cycle. The approach would involve proceeding with affirming all three ~~agencies~~agencies' current designations without changes. ~~It~~This approach, however, would also ~~involve establish~~incorporate the establishment of one or more ~~specific~~ special study areas to all three agencies to memorialize areas the Commission would allow to come forward over the next five-year period without requiring a new municipal service review. A key example includes establishing dual study areas for Oceanside and Oceanside SCHD (and their matching spheres) to include an approximate ~~150~~250-acre area immediately to the southwest near Sunset Drive and Melrose Way that ~~qualifies as a DUC~~ includes two qualifying disadvantaged unincorporated communities (DUCs) totaling 121 acres under local policy. The addition of these dual study areas, notably, provides municipal flexibility and would memorialize LAFCO's environmental justice interest in statute and policy to help ensure equitable service levels are available to DUC residents consistent with neighboring lands.[7]

4.2 Recommendations

The following recommendations call for specific action either from San Diego LAFCO and/or one or more of the three affected agencies in the Oceanside region based on information generated as part of this report. The recommendations are ordered in sequence to their placement in Section 5.0 (Written Determinations). Recommendations for LAFCO action are dependent on a subsequent directive from the Commission and through the annually adopted work plan.

1. As a long-term principle, LAFCO should prioritize and direct growth in the region to the City of Oceanside – including development that would otherwise

[7] With respect to this conclusion, the City of Oceanside opposes the establishment of a special study area for the Sunset Drive/Melrose Way area and – among other items – asserts "the City does not need this area to meet any of its housing obligations as evidenced by our Certified Housing Element." The City of Vista separately opposes the establishment of the proposed study area and states the City is "unclear of the benefits for either city."

occur in the surrounding unincorporated areas – and its appropriate role to serve as an urban center in San Diego County. LAFCO should pair this long-term policy principle with continued coordination – and deference whenever appropriate – in support of the Oceanside General Plan.[8]

2. LAFCO – and for its own benefit under statute – should coordinate with SANDAG to develop current buildout estimates within the Oceanside region – including potential lot-splitting as allowed under Senate Bill 9 (Weiner) and incorporate the information into the next scheduled municipal service review.

3. LAFCO should coordinate with the County of San Diego to identify and map active wells and septic systems within the Oceanside region and incorporate the information into the next scheduled municipal service review.

4. Should Measure X's ½ cent sales tax expire during the timeframe of the report, all jurisdictional changes involving the City of Oceanside shall demonstrate de minimis impacts on the City General Fund unless overriding policy considerations are made by the Commission on a case-by-case basis.

5. It is appropriate for LAFCO to defer the identification and evaluation of mutual water companies in the Oceanside region as otherwise prompted in the LAFCO statute to a future informational report.

6. The City of Oceanside should revisit its arrangement with Oceanside SCHD involving the payment plan associated with the SCHD patrol vessel to account for the City's usage of the capital asset outside of ~~the~~ Oceanside Harbor.

7. Morro Hills CSD should explore options to contract with the City of Oceanside or the County of San Diego to provide road maintenance services at a pre-agreed hourly rate to help protect the CSD from variables ~~=(~~costs and availability ~~=)~~ associated with the current practice to utilize private contractors as needed.

8. As the City of Oceanside proceeds to implement the initial phases of its novel Re-Beach program, it would be pragmatic to explore opportunities to enlist other local agencies in consolidating efforts ~~=(~~functional or political~~=)~~ given inescapable impacts and interests in beach restorations along the greater

[8] With respect to the recommendation, the City of Oceanside states it has been "… offered without consultation with Oceanside staff or its elected officials. Such a statement and recommendation Is contrary to the ideals of local control."

coastline. LAFCO should assist if Oceanside and/or other stakeholders wish to explore a political model to organize sand nourishment on a larger scale.

9. Efforts should be taken by Oceanside SCHD to publicly distinguish its role as a stand-alone governmental entity separate from the City of Oceanside.

10. Oceanside SCHD should formalize its existing relationship with the City of Oceanside through an official memorandum of understanding to clearly outline roles and responsibilities as well as associated costs in utilizing City staff, supplies, and resources in carrying out District duties.

11. It appears Oceanside SCHD informally deactivated its previously authorized and active patrol and rescue municipal function in 2009 in step with these responsibilities being directly assumed by the City of Oceanside. SCHD's legal authorization to provide patrol and rescue~~=,~~ however~~=,~~ remains active under State law~~:~~ absent LAFCO action. To clarify decision-making and service expectations ~~and~~as well as mitigate potential liabilities, SCHD should make a formal determination on whether it is responsible for patrol and rescue, and – if applicable - formally request divestiture approval under Government Code 56824.10.

12. LAFCO is aware there is community interest in exploring the reorganization of Oceanside SCHD into an independent agency to provide direct constituent influence on decision-making~~:~~, specifically regarding public safety and financial management. It would be appropriate for the Commission to consider authorizing a future governance study to assess alternatives ~~=~~(functional and political~~=~~) for the benefit of both agencies and their shared constituents with the understanding any actual change to the governance structure would be subject to protest proceedings and potentially an election.
~~12.~~

13. It appears appropriate for LAFCO to proceed with limited spheres of influence updates for both the City of Oceanside and Oceanside SCHD to affirm the existing designations with one or more common special study areas.

    (a) One special study area has been identified to date and spans nearly ~~150~~250 acres ~~covering DUC lands~~ located immediately southwest of the agencies near Sunset Drive and Melrose Way~~; it also~~. This proposed study area currently lies within the Vista sphere~~:~~ and includes two non-contiguous

DUCs under local adopted policy. Establishing this special study area would ~~provide LAFCO the opportunity to discuss the potential annexation of the DUC lands with both Vista and Oceanside and in doing so~~ help facilitate the ~~delivery of elevated~~extension of urban-supporting services via annexation and/or out-of-agency service agreements by Vista and/or Oceanside without the burden of preparing a new municipal ~~services~~ service review. It would also – materially – memorialize LAFCO's interest in environmental justice by removing barriers to advancing service equity to DUC lands and their residents.

(b) Relatedly, the City of Oceanside and City of Vista should revisit an existing wastewater agreement from October 1984 providing for the transfer of up to 2.15 million gallons of sewage daily between the ~~community consistent with State law.~~two agencies to allow for additional flows at designated collection points – including flows from Vista to Oceanside involving the Sunset Drive/Melrose Way special study area. This would – among other benefits – help eliminate an existing impediment to developing and/or connecting lands within the proposed special study area identified under (a).

~~(a)~~(c) Deferring a more comprehensive sphere of influence update to a future cycle concurrently provides LAFCO the benefit to incorporate information associated with the City of Oceanside's active General Plan Update.

14. It appears merited for LAFCO to partner with the Morro Hills CSD in sponsoring or otherwise supporting a legislative change to the principal act to reduce the number of Board members from five to three consistent with existing special provisions in State law. Although the current board has expressed disinterest, pursuing this change remains an appropriate option going forward in minimizing turnover and facilitating competitive elections.

15. The Morro Hills CSD Board should revisit conditions on Sleeping Indian Road and its most recent traffic assessments and the analysis therein that appears to support a significant increase in the speed limit. This includes assessing whether the Board's ability to retain a speed under the 85th percentile standard under the

recent passage of AB 43 is either available or appropriate.[9]

16. It would be advantageous for Morro Hills CSD to explore interest among adjacent landowners that presumably benefit and use the road system to annex and have direct participation in Board decision-making while concurrently expanding the CSD property tax base.[10]

17. LAFCO should help coordinate discussions with Morro Hills CSD and County of San Diego Sherriff's Office to identify opportunities to enhance traffic enforcement within the CSD jurisdictional boundary relative to available resources. This includes, but is not necessarily limited to, activating CSD's police protection power to fund enhanced enforcement – directly or by contract.

~~13.~~18. It appears appropriate for LAFCO to proceed with a limited sphere of influence update for Morro Hills CSD to affirm the existing designation with the addition of a special study area. The special study area represents the notional expansion of the CSD to capture adjacent lands that presumably use and benefit from the roadway system.

~~14.~~19. LAFCO should prioritize proposals in the Oceanside region going forward that promote environmental justice and provide benefits (direct and indirect) to marginalized communities. Among other resources, LAFCO shall draw on information available through the California Environmental Protection Agency as well as climate action plans adopted by Oceanside and the County of San Diego in considering the promotion of environmental justice.

[9] In response to this recommendation, Morro Hills CSD has stated "…the District has received overwhelming support and seen a significant reduction in severe violations as seen on the previous traffic study that was performed at the height of COVID-19 pandemic during which, nationwide, there was a significant reduction in traffic volume and an inverse in speed. The study period and data is an aberration."

[10] With respect to this recommendation, Morro Hills CSD states "the Board considered that by expanding the district boundaries, there is an increased burden on the Board even with five volunteer, unpaid members, to maintain more road. It is not a recommendation the Board wished to pursue, currently."

5.0 WRITTEN DETERMINATIONS

San Diego LAFCO is directed to prepare written determinations to address the multiple governance factors enumerated under G.C. Section 56430 as part of the municipal service review on the Oceanside region. These determinations serve as independent statements based on information collected, analyzed, and presented in this report. The underlying intent of the determinations is to provide a succinct detailing of all pertinent issues relating to the organization, delivery, and funding of municipal functions and associated classes among the three affected agencies specific to LAFCO's growth management responsibilities and interests.

~~**Report's Brass Tacks…**~~
~~These determinations address the specific factors required in the statute and represent statements of reasonable facts or deductions made by LAFCO based on information analyzed between 2018 and 2022. The sum total of these determinations informs a comprehensive assessment of the availability, demand, and performance of municipal services in the Oceanside region through the LAFCO lens.~~

5.1 Growth Projections & Related Demographics

1. With respect to full-time resident population totals within the Oceanside region, LAFCO independently makes the following statements.

   (a) The total resident population in the City of Oceanside and Oceanside SCHD and their matching jurisdictional boundaries is estimated at 174,615 at the end of the five-year report period. This amount represents 4% of the overall resident population estimate in San Diego County.

   (b) The total resident population in Oceanside SCHD's core service area – Oceanside Harbor – is 151 at the end of the five-year report period and entirely associated with the 86 permitted liveaboards.

   (b) The total resident population in the Morro Hills CSD jurisdictional boundary is estimated at 1,001 at the end of the five-year report period. This amount represents less than 0.1% of the overall resident population estimate in San Diego County.

2. With respect to full-time resident population trends within the Oceanside region, LAFCO independently makes the following statements.

(a) The total change in the resident population within the City of Oceanside and Oceanside SCHD and their matching jurisdictional boundaries during the five-year report period is estimated at 2.0% - or 0.4% annually. This estimate – which translates to an average increase of 522 residents annually or 1.4 daily – falls one-fifth below the countywide growth rate of 0.6% and reflects a more recent gravitation towards slower growth in Oceanside.

(b) LAFCO defers from making any estimates on resident population changes within Morro Hills CSD during the five-year report period. This deferral is appropriate given earlier census information is not readily available for the two affected block groups underlying the jurisdictional boundary.

3. It is reasonable to assume recent population growth trends for the City of Oceanside and Oceanside SCHD and their matching jurisdictional boundaries will continue forward through the timeframe of this report. This assumption generates a shared population projection of 178,165 by 2027 via the average net addition of 2.0 residents each day over the succeeding 60 months.

4. It is reasonable to assume Morro Hills CSD's resident population growth in the near term will generally match the recent countywide rate of 0.6% annually. This assumption supports a population projection for the CSD of 1,031 by 2027. It is relatedly reasonable to assume the majority of the additional population will be generated from accessory dwelling unit construction.

5. The Oceanside region's physical setting near existing and planned public transportation corridors coupled with ready access to urban-supporting services suggest substantive growth will occur given the insistent demand for housing in the greater San Diego metropolitan area.

6. Proportionally directing more growth towards the City of Oceanside – and by extension, Oceanside SCHD - merits policy consideration by LAFCO and other regional planning bodies. This policy orientation relatedly serves as additional justification for the Commission to facilitate or otherwise accommodate jurisdictional changes to Oceanside that would otherwise occur in the county~~.~~ while concurrently deferring to the City General Plan as appropriate in considering appropriate and compatible uses.

7. With respect to housing supply and related growth issues within the Oceanside region, LAFCO independently makes the following statements.

   (a) It is estimated the housing stock within the City of Oceanside and Oceanside SCHD and their matching jurisdictional boundaries experienced a net increase of 1,625 units – or 325 annually – during the five-year reporting period. This results in an overall (historical) unit-to-resident ratio of 1.0 to 2.6.

   (b) It is estimated the unit-to-resident ratio within the City of Oceanside and Oceanside SCHD and their matching jurisdictional boundaries generated during the five-year report period has been 1.6 to 1.0. This ratio marks a two-fifth improvement over the historical ratio of 2.6.

   (c) It is estimated the total housing stock within the Morro Hills CSD jurisdictional boundary tallies 396. This results in an overall (historical) unit-to-resident ratio of 2.5.

   (d) LAFCO defers from making any estimates on additional housing construction within the Morro Hills CSD jurisdictional boundary during the five-year report period. This deferral is appropriate given earlier census information is not readily available for the two affected block groups underlying the jurisdictional boundary.

8. ~~8.~~ With respect to housing costs and related growth issues within the Oceanside region, LAFCO independently makes the following statements.

   (a) It is estimated the average five-year mean housing cost (mortgage and rent) within the City of Oceanside and Oceanside SCHD and their matching jurisdictional boundaries tallies $2,248. This represents a one-fifth increase over the prior five-year average.

   (b) It is estimated households in the City of Oceanside and Oceanside SCHD and their matching jurisdictional boundaries are spending 28% of their pre-tax income just on rent or mortgage payments. This estimate increases to 36% (renters) and 45% (homeowners) when adding ancillary housing costs.

(c) The average home value in the City of Oceanside and Oceanside SCHD and their matching jurisdictional boundaries has separately increased by 60% over the five-year report period from $522,082 to $831,328. This generates a home price-to-income ratio estimate of 8.6.

(d) It is estimated the average five-year mean housing cost (mortgage and rent) within the Morro Hills CSD's jurisdictional boundary tallies $2,939. This represents a 14% increase over the prior five-year average.

(e) It is estimated households in the Morro Hills CSD jurisdictional boundary are spending 24% of their pre-tax income just on rent or mortgage payments. This estimate increases to 30% (renters) and 36% (homeowners) when adding ancillary housing costs.

(f) The average home value in the Morro Hills CSD jurisdictional boundary has increased by 58% over the five-year report period from $550,771 to $872,987. This generates a home price-to-income ratio estimate of 6.0.

9. LAFCO should coordinate with SANDAG to develop current buildout estimates within the Oceanside region and incorporate the information into the next scheduled municipal service review. This should include assessing potential impacts tied to the recent passage of Senate Bill 9 (Weiner) and allowance for additional lot splitting.

10. A review of demographics shows substantive distinctions in the Oceanside region between residents within the City of Oceanside and Oceanside SCHD versus residents within the Morro Hills CSD with respect to age, income, and education. These distinctions are detailed as follows:

(a) It is estimated residents within the City of Oceanside and Oceanside SCHD and their matching boundaries finished the five-year report period with a median age of 39 and an average household income of $97,238. The portion of residents 25 or older with four-year degrees totals 37%.

(b) It is estimated residents within the Morro Hills CSD boundary finished the five-year report period with a median age of 43 and an average household income of $146,289. The portion of residents 25 or older with four-year degrees totals 52%.

11. Based on recent annual counts, the number of homeless in the City of Oceanside and Oceanside SCHD and their matching boundaries has increased during the five-year report period from 483 to 514 – a difference of 6%. The most recent count also shows 62% – or 318 – of the total being unsheltered and residing in cars, public places, or the street.

12. At the end of the five-year report period, there was one counted homeless in the City of Oceanside and Oceanside SCHD and their matching boundaries for every 340 housed residents – i.e., 1-to-340. This reflects a relative intensity in homelessness of 5% over the prior 60-month ratio of 1-to-355.

13. The number of shelter beds (emergency, transitional, etc.) in Oceanside at the end of the five-year report period tallies 378. This capacity generates a baseline shortage of (136) beds to accommodate all counted homeless.

14. No information readily exists to estimate homelessness in Morro Hills CSD.

5.2 Location and Characteristics of Any Disadvantaged Unincorporated Communities and Relevant Information on Water, Wastewater, and Fire Protection Services.

1. None of the three affected agencies in the Oceanside region – City of Oceanside, Oceanside SCHD, and Morro Hills CSD – have lands within their existing boundaries or spheres of influence qualifying as disadvantaged unincorporated communities – or DUCs – under LAFCO policy.

2. Camp Pendelton lies immediately adjacent to all three affected agencies' boundaries and spheres of influence in the Oceanside region. These adjacent lands qualify as DUCs under LAFCO policy with water, wastewater, and fire protection services currently provided by internal Marine Corps operations. The adequacy of these services has not been analyzed.

3. Approximately 150 acres of additional DUC lands under LAFCO policy lie immediately adjacent to the City of Oceanside and Oceanside SCHD and their matching boundaries. These additional DUCs are located to the immediate southeast of the agencies near Sunset Drive and Melrose Way; they are also within the Vista sphere of influence.

(a) Given annexation to Vista remains uncertain and potentially improbable, LAFCO should consider the merits of the above-referenced DUCs to the Oceanside sphere as a special study area.

5.3 Capacity of Public Facilities and Infrastructure Needs and Deficiencies

1. The following statements apply to the City of Oceanside and address the availability, adequacy, and performance of the five targeted municipal service functions underlying Oceanside's growth and development evaluated in this report: (a) potable water; (b) wastewater; (c) integrated fire protection, emergency medical, and ambulance; (d) parks and recreation; and (e) community development.

   (a) With respect to the City of Oceanside's potable water function:

      i. Oceanside's potable water services extend throughout the jurisdictional boundary except for rural and agricultural uses in the South Morro Hills area. Oceanside self-attests it does not provide any out-of-agency potable water services at the end of the reporting period.

      ii. Oceanside's potable water service operates as an enterprise and the total per household net revenue at the end of the five-year report period is estimated at $190.

      iii. Approximately 90% of Oceanside's potable water supplies retailed during the five-year report period have been imported through the County Water Authority. The remaining 10% are local and involve pumped subterranean flows from the San Rey Luis River.

      iv. Oceanside's average potable water demand during the five-year report period equals 59.4 acre-feet daily. This amount translates to estimated daily averages for each resident and household of 112 gallons and 330 gallons, respectively.

      v. Oceanside's overall potable water demands have decreased by (4%) during the five-year report period despite a corresponding increase in the estimated population of 2,611 or 2%.

~~v.~~vi. The average potable water demand generated during the five-year report period for the entire distribution system (annual and daily) is estimated to equal 12% of Oceanside's maximum available supplies based on infrastructure capacities. This measurement estimate rises to 22% when applying Oceanside's average peak-day demands.

~~vi.~~vii. It is estimated Oceanside's available potable water storage capacity can accommodate up to 2.6 days of normal usage based on average demands generated over the five-year report period without requiring recharge This amount falls below the industry standard of maintaining no less than 3.0 days of potable supply.

~~vii.~~viii. LAFCO should coordinate with the County of San Diego to identify active groundwater wells within Oceanside and incorporate the information into the next scheduled municipal service review.

(b) With respect to the City of Oceanside's wastewater function:

i. Oceanside's wastewater function and related classes (collection, treatment, and discharge) extends throughout most of the jurisdictional boundary except for rural and agricultural uses in the City's South Morro Hills neighborhood.

ii. Oceanside maintains two grandfathered out-of-agency wastewater service agreements that involve collecting, treating, and discharging flows from Rainbow MWD and portions of the City of Vista. Oceanside attests to no other out-of-agency wastewater services.

iii. Oceanside's wastewater services operates as an enterprise and the total per household net revenue at the end of the five-year report period is estimated at $279.

iv. Oceanside's wastewater service is divided between two distinct service areas based on directing flows to one of two City-owned treatment facilities: San Luis Rey and La Salina. The current split in wastewater customers between these two facilities is estimated at 75-25.

v. Oceanside's average wastewater demand during the five-year report period within the La Salina service area equals 2.5 million gallons daily. This measurement has decreased by (7.3%)

vi. Oceanside's average wastewater demand during the five-year report period within the San Luis Rey service area equals 7.9 million gallons daily. This measurement has increased by 3.5%.

vii. The combined average day flow generated in Oceanside's two wastewater service areas during the five-year report period equals 10.5 million gallons with an overall period change of 0.7%.

viii. The combined average day wastewater flow within Oceanside during the five-year report period on a per capita measurement is estimated at 60 gallons. This translates to an average household wastewater demand estimate of 177 gallons.

ix. Oceanside's two treatment facilities at San Luis Rey and La Salina are operating with excess daily capacities of no less than 42% of their permitted allowances under normal conditions based on average demands during the five-year report period.

x. It is estimated Oceanside's excess daily discharge capacity via the Oceanside Ocean Outfall is 37% based on average demands during the five-year report period. This available capacity translates to 6.1 million gallons and serves as a relatively fixed cap with respect to accommodating future growth and development.

xi. It is estimated Oceanside has available wastewater infrastructure – including outfall capacity – to accommodate up to 34,223 additional households assuming the demand-to-capacity ratio for the five-year report period holds. This translates to a wastewater-system buildout population estimate of 275,592.

xii. LAFCO should coordinate with the County of San Diego Environmental Health to identify active septic systems in Oceanside and incorporate this data into the next scheduled municipal service review.

(c) With respect to the City of Oceanside's integrated fire protection, emergency medical, and ambulance functions:

i. Oceanside's General Fund monies have covered 98% of the integrated fire protection function and related classes' actual expenses during the five-year period. The total per capita General Fund expense at the end of the five-year report period is $206.

ii. Personnel serves as the primary infrastructure resource for Oceanside's integrated fire services with total budgeted positions rising by 14% to 136 full-time equivalents through the end of the five-year report period The ending amount translates to 0.8 fire personnel for every 1,000 residents.

~~v.~~iii. Actual onsite demands for Oceanside's integrated fire services during the five-year report period have increased by one-fifth from 44 to 47 per day. This latter amount equals one onsite response every 30 minutes over 365 days over 60 months.

~~vi.~~iv. Calls resulting in ambulance transport in Oceanside have averaged 26 daily during the five-year report period with an overall increase of 15%. The average translates to more than one-half of all onsite fire service responses now requiring ambulance transport.

~~vii.~~v. Oceanside's integrated fire service capacities appear sufficiently sized to readily accommodate demands through the timeframe of the report. This statement is reflected in – and among other measurements – Oceanside's ability to respond exclusively to 82% of all onsite incidents within its boundary during the five-year report period while concurrently absorbing an 18% increase in demands.

(d) With respect to the City of Oceanside's parks and recreation function:

i. Oceanside's General Fund has covered 95% of its parks and recreation function and related classes' (aquatics, parks and open space, and community recreation classes) actual expenses during the five-year report period. The total per capita General Fund expense at the end of the period is estimated at $32.

ii. Oceanside's aquatics and parks and open space classes have experienced substantive capacity expansions during the five-year report. These expansions are marked by completing two planned capital improvements that collectively elevate the El Corazon complex as a regional recreational hub.

iii. Although Oceanside's community recreation class did not experience a capacity expansion during the five-year report period, ongoing adaptions continue to better align resources with needs with an increasing focus on seniors. This includes starting and expanding a senior nutrition program and establishing a variety of senior classes.

iv. Oceanside's 426 acres of beach and parkland acreage at the end of the five-year report period translates to 2.4 acres for every 1,000 residents. (Ratio does not count acreage ~~at~~of Oceanside's two municipal golf courses.) This ratio is nearly one-fifth – or the equivalent of 98.2 acres – below the minimum municipality standard of 3.0 acres of parkland for every 1,000 residents in State law (Quimby Act).

v. Oceanside maintains a joint-use agreement with Oceanside Unified School District that provides the City access to an additional 115 acres of parkland. This agreement – and among other benefits – bridges the existing gap under the Quimby Act and raises Oceanside's parkland ratio to 3.1 acres for every 1,000 residents.

vi. Oceanside General Plan includes a policy directive to "strive" to achieve 5.0 acres of parkland acreage for every 1,000 residents. Oceanside would need to add 447 acres to meet this marker based on the estimated population at the end of the five-year report period.

(e) With respect to the City of Oceanside's community development function:

i. Oceanside's General Fund has covered 8% of the community development function and associated classes' (planning, building, code enforcement, engineering, and housing assistance) actual expenses during the five-year report. The total General Fund per capita expense at the end of the period is estimated at $70.

ii. The average annual volume of development application filings transacted through Oceanside and its planning class has been 183 with an overall change of (5%) in the five-year report period. Resources have trailed demands with the annual ratio of submittals-to-actions rising three-fourths from 2.5 to 4.3. The period average is 3.0.

iii. The average annual volume of permit issuances transacted by Oceanside and its building class has been 4,395 with an overall change of 97% in the five-year report period. Additional analysis is needed to provide a meaningful comparison between resources and demands relative to turnaround.

iv. The average annual number of case openings by Oceanside and its code enforcement class has been 5,425 with an overall change of (11%) in the five-year report period. Resources have kept pace with demands with the average annual ratio of case openings to case closures of 1.0 with minimal changes during the period.

v. The average annual volume of filings received by Oceanside and its engineer class involving landscape plans and grading permits has been 71 with an overall change of 47% in the five-year report period. Resources have trailed demands with an annual ratio of submittals to actions increasing three-fold from 1.2 to 4.7. The period average is 2.2.

vi. The housing voucher program administered by Oceanside and its housing assistance class finished the five-year report period with 1,341 participants - an amount that has remained relatively fixed with nearly 4,800 on a waiting list. It is estimated the time to transition from waitlist to participant is approximately 10 years based on recent trends. Additional analysis is needed to assess and compare the turnaround relative to other jurisdictions.

2. The following statements apply to the Oceanside SCHD and address the availability, adequacy, and performance of its two active municipal functions as categorized by LAFCO: marina and dredging.

(a) With respect to Oceanside SCHD's marina function:

i. SCHD's marina function and related classes (wharf, pier, harbor basins, boat launch, beach and camping, streets and sidewalks, and parking classes) serve as the agency's core public-facing activity. It also accounts for 100% of all budgeted and actual resources transacted during the five-year report period.

ii. SCHD's marina services operate as an enterprise with actual revenue averaging $8.3 million during the five-year report period with four-fifths coming from boat slip fees. Actual expenses have averaged $9.9 million resulting in a total margin of (20%).

iii. The wharf class involves operating approximately 350,000 square feet of commercial spaces along Oceanside Harbor. SCHD reports a 100% lease occupancy rate at the end of the five-year report period. There have been no substantive class changes.

iv. The pier class involves operating an approximate 50-foot pier at the center of Oceanside Harbor. The pier is dedicated to fishing and can accommodate up to 12 users. SCHD does not track usage. There have been no substantive class changes during the five-year report period.

v. The harbor basin class involves operating 26 piling docks and 954 boat slips with 890 dedicated to monthly permittees. All 890 leasable boat slips are taken with a total waiting list of 210 at the end of the five-year report period. There have been no substantive class changes.

vi. The boat launch class involves operating a single concrete pad with four boarding floats. The boat launch can accommodate up to six vessels at any one time. SCHD does not track usage. There have been no changes to this class during the five-year report period.

vii. The beach and camping class involves operating Harbor Beach and its related amenities – including 24-hour public restrooms. Vehicle camping is allowed year-round in the Harbor Beach parking lot with a five-night limit in any 30-day period. SCHD does not actively track

usage. There have been no substantive changes to this class during the five-year report period.

viii. The parking class involves operating 15 surface lots with a combined capacity of 1,690 spaces. Exactly three-fourths – or 1,277 – of all parking spaces are unreserved with two-thirds of this portion being free with specified hour limitations. SCHD does not actively track usage. There have been no changes to this class during the five-year report period.

ix. Relative to overall considerations, the marina function appears to be performing satisfactorily in balancing community needs with available resources through the end of the five-year report period. This statement is reflected in – ~~and~~ among other measurements – constant demand for its two primary revenue sources: boat ~~slip permittees~~slips and commercial leases.

x. Notwithstanding the preceding statement, the ability of SCHD to continue to balance community needs and available resources underlying the marina function is increasingly stressed due to years of under-prioritized maintenance and improvements. This historical practice has left an estimated $28.0 million in needed improvements to stabilize core infrastructure in the Oceanside Harbor over the next 15 years; an amount more than three times greater than the average annual revenue collection during the five-year report period.

(b) With respect to the Oceanside SCHD's dredging function:

i. SCHD's dredging function and related classes (channel clearing and beach restoration classes) has been limited to an advisory and related sponsorship role with the U.S. Army Corps of Engineers.

ii. SCHD does not own, lease, or otherwise have any infrastructure or equipment in support of dredging. Further, SCHD has not budgeted, collected, or expended any resources in support of the dredging function during the five-year report period.

iii. SCHD indirectly supports its dredging function administratively via its budgeted marina function by advising with the U.S. Army Corps of

Engineers and their annual commitment to clear the Oceanside Harbor inlet given its shared use by Camp Pendelton.

iv. The annual dredging performed by the U.S. Army Corps of Engineers generally takes place in late spring and takes two to four weeks to complete at an approximate cost of $6.5 million. This amount equals nearly two-thirds of SCHD's average actual expenses during the five-year report period.

v. The average yearly volume of sand dredged from the inlet during the five-year report period has been 257,019 cubic yards, which translates to covering approximately 160 acres at a one-foot depth (dry sand).

vi. Sand dredged by the U.S. Corps of Engineering as part of the annual channel clearing is pumped onto the beaches north and south of the Oceanside Pier as part of a sand renourishment program. Oceanside – and not SCHD – budgets approximately $0.600 million annually to support the federal dredging program.

vii. Despite the annual replenishment performed by the U.S. Corps of Engineering, Oceanside estimates Harbor Beach is currently losing 2.4 feet a year to drift erosion.

3. The following statements apply to Morro Hills CSD and address the availability, adequacy, and performance of its lone active municipal function: streets.

(a) With respect to the street function:

i. CSD's street function and related classes (signage, drainage, and traffic) tie to maintaining a 6.0-mile roadway network via routine paving, patching, and signage upkeep. CSD also periodically prepares traffic assessments to help inform calming measures.

ii. CSD's street function operates as a non-enterprise and is dependent on all-purpose revenues given all deliverables (i.e., roads) do not readily tie to collecting user fees.

iii. CSD's allocation of the 1% in property taxes – averaging $0.091 million over the five-year report period – serves as the dominant funding resource for the street function and defines capacity limitations.

iv. There have been no expansions to CSD's roadway network in terms of scale since the late 1960s. No expansions are anticipated within the report's timeframe.

v. CSD's focus over the last two decades and through the five-year report period has been to maintain existing service levels and explore traffic calming measures. These latter efforts are marked by periodically contracting with engineers to prepare traffic assessments on volume and speed conditions within the CSD. The last two assessments were completed in 2008 and 2021.

vi. No significant infrastructure needs or deficiencies were identified in either of CSD's 2008 and 2021 traffic assessments with one material exception. This exception dates to the 2008 assessment and recommendation based on traffic conditions that the speed limit along one of CSD's three primary roads – Sleeping Indian Road – should be increased from 35 to 45 mph. This recommendation has not been addressed despite data in the most recent assessment confirming the merit and need to raise the speed limit.

4. Additional information is needed to determine the number of mutual water companies and associated infrastructure conditions in the Oceanside region as prompted under the LAFCO statute. The Commission defers this analysis to a future informational report.

5.4 Agencies' Financial Ability to Provide Services

1. All three affected agencies in the Oceanside region operate with significantly different financial means and resources in providing municipal services.

2. The following determinations are specific to the City of Oceanside.

   (a) The City of Oceanside's average actual annual costs during the five-year report period tallies $492.9 million with an ending amount of $570.8

million. The overall period change is 31%. It is estimated the average total actual per capita cost over the 60-month period is $2,850.

i. Actual annual General Fund expenses for Oceanside are on the rise and marked by the annual per capita share increasing by 25% from $947 to $1,179 over the five-year report period year.

(b) Measure X's ½ cent sales tax starting in April 2019 has been a success in balancing the City of Oceanside's General Fund. Markedly, Measure X has reversed a prior actual General Fund deficit and has generated a positive actual annual per capita revenue-to-expense difference each year post implementation with an average net of $63. Measure ~~–~~X's scheduled expiration in 2026 merits attention with Oceanside ~~expected to sponsor~~sponsoring an extension for voter approval in November 2024.

(c) The City of Oceanside's average actual annual revenues during the five-year report period tallies $530.5 million with an ending amount of $620.6 million. The overall period change is 38%. It is estimated the average total actual per capita cost over the reporting period is $3,067.

i. Actual annual General Fund revenues for Oceanside are on the rise and marked by the annual per capita share rising by 35% from $903 to $1,223 over the five-year report period year.

(d) The City of Oceanside's spendable unrestricted reserves within its General Fund totals $96.8 million at the end of the five-year report period and is equal to five months of operating expenses.

i. Oceanside met its adopted General Fund reserve policy to maintain no less than amounts equal to 12% of operating expenses in all five years covering the reporting period. ~~–~~.

(e) The City of Oceanside's audited net position covering all City funds has increased over the five-year report period by one-fourth from $909.6 million to $1.136 billion. This change tracks with a per capita measurement and its estimated 23% increase from $5,275 to $6,507.

i. Oceanside's audited and accrued unrestricted fund balance less pension and related liabilities at the end of the five-year report period is sufficient to cover 12.0 months of total actual expenses.

ii. Oceanside's liquidity levels are considered high as measured by a days' cash ratio – or burn rate – of 691 at the end of the five-year report period. This measurement improved by one-fifth and positions Oceanside to readily cover short-term obligations without concern.

iii. Oceanside's capital levels are considered average as measured by an otherwise moderate debt ratio of 24% at the end of the five-year report period. This measurement has improved by one-fifth and positions Oceanside with up to three-fourths of its assets to leverage toward financing big-ticket improvements going forward.

iv. Oceanside's average annual total margin – or bottom line – during the reporting period has been 14% with positive closings in all five years. This measurement shows Oceanside has been effective in the bottom-line management of its resources throughout the reporting period.

v. Oceanside's accumulated depreciation ratio at the end of the five-year report period shows its capital assets – at least on an accounting basis – have collectively exceeded their expected usefulness (lifespan) by 39%. This deficiency merits attention going forward.

(f) The City of Oceanside's total employer pension contribution paid to CalPERS at the end of the five-year report period totals $30.2 million and equals 37% of payroll – an increase of more than one-fifth.

i. Oceanside's total funded pension ratio at the end of the five-year report period is 74% and reflects an overall change of less than (1%). This ratio is considered average relative to other local agencies.

(g) The City of Oceanside's pay-as-you-go annual OPEB expense totals $1.063 million at the end of the five-year report period. This amount represents a net increase of $0.552 million – or 108% – over the preceding 60 months.

i. Oceanside's accrued liability for OPEB totals $9.706 million at the end of the five-year report period. This amount represents a net increase of $3.917 million – or 68% – over the preceding 60 months.

3. The following determinations are specific to the Oceanside SCHD.

(a) Oceanside SCHD's total actual expense at the end of the five-year report period equals $8.750 million with 80% covering staff support services with Oceanside. Overall, the variance between actual and budgeted expenses during the reporting period falls slightly higher at 3.3%.

(b) Oceanside SCHD's total actual revenue at the end of the five-year report period equals $8.963 million with 74% generated from boat slip fees. Overall, the variance between actual and budgeted revenues during the reporting period is slightly lower at (3.5%).

(c) Oceanside SCHD finished the five-year report period with an unassigned fund balance of $4.600 million. This amount is sufficient to cover 6.3 months of actual costs.

(d) Oceanside SCHD's audited net position has increased during the five-year report period by one-tenth from $13.360 to $14.931 million. This change parallels the difference in the per capita measurement and its own 10% increase from $78 to $86.

i. SCHD's liquidity levels are considered relatively high as measured by a days' cash ratio – or burn rate – of 256 at the end of the five-year report period. Although this measurement experienced an overall decline of (one-fifth) over the preceding 60 months, it continues to position the SCHD to readily cover short-term obligations without concern.

ii. SCHD's capital levels are considered high as measured by a low debt ratio of 4% at the end of the five-year report period. This measurement incorporates a three-fifths improvement over the preceding 60 months and positions SCHD with significant capital resources to finance big-ticket improvements going forward.

iii. SCHD's average annual total margin during the five-year report period has been 5% with positive closing amounts in all five years. This measurement shows the SCHD has been effective in bottom-line management of its resources throughout the reporting period.

iv. SCHD's accumulated depreciation ratio at the end of the five-year report period shows its capital assets – at least on an accounting basis – have collectively exceeded their expected usefulness (lifespan) by nearly three-fold – i.e., more than 300%. This measurement undercuts the otherwise positive liquidity and capital levels and underscores the need for capital improvements.

(e) Oceanside SCHD does not have any recorded pension or other post-employment benefit obligations.

4. The following determinations are specific to the Morro Hills CSD.

(a) LAFCO staff requested but did not receive copies of budget materials or quarterly financial reports covering the five-year report period from Morro Hills CSD. These materials are also not available on the CSD website, although they should be.

(b) Morro Hills CSD finished the five-year report period with an unassigned fund balance of $0.267 million. This amount is sufficient to cover 134 months of recent actual costs.

(c) Morro Hills CSD's audited net position mirrors asset holdings and has increased during the five-year report period by more than one-fourth from $0.454 million to $0.579 million.

(d) Analysis of the standard fiscal measurement categories – liquidity, capital margin, and asset management – regarding Morro Hills CSD has limited value given the agency's relatively stagnant fiscal activity during the five-year report period. The lone exception involves CSD's total margin ratios and its value as a bottom-line accounting measurement tool.

i. CSD's overall average total margin during the reporting period has been 39% with positive year-end amounts achieved in four of the five years. This measurement shows the CSD has ultimately been effective in bottom-line management of its available resources.

(e) Morro Hills CSD does not have any recorded pension or other post-employment benefit obligations.

5.5 Status and Opportunities for Shared Facilities & Resources

1. The City of Oceanside and – albeit to a lesser degree – Oceanside SCHD have established responsive shared facilities and resources with other agencies and organizations in fulfilling their responsibilities to provide specified municipal functions to their common constituents.

2. The City of Oceanside and Oceanside SCHD mutually benefit from their existing relationship specific to their joint economic and social interest in promoting the Oceanside Harbor. The relationship harmonizes the planning and use of the Oceanside Harbor while helping to economize costs for the mutual benefit of the agencies' shared constituency.

3. The City of Oceanside has been proactive in economizing all of the five targeted municipal service functions evaluated in this report through various collaborations and partnerships.

   (a) The City of Oceanside maintains nine interconnections that can be used to cross-share potable water with neighboring agencies during short-term emergencies or planned shutdowns involving the San Diego Aqueduct. Three of these connections are with Rainbow MWD, two are with Carlsbad MWD, three are with Vista ID, and one is with Camp Pendleton. Oceanside also has the ability to treat water at its Reese facility and provide back to the Vallecitos WD, Vista ID, and County Water Authority.

   (b) The City of Oceanside and Rainbow MWD mutually benefit from a cost-sharing arrangement involving wastewater dating back to 1973 marked by economizing public facilities and avoiding duplicative infrastructure. Through this arrangement, Rainbow contributed to Oceanside's share of construction costs for the Oceanside Ocean Outfall while providing an

ongoing compensated relationship for the City to collect, treat, and discharge up to 1.5 million daily gallons of flows from Rainbow.

(c) The City of Oceanside is part of a joint-powers authority known as "North Comm" and includes the Cities of Vista, San Marcos, Solana Beach, Encinitas, and Carlsbad as well as the North County FPD. This arrangement provides efficiencies for the member agencies and their constituents by providing coordinated dispatching emergency communication services for public safety within the member agencies' boundaries.

(d) The City of Oceanside maintains a joint-use agreement with Oceanside Unified School District to cross-share public resources for mutual citizenry benefit involving parks and recreation. This agreement – pertinently – bridges the existing gap for Oceanside in meeting the statewide ratio standard of making available 3.0 acres of parklands for every 1,000 residents. The agreement conversely provides the District with facility maintenance from Oceanside as well as access to City swimming facilities.

~~(e)~~ The City of Oceanside and Carlsbad share community development resources in establishing a joint-power authority to cooperatively advance and guide the State's otherwise stalled restoration of the Buena Vista Lagoon – an approximate 220-acre freshwater body located in between the two municipalities. The Buena Vista Lagoon is California's first designated ecological reserve dating back to 1968 and its restoration has stalled over several years due to a lack of community consensus on the next steps.

4. Oceanside SCHD makes effective use of Oceanside's Harbor and Beaches Advisory Committee in vetting and developing consensus in guiding resources at the Oceanside Harbor. This includes creating a regular opportunity for wharf tenants, slip permittees, and liveaboards to identify volunteer opportunities for the mutual benefit of all Harbor users.

5. Oceanside SCHD continues to effectively partner in an advisory role with the U.S. Corps of Engineering in organizing the Corps' annual dredging of the Oceanside Habor. This partnership provides SCHD and its constituents the equivalent of an annual $3.5 million benefit that would otherwise necessitate an approximate one-third increase to the operating budget.

6. Notwithstanding other statements, additional cost-sharing resources between the City of Oceanside and Oceanside SCHD merit consideration involving SCHD's patrol boat; the latter having been purchased by SCHD in 2016 for $0.500 million through funds advanced by the City as part of a long-term payment plan. Since the patrol boat is periodically used by Oceanside outside the Oceanside Harbor, it seems appropriate for SCHD to receive a proportional credit against its annual repayments based on actual City usage going forward.

7. It would be beneficial for Morro Hills CSD to explore a service agreement with the City of Oceanside to provide contract road maintenance at a pre-agreed hourly rate. This type of arrangement could help protect the CSD from variables – costs and availability – associated with current practice to utilize private contractors as needed.

5.6 Local Accountability and Government Restructure Options

1. All three affected agencies in the Oceanside region are led by responsive officials – elected and appointed – and illustrated by holding regular meetings, timely posting of agendas and minutes online, and being accessible to the public – including readily responding to LAFCO inquiries throughout the preparation of this report. These measurables help maintain public trust to ensure constituents' ongoing financial investment via property taxes, special assessments, and/or user charges are warranted.

2. The City of Oceanside is the principal local agency in the region with elevated responsibilities given its decisions – directly and indirectly – materially affect and influence the other two local agencies. The City Council has met these elevated responsibilities during the five-year report period by practicing measured decision-making processes that actively draw on the input of 15 standing committees along with empowering a capable senior management team.

3. The City of Oceanside has taken a leadership role recently in the greater San Diego metropolitan region to restore and retain sand along City beaches. Recent measures taken up during the five-year report period include establishing and filling a Coastal Zone Administrator position to oversee Oceanside's "Re-Beach" program to design and implement a phased project estimated to total up to $50.0 million and in doing so mitigate the significant threat of sand losses to Oceanside's beach-centric economic and social welfare.

(a) As the City of Oceanside proceeds to implement the initial phases of its otherwise novel Re-Beach program, it would be pragmatic to explore opportunities to enlist local coastal agencies in consolidating efforts - functional or political - given inescapable impacts and interests in beach restorations. LAFCO should offer its assistance should Oceanside and/or other stakeholders wish to explore a political model to organize sand nourishment on a larger scale.

4. Additional efforts should be taken by Oceanside SCHD to distinguish its role as a stand-alone governmental entity separate from the City of Oceanside. This includes developing stand-alone contracting arrangements with Oceanside outlining specific services and costs therein with respect to the existing use of City staff, supplies, and resources in carrying out District duties. Establishing a dedicated website is also merited to provide the public with direct and easy access to SCHD information that is otherwise obscured on the Oceanside site.

5. It appears Oceanside SCHD informally deactivated its previously authorized and active patrol and rescue municipal function starting in 2009 by de-budgeting its Harbor Patrol in line with the City of Oceanside assuming these responsibilities~~:~~ and associated employees. SCHD's legal authorization to provide patrol and rescue – however – remains active under State law. Accordingly, to clarify service expectations and mitigate potential liabilities, it would be prudent for SCHD to formally clarify its existing role – if any – in delivering patrol and rescue service, and if needed request LAFCO approval to divest this municipal function under Government Code 56824.10.

~~5.~~

6. Oceanside SCHD's role as a dependent special district of the City of Oceanside benefits both agencies and their joint economic and social interest in Oceanside Harbor. This relationship, most notably, harmonizes the planning and use of the Oceanside Harbor while helping to economize costs for the mutual benefit of the agencies' shared constituency.

7. LAFCO is aware there is community interest in exploring the reorganization of Oceanside SCHD into an independent agency to provide direct community influence on decision-making. Accordingly, and based on available resources, it would be appropriate for the Commission to consider authorizing a future governance study to assess available alternatives – functional and political – for

the benefit of both agencies and their shared constituents.

8. The accumulated depreciation ratio for Oceanside SCHD at the end of the five-year report period is concerning in showing capital assets (docks, pilings, etc.) have exceeded their useful life by more than three-fold. This poor ratio is the result of decades of deferred maintenance and has left the CSD increasingly vulnerable to significant infrastructure failures.

~~8.~~ 9. It appears appropriate for LAFCO to proceed with a limited sphere of influence update for both the City of Oceanside and Oceanside SCHD to affirm the existing designations with the addition of a common special study area. The proposed special study area – which is currently within Vista's sphere – spans nearly ~~150~~250 acres and ~~covers DUC lands~~includes two non-contiguous DUCs located immediately southwest of the agencies near Sunset Drive and Melrose Way. Establishing the special study area provides LAFCO the opportunity to discuss the potential annexation and/or authorization of ~~the DUC lands~~out-of-agency service with both Vista and Oceanside ~~and in doing so~~ with particular emphasis to help facilitate ~~the delivery of elevated municipal services to the community~~greater service equity within the DUCs consistent with ~~State law.~~

~~9.~~10. neighboring lands. There appears to be some interest in Morro Hills CSD to expand its powers to include police protection for the benefit of directly enforcing traffic laws within the jurisdictional boundary. Discussions are merited and LAFCO should help coordinate with County Sherriff ~~with respect to~~in assessing options. For purposes of managing community expectations, LAFCO's consideration of this type of proposal would be largely premised on CSD expanding its financial resources to support this additional function and presumably through a voter-approved tax.

~~10.~~11. Morro Hills CSD's Board of Directors is entirely appointed due to a series of uncontested elections. This propensity for uncontested elections and the presumed disinterest of local registered voters to serve leaves CSD increasingly vulnerable in making mid-term appointments when members resign – which has been a common occurrence during the five-year report period.

(a) It appears merited for LAFCO to partner with the Morro Hills CSD in sponsoring or otherwise supporting a legislative change to the principal act to reduce the number of Board members from five to three consistent

with existing special provisions in State law.[11]

~~11.~~12. Morro Hills CSD's decision to not act on a 2008 recommendation by an outside traffic consultant to raise the speed limit on Sleeping Indian Road from 35 to 45mph appears arbitrary and inconsistent with the Board's duty to its constituents to set speeds accepted as reasonable to a majority of road users. A review of a more recent traffic assessment performed in 2021 justifies the speed limit on Sleeping Indian Road to be set now to 55mph.

(a) The Morro Hills CSD Board should revisit the preceeding topic and ensure an objective and data-supported speed limit is set to Sleeping Indian Road.

~~12.~~13. Morro Hills CSD's jurisdictional boundary to some extent appears disorderly along its northern and eastern perimeter with these adjacent non-jurisdictional lands that otherwise make use of the CSD roadway system.

(a) It would be advantageous for the CSD to explore interest among these adjacent landowners to annex and have direct participation in the Board's decision-making while concurrently expanding the CSD property tax base.

~~10.~~14. It appears appropriate for LAFCO to proceed with a limited sphere of influence update for Morro Hills CSD to affirm the existing designation with the addition of a special study area. The special study area represents the notional expansion of the CSD to capture adjacent lands that presumably use and benefit from the roadway system.

5.7 Environmental Justice (Adopted Policy)

~~Pending.~~

1. LAFCO recognizes the connected and disproportionate effects of climate and environmental changes on marginalized – socially or economically – communities in San Diego County. Among other outcomes, marginalized communities have historically been the first to experience displacement, illness, and death resulting from climate and environmental changes with the former headlined by weather and the latter marked by pollutants.

[11] Reference to California Government Code Section 61040.1.

2. LAFCO should prioritize future proposals within the Oceanside region that promote environmental justice and provide benefits - direct and indirect – to marginalized communities. Among other resources, LAFCO shall draw on information available through the California Environmental Protection Agency as well as local jurisdictions' climate action plans in considering the promotion of environmental justice.

3. The following determinations are specific to the City of Oceanside and/or Oceanside SCHD and their shared jurisdictional boundaries and draw from data provided by the California Environmental Protection Agency:

   (a) The overall pollution burden ranking and its measurement of exposures and effects across Oceanside and Oceanside SCHD boundaries fall in the 41st percentile relative to all of California. This ranking falls above the 38th percentile for San Diego County and shows residents are statistically exposed to more pollutants than others in the county. None of the overall measurements within Oceanside and Oceanside SCHD exceed the 66th percentile and its significance threshold.

   (b) A more micro-review of pollution burdens within Oceanside SCHD's core service area – Oceanside Harbor – shows an overall ranking in the 21st percentile. However, within this core service area, five pollution burden measurements exceed the 66th percentile and are considered significant and involve all of the following:

      i. Air quality – diesel particulates (72nd percentile)
      ii. Drinking water containments (70th percentile)
      iii. Hazardous clean-up sites (86th percentile)
      iv. Groundwater threats (90th percentile)
      v. Impaired water bodies (92nd percentile)

   (c) The overall at-risk ranking and its measurement of sensitive populations and socioeconomic factors across Oceanside and Oceanside SCHD boundaries fall in the 32nd percentile relative to all of California. This ranking falls below the 37th percentile ranking for all of San Diego County and shows residents are statistically less susceptible to pollutants given their health and/or economic means than the rest of the county. None of the

overall measurements within Oceanside and Oceanside SCHD exceed the 66th percentile and its significance threshold.

(d) A more micro-review of at-risk populations within Oceanside SCHD's core service area – Oceanside Harbor – shows an overall ranking in the 12th percentile. None of the measurements within the core service area exceed the 66th percentile and its significance threshold.

4. The following determinations are specific to the Morro Hills CSD and draw from data provided by the California Environmental Protection Agency:

(a) The overall pollution burden ranking and its measurement of exposures and effects across the Morro Hills CSD boundary falls in the 52nd percentile relative to all of California. This ranking falls above the 38th percentile ranking for San Diego County and shows residents are statistically exposed to more pollutants than others in the county. Four measured pollutants exceed the 66th percentile and its significance threshold and involve all of the following:

i. Pesticides (97th percentile)
ii. Drinking water containments (71st percentile)
iii. Hazardous clean-up sites (69th percentile)
iv. Impaired water bodies (67th percentile)

(b) The overall at-risk ranking and its measurement of sensitive populations and socioeconomic factors across the Morro Hills CSD boundary falls in the 20th percentile relative to all of California. This ranking falls below the 37th percentile ranking for all of San Diego County and shows residents are statistically less susceptible to pollutants given their health and/or economic means than the rest of the county. None of the overall measurements within Morro Hills CSD exceed the 66th percentile and its significance threshold.

5. Other relevant environmental justice factors within the Oceanside region are informed by the Climate Action Plans (CAPs) adopted by the City of Oceanside and the County of San Diego and specific to the cascading effects of greenhouse gas emissions. A review of these documents are headlined by the following considerations.

(a) Oceanside's current CAP was adopted in May 2019 and estimates the total carbon footprint generated in the incorporated boundary at 984,012 metric tons using 2013 as its baseline year. This total amount is equivalent to 5.8 metric tons per person based on the corresponding population estimate. This latter estimate is the lowest among all five northern cities in San Diego County (Carlsbad, Escondido, San Marcos, and Vista).

(b) The County's current CAP was adopted in September 2024 and estimates the total carbon footprint generated in the unincorporated boundary – including Morro Hills CSD – at 2,984,000 metric tons using 2019 as its baseline year. This total amount is equivalent to 6.2 metric tons per person based on the corresponding population estimate. This latter estimate is the third lowest among all six counties in southern California (Imperial, Los Angeles, Orange, Riverside, and San Bernadino).

6. Future LAFCO reports should revisit and expand analyses on the City of Oceanside and the County of San Diego's policy efforts to reduce greenhouse gas emissions and related efforts to address and promote environmental justice.

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CHAPTER THREE | AGENCY PROFILES

A. CITY OF OCEANSIDE

1.0 OVERVIEW

The City of Oceanside is a charter-law municipality incorporated in July 1888. Oceanside's incorporation was the third in San Diego County's history. It was also a direct extension of the growth and commerce established in the late 1790s with the construction of the Mission San Luis Rey and amplified with the arrival of the railroads by the early 1880s. Camp Pendleton's nearby establishment as a permanent U.S. Marine Corps base in the early 1940s further influenced growth in Oceanside and continues to serve as a prominent social and economic anchor. Oceanside's jurisdictional boundary spans 42 square miles with an elevation range between (30) to 895 feet above sea level with the latter recorded along Indian Trail Way in the South Morro Hills neighborhood.[1]

Oceanside Pier
Intersection of South Mission and Ammunition Roads

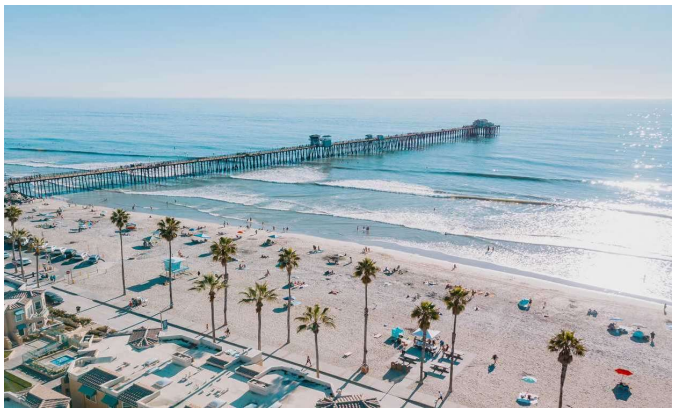


Photo Credit: visitoceanside.org

Oceanside's governance is provided through a council-manager format with an at-large-elected mayor and four district-elected council members. The average tenure on the City Council among current members is approximately seven years with the longest tenure belonging to Mayor Esther Sanchez ~~at 22 years~~with more than two decades of public service. In 2020, the City Council adopted term limits, which prescribe no person can serve more than three terms – whether as Councilmember or Mayor. Oceanside has established 15 standing committees to help inform decision-making. Three City Managers have served Oceanside during the five-year report period with

Leadership Changes…
City of Oceanside operates under the Council-Manager format with an at-will City Manager responsible for directing day-to-day activities. Three City Managers have served Oceanside during the five-year report period.

[1] Three-fourths of Oceanside's jurisdictional boundary is under private ownership. Slightly more than one-fourth of all private lands – tallying 3,701 parcels and 5,303 acres – remain undeveloped without any assessed structures or improvements.

the present incumbent – Jonathan Borrego – appointed at the end of the five-year report period in 2022. Budgeted staffing has modestly increased by 3.7% from 966 to 1,002 full-time equivalent positions. Nearly one-half – or 45.2% – of all Oceanside's budgeted positions are allocated to public safety and divided between 129.4 with fire and 334.0 with police.

Oceanside is a full-service municipality and provides most public services directly with limited overlap from outside special districts. Key service functions directly provided by Oceanside and detailed in this report involve water, wastewater, integrated fire protection and emergency medical, parks and recreation, and community development. Other pertinent services directly provided by Oceanside include police protection, solid waste, streets, library, and storm drainage, which are expected to be reviewed in more detail as part of future reports. Oceanside also operates the dependent Oceanside Small Craft Harbor District. A few independent special districts separately overlap Oceanside's jurisdictional boundary and provide specialized regional services and include the North County Transit District, Tri-City Healthcare District, and Mission Resource Conservation District.

Full Service Municipality…
Oceanside is one of only a few full-service municipalities in San Diego County and directly provides the following services detailed in this report: water; wastewater; fire protection + emergency medical; parks + recreation; and community development. Budgeted staffing has increased from 966 to 1,002 – a difference of 3.7% – with nearly one-half of the total tied to public safety.

Oceanside's actual General Fund expenses at the end of the five-year report period tallies $205.827 million. This ending total represents an overall increase of 26.8% during the reporting period and translates to an average day expenditure of $0.564 million to carry out most day-to-day City activities. The annual per capita General Fund expense has similarly changed during the period from $947 to $1,179, which reflects a change of 25.5%. Actual General Fund revenues at the end of the period tally $213.628 million and reflect an overall change of 38.0% with property, sales, and transient taxes generating close to $0.60 for every $1.00 collected by Oceanside. The total spendable General Fund balance at the end of the period totals $112.6 million and is equivalent to covering 7.5 months of recent actual expenses.

Measure X Effect …
Oceanside voters approved Measure X and its ½ cent sales tax in 2018 with an effective date of April 2019. Since going into effect, Measure X has reversed a prior actual General Fund deficit~~s~~ and has generated a positive actual annual per capita revenue-to-expense difference of $63 or 6%.

LAFCO independently estimates the full-time resident population within Oceanside's jurisdictional boundary is 174,615 at the end of the five-year report period. This estimate makes Oceanside the third-largest populated municipality in San Diego County. It is also projected the estimate of full-time residents in Oceanside represents an overall increase of 8,061 since the 2010 census – or 671.8 annually and 1.4 daily – with a resulting annual growth rate of 0.4%, which falls moderately – or (one-third) – below the corresponding countywide rate of 0.6%. The estimated population is directly supported by 68,147 housing units, which has increased since 2010 with 3,905 new units, or 325 per year.

Positive Housing Gains…
Oceanside experienced an average gain of 522 new residents each year over the five-year report period. Oceanside also experienced an average annual gain of 325 new housing units. These amounts show a positive net relationship with Oceanside adding one home for every 1.6 new residents, which marks an improvement over the historical ratio of one unit for every 2.6 residents.

With respect to other housing factors, the median household income among Oceanside residents is $97,238 based on the current five-year period average, which finishes above the countywide average of $88,240. Oceanside residents are currently spending 27.7% of their household income on rent or mortgage payments. LAFCO estimates the adjusted housing cost with basic utilities equals 32.7%. The average home value in Oceanside has separately increased by 59.2% over the reporting period from $522,082 to $831,328.[2] This separately generates a home price-to-income ratio of 8.6.

33% of Income Goes to Housing …
LAFCO estimates the adjusted housing cost for Oceanside residents to include both rent or mortgage as well as basic utilities equals one-third of household income at the end of the period.

2.0 BACKGROUND

2.1 Community Development

The City of Oceanside's present-day development dates to the 1700s with the Payomkawichum – or Luiseños – establishing permanent villages along the Santa Margarita and San Luis Rey Rivers in conjunction with Spain's construction of the Mission San Luis Rey de Francia in 1769. These villages generally continued uninterrupted into the next century when rule of California transitioned from Spain to Mexico and Governor Alvarado granted "Rancho Margarita y Las Flores" to Pio Pico and his brother, Andreas, in 1841. The rancho changed hands several times over the

[2] The average home values in Oceanside during the five-year report period is based on Zillow analytics (www.zillow.com).

next several decades with allowances made to increasing numbers of migrants from the east to settle and begin making basic improvements to the land and establishing various crops and livestock activities. In 1883, the area established rail connectivity with San Diego and its harbor with subsequent track extensions splitting and heading either east towards Escondido, northeast towards San Bernardino, and north towards Los Angeles.

Initial Oceanside Pier
Oceanside, California (1890)



Photo Credit: San Diego History Center

Once rail came to the area in the early 1880s, homesteaders – like Andrew Jackson Meyers – arrived and began building year-round homes and local-serving storefronts immediately south of Rancho Margarita y. Las Flores. Going to the "ocean side" became a regional moniker for rancho families living inland and quickly formalized into the newfound title of "Oceanside." John Chauncey Hayes emerged as a prominent figure in Oceanside's transition towards cityhood through his land holding company and began acquiring and reselling lots between $50 and $100 with loans provided by his own bank.[3] The framework for current-day downtown was established soon afterward with early businesses in Oceanside settling along Hill Street (Coast Highway) and the construction of an initial pier out to the Pacific Ocean completed by 1888.

2.2 Incorporation Proceedings

Interest in incorporating Oceanside paralleled Andrew Jackson Meyers' recording of the first survey map with the County of San Diego in 1883. At the time of the recording, it was estimated Oceanside's permanent population was approaching 300. The incorporation of National City in 1887 and the announcement by Escondido to do the same presumably provided momentum for community leaders to petition the Board of Supervisors and a vote on cityhood was held in May 1888. The vote to incorporate Oceanside passed 74 to 53 with the effective date set as July 3, 1888. A five-member board of trustees was also voted to serve as the inaugural City Council and consisted of C.W Maxson, John Schuyler, J.V. Hicks, F.S Trumbower, and Daniel Horne.

[3] The adjusted price of lots sold in 1885 for $50 to $100 translates to $1,500 to $3,000 in 2022.

2.3 Notable Post-Incorporation Activities + Events

A summary of notable activities or events following Oceanside's incorporation involving the community or City government follows.

1880s

Oceanside establishes an all-volunteer fire company in 1888. The first dedicated fire station is built in 1929 at the corner of Third and Nevada Streets.

In late 1888, Oceanside enters into a lease agreement with Myers Waterworks to provide water service through horse-drawn cart deliveries from the San Luis Rey River. Several municipal wells are also established starting in 1900 and continued to provide supplies to Oceanside.

The United States' census count in 1890 estimates 427 residents in Oceanside.

Oceanside High School (formerly Oceanside-Carlsbad) is established in early 1906 near the current campus on Mission Drive.

1900s

Oceanside transitions law enforcement from an elected Marshall's Office to a municipal police department starting in 1906.

The United States' census count in 1920 estimates 1,161 residents in Oceanside.

The Metropolitan Water District of Southern California is formed in 1928 to develop an aqueduct to convey supplies from the Colorado River. Oceanside later annexes into "MET" in 1944.

Several local hospitals begin operating in Oceanside starting with the Cottage Hospital on Second Street (Mission Ave) in 1930. The Oceanside Hospital on Freeman Street follows in 1933 and is later relocated in 1938 to Fourth (Civic Center Drive) and Summit.

1930s

Oceanside's first formal City Hall is designed by Irving J. Gill and built in 1934 on Pier View Way. City Hall is later reconstituted into a new Civic Center in 1989 to anchor the redevelopment of Oceanside's downtown.

The Oceanside-Carlsbad Junior College was established in September 1934 as part of the Oceanside High campus with an inaugural enrollment of 120 students. With the aid of a voter-approved bond, a new stand-alone campus was opened in September 1964 as Mira Mesa College with a corresponding enrolment amount of 1,800.

The first paid fire protection personnel are hired in 1939 and the company transitions to a municipal fire department.

1940s

The United States' census count in 1940 estimates 4,651 residents in Oceanside.

The United States purchases Rancho Santa Margarita y Las Flores for $4.2 million in 1942 and proceeds to convert the approximate 1250,000-acre site into Marine Corps Camp Pendleton.

Oceanside becomes a charter member agency of the San Diego County Water Authority in 1944 and is eligible to receive wholesale supplies via MET.

State Highway 101 is rerouted away from Hill Street (Coast Highway) in 1953.

Tri-City Healthcare District is formed in 1957.

The United States census in 1960 estimates 24,971 residents in Oceanside.

1960s

Oceanside Small Craft Harbor District is formed in 1960.

North County Transit District (NCTD) is formed in 1975 with operations commencing a year later. NCTD gradually assumes bus services for Oceanside along with other North County cities (Carlsbad, Vista, San Marcos, and Escondido). In 2008, the "Sprinter" is established and provides light-rail commuter services between Oceanside to Escondido.

1980s

The United States' census count in 1980 estimates 76,698 residents in Oceanside.

The United States' census count in 2000 estimates 161,029 residents in Oceanside.

Oceanside transitions to a charter-law municipality in July 2010 following voters' approval of Proposition K. The transition exempts Oceanside from prevailing wage requirements for public work projects unless otherwise applicable under state law.

2010s

Oceanside's City Council in June 2016 authorizes the initiation of an update to the General Plan (1986). Work continues.

Voters approve Measure X in November 2018 to increase Oceanside's sales tax by ½ cents to 8.25% for seven years beginning April 2019. Revenue is largely dedicated to enhancing public safety and roads and managed by an oversight committee.

3.0 BOUNDARIES + RELATED CONSIDERATIONS

3.1 Jurisdictional Boundary

On the Podium (Bronze)...
Oceanside's jurisdictional boundary is 42 square miles in total size and makes it the third largest-sized municipality in San Diego County. The jurisdictional boundary is whole and does not include any unincorporated "islands."

The City of Oceanside's existing boundary totals 42.2 square miles and spans 26,991 acres. This equals 1.0% of all of San Diego County. Slightly more than one-half of Oceanside is fixed and either adjacent to the Pacific Ocean or the Cities of Carlsbad and Vista. The remainder of the Oceanside perimeter lies adjacent to unincorporated lands with one-half of this amount adjoining the United States Marine Corps Camp Pendleton. This leaves one-quarter of Oceanside's perimeter open to future expansion assuming Camp Pendleton remains under federal control. The elevation ranges between (30) to 895 feet above sea level with the latter point recorded along Indian Trail Way in the South Morro Hills neighborhood.

With regard to historical changes, it is estimated Oceanside's jurisdictional boundary has nearly quintupled in size since incorporation in 1888. A total of twelve annexations have been approved and recorded by LAFCO since its own creation by the Legislature in 1963 and collectively account for 11.3% of the presently City limits. The largest annexation approved by LAFCO occurred in 1966 and involved the addition of 978 acres involving the South Morro Hill area. The last approved annexation occurred in 1988 involving 876 acres as part of the "North Oceanside Reorganization."

The total assessed value (land and structure) within Oceanside has increased during the five-year report period by 31.6% from $20.909 to $27.516 billion. The period-ending amount translates to a per-acre value ratio of $1.019 million as well as a per capita value of $0.158 million based on the estimated full-time population of 174,615. Oceanside's share of the 1.0% property tax collected within the jurisdictional boundary is approximately 19.0% – or 0.19 cents for every $1.00 – and generated $49.0 million in 2021-2022.

Increasing Values…
Assessed property values in the City of Oceanside have increased by 32% during the five-report period. Oceanside's share of the 1% property tax (AB8) is 19% and generated $49.0 million in 2022.

Oceanside's jurisdictional boundary is currently divided into 62,771 parcels spanning 23,048 acres.[4] More than four-fifths – 84.6% – of the parcel acreage is under private ownership with close to three-fourths of this portion already developed or improved to date, albeit not necessarily at the highest density as allowed under zoning. The remaining private acreage in Oceanside is undeveloped and consists of 3,741 vacant parcels that collectively total 5,303 acres.

Infill Opportunities…
73% of all privately owned acreage in Oceanside has been developed to date – though not necessarily at the highest density. The remaining 27% of the private acreage in Oceanside remains undeveloped and totals 5,303 acres.

Oceanside's jurisdictional boundary is shown on Map A-1. A summary of key boundary characteristics underlying the jurisdictional boundary follows in Table A-3.1.

City of Oceanside
Jurisdictional Boundary Characteristics
Table A – 3.1a | Source: San Diego LAFCO

Total Jurisdictional Size	26,991 acres
Total Jurisdictional Parcels and Acreage	62,771 parcels totaling 23,048 acres
… Publicly Owned Parcels and Acreage	688 parcels totaling 7,487 acres
… Privately Owned Parcels and Acreage	62,083 parcels totaling 19,505 acres
… Undeveloped Privately-Owned Parcels and Acreage	3,741 parcels totaling 5,303 acres
Total Number of Registered Voters	102,066
Total Assessed Value (Land and Structures)	$27.5 billion

[4] The remaining 3,943 jurisdictional acres within Oceanside consists of public rights-of-way and waterways.

3.2 Sphere of Influence

Oceanside's sphere of influence was established by San Diego LAFCO in February 1978 with a larger-than-agency designation to accommodate additional expansion to the east. Seven subsequent proposals were approved by LAFCO that have annexed nearly all of the unincorporated territory included in the initial sphere. The remaining unincorporated territory within the sphere involves one contiguous area that is 19.5 acres in size and located along the intersection of Sunset Drive and Busch Drive. LAFCO most recently reviewed and updated the sphere with no changes in August 2016. There are also no assigned special study areas. The current sphere is shown below in Map No. A-1on the proceeding page.

Minimal Difference Between Sphere and Jurisdiction...
LAFCO established Oceanside's sphere of influence in February 1978. The sphere was last updated in August 2018 and is nearly coterminous with the jurisdictional boundary except for 19 unincorporated parcels totaling 19.5 acres.

3.3 Relationship to General Plan

Oceanside's General Plan was last updated in 1986 and covers all lands within the current sphere of influence set by the Commission. Consistent with State statute, the General Plan serves as Oceanside's core policy document in meeting the City's long-term vision for the future. Twelve elements comprise the General Plan with several adopted in the 1970's and carry-forwarded into the General Plan update while others were adopted afterwards. All twelve elements and their adoption year plus any subsequent amendments are outlined below.

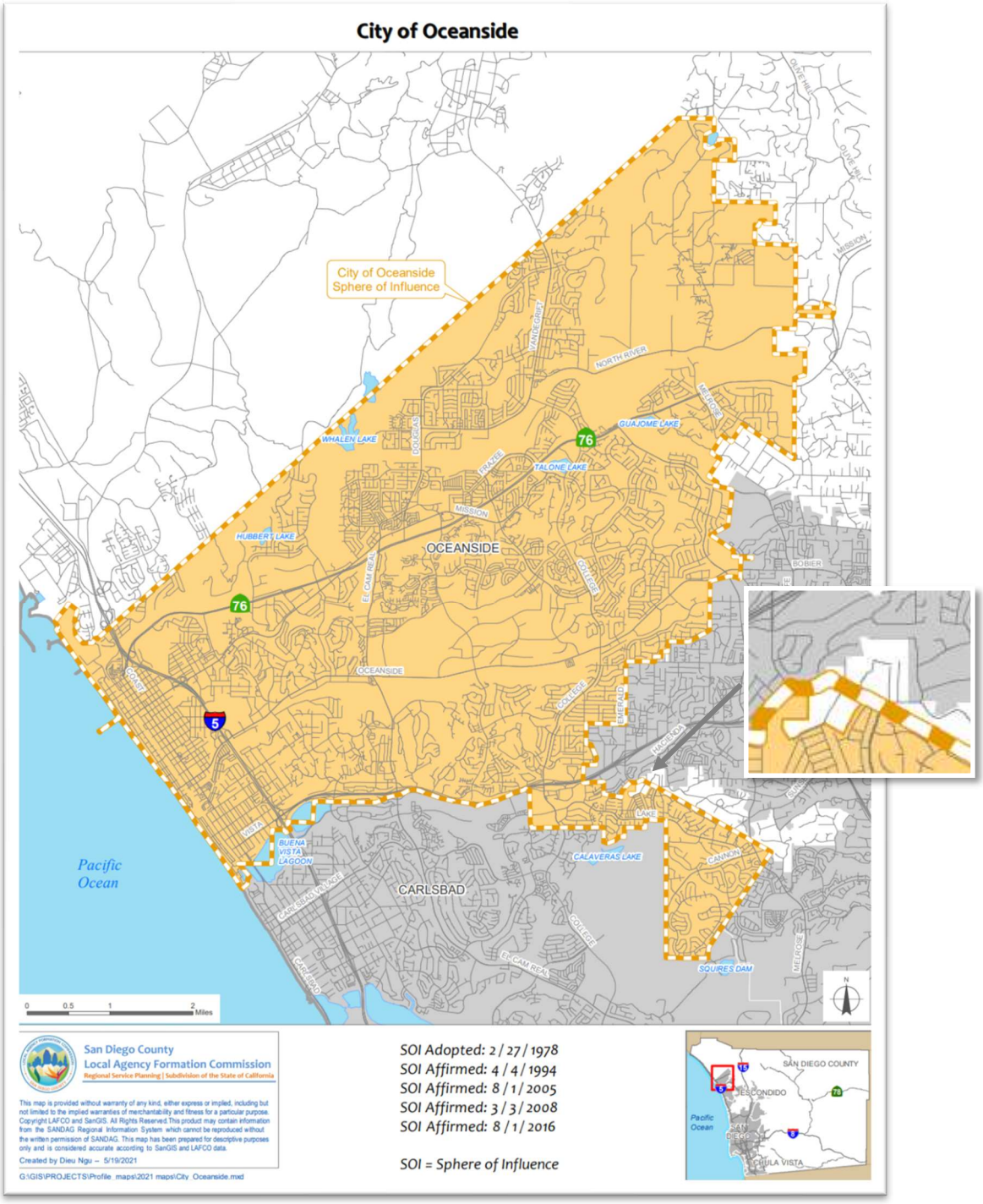
1986 Gameplan...
Oceanside's General Plan was last comprehensively updated in Oceanside 1986. The Land Use Element includes all lands within Oceanside's assigned sphere of influence except for the 19.5 unincorporated acres added by LAFCO.

- Land Use – Adopted in 1986 (five amendments)
- Recreational Trails – Adopted in 1996
- Housing – Adopted 2021
- Environmental Resource Management – Adopted in 1975
- Community Facilities – Adopted in 1990
- Public Safety – Adopted in 1975
- Noise – Adopted in 1974
- Hazardous Waste Management – Adopted in 1990
- Military Reservation – Adopted in 1981
- Circulation – Adopted in 2012
- Economic Development – Adopted 2019

- Energy Climate – Adopted May 2019

A comprehensive update to the Oceanside General Plan was initiated in 2020 with community outreach involving virtual sessions due to COVID-19. Oceanside's current timeline contemplates the project being completed by the end of 2024.

Map No. A-1



3.4 College and School District Boundaries

Oceanside's jurisdictional boundary and sphere of influence lies within five college and school districts: Mira Mesa College; Oceanside Unified; Bonsall Unified; Carlsbad Unified; and Vista Unified. A summary of key characteristics for each of these districts follows in Table A – 3.4a and – among other features – shows all districts experiencing declines in student enrollment over the reporting period.[5]

City of Oceanside
Public School District Information
Table A – 3.4a | Source: Oceanside, Bonsall, Carlsbad, and Vista School Districts

	Mira Costa	Oceanside Unified	Bonsall Unified	Carlsbad Unified	Vista Unified
District Type	College	School	School	School	School
% within Oceanside	15.3%	100%	8.6%	2.4%	24.0%
Superintendent	Sunita Cookie	Julie Vitale	Joe Clevenger	Ben Churchill	Matthew Doyle
Grades	13th – 14th	K-12th Grade	K-12th Grade	K-12th Grade	K-12th Grade
Campuses	4	23	5	14	29
Enrollment in FY18	17,377	20,459	2,930	11,326	24,708
Enrollment in FY22	13,648	18,671	2,209	11,027	22,092
… Change	(21.5%)	(8.7%)	(24.6%)	(2.6%)	(10.6%)
Budget FY18	$277,524,554	$257,732,728	$26,138,641	$109,459,742	$247,554,059
Budget FY22	$298,703,242	$245,542,519	$28,168,786	$139,918,561	$298,824,608
… Change	7.6%	(4.7%)	7.8%	27.8%	20.7%

4.0 DEMOGRAPHICS

4.1 Population and Housing

The City of Oceanside's total full-time resident population within its jurisdictional boundary is independently estimated by LAFCO at 174,615 at the end of the five-year report period. This amount represents 4.4% of the countywide population total. It is also estimated the full-time population in Oceanside has risen overall by approximately 4.8% from 166,554 in 2010 and the associated census reset. This translates to an annual increase of 522 or 0.4%, which is one-fifth lower than the corresponding countywide growth rate of 0.6% over the same period. The current estimate produces

Adding 1.4 Persons Daily…
It is estimated there are 174,615 fulltime residents in Oceanside at the end of the reporting period with the average day addition of 1.4 new residents over the preceding 60 months. It is projected the fulltime population will increase consistent with recent trends and reach 178,165 by 2027.

[5] Budget data for Bonsall Unified School District is only available for Fiscal Years 2019-2022.

a population density of 6.5 residents for every acre and underlies the overall dense suburban character of the jurisdictional boundary. It is projected the current growth rate will continue into the near term and result in the full-time population reaching 178,165 by 2027. Table A - 4.1a summarizes past, present, and future estimates.

City of Oceanside
Resident Population
Table A - 4.1a | Source: Esri and San Diego LAFCO

Factor	2010 Estimate	2018 Estimate	2022 Estimate	2027 Estimate	Annual Change
City of Oceanside	166,554	172,004	174,615	178,165	0.4%
San Diego County	3,095,305	3,244,893	3,315,082	3,414,325	0.6%

LAFCO separately estimates there are 68,147 residential housing units within Oceanside at the end of the five-year report period. This amount represents an overall increase of 3,905 – or 6.1% – since 2010 for an annual change of 325. This produces a ratio of adding one new housing unit for every 1.61 new residents. This most recent ratio– notably – marks a significant improvement relative to the preceding five-year ratio of one housing unit for every 2.98 residents. Other notable housing characteristics during the reporting period follow and are shown in Table A-4.1b.

Improving Housing Stock...
Oceanside has averaged 325 new housing units each year during the review period. In comparison to population growth, this results in Oceanside adding one new home for every 1.6 new residents, which marks an 85% improvement over the five-year ratio average of one unit for every 3.0 residents.

- More than one-half – or 55.4% – of housing units in Oceanside are owner-occupied. The remainder of the housing units are divided between 38.1% being renter-occupied and 6.5% being vacant.

- The five-year average household size in Oceanside has been 2.98. The ending average household size is 2.56.

- The five-year average mean housing cost (mortgage or rent) in Oceanside is $2,248. This represents a 24.5% increase over the prior five-year average.

- Oceanside households are spending 27.7% of their income on rent or mortgage payments. Adjusting for ancillary expenses – e.g., utilities and the like – it is projected households' real housing costs equal 36.3% (renters) and 44.8%

(homeowners) of their monthly income.[6]

City of Oceanside
Housing Characteristics
Table A-4.1b | Source: Esri and San Diego LAFCO

Factor	City of Oceanside	San Diego County
2010 Housing Units	64,242	1,164,781
2022 Housing Units	68,147	1,238,794
… % Change	6.1%	6.4%
Household Size (5-year avg 2012-16)	2.95	2.87
Household Size (5-year avg 2017-21)	2.98	2.81
… % Change	1.0%	(2.1%)
Monthly Housing Cost (5-year avg 2012-16)	$1,805.10	$1,578.00
Monthly Housing Cost (5-year avg 2017-21)	$2,247.92	$1,971.00
… % Change	24.5%	24.9%
2010 Vacancy Rate	8.0%	6.7%
2022 Vacancy Rate	6.5%	5.9%
… % Change	(19.3%)	(11.9%)

4.2 Age Distribution

The median age of residents in Oceanside is 38.6 based on the current five-year period average. This amount reflects an increase of 1.8% from 37.9 over the preceding five-year period. The current median age in Oceanside also remains slightly higher than the countywide average of 36.3. Residents in the prime working age group defined as ages 25 to 64 – and the prime tax-generating income group – make up more than one-half of the total Oceanside population at 53.0%.

Slightly Older…
Residents in Oceanside tend to be slightly older with a median age of 38.6 relative to the countywide average of 36.3. The median age in Oceanside has also increased over the period by 2%.

City of Oceanside
Age Distribution
Table A-4.2a | Source: Esri and San Diego LAFCO

Factor	City of Oceanside	San Diego County
Median Age (5-year average 2012-2016)	37.9	35.3
Median Age (5-year average 2017-2021)	38.6	36.3
… % Change	1.8%	2.8%
Prime Working Age, 25-64 (5-year average 2012-2016)	53.1%	53.7%
Prime Working Age, 25-64 (5-year average 2017-2021)	53.0%	54.1%
… % Change	(0.2%)	0.7%

[6] Monthly ancillary housing expenses for homeowners are calculated by LAFCO based on applying 2% against the median home prices within the jurisdictional boundary. The calculation decreases to 1% for renters.

4.3 Income Characteristics

The median household income in Oceanside is $97,238 based on the current five-year period average. This amount shows households are receiving significantly more pay over the report period with the median income experiencing an overall increase of approximately 42.4% from the preceding period average of $68,307; a difference that is more than double the corresponding change in inflation measured for the San Diego region over the same period.[7] Similarly, the current median household income in Oceanside is above the current countywide median of $88,240 at 10.2%. Other material measurements show the poverty rate decreased by two-fifths from 13.5% to 9.3% and ending closer to the countywide sum of 11%.

Sizeable Boost in Income…
Oceanside residents' average median household income – while increasing during the report period – finished at $97,238 and above the countywide average of $88,240.

City of Oceanside
Income Characteristics
Table A-4.3a | Source: Esri and San Diego LAFCO

Factor	City of Oceanside	San Diego County
Median Household Income (5-year average 2012-2016)	$68,307	$66,529
Median Household Income (5-year average 2017-2021)	$97,238	$88,240
… % Change	42.4%	32.6%
Resident Poverty Rate (5-year average 2012-2016)	13.5%	14.0%
Resident Poverty Rate (5-year average 2017-2021)	9.3%	10.7%
… % Change	(31.3%)	(23.6%)

4.4 Other Socioeconomic Indicators

Unemployment levels within Oceanside remain comparatively low at 5.6% based on the current five-year period average. This amount is one-sixth – or (15.2%) – below the countywide rate of 6.6%. Unemployment levels – nonetheless – have increased by one-third – 33.4% – from the previous five-year average of 4.2%. Slightly more than one out of every five residents in Oceanside currently collect retirement income and reflects an overall rise of 17.4% over the prior five-year average. Education levels as measured by four-year college graduates have modestly increased during the

Blue Collar Workforce…
Approximately one-third of adults in Oceanside hold four-year college degrees at the end of the report period. This ratio paired with the relatively high median home income suggests a predominantly blue-collar workforce.

[7] The inflation rate for the San Diego region via the consumer price index is 17.7% between June 2018 and July 2022.

report period but remain somewhat low at 37.4% given the relatively high median income levels. The non-English speaking percentage of the population has sizably decreased during this period from 11.6% to 11.1%; an overall difference of (4.3%).

City of Oceanside
Other Socioeconomic Indicators
Table A-4.4a | Source: Esri and San Diego LAFCO

Factor	City of Oceanside	San Diego County
Unemployment Rate (5-year average 2012-2016)	4.2%	7.8%
Unemployment Rate (5-year average 2017-2021)	5.6%	6.6%
… % Change	33.4%	(15.4%)
Collecting Retirement (5-year average 2012-2016)	21.8%	17.7%
Collecting Retirement (5-year average 2017-2021)	25.2%	21.2%
… % Change	17.4%	19.8%
Non-English First Language (5-year average 2012-2016)	11.6%	15.0%
Non-English First Language (5-year average 2017-2021)	11.1%	13.1%
… % Change	(4.3%)	(12.6%)
Adults with Four-Year Degrees (5-year average 2012-2016)	31.5%	36.5%
Adults with Four-Year Degrees (5-year average 2017-2021)	37.4%	40.3%
… % Change	18.6%	10.4%

4.5 Unhoused Needs and Capacities

Increasing Homeless Population…
At the end of the reporting period, there was one counted homeless person in Oceanside for every 340 housed residents – up from 355 housed residents 60 months prior.

The City of Oceanside participates in annual point-in-time counts for unhoused or homeless administered by the region's Continuum of Care "CoC" provider – or San Diego Regional Task Force on the Homeless. The count is performed by volunteers during the last week of January in all 18 cities as well as several unincorporated communities in San Diego County. Counts performed during the five-year review period show the average number of homeless in Oceanside has been 471. The total number of homeless at the end of the period totals 514 and reflects the overall rising trend. The most recent count also shows 61.9% – or 318 – of the total being unsheltered and residing in cars, public places, or the street. The remaining 196 homeless counted at the end of the period are sheltered and reside in an emergency shelter, homeless shelter, or transitional housing provided by various governmental and non-profit agencies.[8] (See Table A - 4.5a.)

[8] Due to the COVID-19 pandemic the County of San Diego's regional Continuum of Care "CoC" provider applied for and was granted an exception from conducting the 2021 annual Point-in-Time Count for the regions unsheltered homeless by the Department of Housing and Urban Development (HUD).

City of Oceanside
Point-in-Time Homeless Counts
Table A – 4.5a | Source: Regional Taskforce on Homeless in San Diego County + SD LAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Sheltered	157	202	154	145	196	171.8	24.8%
Unsheltered	326	290	242	n/a	318	294.0	(2.5%)
Total	**483**	**492**	**396**	**n/a**	**514**	**471.3**	**6.4%**

Oceanside presently partners with nearly two dozen local non-profit organizations that provide one or more homeless support services within City limits. Key services include providing emergency shelter and ancillary drug, mental health, and/or family crisis counseling.[9] The number of beds (emergency, transitional, safe-haven shelters, etc.) in Oceanside at the end of the reporting period totals 378.

More Need than Capacity…
At the end of the report period, there is a shortage of (136) beds to accommodate all counted homeless in Oceanside.

4.6 Environmental Justice

State law directs LAFCO to address several factors anytime the Commission considers jurisdictional changes, including environmental justice. This factor was added to statute beginning January 1, 2008 and defined to mean "the fair treatment of people of all races, cultures, and incomes with respect to the location of public facilities and the provision of public services." LAFCO adopted a policy in 2022 to formally guide its consideration of environmental justice and this includes proactively incorporating the topic – and specifically pollution burdens and their associated economic impacts – in the Commission's municipal service review program.

Consideration of environmental justice factors within the City of Oceanside draw on staff analyzing data available from the California Environmental Protection Agency through its online assessment tool (CalEnviroScreen 4.0). Two percentile rankings for Oceanside are generated within this analysis and based on developing a weighted calculation involving the multiple census tracts covering Oceanside as well as overlapping adjacent areas – including inhabited portions within

Pollution Burdens + At-Risk Factors…
LAFCO's consideration of environmental justice factors draws from the California EPA and provides percentile rankings relative to all of California as it relates to (a) pollution burdens and (b) at-risk population characteristics.

[9] State law requires all municipalities allow for the operation of emergency shelters.

the Cities of Carlsbad and Vista. These involve (a) pollution burdens (exposures and environmental effects) and (b) at risk population characteristics (sensitive populations and socioeconomic factors) and are summarized below. ~~Consideration of environmental justice draws on staff analyzing data available from the California Environmental Protection Agency through its online assessment tool (CalEnviroScreen 4.0). Two composite percentile rankings for territory within the City of Oceanside and overlapping adjacent areas – including inhabited portions within the Cities of Carlsbad and Vista – are generated based on a weighted calculation involving all underlying census tracts. This involves pollution burdens (exposures and environmental effects) and at-risk population characteristics (sensitive populations and socioeconomic factors) relative to all census tracts in California. Key results are summarized below and detailed in Table A – 4.6a.~~

- Oceanside's composite **pollution burdens** ranking falls in the 41st percentile relative to the rest of California. It separately falls above the 38th percentile ranking for all of San Diego County. Three of Oceanside's pollution burden measurements exceed the 50th percentile and are considered relatively high. These involve exposures to (a) traffic impacts and (b) drinking water containments as well as (c) effects from impaired water bodies. None of the pollution burdens exceed the 66th percentile and its significance threshold.[10]

  The following distinctions appear noteworthy with respect to comparing Oceanside's percentile rankings to all of San Diego County.

  - Exposures to pesticide uses in Oceanside is comparatively high with a percentile ranking more than two times above the percentile for San Diego County. Exposure to drinking water contaminants is similarly approaching a doubling of the percentile for all of San Diego County.

  - Exposures to toxic releases in Oceanside is comparatively low with a percentile ranking more than two times below the percentile for San Diego County.

[10] The effects on impaired water bodies scored somewhat high at the 62 percentile and ties to a clean-up order is by the State Regional Water Quality Control Board. The order is part of a regional order assigned to the "Carlsbad Watershed Management Area." The Loma Alta Creek is one of six hydrologic areas in the affected watershed. The Loma Alta Creek drains through a slough into the Pacific Ocean. According to the clean-up order, portions of the Loma Alta Creek have been subject to human modifications; namely, the construction of concrete-lined channels. These alterations, among others, have contributed to the degradation and fragmentation of riparian habitat corridors and a reduction in the value of critical ecosystem services previously offered by the natural channel and wetlands.

- Oceanside's composite **at-risk population** ranking falls in the 32nd percentile relative to the rest of California. It separately falls below the 37th percentile ranking for all of San Diego County. One at-risk measurement exceeds the 50th percentile and is considered relatively high and involves (a) unemployment. This means a proportionally high number of people in Oceanside over 16 years old are out of work that are otherwise able to work and accordingly more susceptible to stress and its associated illnesses.[11] None of the at-risk categories exceed the 66th percentile and its significance threshold.

  No distinctions appear noteworthy with respect to comparing Oceanside's percentile rankings to all of San Diego County.

A complete detailing of all population burdens and at-risk population rankings for Oceanside and San Diego County follows.

City of Oceanside:
Pollution Burdens and Susceptible Population
Table A – 4.6a | Source: California Environmental Protection Agency and SD LAFCO

Factor	City of Oceanside	San Diego County
No. of Census Tracts	32	627
Pollution Burden		
… Average Percentile Relative to California	41.0	37.8
Exposures | Air Quality – Ozone	35.0	42.2
Exposures | Air Quality - Fine Particulate Matter:	40.4	43.1
Exposures | Air Quality - Diesel Particulate Matter:	45.2	49.5
Exposures | Pesticide Uses:	29.0	11.8
Exposures | Toxic Releases:	14.8	32.1
Exposures | Traffic Impacts:	53.7	48.4
Exposures | Drinking Water Contaminants:	56.9	33.2
Exposures | Lead Risk in Housing:	30.7	38.7
Effects | Cleanup Sites:	31.6	24.2
Effects | Groundwater Threats:	35.4	36.8
Effects | Hazardous Waste:	44.9	44.9
Effects | Impaired Water Bodies:	62.1	55.5
Effects | Solid Waste Sites and Facilities:	30.4	27.4
Sensitive Population		
… Average Percentile Relative to California	31.9	36.8
Sensitive Population | Asthma:	22.3	34.6
Sensitive Population | Low Birth Weight:	35.2	44.5
Sensitive Population | Cardiovascular Disease:	33.0	28.8
Socioeconomic Factor | Education:	46.5	41.3
Socioeconomic Factor | Linguistic Isolation:	29.7	37.8
Socioeconomic Factor | Poverty:	47.3	45.5
Socioeconomic Factor | Unemployment:	52.2	50.0
Socioeconomic Factor | Housing Burden:	49.7	49.0

[11] Measurement excludes students, active duty, retirees, and people not looking for work.

Additional considerations of environmental justice factors can be found by analyzing elements from the City of Oceanside's Climate Action Plan (CAP). This document serves as Oceanside's roadmap to reducing greenhouse gas (GHG) emissions as required under the California Environmental Quality Act (CEQA) with the societal understanding the negative effects therein – at least historically – disproportionally harm socially or economically disadvantaged communities.

Oceanside adopted its first CAP in May 2019, and in doing so established its' most public-facing policy document to address the effects of climate change and advance environmental justice. Oceanside's CAP includes more than twenty emission reduction strategies to streamline environmental reviews for growth and development projects, specifically in relation to reducing GHG emissions through 2050 as set by the State with an emphasis limiting carbon output – or CO_2.[12] [13] These elements include:

- Energy and Buildings
- Water and Wastewater
- Solid Waste
- Transportation and Land Use
- Agriculture and Forestry

Oceanside's CAP uses 2013 as its baseline inventory year with a community wide source contribution estimate of 984,012 metric tons of carbon emissions with 2.5% - or 24,828 metric tons – attributed to City activities. This amount translates to a per capita production amount of 5.8 metric tons based on an estimated population of 170,361 in 2013. Oceanside's estimated per capita carbon footprint – notably – is the lowest among the five "north county" cities in San Diego as detailed below.

[12] State sets the following GHG emission reduction standards for California: a) reduce to 40 percent below 1990 levels by 2030 and b) reduce to 80 percent below 1990 levels by 2050. The State translates these reduction goals by requiring local jurisdictions to meet per capita GHG emissions of no more than 6 metric tons by 2030 and 2 metric tons by 2050.

[13] CEQA Section 15183.5 (1) states that a plan for the reduction of greenhouse gas emissions should do all of the following. (A) Quantify greenhouse gas emissions, both existing and projected over a specified time period, resulting from activities within a defined geographic area. (B) Establish a level, based on substantial evidence, below which the contribution to greenhouse gas emissions from activities covered by the plan would not be cumulatively considerable. (C) Identify and analyze the greenhouse gas emissions resulting from specific actions or categories of actions anticipated within the geographic area. (D) Specify measures or a group of measures, including performance standards, that substantial evidence demonstrates, if implemented on a project-by-project basis, would collectively achieve the specified emissions level. (E) Establish a mechanism to monitor the plan's progress toward achieving the level and to require amendment if the plan is not achieving specified levels. (F) Be adopted in a public process following environmental review.

City of Oceanside + Other North County Cities: Estimated Carbon Footprint Baseline Years
Table A – 4.6b | Source: Cal Poly Climate Action Mapping Tool (Version 1.0) and SD LAFCO

Municipality	Current Baseline Year	Total Community Emissions - Annual*	Per Capita Emissions - Annual *
City of Oceanside	2013	948,012 metric tons	5.8 metric tons
City of Vista	2012	603,000 metric tons	6.1 metric tons
City of Escondido	2012	943,000 metric tons	6.2 metric tons
City of San Marcos	2012	599,000 metric tons	6.3 metric tons
City of Carlsbad	2012	977,000 metric tons	8.5 metric tons

* Measures atmospheric impact of GHGs – including carbon dioxide, methane, and nitrous oxide.

Future reports should revisit and expand on Oceanside's policy efforts to reduce GHG emissions and related efforts to address and promote environmental justice.

5.0 ORGANIZATION

5.1 Governance

The City of Oceanside operates as a charter-law municipality and draws on its own locally adopted charter or "home rule." Oceanside established its charter status under Proposition K in 2010, which was placed on the ballot by the City Council with 53.8% percent of voters casting ballots in favor of the transition. The main feature of the Oceanside Charter involves exempting City contracts from requiring either labor agreements or prevailing wages unless legally required.

Governance is provided through a council-manager system with the Council establishing policies and the City Manager empowered with administrative discretion to carry out the policies. Decision-making authority under this system is equally distributed among Oceanside's five-member City Council with the four councilmembers now elected by electoral district.[14] Regular meetings are typically held on the first and third Wednesday of each month. Council meetings are shown live on a local public broadcast channel (Channel 19) and available for subsequent viewing by visiting the Oceanside YouTube channel. Table A – 5.1a details current City Council members and their respective backgrounds.

Bimonthly Meetings…
The City of Oceanside's Council regularly meets on two Wednesdays of each month at 5:00 p.m. in the Council Chambers located at 300 N. Coast Highway in Oceanside.

[14] In 2018, the City of Oceanside transitioned to a district-based voting system to elect its City Council members, replacing the previous at-large election system.

City of Oceanside
Current City Council Roster
Table A-5.1a| Source: City of Oceanside

Member	Position	Years on Council	Background
Esther Sanchez	Mayor	22.5	Attorney (retired)
Ryan Keim	Deputy Mayor	3.5	Law Enforcement
Eric Joyce	Council member	1	Educator
Rick Robinson	Council member	1	Fire Protection (retired)
Peter Weiss	Council member	4.5	City Manager (retired)
			Average Experience on the Council: 6.5 Years

Other elected Oceanside officials are the City Clerk and City Treasurer.

Most Active Committees…
Oceanside's Planning Commission has been the most active standing committee by holding an average of 29 meetings annually during the five-year report period. The next two most active committees – Library and Housing – both met an average of 10 to 11 times each year.

Oceanside utilizes 15 standing committees to help inform decision-making on topics of elevated interest to the City Council. The Planning Commission is the most active of the standing committees having held 149 meetings during the reporting period. The next two most active standing committees involve Library and Housing with each group holding more than 50 meetings during the reporting period. Another five committees – Utilities, Arts, Harbor and Beaches, Manufactured Homes, and Public Safety – have held at least 30 times. The remaining committees have held less than 30 meetings over the period. Summarizes of all 15 committees follow.

- The Arts Commission makes advisory recommendations to the City Council on the development and promotion of performing and fine arts as well as ancillary cultural enhancement opportunities. It includes nine regular voting members and two alternate members. This Committee has held 35 meetings during the review period for an annual average of 7.0 meetings a year.

- The Citizen Investment Oversight Committee makes advisory recommendations to the City Treasurer on investments and related policies. It includes seven members with six appointed by the Council and the seventh being the Treasurer. This Committee has held a total of 18 meetings during the review period for an annual average of 3.6 meetings a year.

- The Downtown Advisory Committee makes advisory recommendations to the Community Development Commission to facilitate best development practices specific to the downtown area and related topics. The composition includes nine members. This Committee has held a total of 25 meetings during the review period for an annual average of 5.0 meetings a year.

- The Economic Development Commission makes advisory recommendations to the City Council on economic growth opportunities with a focus on jobs. The composition includes 11 members. This Committee has held a total of 11 meetings during the review period for an annual average of 2.2 meetings a year.

- The Harbor and Beaches Advisory Committee makes advisory recommendations to the City Council and Harbor Board of Directors on commercial and public uses within and along the harbor. The composition includes nine regular voting members. This Committee has held a total of 35 meetings during the review period for an annual average of 7.0 meetings a year.

- The Historic Preservation Advisory Commission makes advisory recommendations to the City Council on identifying, protecting, and enhancing historical areas and sites. The composition includes seven regular voting members. This Committee has held a total of 23 meetings during the review period for an annual average of 4.6 meetings a year.

- The Housing Commission makes advisory recommendations to the City Council on policies in support of low-income housing and related resources for the homeless. The composition includes nine regular voting members. The Commission has held a total of 51 meetings during the review period for an annual average of 10.2 meetings a year.

- The Library Board of Trustees is delegated policy-making powers to set rules and regulations involving library services. The composition includes five members. The Trustees have held a total of 57 meetings during the review period for an annual average of 11.4 meetings a year.

- The Manufactured Home Fair Practices Commission approves potential rent increases for mobile home park spaces. The composition includes five regular voting members and two alternates. The Commission has held a total of 35 meetings during the review period for an annual average of 7.0 meetings a year.

- The Measure X Citizens Oversight Committee reviews expenses transacted with monies collected as part of Oceanside's voter-approved half-cent sales tax program. The composition includes seven regular members plus the City Manager serving as a non-voting member. The Committee has held a total of 11 meetings during the review period for an annual average of 2.2 meetings a year.

- The Parks and Recreation Commission makes advisory recommendations to the City Council involving the acquisition, development, operation, and maintenance of recreation and leisure resources. The composition involves nine regular voting members and two alternate members. The Commission has held a total of 31 meetings during the review period for an annual average of 6.2 meetings a year.

- The Planning Commission is delegated powers to approve and/or disapprove discretionary development projects ranging from conditional use permits to zoning changes and related environmental compliance. Commission actions are appealable to the City Council. The composition involves seven regular voting members. The Commission has held a total of 149 meetings during the review period for an annual average of 29.0 meetings a year.

- The Police and Fire Commission makes advisory recommendations to the City Council on police and fire services and related resources. The composition involves nine regular voting members. The Commission has held a total of 31 meetings during the review period for an annual average of 6.2 meetings a year.

- The Rehabilitation Loan Review Committee makes advisory recommendations to the Community Development Commission on housing rehabilitation loan applications. The composition involves three regular voting members. The Committee has held a total of 6 meetings during the review period.

- The Utilities Commission makes advisory recommendations to the City Council on water, wastewater, solid waste, recycling, and service watershed protection activities. The composition involves seven regular voting members and two alternate members. The Commission has held a total of 36 meetings during the review period.

5.2 Administration

The City of Oceanside appoints an at-will City Manager to oversee all municipal activities and make individual department hires. The current City Manager – Jonathan Borrego – was appointed in March 2022 and previously served as the Development Services Director. Two other City Managers have served Oceanside during the five-year review period (Michelle Lawrence and Deanna Lorson). A full-time City Attorney is also appointed by the City Council, with the incumbent – John P. Mullen – having served through the reporting period.

Oceanside's City Hall
300 N Coast Hwy, Oceanside, CA 92054



Photo Credit: Google Map

Oceanside's organizational chart divides the City government into 10 departments (human resources, public works, parks and recreation, police, fire, development services, housing and neighborhood, library, financial services, and water utitlies). All non-elected department heads report directly to the City Manager. The total number of budgeted positions at the end of the report period is 1,002 full-time equivalent employees with an overall change of 3.7% during the corresponding 60-month period.

City of Oceanside
Budgeted Staffing Levels
Table A -5.2a | Source: City of Oceanside

Category	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Average	Trend
Budget Staffing	966.0	967.0	984.0	985.0	1,002.0	980.8	3.7%
Per 1,000 Residents	0.96	0.97	0.98	0.95	1.0	0.97	4.2%

* Figures represent full-time equivalent (FTE) based on 2,080 hours/year.

6.0 MUNICIPAL SERVICE FUNCTIONS

Targeted Service Functions…
This regional MSR focuses on five specific service functions underlying Oceanside's growth: (a) potable water; (b) wastewater; (c) integrated fire protection, emergency medical, and ambulance; (d) parks and recreation; and (e) community development.

The City of Oceanside directly provides a full range of municipal services within its jurisdictional boundary with limited dependency on outside special districts. This report and succeeding analysis focus on five specific service functions underlying Oceanside's growth and development that are of particular interest to LAFCO. These five targeted service functions involve (a) potable water; (b) wastewater; (c) integrated fire protection, emergency medical, and ambulance; (d) parks and recreation; and (e) community development. Other municipal services provided by Oceanside – and specifically recycled water, solid waste, roads, library, and storm control – are cursorily addressed as an appendix with the expectation of expanding the analysis in future reports. A notable omission involves police protection, which is expected to be evaluated separately by LAFCO as part of a future countywide study.

A summary analysis of the five targeted service functions with respect to resources and capacities, actual demands, and performance measurements follows.

6.1 Potable Water Service

Potable Water Accounts for 7% of Oceanside's Total Staffing…
Oceanside's potable water service involves retail class only and extends throughout most of the jurisdictional boundary with limited exceptions in area of North River and Wilshire Roads. Budgeted staffing at the end of the reporting period equals 95.0 fulltime equivalent positions.

Oceanside's potable water service function represents the City's largest business (enterprise) activity and involves retail class only. Oceanside established its potable water function following incorporation in 1888 by first entering into a lease agreement with Myers Waterworks, which utilized a horse-drawn cart to deliver supplies from the San Luis Rey River. Oceanside assumed the function directly by the early 1900s by building its own distribution system paired with establishing the first in a series of municipal wells within the Mission Basin portion of the San Luis Rey River Watershed. Oceanside later established access to imported supplies in 1944 by annexing into the San Diego County Water Authority as one of the nine original members.[15] The potable water

[15] Annexation secured Oceanside's access to wholesale supplies imported from the Colorado River and later the Sacramento Bay Delta. As further detailed, imported wholesale water (treated and untreated) currently represents close to 90% of Oceanside's potable supplies. The remainder comes from local groundwater.

function is operated as a dedicated division within Oceanside's Water Utilities Department. Budgeted staffing totals 95 full-time equivalent employees at the end of the report period. This amount reflects an overall addition of 15 full-time positions over the preceding 60 months. Overall, budgeted staffing dedicated to water service equals 6.9% of the Oceanside total in 2022.

Prominent characteristics underlying Oceanside's potable water system follow.

- The potable water system at the end of the five-year reporting period spans 662 miles of distribution mains and lines and covers 28 connected pressure zones.

- The distribution system has expanded by 71 miles – or 12.0% – during the reporting period.

- Topography in the distribution system ranges from 10 to 720 feet above sea level and is managed through nine public pump stations and twelve public storage reservoirs.

- The water service area generally aligns with the incorporated boundary with the notable exception of excluding portions of the South Morro Hills neighborhood. Oceanside reports it does not have any active out-of-agency service customers.

- The total number of active connections at the end of the reporting period is 44,458 and represents an overall increase of 0.9% during the preceding 60 months. The total number of equivalent metered units – which converts each meter to an equivalent dedicated use, household, etc. – is 58,289.

An expanded description of the potable water service function's capacities, demands, and performances follows.

Resources + Current Capacities

Oceanside's potable water function and its retail class activities operate as an enterprise and intended to be self-sufficient without relying on the City General Fund. Actual operating revenues generated during the five-year report period have averaged $74.111 million annually with more than nine-tenths – or 94.2% – drawn from monthly service charges in the form of usage and availability fees.[16] (The estimated average single-family household monthly water bill is presently $100.24.[17]) Actual annual operating expenses during the reporting period have averaged $63.038 million with one-half – or 51.1% – tied to purchasing wholesale water supplies from the County Water Authority. Oceanside's potable water function has generated an overall annual operating margin of 14.9% over the five years covering this reporting period.

Net Revenue Generation of $190 Per Home…
Oceanside's potable water function operates as an enterprise and has generated an average annual operating margin of 15% during the five-year report period. The total per household net revenue generation at the end of the report period is $190.

A breakdown of key funding considerations underlying the potable water function is shown below in Table A – 6.1a.

City of Oceanside
Potable Water Service Function
Five Year Report Period: FY18 to FY22
Table A – 6.1a | Source: City of Oceanside + SD LAFCO

Categories	All Functions and Classes
Actual Operating Revenues	
… Average Annual	$74.111 million
… Overall Trend	9.7%
Actual Operating Expenses	
… Average Annual	$63.038 million
… Overall Trend	6.7%
Average Annual Operating Net	$11.074 million
… Average Operating Margin	14.94%
Per Equivalent Metered Unit (EMU) Revenue in FY22	$189.98

[16] Usage is billed based on unit totals in 748-gallon intervals and tiered for residential accounts to apply a higher rate once customers exceed a baseline threshold during the month. (The monthly baseline threshold triggering higher usage rates for multi-family units is 5,236 gallons or 175 gallons daily and 9,924 gallons or 330 daily gallons for single-family units.) Fixed availability fees covers' infrastructure access to Oceanside's distribution system along with related pass-throughs from the Authority and Metropolitan Water District.

[17] Average monthly household demand within Oceanside is estimated at 348 gallons. This amount is based on an estimated per capita demand of 118 gallons generated during the abbreviated review period and multiplied by 2.95.

In concert with funding resources, Oceanside's portable water function and its capacities are dependent on physical infrastructure – namely supply, treatment, and distribution as well as the ancillary storage facilities – and are summarized as follows.

- Approximately 90% of Oceanside's potable water supplies retailed during the reporting period have been imported through the City's membership agreement with the County Water Authority and access therein to the Colorado River (via the Colorado Aqueduct) and Sacramento Bay Delta (via the State Water Project).[18] Oceanside has direct access to wholesale supplies from the County Water through five active transmission connections. Three of these connections provide treated water directly to Oceanside's distribution system with a combined daily receiving capacity of 82.9 million gallons or 254.4 acre-feet. The other two connections provide untreated water directly to Oceanside's Robert Weese Water Filtration Plant (Weese WFP) with a combined daily receiving capacity of 67.9 million gallons or 208.4 acre-feet.[19] Oceanside's remaining 10% of potable supplies retailed during the reporting period are local and drawn from subterranean flows within the San Rey Luis River. Eight active wells currently access the groundwater for subsequent treatment at Oceanside's Mission Basin Groundwater Purification Facility (Mission Basin GPF). The eight wells combined daily capacity is 14.4 million gallons or 44.2 acre-feet.

City of Oceanside
Available Potable Water Supplies
Table A – 6.1b | Source: Oceanside and SD LAFCO

Direct Source	Maximum Day Source Capacity	Maximum Annual Source Capacity
a) County Water Authority – Treated … Colorado River, Bay Delta, Desal	82.9 million gallons or 254.4 acre-feet	30.3 billion gallons or 92,856 acre-feet
b) County Water Authority – Untreated … Colorado River, Bay-Delta	67.9 million gallons or 208.4 acre-feet	24.8 billon gallons or 76,066 acre-feet
c) Mission Basin Groundwater … San Luis Rey River	14.4 million gallons or 44.2 acre-feet	5.3 billion gallons or 16,133 acre-feet
TOTAL	165.2 million gallons or 507.0 acre-feet	60.4 billion gallons or 185,055 acre-feet

[18] Oceanside's membership agreement allows the City to purchase for subsequent retailing an unrestricted amount of wholesale water based on availability through the County Water Authority's own wholesale relationships with the Metropolitan Water District of Southern California and Imperial Irrigation District. These relationships provide member agencies access to the Colorado River (via the Colorado Aqueduct) and Sacramento Bay Delta (via the State Water Project). The County Water Authority has also expanded its wholesale portfolio recently to include desalinated seawater from the Pacific Ocean. This source, however, is not available to Oceanside given its northern location.

[19] One of the two untreated connections can be adjusted to deliver treated supplies direct to Oceanside's distribution system.

- Oceanside's own potable water treatment capacities are sourced to two separate facilities – Weese WFP and Mission Bay GPF. Weese WFP processes all untreated water purchased from the County Water Authority. This facility was constructed in 1983 with a current rated maximum day capacity of 25.0 million gallons or 76.7 acre-feet. Mission Basin GPF processes all groundwater drawn from the San Luis River Watershed. This facility was constructed in 1992 with a current rated maximum day capacity of 6.3 million gallons or 19.3 acre-feet. Overall, the combined capacities at Weese and Mission Basin plus treated water readily available from the County Water Authority provides a maximum day total of 350.4 acre-feet and represents 69.1% of Oceanside's available source supply.

- Treated potable water directly enters Oceanside's distribution system and gravity flows through most of the 28 pressure zones with aid from nine booster stations. Pressure in the distribution system is directly maintained by 12 above-ground reservoirs with service dates ranging from 1956 (Fire Mountain) to 1995 (Wire Mountain). The combined storage capacity is 50.5 million gallons or 155.0 acre-feet and represents 44.2% of Oceanside's available treated supply.

Actual Demands

Oceanside's average annual demand for potable water service during the five-year report period has been 7.061 billion gallons or 21,230 acre-feet. These annual amounts translate to daily averages of 19.4 million gallons and 59.4 acre-feet, respectively. The daily demands are further refined into an average per capita amount of 112 gallons which translates into a household consumption rate of 330 gallons.[20] The average peak-day demand – i.e., the highest single-day demand during the year – over the first four years tallied 113.7 feet and represents a peaking factor of 1.9. (The peak-day demand for the fifth year is not available.)

Average Household Demand in Oceanside is 330 Gallons…
Oceanside's average annual potable water demand during the report period has been 21,230 acre-feet. The average per resident usage over the 60 months has been 112 gallons and translates to an average household usage of 330 gallons.

[20] Household estimate based on a per unit average of 2.95 residents.

With respect to overall trends, Oceanside has experienced a total change of (3.9%) in potable water demands during the reporting period. The estimated per capita demand also similarly decreased – albeit at a lower rate compared to overall usage – from 118 to 112 gallons and marks a (5.3%) difference. Overall system demands and trends generated during the reporting period are shown below in Table A – 6.1c.

Demands Decreasing…
Overall water demands in Oceanside have decreased by (3.9%) during the report period with a similar change in per capital uses at (5.3%).

City of Oceanside | Potable Water Demands
Table A – 6.1c | Source: Oceanside and SD LAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Annual Total … acre-feet	22,796	20,331	21,355	21,940	21,910	21,666	(3.9%)
Average Day Total … acre-feet	62.46	63.1	58.4	60.1	60.0	59.4	(3.9%)
Average Day Per Capita … gallons	118	105	110	113	112	112	(5.3%)
Peak Day Total … acre-feet	115.2	116.8	111.9	110.9	n/a	113.7*	(3.7%)
Peak Day Factor … ratio	1.844	2.10	1.92	1.85	n/a	1.93*	0.03%

*Denotes a four-year period average (2018-2021)

Performance Measurements

Oceanside's potable water system is operating with sufficient and excess capacities in supply, treatment, and storage to accommodate current demands based on usage generated during the five-year report period (2018-2022). These capacities are similarly expected to accommodate anticipated demands over the next five-year period with variables – including resiliency during different hydrological periods – having been appropriately evaluated and currently being employed by Oceanside in its Urban Water Management Plan, which was updated during the report period in June 2021.

Room to Grow: Eight-Fold Capacity Available…
Oceanside has sufficient potable water infrastructure and related capacities to meet current and near-term demands under normal conditions. This statement is highlighted by average demands equaling no more than 12% of the City's accessible supplies under recent conditions.

The following statements summarize and quantify existing and projected relationships between Oceanside's potable water capacities and demands now and going forward

through 2027. This includes referencing California's Waterworks Standards (Title 22) and its requirements, among other benchmarks, that all public community water systems have sufficient source, treatment, and storage capacities to meet peak day demand system-wide. LAFCO's focus – notably – is premised on assessing demands-to-capacities under normal conditions. It also addresses water quality and rates.

With Respect to Supplies:

- The average potable water demand generated during the reporting period for the entire distribution system (annual and daily) equals 11.7% of Oceanside's maximum available potable supply based on current infrastructure capacities. This measurement adjusts to 16.9% when comparing demand to available treated potable water supply.

- The average peak-day potable water demand estimated during the reporting period – albeit abbreviated to cover only the first four years – for the entire distribution system equals 22.4% of Oceanside's maximum available potable supply based on current infrastructure capacities. This measurement adjusts to 32.4% when comparing demand to available treated potable water supply.

With Respect to Potable Treatment:

- The average day potable water demand generated during the reporting period for the entire distribution system represents 61.8% of Oceanside's available combined capacities at its two treatment facilities (Weese and MBGPF). This measurement decreases to 16.9% when accounting for treated supplies available from the County Water Authority.

- The average peak-day potable water demand estimated during the reporting period – albeit abbreviated to cover only the first four years – for the entire distribution system represents 118.4% of Oceanside's available combined capacities at its two treatment facilities (Weese and MBGPF). This measurement decreases to 32.4% when accounting for treated supplies available from the County Water Authority.

With Respect to Potable Storage:

- The average peak-day potable water demand estimated during the reporting period – albeit abbreviated to cover only the first four years – for the entire distribution system equals 73.4% of Oceanside's existing online storage capacity.

- Online storage capacity can accommodate up to 2.6 days of average day demands generated over the reporting period without recharge.

With Respect to Water Quality:

- A review of records maintained by the State Water Quality Control Board shows there have been no violations or enforcement orders issued for drinking water standards to Oceanside during the reporting period.

- Oceanside's most recent water quality report covers 2021. No excessive primary or secondary contaminants were reported.

With Respect to Potable Water Rates:

- Oceanside ratepayers are billed two sets of monthly charges for potable water: (a) fixed availability fees and (b) variable usage fees with the former including pass-throughs from the County Water Authority and Metropolitan Water District. Rates have increased for most customers (single-family) by 6.4% during the report period.

- Oceanside's average monthly potable water service charge for most customers (single-family) at the end of the reporting period is $100.

With Respect to Contingencies:

- Oceanside maintains nine interconnections that can be used to share supplies during short-term emergencies or planned shutdowns. Three of these connections are with Rainbow Municipal Water District (MWD), two are with Carlsbad MWD, three are with Vista Irrigation District, and one is with U.S. Marines Camp Pendleton.

With Respect to Accommodating New Growth:

- Based on the current demand-to-capacity relationship established during the reporting period, and irrespective of growth policies, Oceanside has available water infrastructure to accommodate up to 277,481 *additional households* or equivalent dwelling units (*emphasis added*). This translates to a water-system buildout population estimate of 0.819 million.[21]

6.2 Wastewater Services

Wastewater Accounts for 5% of Oceanside's Total Staffing…
Oceanside's wastewater service function is fully self-contained and involves three classes – collection, treatment, and discharge – and covers most of the jurisdictional boundary except rural and agricultural uses to the northeast. Budgeted staffing dedicated to wastewater activities at the end of the reporting period equals 74 full-time equivalent positions.

Oceanside's wastewater service function's origins date to the early 1900s with the construction of gravity drains to collect and discharge raw sewage and other runoff into nearby water bodies most frequently involving the Loma Alta Slough. The collection system expanded in conjunction with both development and increasing regulatory requirements leading to the construction of Oceanside's first facility – La Salina Wastewater Treatment Plant (WTP) – in 1949 to provide primary treatment of wastewater collected within the City's downtown and coastal neighborhoods. A second facility – San Luis Rey WTP – was constructed in 1972 to serve Oceanside's central and neighborhoods east of Interstate 5. The wastewater function and its three classes – collection, treatment, and discharge – operate as a dedicated division within Oceanside's Water-Utilities Department. Budgeted staffing totals 73.7 full-time equivalent employees at the end of the report period. This staffing amount reflects a reduction of one full-time position over the preceding 60 months. Overall, budgeted staffing for wastewater equals 5.3% of the Oceanside total at the end of the period.

Prominent characteristics underlying Oceanside's wastewater system follow.

- LAFCO estimates the resident service population for Oceanside at the end of the reporting period at 171,063. This amount is divided between the La Salina WTP and San Luis Rey WTP service areas at 42,763 and 128,300, respectively.

[21] Buildout water system assumes a per capita daily demand of 112 gallons with 2.95 persons per home.

- The wastewater system spans 595 miles of collection lines at the end of the reporting period. The collection system has not expanded during the period.

- Close to four-fifths of the collection system – 460 miles – operates on gravity. The remainder of the collection system – 135 miles – involves force mains and is assisted by 33 public lift stations.

- Oceanside's collection system receives untreated flows from Rainbow MWD by contract as well as raw flows from portions of the City of Vista associated with its Sunridge and Peacock neighborhoods.

- Oceanside's total number of active connections to the wastewater system within its two service areas (La Salina and San Luis Rey) is 42,619 at the end of the reporting period. The estimated equivalent dwelling unit total is 55,879.[22]

- Over nine-tenths of Oceanside's active connections are classified as residential (single-family and multi-family). The total change in active connections during the reporting period is 0.7%.

- The collection system spans most of Oceanside except agricultural and rural residential uses in the northeastern section of the City. The exact number of active septic systems on file with the County Department of Environmental Health and Quality (DEHQ) (permitted or unpermitted) is unknown. However, DEHQ oversees the layout review, installation, and repairs of septic systems which presently represent a total of thirty-one[23].

- LAFCO estimates the average single-family residential customer in Oceanside at the end of the reporting period is billed $47 monthly for wastewater services.

An expanded description of Oceanside's wastewater service function in terms of capacities, demands, and key performance measurements follows.

[22] Estimate premised on one connection equaling 0.7627 equivalent dwelling unit consistent with the potable water system.
[23] DEHQ does not maintain a record for Oceanside's active septic systems but rather, they track septic system installations and repairs from 2002 to present-day,

Resources + Current Capacities

Oceanside's wastewater service function and its three class activities – collection, treatment, and discharge – operate as an enterprise and intended to be self-sufficient without relying on the City General Fund. Actual operating revenues generated during the five-year report period have averaged $49.923 million annually with more than nine-tenths – or 92.8% – attributed to monthly service charges in the form of usage, availability, and capital improvement fees.[24] (The estimated average single-family household monthly wastewater bill is presently $47.) Actual operating expenses have averaged $34.355 million annually with the largest component – 45.2% – tied to operations and maintenance. Oceanside's wastewater function has generated an overall annual operating margin of 31.2% during the reporting period with Oceanside's expectation to leverage the excess monies to help fund an estimated $330.0 million in planned capital improvements between 2024 and 2029.A breakdown of key funding considerations underlying the wastewater function is shown in Table A – 6.2a.

Net Revenue Generation of $279 Per Home…
Oceanside's wastewater service function operates as an enterprise and has generated an average annual operating margin of 31% during the five-year report period. The total per household (equivalent dwelling unit) net revenue generation at the end of the reporting period is $279.

City of Oceanside
Wastewater Function
Five Year Report Period: FY18 to FY22
Table A – 6.2a | Source: City of Oceanside + SD LAFCO

Categories	All Functions and Classes
Actual Operating Revenues	
… Average Annual	$49.923 million
… Overall Trend	8.3%
Actual Operating Expenses	
… Average Annual	$34.355 million
… Overall Trend	31.3%
Average Annual Operating Net	$15.568 million
… Average Operating Margin	31.18%
Per Equivalent Dwelling Unit (EMD) Revenue in FY22	$278.60

[24] Oceanside's wastewater rates are billed monthly and divided between three distinct fees. The first fee involves a flat availability charge currently in the amount of $19.56 for each dwelling unit or its equivalent assignment for non-residential uses (commercial, etc.). The second fee involves a fixed capital improvement charge in the current amount of $7.28 per connection. The third fee involves a variable usage charge based on 75% of the average potable water usage over the last two winter periods with most users (residential) paying $19.79 for every 748 gallons. The collective effect of these three fees at the end of the report period is a total monthly charge of $47.

In concert with available funding resources, Oceanside's wastewater function and related capacities are largely dependent on physical infrastructure and headlined by treatment and discharge facilities and their permitted allowances. Summarizes follow and are further illustrated in Table A – 6.2b.

- The San Luis Rey WTP serves most wastewater customers in Oceanside via its central and eastern neighborhoods and receives flows from Rainbow MWD and portions of the City of Vista.[25] The treatment processes include preliminary, primary, and activated sludge secondary treatment. The permitted average monthly flow is currently 13.5 million gallons with 1.5 million gallons contractually allocated to Rainbow MWD.[26] San Luis Rey WTP can separately accommodate on a temporary basis peak-hourly flows up to 39.2 million gallons by sending flows into an emergency pond.

- The La Salina WTP serves the coastal and downtown neighborhoods in Oceanside.[27] It treats wastewater to the secondary level by conventional biological treatment followed by clarification. The permitted average monthly flow is currently 5.5 million gallons. The La Salina WTP does not have emergency ponds.

City of Oceanside
Wastewater Treatment Capacities
Table A - 6.2b (Source: Oceanside and SD LAFCO)

Facility	Collection Zone	Daily Permitted Capacity
San Luis Rey WTP	Central + East Oceanside Rainbow MWD City of Vista	13.5 million gallons *
La Salina WTP	Downtown + Coastal Oceanside	5.5 million gallons
	TOTAL	19.0 million gallons

* San Luis Rey WTP can also expand to accommodate instantaneous peak-day flows of up to 39.2 million gallons through the use of an emergency pond.

* Both San Luis Rey WTP and La Salina WTP operate under the same permit – No. CA0107433 – issued by the California Regional Water Quality Control Board – San Diego Region. The permit is expiring on March 21, 2025.

[25] Physical location is 3950 North River Road, Oceanside (92058).
[26] The State permit (NPDES No. CA0107433) covering the San Luis Rey WTP provides an average monthly flow allowance of 13.5 mgd. The San Diego Regional Water Quality Control Board authorizes San Luis Rey WTP with an additional allocation to reach the 15.4 mgd level.
[27] Physical location is 1330 South Trait Street, Oceanside (92054).

An illustration showing the approximate collection zones between Oceanside's San Luis Rey and La Salina WTPs is provided on the following page in Map No. A-2.

- San Luis Rey and La Salina WTPs both discharge secondary treated effluent to the Pacific Ocean through common connectivity to the Oceanside Ocean Outfall. (Fallbrook Public Utility District and Marine Corps Base - Camp Pendleton also contract with Oceanside to utilize this outfall through agreements with the City.) The "OOO" is a 36-inch steel pipe that extends approximately two miles offshore at a depth of 100 feet below sea level. The overall permitted average monthly flow rate for the OOO by the State Water Quality Control Board is 22.6 million gallons daily. Of this permitted average daily flow amount, 16.5 million gallons is retained by Oceanside to discharge secondary treated wastewater generated from the San Luis Rey and La Salina WTPs as well as waste brine (concentrated salt solution) generated from the Mission Basin GPF. Oceanside contracts the remaining permitted flow – 6.2 million gallons daily – to Fallbrook and Camp Pendelton. (See Table A – 6.2c.)

City of Oceanside
Wastewater Discharge Capacities
Table A 6.2c | Source: Oceanside and SD LAFCO)

Facility	Discharge Point	Daily Permitted Capacity
Oceanside Ocean Outfall	Pacific Ocean	22.6 million gallons * … 16.445 million gallons to Oceanside … 6.155 million gallons to Fallbrook + Pendelton

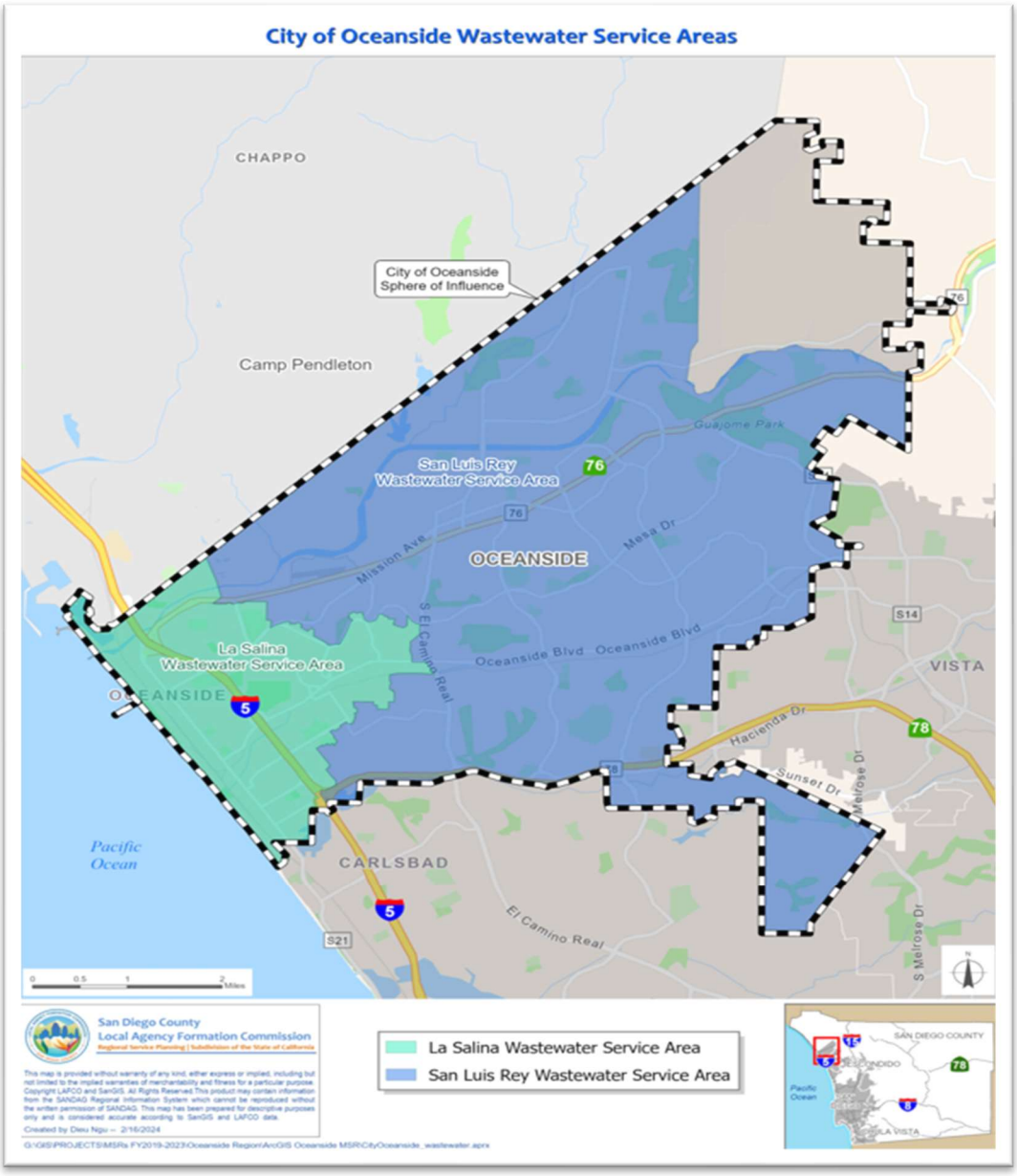
Actual Demands

With respect to the San Luis Rey service area, the average annual wastewater demands generated during the five years has been approximately 2.9 billion gallons. This macro-overview of Oceanside's largest service area represents a daily average flow of 7.850 million gallons. Average daily demands have changed by 3.5% during the period. It is estimated the portion of average wastewater flow generated from Rainbow MWD and the City of Vista accounts for 11.5% of the total demand and is divided between 9.5% and 2.0%, respectively

Overall Demands in the San Luis Rey Service Area on the Rise…
Oceanside's average daily wastewater flow generated during the reporting period within the San Luis Rey service area has been 7.9 million gallons. The average day flows have increased by 3.5% from the 60-month marker.

Map No. A-2

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Supplementary micro measurements of recent wastewater demands for the San Luis Rey service area are summarized below and further reflected in Table A – 6.2d

- Average daily dry-weather wastewater flows over the five years have been 7.790 million gallons. This flow is typically recorded between May and October and assists in measuring household demands entering the collection system. Daily dry-weather flows tallied 7.940 million gallons at the term of the period and reflect a net change of 2.6% from the 60-month marker.

- Average daily wet-weather wastewater flows over the five years have been 7.930 million gallons. This flow is typically recorded between November and April and assists in measuring the amount of inflow and infiltration entering the collection system. Daily wet-weather flows tallied 7.980 million gallons at the term of the period and reflect a net change of 4.3% from the 60-month marker.

- Average daily peak-day wastewater flows over the five years have been 11.9 million gallons. This latter amount produces a peak factor relative to average day demands of 1.5.

City of Oceanside: San Luis Rey Service Area
Recent Wastewater Demands
Table A- 6.2d | Source: City of Oceanside + SDLAFCO

Year	Average Daily Flows	Average Dry-Weather Flows	Average Wet-Weather Flows	Recorded Peak-Day Flows
2018	7.67	7.69	7.65	13.62
2019	7.83	7.58	8.12	13.45
2020	7.89	7.79	8.0	14.23
2021	7.93	7.98	7.89	9.49
2022	7.94	7.89	7.98	8.91
Average	7.85	7.79	7.93	11.94
Trend	3.5%	2.6%	4.3%	(34.6%)

Notes: all in millions of gallons per day (MGD)

With respect to the La Salina service area, the average annual wastewater demands generated during the five years has been approximately 0.928 billion gallons. This macro-overview of system demands for the smaller of the two service areas represents a daily average flow of 2.542 million gallons. Average daily demands have decreased by (7.3%) during the period.

Overall Demands in the La Salina Service Area on the Decline…
Oceanside's average daily wastewater flow generated during the report period within the La Salina service area has been 2.542 million gallons. The average day flows have decreased by (7.3%) from the 60-month marker.

Supplementary micro measurements of recent wastewater demands for the La Salina service area are summarized below and further reflected in Table A – 6.2e.

- Average daily dry-weather wastewater flows over the five years have been 2.552 million gallons. This flow typically is recorded between May and October and assists in measuring household demands entering the collection system. Daily dry-weather flows tallied 2.540 million gallons at the term of the period and reflect a net change of (9.0%) from the 60-month marker.

- Average daily wet-weather wastewater flows over the five years have been 2.478 million gallons. This flow typically records between November and April and assists in measuring inflow and infiltration entering the collection system. Daily wet-weather flows tallied 2.330 million gallons at the term of the period and reflect a net change of (13.1%) from the 60-month marker.

- Average daily peak-day wastewater flows over the five years have been 4.44 million gallons. This latter amount produces a peak factor relative to average day demands of 1.7.

City of Oceanside: La Salina Service Area
Recent Wastewater Demands
Table A – 6.2e | Source: City of Oceanside + SDLAFCO

Year	Average Average Daily Flows	Average Dry-Weather Flows	Average Wet-Weather Flows	Recorded Peak-Day Flows
2018	2.74	2.79	2.68	4.32
2019	2.66	2.66	2.76	5.65
2020	2.41	2.41	2.35	5.67
2021	2.36	2.36	2.27	3.23
2022	2.54	2.54	2.33	3.35
Average	2.542	2.552	2.478	4.44
Trend	(7.3%)	(9.0%)	(13.1%)	(22.5%)

Notes: all in millions of gallons per day (MGD)

Performance Measurements

Oceanside is currently operating with sufficient and excess wastewater capacities within both of its wastewater service areas in accommodating demands generated during the five-year report period under *normal conditions* (emphasis) This statement is substantiated by average day flows over the 60 months equaling 58.1% and 46.2% of the permitted treatment capacities at Oceanside's San Luis Rey and La Salina WTPs, respectively. The combined average day flows treated at both facilities similarly equals only 63.2% of its retained discharge capacity to the Pacific Ocean via the OOO. Notwithstanding these conclusions, more information on peak-day flows is needed to complete the analysis.

Room to Grow: Excess Capacity of Two-Fold Available…
Oceanside's two treatment facilities are both operating with excess capacity of no less than 42% of their permitted allowance under normal conditions based on average flow demands generated during the five-year report period. Similarly, the combined treated flows under normal conditions equals less than one-third of Oceanside's allocated discharge capacity.

With respect to other performance measurements, the following items are noted.

- A review of the records maintained by the State Water Quality Control Board shows there have been seven violations by Oceanside during the five-year report period involving the mishandling and/or spilling of wastewater with six involving the La Salina WTP system. The largest incident involved the unauthorized release of 0.988 million gallons due to a pump failure off Haymar Road causing spillage into Buena Vista Creek. The last violation during the reporting period occurred on April 10, 2020.

- Capital improvements are guided by a Sewer System Management Plan, which was adopted by the City Council and most recently updated in April 2021.

- Oceanside currently cleans approximately 1,750,000 feet of pipe each year. This amount represents about 72% of the current collection system and means the entire collection system is on pace to be cleaned every two-and-a-half years.

- Based on the current demand-to-capacity relationship established during the reporting period, Oceanside has available wastewater infrastructure to accommodate up to 34,223 *additional* households or equivalent dwelling units (*emphasis added*) within its two service areas. This translates to a total wastewater system buildout population estimate of 0.276 million.[28]

6.3 Integrated Fire Protection, Emergency Medical, + Ambulance Services

Fire Protection et al. Accounts for 14% of Oceanside's Total Staffing…
Oceanside's integrated fire protection, emergency medical, and ambulance functions are categorized by LAFCO as structural, paramedic – advanced life support (ALS), and direct, respectively. Budgeted staffing at the end of the reporting period covering these integrated functions equals 136.0 full-time equivalent positions.

Oceanside established formal fire protection service in 1929 and in doing so replacing an all-volunteer company that emerged following the City's incorporation in 1888. By the late 1930s, Oceanside had opened its first dedicated fire station at the corner of Nevada Street and Pier View Way as well as hired its first full-time firefighters. This one station singularly served Oceanside until a second station was opened in 1953 followed by a third in 1963. (A total of five additional fire stations were added by Oceanside with the eastward expansion with the last – eighth – opening in 2012.) Oceanside proceeded to establish and integrate ambulance and emergency medical functions in 1971 all under its Fire Department with the latter evolving to paramedic services by the end of the same decade.

[28] Buildout of wastewater system assumes a per capita daily demand of 59.9 gallons with 2.95 persons per home.

LAFCO categorizes Oceanside's fire protection function as structural with three ancillary subclasses: prevention; hazardous materials; and lifeguard. Ambulance and emergency medical functions are separately categorized by LAFCO as direct and paramedic–advanced life support, respectively. A description of the integrated function's – and its classes – capacities, demands, and performances follow.

Resources + Current Capacities

Oceanside's integrated fire protection, emergency medical, and ambulance functions' resources are predominately supported by the City General Fund and marked by covering 98.0% of actual expenses during the five-year report period. (This includes all-purpose monies collected by Measure X.[29]) The remainder of the funding resources are tied to service charges (ambulance), donations, and grant monies. Close to four-fifths – or 78.3% – of all actual expenses during the reporting period have covered labor costs and marked by funding 129.4 full-time equivalent employees in 2021-2022. The integrated functions account overall for 18.8% of all City General Fund monies expended by Oceanside over the preceding 60-month period. See Table A – 6.3a for additional details.

Resource Equivalency Need on the General Fund is $206 Per Capita…
Oceanside's General Fund monies have covered 98% of the integrated fire protection, emergency medical, and ambulance functions' actual expenses during the five-year report period. The total per capita General Fund expense at the end of the report period totals $206.

City of Oceanside
Integrated Fire Protection, Emergency Medical + Ambulance Functions
Five Year Report Period: FY18 to FY22
Table A – 6.3a | Source: City of Oceanside + SD LAFCO

Categories	All Functions and Classes
Actual Total Expenses	
… Average Annual	$34.184 million
… Overall Trend	21.8%
Actual General Fund Expenses	
… Average Annual	$33.485 million
… Overall Trend	14.6%
Average Annual Actuals Covered by General Fund	98.0%
Average Annual Portion of General Fund	18.4%
Per Capita - General Fund Expenses in FY22	$206.17

[29] Measure X is a voter-approved ½ cent sales tax with revenues used to enhance public safety, improve road conditions, bolster public infrastructure, and aid in homelessness. All Measure X expenditures are reviewed by a Citizen Oversight Committee. Measure X is presently set to sunset in April 2026.

In concert with available funding, Oceanside's integrated fire protection, emergency medical, and ambulance functions are primarily dependent on human resources through its own staffing arrangements and marked by a memorandum of understanding – or MOU – with the Oceanside Firefighters' Association. The current MOU specifies an average 56-hour work week – otherwise known as a traditional "Kelly" schedule – for all fire suppression personnel. This means suppression personnel (firefighters) work a 24-hour shift followed by 24 hours, alternating for 8 days and followed by either 4 or 6 consecutive full days off resulting in an average of 8 working days in a 24-day work cycle. The entry annual pay for a first-year firefighter/paramedic at Oceanside under the MOU is $81,804.

Overall budgeted staffing at the end of the reporting period tallies 136.0 full-time equivalent employees and represents a change of 17 positions – or 14.3% – over the prior 60 months. Staffing is divided between public safety and non-public safety with the former consisting of both dual-role (cross-trained firefighters-paramedics) and single-role (emergency medical technicians) personnel. Total public safety personnel budgeted at the end of the reporting period equals 127.0 with the remaining amount – 9.0 positions – involving non-public safety. Additional details are in Table A – 6.3b.

City of Oceanside
Budgeted Staffing - Fire, Emergency Medical + Ambulance
Table 6.3b | Source: City of Oceanside

Category	FY 2018	FY 2022	Average	Trend
Public Safety: Dual Role (Firefighters + Paramedics)	111	112	111.5	0.9%
Public Safety Single Role (Emergency Medical Techs)	0	15	7	100%
Non-Public Safety	8	9	8.5	12.5%
Total	119	136	127	14.3%
Per 1,000 Residents *	.68	.80	.73	17.6%

Oceanside's current Fire Chief – David Parsons – has served in the position since the end of the reporting period in 2022 and oversees three divisions: administration; operations; and community risk reduction. Operations serve as the largest division and allocated 94% of all budgeted personnel through the end of the period. Actual services are delivered out of eight fire stations in concert with contract dispatch and data services from North County Dispatch JPA. (Administration operates out of City Hall.) Oceanside's adopted minimum staffing standard for fire engines and trucks is three. The minimum staffing standard for ambulances is two. Current station details follow and are shown in Map No. A-3.

- **Station No. 1** is located in downtown Oceanside at 714 Pier View Way west of Interstate 5. It was built in 1929. Station No. 1 typically responds to the highest number of dispatched calls averaging 9.2 incidents daily. This average represents 19.3% of the daily total demand during the report period. Oceanside assigns five public safety personnel every 24 hours. [30]

- **Station No. 2** is located in southern Oceanside at 1740 South Ditmar Street west of Interstate 5. It was built in 1952. Station 2 typically responds to the second-fewest number of dispatched calls averaging 3.7 incidents daily. This amount represents 7.8% of the daily total demand during the report period. Oceanside assigns three public safety personnel every 24 hours.[31]

- **Station No. 3** is located in the El Corazon neighborhood in central Oceanside at 3101 Oceanside Boulevard east of Interstate 5. It was built in 1962 and rehabilitated in 2021 following a fire that damaged most of the interior living space. Station No. 3 typically responds to the third-most dispatched calls averaging 7.0 incidents daily. This amount represents 14.7% of the daily total demands during the reporting period. Oceanside assigns seven public safety personnel every 24 hours.[32]

- **Station No. 4** is located near Tri-City Medical Center in southern Oceanside at 3990 Lake Boulevard south of Highway 78. It was built in 1990. Station No. 4 typically responds to the second-most dispatched calls averaging 7.3 incidents daily. This amount represents 15.3% of the daily total demands during the period. Oceanside assigns five public safety personnel every 24 hours.[33]

- **Station No. 5** is located in the San Luis Rey neighborhood in north Oceanside at 4841 North River Road north of Highway 76. It was built in 1973. Station 5 responds to the fifth-most dispatched calls averaging 5.8 incidents daily. This amount represents 12.2% of the daily total demands during the period. Oceanside assigns three public safety personnel every 24 hours.[34]

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30 Station No. 1 operates a Type 1 paramedic engine and a paramedic ambulance and is staffed with a captain, engineer, two firefighter-paramedics, and a single-role EMT.
31 Station No. 2 operates a Type 1 paramedic engine and is staffed with a captain, engineer, and one firefighter-paramedic.
32 Station No. 3 operates a Type 1 paramedic engine, a paramedic ambulance, and a basic life support EMT ambulance and is staffed with a captain, engineer, two firefighter-paramedics, and three single-role EMTs.
33 Station No. 4 operates a Type 1 paramedic engine, a paramedic ambulance, and cross-staffs a Type 3 brush fire engine with a captain, engineer, two firefighter-paramedics, and a single-role EMT.
34 Station No. 5 operates a Type 1 paramedic engine and is staffed with a captain, engineer, and one firefighter-paramedic.

- **Station No. 6** is located near Guajome Park at 895 North Santa Fe south of Highway 76. It was built in 1996. Station No. 6 typically responds to the fewest number of dispatched calls averaging 3.6 incidents daily. This amount represents 7.7% of the daily total demands during the reporting period. Oceanside assigns five public safety personnel every 24 hours. [35]

- **Station No. 7** is located near the Oceanside Municipal Airport at 3350 Mission Avenue in central Oceanside south of Highway 76. It was built in 2007. Station No. 7 responds to the fourth-most number of dispatched calls averaging 5.9 incidents daily. This amount represents 12.3% of the daily total demands during the period. Oceanside assigns 10 public safety personnel every 24 hours. [36]

- **Station No. 8** is located near Mira Costa College at 1935 Avenida Del Oro in eastern Oceanside. The building is leased and used as Station No. 8 since 2012. Station No. 8 has the sixth-most number of dispatched calls averaging 5.1 incidents daily. This amount represents 10.8% of the daily total demands during the reporting period. Oceanside assigns three public safety personnel every 24 hours. [37]

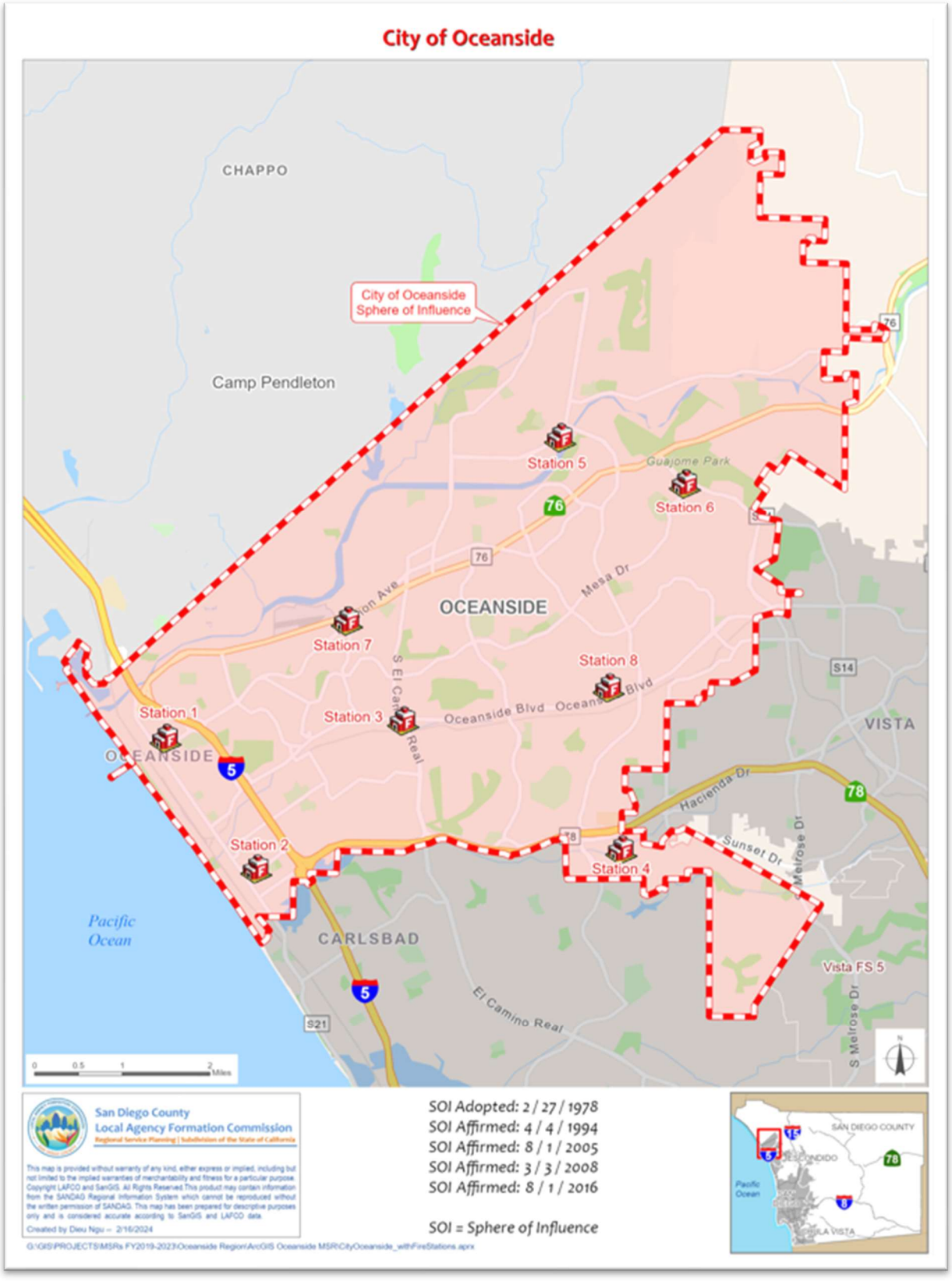
Specific to the placement of ambulance resources, Oceanside operates four ALS ambulances and two BLS ambulances on a 24-hour basis. ALS ambulances are staffed with a firefighter/paramedic and a single-role EMT. Each BLS ambulances are staffed with two single-role EMTs. Ambulance services are delivered out of Stations 1, 3, 4, 6, and 7. Overall resource assignments are shown in Table A – 6.3b.

City of Oceanside:
Fire Stations' Assignments as of FY2022
Table A – 6.3b | Source: Oceanside

Station	No. 1	No. 2	No. 3	No. 4	No. 5	No. 6	No. 7	No. 8	Total
24 hr. Staffing	5	3	7	5	3	5	10	3	41
Fire Engines	1	1	1	1	1	1	1	1	8
Ambulances	1	0	2	1	0	1	1	0	6
Brush Engines	0	0	0	1	0	1	1	0	3
Truck Company	0	0	0	0	0	0	1	0	1
Command Vehicles	0	0	0	0	0	0	1	0	1
Other Vehicles	0	0	1	0	0	0	12	0	13

[35] Station No. 6 operates a Type 1 paramedic engine, a paramedic ambulance, and cross-staffs a Type 3 brush fire engine with a captain, engineer, two firefighter paramedics, and one single-role EMT.
[36] Station No. 7 operates a Shift Battalion Chief, a Type-1 paramedic engine, a Truck company, a basic life support EMT ambulance, and cross-staffs a Type 3 brush fire engine and is staffed with a battalion chief, 2 captains, 2 engineers, 3 firefighter-paramedics, and two single-role EMTs.
[37] Station No. 8 operates a Type 1 paramedic engine and is staffed with a captain, engineer, and one firefighter-paramedic.

Map No. A-3


City of Oceanside
CHAPPO
City of Oceanside
Sphere of Influence
Camp Pendleton
Station 5
Guajome Park
Station 6
76
OCEANSIDE
Mesa Dr
Station 7
Station 8
S El Camino Real
Station 1
Station 3
Oceanside Blvd
S14
VISTA
OCEANSIDE
5
Hacienda Dr
78
Station 2
Sunset Dr
Melrose Dr
Station 4
Pacific
Ocean
CARLSBAD
Vista FS 5
S21
El Camino Real
S Melrose Dr
San Diego County
Local Agency Formation Commission
SOI Adopted: 2 / 27 / 1978
SOI Affirmed: 4 / 4 / 1994
SOI Affirmed: 8 / 1 / 2005
SOI Affirmed: 3 / 3 / 2008
SOI Affirmed: 8 / 1 / 2016
SOI = Sphere of Influence
SAN DIEGO COUNTY
ESCONDIDO
LA VISTA

Oceanside supplements its own fire protection, emergency medical, and ambulance resources by maintaining reciprocal automatic aid agreements with surrounding jurisdictions.[38] Most notably, Oceanside is a signatory to the San Diego North Zone Auto Aid Agreement along with Marine Corps Base Camp Pendleton, North County and Valley Center FPDs, and Cities of Vista, Carlsbad, Encinitas, Del Mar, Solana Beach, San Marcos, and Escondido. All agencies under the North Zone Auto Aid Agreement deploy resources based on which unit is closest or upon request, including processing time. Additional details on the volume of automatic aid agreement transactions are provided in the proceeding section on demands.

Oceanside's lifeguard service – which is subclass under the fire protection function – covers 3.7 miles of beach from Oceanside Harbor to South Oceanside. Actual services are administered from the lifeguard headquarters at the base of Oceanside Pier, which operates seven days a week throughout the year.

Actual Demands

Overall service demands for Oceanside's integrated fire protection, emergency medical, and ambulance functions during the five-year report period are headlined by receiving an annual average of 18,509 dispatched calls – which equals 50.0 daily. Approximately 8% of all dispatched calls assigned to Oceanside were canceled and results in onsite arrivals averaging 17,035 annually or 46.7 daily. Overall, annual onsite incident demands increased during the 60 months with an overall change of 17.7%. The peak demand was recorded in 2022 with an average onsite response of 52.3 incidents daily.

Demands are Rising…
Oceanside's actual onsite demands during the reporting period have increased by 18% from 44 to 47 per day; this latter tally equals one onsite response every 30 minutes.

A breakdown of actual onsite arrivals shows Oceanside responded exclusively to 81.9% of all fire protection and emergency medical incidents during the reporting period within its jurisdictional boundary.[39] Table A – 6.3c summarizes annual calls and onsite arrivals – including agency responders – as well as trends during the period.

[38] Automatic aid is particularly valuable in responding to larger incidents where multiple fire units and/or specialized rescue and fire suppression equipment are needed, as well as handling calls that cross jurisdictional boundaries, where units from an adjoining jurisdiction are the closest, most appropriate resource. Measuring automatic aid response includes identifying the percentage of an agency's total call volume where an outside agency was dispatched and determining the type of service the outside agency provided.

[39] With data provided from several dispatch agencies, unable to differentiate between auto aid responses with one Escondido resource arriving at scene against those handled exclusively by auto aid resources.

City of Oceanside
Fire Protection and EMS Demands
Table A - 6.3c | Source: City of Oceanside + SDLAFCO

Category	FY2018	FY2019	FY2020	FY2021	FY2022	Average	Trend
Total Dispatched Incidents	17,779	17474	17738	18778	20776	18,509	16.86%
Total Cancelled Calls	1562	1,292	1,343	1,482	1,690	1,474	8.19%
Total Onsite Responses	16,217	16,182	16,395	17,296	19,086	17,035	17.69%
… Average Daily Responses	44.4	44.3	44.9	47.4	52.3	46.7	17.69%
… Responded by Oceanside	13,560	13,531	13,372	13,940	15,373	13,955	13.37%
… Responded by Oceanside + Others	1,790	1,779	2,042	2,352	2,551	2,103	42.51%
… Responded by Other Only	867	873	981	1,005	1,163	978	34.14%
… % Automatic Aid Received	21.05%	21.37%	23.31%	24.77%	25.72%	23.24%	22.19%
… % Automatic Aid Provided	17.84%	16.73%	16.55%	15.88%	16.46%	16.69%	-7.74%

As shown above, almost one-fifth of all onsite incidents within Oceanside during the reporting period necessitated auto-aid from one or more outside agencies. This dependency on auto-aid also increased during the 60 months by 22.19%. Comparatively, Oceanside provided an amount of auto-aid equal to 16.7% of all assigned incidents and represents a (7.74%) change over the span of the reporting period.

Increasing Auto-Aid Benefits…
Oceanside's auto-aid demands has benefited the City over the report period with nearly a 40% difference in the overall average between receiving auto-aid versus providing auto-aid.

With respect to the overall portion of demands necessitating transport to area hospitals, and as detailed in Table A - 6.3d, Oceanside averaged 9,411 ambulance trips per year during the reporting period. This amount produces a daily average of 25.8 ambulance trips with an overall change of just over one-seventh or – 14.9%. More than four-fifths – or 85.1% – of all ambulance transports were in Oceanside's jurisdictional boundary. The trend of ambulance demands in the jurisdictional boundary has relatedly increased by one-sixth or 16.9%.

Calls Resulting in Ambulance Trips Also on the Rise…
Actual onsite demands for ambulance transport in Oceanside have averaged 25.8 daily during the reporting period with an overall change of 14.9%.

City of Oceanside:
Ambulance Transport Demands Only
Table A – 6.3d | Source: City of Oceanside + SDLAFCO

Category	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Average	Trend
Total Dispatched Incidents	14,953	14,602	14,251	15,048	16,909	15,153	13.08%
Total Cancelled Calls	5,819	5,736	5,016	5,722	6,414	5,741	10.23%
Total Onsite Incidents	9,134	8,866	9,235	9,326	10,495	9,411	14.90%
… within Oceanside	7,643	7,445	7,936	8,103	8,936	8,013	16.92%
… outside Oceanside	1,491	1,421	1,299	1,223	1,562	1,399	4.76%

Oceanside's lifeguards provide comprehensive services necessitating emergency response, code enforcement, and public education. Oceanside averaged just over 4 million beach visits annually over the five-year report period with an average annual demand of 1,953 rescues. Drownings have increased by 100% over the reporting period – with an average of 1 per year - although have all been unguarded, meaning that no lifeguard was present in the swimming area at the time of drowning. Enforcement actions – ranging from corrective action for minor infractions to arrest for more serious offenses – have decreased by 5.9%. (See Table A – 6.3e.)

City of Oceanside
Lifeguard Service Demands Only
Table A – 6.3e | Source: United States Lifesaving Association + SD LAFCO

Category	FY2018	FY2019	FY2020	FY2021	FY2022	Average	Trend
Beach Attendance (est.)	4,744,673	4,346,048	4,184,423	3,671,203	3,078,624	4,004,994	-35.1%
Water Rescues	2,500	1,921	1,601	1,552	2,190	1,953	-12.4%
Preventative Actions	111,515	80,096	91,496	71,734	22,164	75,401	-80.1%
Medical Aids	4,229	3,315	3,431	1,909	1,886	2,954	-55.4%
Boat Rescues	20	19	16	10	39	21	95.0%
Drowning Fatalities	0	2	1	2	0	1	100%
- Unguarded	0	2	1	2	0	1	100%
- Guarded	0	0	0	0	0	0	0%
Enforcement	81,864	56,473	96,792	68,681	86,690	78,100	5.9%

Performance Measurements

Oceanside's capacities as measured by staffing and equipment appear sufficiently sized to readily accommodate existing demands within its jurisdictional boundary through the timeframe of this report. This sufficiency is quantified and highlighted with Oceanside having the resources to respond exclusively to more than four-fifths – or 81.9% – of all onsite incidents within its jurisdictional boundary during the five-year reporting period. This self-sufficiency has also shown resiliency given the ability to concurrently absorb an 18% increase in actual onside demands over the reporting period from an average of 44 to 47 each day; the latter equaling attending one onsite response every 30 minutes.

Sufficient + Resilient Capacities…
Key measurements generated over the five-year report period show Oceanside has established sufficient resources to meet current and near-term demands and is headlined by being able to exclusively respond to more than four-fifths of all onside incidents.

Other key performance measurements drawn from the report period follow:

- Oceanside's most recent evaluation of structural fire protection capabilities from the Insurance Services Office (ISO) was completed in 2020 and resulted in a Class 2/2x designation, which represents the second-highest available rating.

- As noted in Table A – 6.3d, and consistent with earlier trends, demand for ambulance services increased by 16.9% during the report period. Oceanside has proactively aligned resources to accommodate the increasing demand for ambulance services by successfully sponsoring Measure X in 2018, which was approved by voters and applies a seven-year ½ cent sales tax beginning in 2019 with proceeds directly augmenting ambulance staffing by funding 15 new public safety EMTs. Oceanside has also drawn on Measure X monies to increase the number of ambulances daily from four to six beginning in 2019.[40]

- As noted in Table A – 6.3c, during the five-year measurement period, automatic aid received by Oceanside increased by 22.2% while automatic aid given by Oceanside decreased by (7.7%). Oceanside has begun to address the imbalance by availing its EMT ambulance to automatic aid beginning in 2023.

6.4 Parks and Recreation Services

Parks and Recreation Accounts for 2% of Oceanside's Total Staffing…
Oceanside's park and recreation function is divided into three overlapping classes for purposes of this report: (a) aquatics; (b) parks and open space; and (c) community recreation. Budgeted staffing at the end of the report period covering all three classes equals 21.2 fulltime equivalent positions.

The City of Oceanside's parks and recreation service function dates to the time of incorporation in 1888 with an initial focus on providing beach-related amenities beginning with clearing the shoreline from disregarded pier materials for general public benefit. This function has evolved to include a traditional parks network divided between neighborhood and community sites along with an increasing emphasis on providing open space and trails. The function is divided by LAFCO into three overlapping classes – aquatics, parks and open space, and community recreation – and managed through Oceanside's Park and Recreation Department. (The Parks and Recreation Department was reorganized as a standalone City department beginning in 2021 and underlies the reason for the abbreviated report period applied to this

[40] A component of this program included the evaluation of call triage and priority medical dispatch, wherein 9-1-1 calls were evaluated at the dispatch level based on medically approved screening criteria, and resources were then dispatched based on the level of call acuity. Widely recognized for improving efficiency in resource utilization, this medical priority dispatch system (MPDS) has since been adopted on a Zone-wide basis within the San Diego County North Zone Operational Area. MPDS has been in existence for some time within the City of San Diego and County-wide adoption of policies for implementing such practices is forthcoming.

function.) A description of the parks and recreation service function's capacities, demands, and performances within these three classes follows.

Resources, Current Capacities + Demands

Resources for Oceanside's parks and recreation function and its three overlapping classes are primarily supported by the City General Fund and marked by covering more than nine-tenths of actual expenses during the abbreviated two-year report period. (Information covering the first three years of the report period is not readily available due to the internal reorganization of the Parks and Recreation Department as a stand-alone department beginning in 2021.) The remainder of the funding resources are primarily tied to service charges, donations, and grant monies. The three classes overall account for 2.4% of all City General Fund monies expended by Oceanside over the preceding 24-month period. Close to three-fifths – or 56.4% – of actual expenses spanning all three classes have covered labor costs and marked by funding 21.2 full-time equivalent employees and another 152 extra-help personnel (lifeguards, camp counselors, etc.) at the end of the reporting period. (See Table A – 6.4a.)

Resource Equivalency on the Oceanside General Fund is $32 Per Capita…
General Fund monies have covered 95% of the City of Oceanside's park and recreation function expenses over the abbreviated report period (FY21 to FY22). The total per capita General Fund expense at the end of the report period totals $32.

City of Oceanside
Parks + Recreation Function + Associated Classes
Abbreviated Report Period: FY21 to FY22
Table A – 6.4a | Source: City of Oceanside + SD LAFCO

Categories	(a) Aquatics, (b) Parks and Open Space, and (c) Community Recreation
Actual Total Expenses	
… Average Annual	$5.142 million
… Overall Trend	49.2%
Actual General Fund Expenses	
… Average Annual	$4.864 million
… Overall Trend	37.7%
Average Annual Actuals Covered by General Fund	94.6%
Average Annual Portion of General Fund	2.40%
Per Capita - General Fund Expenses in FY22	$32.27

Specific capacities and resources available within each of the function's three classes follow along with summaries of recent demands.

Aquatics Class:

Oceanside began providing aquatic class activities in the 1950s with the opening of the first of three municipal swimming pools. The original facility – Brooks Swim Center – is located in north-western Oceanside and comprises a seven-lane outdoor heated pool that extends approximately 100 feet in length. A second facility – Marshall Swim Center – was added in the early 1960s in southwestern Oceanside. It comprises a six-lane outdoor heated pool that extends approximately 75 feet in length. The third facility – William Wagner Aquatic Center – was added in 2021 in central Oceanside. It includes multiple outdoor pools and is headlined by an approximate 164-foot pool (olympic size) used for school and regional competitions. All three aquatic facilities are accessible to the public via an entrance fee ranging from $3 to $5. Annual memberships are also available at $350 (individual) to $500 (family).

City of Oceanside
Parks + Recreation Function: Aquatic Class
Table A – 6.4b | Source: City of Oceanside

Site	Location	Pools	Lanes	Restrooms	Lockers	Built
Brooks Swim Center	130 Brooks Street	1	7	Yes	No	1950s
Marshall Swim Center	1404 Marshall Street	1	6	Yes	No	1960s
Wagner Aquatic Center	3306 Senior Center Drive	2	30	Yes	Yes	2020s

With respect to actual service demands, and as reflected in Table A – 6.4c, the average number of swim classes annually offered by Oceanside during the five-year report period has been 299. This amount generates a per capita ratio of 1.7 rentals for every 1,000 residents.[41] The average annual class offering adjusts upward to 375 – or 2.1 classes for every 1,000 residents – less pandemic-associated closures in FY2020 and FY2021. Annual class offerings overall have increased during the report period by three-fifths from 287 in FY2018 to 488 in FY2022 and largely attributed to the opening of the Wagner Aquatic Center. The total annual class participation nearly doubled during the reporting period and in doing so outpaced the expanded class offerings with the average number of participants increasing for every class from 5.4 to 6.2.

[41] LAFCO estimates the five-year average population within the City of Oceanside at 172,962.

City of Oceanside:
Parks + Recreation Function: Aquatics Class Demands
Table A - 6.4c | Source: City of Oceanside + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Swim Class Offerings	287	349	170	199	488	299	70.0%
Swim Class Participants	1,542	1,710	917	1,278	3,029	1,695	96.4%
…Average Participants Per Class	5.4	4.9	5.4	6.4	6.2	5.7	15.5%

Parks and Open Space Class:

Oceanside began providing general park and open space class activities immediately upon incorporation in 1888 with the ongoing maintenance and improvement of the municipal beaches forming its shoreline against the Pacific Ocean. Oceanside expanded this class in the late 1920s with the development of the City's first of eventually 16 community parks, Parnassus Circle – which was later renamed Buddy Todd Park. The other community parks were subsequently developed over the next 100 years with the most recent addition involving the first of several planned phases of El Corazon Park beginning in 2022. Oceanside also maintains 16 neighborhood parks that have been largely developed incrementally as part of individual subdivision approvals starting in the 1970s. In all, and as shown in Table A – 6.4d, Oceanside maintains 12 beaches and 32 parks (community and neighborhood) that collectively total 425.7acres at the end of the reporting period with 78.0 acres – or 18.3% – added during the 60 months.

City of Oceanside
Parks + Recreation Function: Parks + Open Space Class (General Uses)
Table A – 6.4d | Source: City of Oceanside + SDLAFCO

Beach Site	Acres	Free Parking	Paid Parking	VB Courts	BBQ Grills	Restrooms
Harbor Beach	20.9	Yes	Yes	Yes	Yes	Yes
San Luis Rey Beach	2.0	Yes	Yes	No	No	No
Tyson Street Beach	2.5	No	Yes	No	No	Yes
Buccaneer Beach	0.5	Yes	No	No	No	Yes
Wisconsin Street Beach	0.1	Yes	Yes	No	No	Yes
Oceanside Blvd Beach	0.1	Yes	No	No	No	No
Breakwater Beach	5.8	No	Yes	Yes	Yes	Yes
Pier View South	2.2	No	Yes	No	Yes	Yes
Pier View North	4.1	No	Yes	Yes	No	Yes
The Rock Beach	0.2	Yes	No	No	No	No
Cassidy Street Beach	0.1	Yes	No	No	No	No
S Cassidy Street Beach	0.1	Yes	No	No	No	No
Buddy Todd Park	19.0	Community	Yes	No	Yes	Yes
Capistrano Park	14.0	Community	Yes	Yes	Yes	Yes
El Corazon Park	78.0	Community	No	No	Yes	Yes
Joe Sepulveda Park	19.0	Community	Yes	Yes	No	No

John Landes Park	10.9	Community	Yes	Yes	Yes	Yes
Libby Lake Park	27.6	Community	No	No	No	No
Luiseno Park	10.0	Community	No	No	Yes	Yes
Buchanan Park	29.0	Community	No	No	Yes	Yes
Marshall Park	4.0	Community	No	No	Yes	Yes
MLK Jr. Park	15.0	Community	No	Yes	Yes	Yes
Oak Riparian Park	26.7	Community	No	Yes	Yes	Yes
Jim Wood Park	16.5	Community	No	No	Yes	Yes
Ron Ortega Park	15.3	Community	No	Yes	No	Yes
Joe Balderrama Park	3.9	Community	Yes	No	Yes	Yes
Melba Bishop Park	17.6	Community	Yes	Yes	Yes	Yes
Linear Park	12.0	Community	n/a	n/a	n/a	n/a
Alamosa Park	7.0	Neighborhood	No	No	Yes	Yes
Buccaneer Park	6.4	Neighborhood	Yes	No	Yes	Yes
Cesar Chavez Park	0.1	Neighborhood	Yes	No	No	No
Fireside Park	4.0	Neighborhood	Yes	Yes	Yes	Yes
Heritage Park	4.0	Neighborhood	No	No	No	Yes
Ivey Ranch Park	11.1	Neighborhood	No	No	No	No
Carrasco Park	3.4	Neighborhood	No	No	Yes	No
Lake Park	10.0	Neighborhood	No	Yes	No	Yes
Lion's Club Park	0.5	Neighborhood	No	No	Yes	No
Marlando Park	6.0	Neighborhood	No	No	Yes	No
Palisades Park	6.4	Neighborhood	No	Yes	Yes	No
Oceanside Park	4.0	Neighborhood	No	Yes	Yes	No
Spring Creek Park	3.0	Neighborhood	No	No	Yes	No
Strand Beach Park	0.6	Neighborhood	No	No	No	No
Tyson Street Park	1.6	Neighborhood	No	No	Yes	Yes
Women's Club Park	0.5	Neighborhood	No	No	No	No
Acreage Totals:	425.7					

In addition to the 44general-use parks and open space resources summarized above, Oceanside also offers specialty sports parks dedicated to golf, skateboarding, and biking. Oceanside's two municipal golf courses – Oceanside (1972) and Goat Hill (1952) – are both 18-holes and collectively add another 219.5 acres of publicly accessible park/recreation acres – albeit through user fees. Oceanside's lone dedicated skatepark – Prince Memorial – was opened in 2013 and is approximately 0.5 acres in size. Oceanside also operates five other skateboard facilities – Landes, Libby, Lake, MLK, and Melba Bishop – that have been added to existing park sites between 2003 and 2008. Oceanside's San Luis Rey River Trail separately provides bicyclists 18 miles (round-trip) of paved trails along the San Luis Rey River and is free of any stop signs or signals.

With respect to actual service demands, and as reflected in Table A – 6.4e, the average annual rentals for Oceanside's baseball/softball fields (diamonds) – which historically generate the most rentals among the City's parks and open space class – during the five-year report period has been 36. This amount generates a per capita ratio of 0.21

rentals for every 1,000 residents. The average annual diamond rental total adjusts upward to 49 – or 0.29 rentals for every 1,000 residents – less pandemic-associated closures in FY2020 and FY2021. Overall, diamond rentals for Oceanside have decreased during the report period by two-fifths from 58 in FY2018 to 34 in FY2022. Conversely, rental demands for both multi-use fields (soccer, etc.) and tennis courts have increased during the report period with the former becoming the largest rental source within Oceanside's parks and open-space class during the final year in FY2022.

City of Oceanside:
Parks + Recreation Function: Parks + Open Space Class Demands
Table A – 6.4e | Source: City of Oceanside + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Diamond Field Rentals	58	56	27	6	34	36.2	(41.4%)
Multi-Use Field Rentals	38	49	28	6	45	33.2	18.4%
Tennis – Pickleball Court Rentals	9	12	18	2	19	12.0	111.1%
Roller Hockey Rink Rentals	25	16	4	1	15	12.2	(40.0%)

* Oceanside notes that decreases in rentals do not necessarily mean decreases in actual uses given a single rental can cover one field's usage for the entire day (e.g., youth leagues, etc.). Nonetheless, and assuming this potentiality has existed throughout the reporting period, LAFCO believes rental volume remains a constructive measurement in quantifying demand.

Community Recreation Class:

Oceanside's community recreation class activities began in the late 1910s with the original construction of the Oceanside Pier Amphitheater to accommodate civic and performance arts ranging from outdoor ceremonies to local theatre and movies. Oceanside expanded the class activities beginning in the 1950s to include the first of four community centers with the opening of the City's first multi-use gymnasium – now the Junior Seau Community Center – next to the Pier Amphitheater. Oceanside's other three community centers – Landes, Balderrama, and Melba – subsequently opened between 1963 and 1974 with the latter providing the City's second multi-use gymnasium. Oceanside also established the first of two senior-oriented facilities in the early 1990s with the opening of the Country Club Senior Center. A second senior center – El Corazon – opened in 2009. Residents 65 years of age or older can receive transportation to and from the senior centers through the *Go Oceanside* program. A full listing of community recreation class facilities follows in Table A – 6.4f.

City of Oceanside
Parks + Recreation Function: Community Recreation Class
Table A – 6.4f | Source: City of Oceanside

Site	Type	Acres	Primary Use	Restrooms	Built
Pier Amphitheater	Performance Arts	1.0	Amphitheater	Yes	1910s
Junior Seau Center	Community Center	1.0	Gymnasium	Yes	1950s
Landes *	Community Center	10.9	After School Program	Yes	1960s
Balderrama *	Community Center	3.9	Community Auditorium	Yes	1970s
Melba *	Community Center	17.6	Gymnasium	Yes	1970s
Country Club	Senior Center	3.0	Daily Lunch	Yes	1990s
El Corazon *	Senior Center	78.0	Wellness	Yes	2009

* Acre amounts include adjacent parklands

Specific demands associated with the community recreation class have not been developed at the time of the draft report's publication.

Performance Measurements

The City of Oceanside's park and recreation function and its three service classes continue to evolve and expand – albeit not necessarily uniformly – in line with community needs. The aquatics and parks and open space classes experienced substantive capacity expansions during the five-year report period via the completion of two planned capital improvements further cementing the El Corazon complex in mid-city Oceanside as a local and regional recreational hub. The William Wagner Aquatics Center opened in 2021 after a three-year construction effort and effectively two-folded Oceanside's previous aquatic class capacity by doubling the number of public swimming pools and lanes available to the community. The community responded affirmatively with swim class offerings and swim class participants increasing during the reporting period by 70 and 96%, respectively. Separately, the first of several planned phases of the El Corazon Community Park came online in 2022. It involves 78.0 acres and singularly has expanded Oceanside's previous park and open space class capacity by 18%. No capacity expansions involving the third and final class – community recreation – were added during the reporting period although existing programs at the two senior centers continue to adjust resources with needs. Examples include starting and expanding a senior nutrition program and establishing senior art ("zine") classes through the General Fund over the reporting period.

With regards to other material performance measurements:

- Oceanside's 425.7.6 acres of parkland acreage at the end of the reporting period translates to 2.4 acres for every 1,000 residents. This ratio is more than one-fifth – or the equivalent of 110.3 acres – below the minimum municipality standard in State law of 3.0 acres of parkland for every 1,000 residents.

- The Oceanside General Plan establishes a policy directing the City to "strive" to achieve 5.0 acres of parkland acreage for every 1,000 residents (Community Facilities Element, Parks and Recreation Policy No. 1.3). Oceanside's parkland acreage of 425.7at the end of the reporting period falls more than one-half – or the equivalent of 447.4 acres – below the City's adopted policy goal.

- Oceanside maintains memorandums of understanding with local schools (public and private) to make available to the public an additional 115 acres of parkland acreage via nearly two dozen sites in the City. These agreements – pertinently – bridge the existing gap under the Quimby Act and raise Oceanside's parkland ratio to 3.0 acres for every 1,000 residents. These agreements separately close the gap by one-fifth under the Oceanside General Plan from 447.5 to 332.4 acres.

6.5 Community Development

The City of Oceanside's community development service function is most closely tied to implementing the City General Plan and blueprint role therein to concurrently shape the physical footprint as well as quality of life within the jurisdictional boundary. This function spans two Oceanside departments – Development Services and Housing and Neighborhood – and is collectively divided by LAFCO into five distinct classes: planning; building; code enforcement; engineering; and housing assistance. A description of the community development service function's capacities, demands, and performances within these five classes follows.

Community Development Equals 10% of Oceanside's Total Staffing…
Oceanside's community development function is divided into five broad classes for purposes of this report: (a) planning; (b) building; (c) code enforcement; (d) engineering; and (e) housing assistance. Budgeted staffing at the end of the report period covering all five classes equals 98.5 fulltime equivalent positions.

Resources, Current Capacities, + Demands

Oceanside's community development function and its five distinct class activities draw on multiple funding sources to offset demands on the City General Fund. Four of the classes – planning, building, code enforcement, and engineering – operate within the Development Services Department and are primarily funded by a combination of service charges, license and permit fees, fines and penalties, and intergovernmental monies. These revenue sources have funded nearly three-fourths of actual expenses within these four classes over the five-year report period with the remainder covered by the City General Fund. These four classes overall account for 4.8% of all City General Fund monies expended by Oceanside over the preceding 60-month period. Separately, close to four-fifths of funding for the fifth class involving housing assistance is covered by federal community development block grants monies with the remainder supported by the City General Fund; an amount equaling 2.8% of all City General Fund expenses during the 60 months. (See Table A – 6.5a.)

Resource Equivalency on the Oceanside General Fund is $70 Per Capita…
Oceanside's community development service function and its five classes collectively account for 8.0% of City General Fund expenditures during the five-year report period. The total per capita General Fund expense for community development function at the end of the report period totals $70.

City of Oceanside
Community Development Function
Five Year Report Period: FY18 to FY22
Table A – 6.5a | Source: City of Oceanside + SD LAFCO

Categories	Planning, Building, Code Enforcement + Engineering	Housing Assistance
Actual Total Expenses		
… Average Annual	$31.628 million	$31.555 million
… Overall Trend	(3.5%)	21.8%
Actual General Fund Expenses		
… Average Annual	$8.825 million	$5.057 million
… Overall Trend	39.1%	(76.0%)
Average Actuals Covered by General Fund	27.9%	16.1%
Average Annual Portion of General Fund	4.8%	2.8%
Per Capita - General Fund Expenses in FY22	$61.61	$8.80

Specific capacities and resources available within each of the community development function's five classes follow along with summaries of recent demands.

Planning Class:

Oceanside's planning class activities are organized as a stand-alone division under the Development Services Department. Principal activities involve preparing advanced planning documents, processing current development proposals, coordinating interagency reviews, and performing environmental analyses.[42] Notable deliverables associated with the planning class include processing development applications, preparing five-year updates to the housing element, and staffing the Planning Commission. Most development applications require approval at notice hearings either by the Planning Commission and/or the City Council. Budgeted staffing dedicated to planning class activities totaled 13.2 full-time equivalent employees at the end of the report period. This amount reflects an overall budgeted staffing change of 10.9% over the preceding 60-month period.

Submittals Outpacing Completions…
The annual number of application submittals during the reporting period has outpaced available resources in the planning class by three to one

Concerning actual service demands, and as reflected in Table A – 6.5b, the average annual number of planning applications received by Oceanside during the five-year report period has been 182.8. The overall change in the annual number of applications received during the 60 months has been (4.8%). The largest portion of application filing involves entitlements and represents more than two-thirds of the average annual total. The average annual number of planning applications acted on – irrespective of outcome – has been 64 during the reporting period; the collective result is a 3.0 to 1 ratio of submittals to completions (actions).

City of Oceanside:
Community Development Function: Planning Demands
Table A – 6.5b | Source: City of Oceanside + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Planning Applications Received	**188**	**210**	**163**	**174**	**179**	**182.8**	**(4.8%)**
… General Plan Amendment	-	1	2	1	1	1.0	100.0%
… Zoning Change	1	2	2	-	3	1.6	200.0%
… Subdivision Map	5	6	5	6	7	5.8	40.0%
… Parcel Map	11	10	4	-	5	6.0	(54.5%)
… Other	108	124	93	106	105	107.2	(2.8%)
Approvals (action)	76	78	73	52	41	64.0	(46.1%)
Denials (action)	-	-	1	-	1	0.4	100.0%
Application to Action Ratio	2.47 to 1	2.69 to 1	2.20 to 1	3.35 to 1	4.26 to1	2.99 to 1	72.5%

[42] This includes interpreting and implementing the Oceanside General Plan, which was last comprehensively updated in 2002 and includes three optional elements: community facilities; hazardous waste management; and military reservation.

Building Class:

Oceanside's building class activities are organized as a stand-alone division under the Development Services Department. Principal activities involve performing building plan reviews, processing permit applications, and conducting onsite inspections for residential and commercial buildings during all stages of construction, repair, and/or renovation.[43] Notable deliverables are headlined by issuing building permits (major, minor, and miscellaneous) to authorize applicants with the legal authority to complete construction work. Budgeted staffing dedicated to building class activities totals 19.13 full-time equivalent employees at the end of the reporting period. This amount reflects an overall budgeted staffing change of 1.6% over the preceding 60-month period.

Concerning actual service demands, and as reflected in Table A – 6.5c, the average annual number of building permits issued by Oceanside during the five-year report period has been 4,395. This amount reflects an overall increase during the preceding 60 months of 97.0%. The average annual number of building permits issued is further distinguished between minor and major with the former issued over the counter and the latter requiring inter-agency reviews. Minor permits commonly involve repairs, non-structural alterations, and electrical and account for 8.2% of the average annual issuances during the reporting period. Major permits commonly involve new construction, structural alterations, and demolitions and account for the remaining 85.6% of the average annual issuances.

Jump in Building Permit Volume...
Oceanside has experienced a significant increase in total building permit volume during the reporting period with issuances almost doubling from the equivalent of 9 per day in 2018 to 18 per day in 2022. The aggregate value of building permits has also increased by more than one-third from $328.6 million to $445.7 million in 2022.

City of Oceanside:
Community Development Function: Building Demands
Table A – 6.5c | Source: City of Oceanside + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Building Permits Issued	3,307	3,204	3,591	5,360	6,514	4,395.2	97.0%
… Valuation *	$328.572	$236.368	$169.501	$296.045	$445.665	$295.230	35.6%
… Major Permits	315	434	314	358	372	358.6	18.1%
… Minor Permits	2,744	2,511	2,936	4,689	5,939	3,763.8	116.4%
… Miscellaneous Permits	248	259	341	313	203	272.8	(18.1%)

* Amount in Millions

[43] This includes interpreting Title 24 of the California Code of Regulations, which concurrently serves as the adopted code standards for Oceanside and covers all construction regulations – including building, housing, plumbing, and electrical.

Code Enforcement Class:

Oceanside's code enforcement class activities are organized as a stand-alone division under the Development Services Department. Principal activities involve addressing blight and nuisance issues affecting private property uses and structures as well as other quality-of-life matters within Oceanside – including vehicle abatement, noise pollution, and homeless encampment.[44] Notable deliverables are headlined by investigating citizen complaints and issuing violation notices and fines. Budgeted staffing dedicated for code enforcement class activities totals 15.1 full-time equivalent employees at the end of the reporting period.

Concerning actual service demands, and as shown in Table A – 6.5d, the average annual number of code enforcement cases opened by Oceanside during the five-year report period has been 5,425 – or 14.9 daily – with a spike occurring in 2020 at 6,410. Overall, the annual number of code enforcement cases opened has declined over the preceding 60 months by (11.1%). Conversely, the average annual number of code enforcement cases closed – irrespective of the year initiated – has been 5,360.[45] Oceanside finished the reporting period with a nearly matching average annual ratio of case openings to case closures at 1.01 to 1.0.

Keeping Up with Demands...
Oceanside finished the reporting period with a nearly matching average annual ratio of code enforcement case openings to case closures at 1.01 to 1.

City of Oceanside:
Community Development Function: Code Enforcement Demands
Table A - 6.5d | Source: City of Oceanside + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Cases Opened	5,344	5,609	6,410	5,008	4,753	5,424.8	(11.1%)
Cases Closed	5,320	5,753	6,078	4,938	4,709	5,359.6	(11.5%)
Openings to Closures Ratio	1.00 to 1	0.97 to 1	1.06 to 1	1.01 to 1	1.01to 1	1.01 to 1	1.0%

Engineering Class:

Oceanside's engineering class activities are organized as a stand-alone division under the Development Services Department. Principal engineering activities involve inspecting public and private construction projects, administering civil engineering and land surveying contracts, and providing capital design and construction services to other City divisions and departments. This relatedly includes engineering class staff interpreting and implementing Oceanside's Engineers' Design and Processing Manual, which was adopted in 1991 and outlines City guidelines and requirements

[44] This relatedly includes interpreting and implementing potential violations under the Zoning Ordinance.
[45] Additional information is needed to distinguish between cases closed through voluntary compliance versus enforcement.

ranging from subdivision maps to public improvements . Notable deliverables involve processing and approving capital improvement, landscaping, grading, and private improvement plans. Budgeted staffing dedicated to engineering class activities totals 25.3 full-time equivalent employees at the end of the reporting period. This amount reflects an overall budgeted staffing change of 6.2% over the 60-month period.

Concerning actual service demands, and as shown below in Table A – 6.5e, the average annual number of landscaping plans received by Oceanside for processing during the five-year report period has been 28.8 – or close to one every two weeks. The overall change in the annual number of submitted plans over the preceding 60 months has been 105.0%. The average annual number of landscape plan actions (approvals or denials) by Oceanside – irrespective of the year initiated – has been 14.2 – or close to one every four weeks. Separately, the average annual number of grading permits received by Oceanside has been 42 – or nearly one every week - with an overall trend of 15.8%. The average annual number of actions taken on grading permits – irrespective of the year initiated – has been 25, which is close to one every two weeks. Oceanside finished the reporting period with more than a double average in the annual ratio of the number of new submittals versus actions for landscape plans and grading permits at 2.2 to 1 and 2.3 to 1, respectively.

Annual Submittals are Outpacing Completions by Two-Fold…
The annual number of landscape plans and grading permits received by Oceanside during the reporting period have outpaced available resources in the engineering class by more than two-to-one (i.e., more than two new submittals are received for each filing completed).

City of Oceanside:
Community Development Function: Engineering Demands
Table A – 6.5e | Source: City of Oceanside + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Landscape Plans Received	20	20	30	33	41	28.8	105.0%
… Actions: Approvals or Denials	16	13	13	19	10	14.2	(37.5%)
Grading Permit Applications Received	38	37	54	37	44	42.0	15.8%
… Actions: Approvals or Denials	31	25	39	22	8	25.0	(74.2%)
Ratio of Filings to Actions							
… Landscape Plans	1.25 to 1	1.53 to 1	2.31 to 1	1.74 to 1	4.1 to 1	2.19	228.0%
… Grading Permits	1.23 to 1	1.48 to 1	1.39 to 1	1.68 to 1	5.5 to 1	2.27	347.2%
… Total	**1.23 to 1**	**1.50 to 1**	**1.62 to 1**	**1.71 to 1**	**4.7 to 1**	**2.15**	**282.1%**

Housing Assistance Class:
Oceanside's housing assistance class activities are organized as a stand-alone division under the Housing and Neighborhood Services Department. Principal activities involve administering rental assistance programs, coordinating homeless services with

local non-profit providers, and overseeing a mobile home rent control ordinance.[46] Notable deliverables include processing rental assistance applications and issuing "Section 8" housing vouchers. (Related measurables include performing initial and annual housing inspections.) Budgeted staffing dedicated to housing assistance class activities totals 19 full-time equivalent employees at the end of the reporting period.[47] This amount reflects an overall budgeted staffing change of 5.5%.

High Demand for Housing Assistance Leading to Long Wait Times…
Oceanside's Section 8 housing voucher program finished the reporting period with 1,341 participants - an amount leaving more than 4,800 on a waiting list. The current wait time for most to transition from the waitlist to participant is nearly 10 years.

Concerning actual service demands, and as shown below in Table A – 6.5f, the average annual number of rental assistance voucher (Section 8) participants administered by Oceanside during the five-year report period has been 1,396. The overall change in the annual number of voucher participants over the preceding 60 months has been (3.5%). A rolling waiting list is maintained by Oceanside with the current number of listees totaling 4,861 – which is more than three times greater than the number of actual participants. The corresponding average monthly rental subsidy cost has increased during the 60 months from $1,010 to $1,264, which reflects an overall change of 25.1% and above the corresponding change in inflation over the same period.[48] The overall average subsidy separately equals 60.5% of the corresponding median rent in Oceanside during the reporting period.

City of Oceanside:
Community Development Function: Housing Assistance Demands
Table A 6.5f | Source: City of Oceanside, ACS, + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Section 8 Participants	1,390	1,398	1,414	1,435	1,341	1,396	(3.5%)
Monthly Average Subsidy	1,010	1,073	1,155	1,211	1,264	$1,143	25.1%
… Median Monthly Rental	1,815	1,815	1,803	1,934	2,065	$1,886	13.8%
… Subsidy as Percent of Median Rent	55.6	59.11	64.1	62.6	61.2	60.5%	10.1%
Section 8 Waiting List	n/a	n/a	n/a	n/a	n/a	n/a	n/a

[46] Oceanside's Mobile Home Rent Control Ordinance was implemented in 1985 and limits annual rent increases to the lesser of 8% or 75% of the annual consumer price index. At the end of the reporting period, there are 17 mobile home parks in Oceanside subject to the ordinance with a combined total of 2,018 spaces.
[47] Oceanside has dedicated housing assistance staff including several staff offering some hours of assistance to the program.
[48] The inflation rate for the San Diego region via the consumer price index is 17.7% between June 2018 and July 2022.

Performance Measurements

An increasing emphasis on assessing community development performance pertinent to LAFCOs' legislative interest is the ability of land use authorities (i.e., counties and cities) to sync housing opportunities with household incomes. This emphasis is reflected in the State of California requiring all counties and cities to sufficiently plan to meet the housing needs of everyone in their respective communities as stand-alone elements of general plans. Towards this end, these agencies' housing elements must identify adequate sites zoned and available within an eight-year housing cycle to meet their regional housing needs assessment (RHNA) at all prescribed income levels (very low, low, moderate, and above moderate relative to area median income or AMI). Additional statewide considerations follow.

Big Picture Focus on Housing…
Providing housing is a central legislative consideration prescribed to LAFCO in its task to facilitate all communities' social and economic welfare through orderly growth and development. Oceanside's ability to accommodate housing at all levels through the State's RHNA, accordingly, process serves as a key and cascading performance measurement in assessing the community development function and related classes.

- All housing elements must be internally consistent with the general plans and approved by the State's Department of Housing and Community Development or "HCD." Recent legislation tasks local agencies to submit annual reports to HCD on housing elements implementation beginning April 2018.

- Immediate repercussions for not receiving HCD approval include limitations on State funding programs as well as increased exposure to lawsuits and the potential therein for court orders that reduce and/or suspend local control over building and development activities.

Oceanside's Housing Element for the most recently completed RHNA cycle (April 2013 to April 2021) was certified by HCD in October 2013 and covers the first three and half years of the five-year reporting period. This fifth cycle assigned Oceanside an overall RHNA sum of 6,210 units with three-fifths – or 61.5% – categorized as very low-, low-, and moderate-income levels. At the end of the fifth cycle, Oceanside self-reported overall attainment of 40.6% of its RHNA assignment as

Mixed Results in Fifth Cycle…
Oceanside's housing element for the most recently completed fifth cycle (2013-2021) earned certification by HCD and in doing so outlined an otherwise reasonable path to accommodating its RHNA allocation of 6,210 new housing units via the City's Zoning Ordinance. Actual building – however - fell short with only 41% of the RHNA units being permitted by the end of the cycle.

measured by issuing building permits for 2,520 new housing units. Two-thirds – or 65.4% – of all Oceanside building permits during the fifth cycle are tied to accommodating above-moderate income housing with the balance spread among the three other income categories (i.e., very low, low, and moderate).

As shown in Tables A-6.5g and A-6.5h, Oceanside's overall attainment levels fall short of the overall average generated among all land use jurisdictions in San Diego County, which collectively met 58.5% of RHNA assignments as measured by building permit issuances – albeit with 88.5% accommodating above-moderate income housing. However, and specific to the most critical need categories, Oceanside's attainment rate for addressing very low and low housing units finished at 19.5% and above the 19.2% rate among all land use authorities in San Diego County.

Regional Comparison Amplifies Mixed Results in Fifth Cycle…
Oceanside's overall RHNA attainment of 41% for the fifth cycle falls below the combined attainment of 59% for all land use authorities in San Diego County. However, and specific to the most critical categories, Oceanside's very low and low attainment rate is 20% and above the combined 19% rate for San Diego County.

City of Oceanside:
Community Development Function: RHNA Results
Fifth Cycle: April 2013 to April 2021
Table A – 6.5g | Source: HCD + SDLAFCO

Category	Very Low	Low	Moderate	Above Moderate	Total
RHNA Assignment	1,549	1,178	1,090	2,393	6,210
New Building Permitted	336	197	338	1,649	2,520
Ending Attainment	21.7%	16.7%	31.0%	68.9%	40.6%

San Diego County:
Community Development Function: Most Recent RHNA Results
Fifth Cycle: April 2013 to April 2021
Table A – 6.5h | Source: HCD + SDLAFCO

Category	Very Low	Low	Moderate	Above Moderate	Total
RHNA Assignment	36,450	27,700	30,610	67,220	161,980
New Building Permitted	5,305	7,012	3,920	78,528	88,765
Ending Attainment	14.6%	25.3%	12.8%	116.8%	58.5%

* San Diego County AMI in 2021: $95,100
- Very Low: 50% or less of AMI ($47,550 or lower)
- Low: 50% to 80% of AMI ($47,550 to $76,080)
- Moderate: 80% to 120% of AMI ($76,080 to $114,120)
- Above Moderate: 120% or more of AMI ($114,120 or more)

Oceanside's Housing Element for the current RHNA cycle (April 2021 to April 2029) was certified by HCD in November 2023 and captures the final year and a half covering the reporting period. This sixth cycle assigns Oceansic e an overall RHNA sum of 5,443 units with three-fourths – or 74.1% – categorized as very low-, low-, and moderate-income levels. This latter grouping represents a 20.5% increase over the prior cycle.

With respect to progress with one-fourth of the sixth cycle complete, Oceanside self-reports an overall attainment of 20.7% of its RHNA assignment as measured by issuing building permits for 1,124 new housing units. Close to four-fifths – or 77.7% – of all Oceanside building permits issued during the sixth cycle at the close of the reporting period tie to accommodating above-moderate income housing with the balance spread among the three other income categories (i.e., very low, low, and moderate). Should the current progress hold over the balance of the cycle, Oceanside will accommodate 82.6% of its overall RHNA assignment – or 4,496 new housing units. However, this progression is top-heavy with excess attainment in meeting above-moderate needs while very low and low needs fall significantly short. The table below summarizes Oceanside and San Diego County's RHNA assignments and implementation for the current cycle ending in April 2029.

Mixed Results Continue Going Forward in Sixth Cycle…
Progress through the end of the reporting period suggests Oceanside is on pace to finish the sixth cycle with permitting 83% of its RHNA allocation of 5,443 units. The projection, however, is top heavy with a surplus of above-moderate units being permitted while permitting only 3% of Oceanside's very low and low unit assignments.

City of Oceanside:
Community Development Function: Current RHNA Cycle
Sixth Cycle: April 2021 to April 2029
Table A – 6.5i | Source: HCD + SDLAFCO

Category	Very Low	Low	Moderate	Above Moderate	Total
RHNA Assignment	1,268	718	883	2,574	5,443
New Building Permitted	23	33	209	859	1,124
Current Attainment (1/4th of Cycle)	**1.8%**	**4.6%**	**23.7%**	**33.4%**	**20.7%**
Projected Attainment at Cycle End	7.2%	18.4%	94.8%	133.6%	82.8%

7.0 FINANCES

7.1 Budget and Actuals

With respect to expenses, the City of Oceanside's total adopted annual budgets covering all of its municipal activities and planned costs have averaged $488.235 million during the five-year report period. The most recent budget amount falls 11.9% above the five-year average tally at $546.794 million with the largest apportionment covering day-to-day expenses via the General Fund at $188.184 million. Most of the remaining total budgeted expenses are apportioned among the Enterprise (water, wastewater, etc.) and Special Funds (transportation, community block grants, etc.) as detailed in Table A – 7.1a.

Budgeting Oceanside Costs…
Oceanside's total adopted budget at the end of the five-year report period covering costs is $546.7 million with the single largest apportionment dedicated to the General Fund. Overall, Oceanside's total budgeted costs – i.e., the expected expense to run all City activities – have increased by 41% over the reporting period.

City of Oceanside
Total Budgeted Expenses
Table A – 7.1a | Source: City of Oceanside + SDLAFCO

Fund Category	2018	2019	2020	2021	2022	Average	Trend
General	145.238	151.741	172.861	170.156	188.184	165.636	29.57
Special	41.736	40.314	46.445	50.429	62.638	48.312	50.08
Debt Service	12.438	12.630	12.393	7.989	8.174	10.725	(34.28)
Capital Project	4.698	5.275	19.666	19.343	21.130	14.022	349.77
Enterprise	121.528	121.997	252.540	205.690	185.115	177.374	52.32
Internal Services	61.908	65.865	71.836	76.318	78.171	70.820	26.27
Other	0.0	0.0	0.0	3.346	3.383	1.346	n/a
* Total	$387.546	$397.822	$575.740	$533.271	$546.794	$488.235	41.09%

* Amounts in millions

Oceanside's overall actual expenses during the five-year report period have averaged $492.886 million and slightly above – specifically 1.0% – budgeted expectations. The most recent actual amount expended by Oceanside is 16.2% above the five-year average tally at $570.791 million with the largest expense covering day-to-day operations in the General Fund at $205.827 million. The overall average per capita expense during the report period is $2,850 with starting and ending amounts of $2,542 and $3,268; an increase of 28.6%.

Oceanside's Actual Costs…
Oceanside's total actual costs incurred at the end of the five-year report period is $492.9 million with an overall period variance rate relative to budgeted amounts of 1.0%. The average total actual per capita cost over the 60-month period is $2,850.

A breakdown of all actual expenses booked by Oceanside during the reporting period follows in Table A - 7.1b.

City of Oceanside
Total Actual Expenses
Table A – 7.1b | Source: City of Oceanside + SDLAFCO

Fund Category	2018	2019	2020	2021	2022	Average	Trend
General	162.309	156.028	183.681	168.133	205.827	175.196	26.8
Special	45.953	50.127	43.180	55.173	68.480	52.583	49.0
Debt Service	9.203	9.339	9.765	12.2313	12.266	10.561	33.3
Capital Project	9.140	12.038	17.204	33.1133	14.009	17.101	53.3
Enterprise	133.235	139.075	176.898	175.3223	189.505	162.807	42.2
Internal Services	60.696	66.789	68.752	69.121	80.703	69.212	33.0
Other	14.984	6.752	4.619	0.775	0.0	5.426	n/a
*** Total**	**$435.521**	**$440.148**	**$504.100**	**$513.868**	**$570.791**	**$492.886**	**31.1%**
Expenses Per Capita:	$2,542	$2,557	$2,915	$2,957	$3,269	$2,850	28.6%

* Amounts in millions

With respect to revenues, Oceanside's total adopted annual budgets covering all of its municipal activities and expected incomes have averaged $479.651 million during the five-year report period. The most recent budget amount lies 14.2% above the five-year average tally at $547.903 million. All-purpose revenues via the General Fund represent one-third of the total budgeted amount with 39.8% therein expected from property taxes. All budgeted revenues are detailed in Table A – 7.1c.

Budgeting Oceanside Revenues…
Oceanside's total adopted budget at the end of the five-year report period covering all revenues is $547.9 million with one-third sourced to all-purpose income via the General Fund. Overall, Oceanside's total budgeted revenues – i.e., the expected income to support all City activities – have increased by 25% over the report period.

City of Oceanside
Total Budgeted Revenues
Table A – 7.1c | Source: City of Oceanside + SDLAFCO

Fund Category	2018	2019	2020	2021	2022	Average	Trend
General	145.990	152.856	173.480	170.848	187.396	166.114	28.36
Special	59.820	46.144	46.038	53.981	66.643	54.525	11.41
Debt Service	12.806	12.723	12.476	7.378	7.538	10.584	(41.14)
Capital Project	6.490	8.549	21.544	14.234	23.501	14.864	262.11
Enterprise	148.315	155.727	161.164	161.861	179.387	161.291	20.95
Internal Services	64.103	65.487	71.054	73.261	79.383	70.658	23.84
Other	0.0	0.0	0.0	4.021	4.055	1.615	n/a
*** Total**	**$437.522**	**$441.487**	**$485.756**	**$485.585**	**$547.903**	**$479.651**	**25.23%**

* Amounts in millions

Oceanside's overall actual revenues during the five-year report period have averaged $530.519 million and measurably above – and specifically by 10.4% – budgeted expectations. The most recent actual amount of revenue collected by Oceanside is 17.0% above the five-year average tally at $620.623 million with the largest income source tied to the General Fund at $213.628 million. The overall average per capita expense during the report period is $3,067 with starting and ending amounts of $2,626 and $3,554; an increase of 35.4%.

Oceanside's Actual Revenues...
Oceanside's total actual revenues collected at the end of the five-year report period is $620.6 million with an overall period variance rate relative to budgeted amounts of 10.6%. The average total actual per capita cost over the 60-month period is $3,067.

A breakdown of all actual revenues collected follows in Table A – 7.1d.

City of Oceanside
Total Actual Revenues
Table 7.1d | Source: City of Oceanside + SDLAFCO

Fund Category	2018	2019	2020	2021	2022	Average	Trend
General	154.769	165.906	186.139	192.069	213.628	182.502	38.0
Special	44.774	52.722	45.576	53.699	73.905	54.136	65.1
Debt Service	9.278	9.462	9.064	7.395	11.818	9.403	27.4
Capital Project	14.704	12.301	47.867	17.136	26.202	23.642	78.2
Enterprise	161.524	166.826	194.648	199.941	210.983	186.784	30.6
Internal Services	61.099	67.213	70.255	71.904	80.163	70.127	31.2.
Other	3.682	3.285	4.916	3.809	3.924	3.926	6.6
*** Total**	**$449.830**	**$477.715**	**$558.475**	**$545.953**	**$620.623**	**$530.519**	**38.0**
Revenues Per Capita:	$2,626	$2,775	$3,228	$3,142	$3,554	$3,067	35.4%

* Amounts in millions

7.2 General Fund Activities

A closer review of the City of Oceanside's General Fund and its role to transact most public-facing municipal services shows actual annual expenses over the five-year report period are rising with an overall increase of 26.8%. The average annual actual expense has been $175.196 million with the final year amount tallying $205.827 million, which is 17.5% above the period mean and underlies the upward trajectory in costs. In terms of uses, more than one-half of all actual General Fund expenses during the reporting period ties to funding public safety with fire and police collectively accounting for 51.8% of all outlays. The overall annual

Sizing General Fund Costs...
Actual annual General Fund expenses are increasing and marked by the annual per capita share rising by 25% from $947 to $1,179 over the five-year report period year.

actual General Fund expense on a per capita basis has separately increased during the report period from $947 to $1,179 – a change of 24.5%.

Sizing General Fund Revenues...
Actual annual General Fund revenues are increasing and marked by the annual per capita share rising by 32% from $903 to $1,223 over the five-year report period year.

Actual annual revenues within the Oceanside General Fund are also increasing during the report period, and materially at a rate two-fifths higher than the corresponding rise in expenses. The average annual actual revenue has been $182.502 million with the final year amount tallying $213.628 million, which is 14.5% above the period mean and substantiates the upward trajectory in income. A key factor underlying this dynamic involves the implementation of Measure X's ½ cent sales tax beginning in earnest in 2019-2020. This sales tax has directly contributed to an 8.0% expansion in General Fund revenues over the last three years of the reporting period with an aggregate value of $15.941 million. Aside from the more recent enhancement tied to Measure X, property tax monies remain by far Oceanside's most valuable revenue source and has accounted for $0.38 for every $1.00 in General Fund income received during the reporting period. Overall annual actual General Fund expense on a per capita basis has separately increased from $903 to $1,223 – a change of 35.4%.

A summary of actual General Fund expenses and revenues during the reporting period follows in Table A – 7.2a.

City of Oceanside
Actual General Fund Expenses and Revenues
Table A – 7.2a | Source: City of Oceanside + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Expenses	$162.309	$156.028	$183.681	$168.133	$205.827	$175.196	26.8%
Revenues	$154.769	$165.906	$186.139	$192.069	$213.628	$182.500	38.0%
… Property Tax	…61.606	…64.970	…68.425	…72.749	…76.746	…68.899	…24.6
… Sales/Use Tax	…22.672	…24.155	…23.815	…27.016	…30.755	…25.683	…35.7
… Hotel Tax (TOT)	…7.944	…8.510	…7.360	…9.282	…14.842	…9.587	…86.8
… Measure X	…0.0	…2.737	…13.236	…16.360	…18.230	…10.113	…n/a
… Other	…62.613	…65.534	…73.303	…66.662	…73.055	…68.218	…16.7
Per Capita Expense:	$947	$906	$1,062	$967	$1,179	$1,012	24.5%
Per Capita Revenue:	$903	$964	$1,076	$1,105	$1,223	$1,054	35.4%

* Amounts in millions

With respect to available reserves, Oceanside's General Fund at the end of the reporting period totals $112.552 million in spendable monies. This final year amount is more than one-fourth above the five-year average tally of $88.370 million and tracks with the overall increase in the fund balance of 69.2%. The unrestricted portion of the balance available to use for any purposes tallies $96.821 million and is equivalent to covering 5.6 months of operating expenses. Oceanside Policy No. 200-08 specifies the City maintains a minimum amount of unrestricted reserves equal to 12% of its adopted General Fund operating expenditures. Oceanside achieved this policy threshold in all five years spanning the reporting period. A breakdown of the General Fund spendable balance follows in Table A – 7.2b.

Covering Unanticipated Events…
Oceanside's spendable unrestricted reserves within its General Fund totals $96.8 million at the end of the five-year report period and equal to five plus months of operating expenses Oceanside separately maintained its reserve policy of maintaining unrestricted reserves equal to no less than 12% of General Fund operating expenditures.

City of Oceanside
General Fund: Spendable Fund Balance
Table A – 7.2b | Source: City of Oceanside + SDLAFCO

Designation	2018	2019	2020	2021	2022	Average	Trend
Restricted	9.994	10.538	11.148	18.614	15.731	13.202	57.4
Committed	22.304	20.414	20.425	21.917	23.815	21.775	6.8
Assigned	33.134	44.580	49.143	47.732	55.894	46.097	68.7
Unassigned	1.107	1.547	0.222	16.477	17.112	7.293	1445.5
* Total	$66.539	$77.079	$80.939	$104.740	$112.552	$88.370	69.2%
* Unrestricted	$56.545	$66.541	$69.790	$86.126	$96.821	$75.165	71.2%

* Amounts in millions

7.3 Financial Statements

The City of Oceanside contracts with an outside accounting firm to prepare an annual report to review of its financial statements under established governmental accounting standards. This includes auditing Oceanside's statements for verifying overall assets, liabilities, and net position. These audited statements provide quantitative measurements in assessing Oceanside's short and long-term fiscal health based on an accrual accounting method, i.e., recording revenues and expenses ahead of actual payment. All outside audits prepared during the five-year report period have been performed by Lance, Soll & Lunghard, LLP (Sacramento).

Oceanside's most recent financial statements for the five-year report period were issued for 2021-2022. These statements show Oceanside experienced a sizeable improvement over the prior fiscal year as the overall net position covering all activities and related associations – including the Oceanside Small Craft Harbor District – increased by 24.9% from $909.6 million to $1.136 billion. Adjusting to pre GASB 68 and GASB 75 reporting standards and the listing of agencies' proportionate share of pension and other post-employment benefit liabilities, Oceanisde overall net position increases to $1.270 billion.[49] The accompanying letter to management did not identify any material weaknesses or related concerns. A detailing of year-end totals and trends during the report period follows with respect to assets, liabilities, and net position.

Most Recent Year-Ending Financial Statements (2021-2022)	
Assets	$1,642,567,965
Liabilities	$391,978,651
Deferred Outflow/Inflow	$551,366,436
Net Position	**$1,136,279,166**
Adjusted Net Position (less retiree obligations)	$1,270,702,825

Agency Assets

Oceanside's audited overall assets at the end of the report period totals $1.642 billion. This amount is 16.4% higher than the average ending amount of $1.411 billion documented during each of the five report years and underlies the upward and improving track during the period. Assets classified as current with the expectation they could be liquidated within a year tally $735.7 million – or 44.8% of the total – and largely tie to cash and investments. Assets classified as non-current and not readily liquid make up the remainder and total $906.9 million and predominately involve capital assets tied to property, infrastructure, and equipment. Further, two-thirds of all Oceanside's capital assets – and specifically $564.550 million – belong to its enterprise functions and largely tie therein to the water and wastewater systems. Overall, Oceanside's total audited assets have increased by $383.9 million – or 30.5% – over the corresponding 60-month period. Specific year-end asset totals for Oceanside are shown below in Table A – 7.3a.

> **Measuring Oceanside's Assets…**
> Oceanside's assets have increased by 31% during the five-year report period from $1.259 to $1.643 billion. This change tracks with a per capita measurement and its 29% increase from $7,300 to $9,407.

[49] The adjustment to the net position is calculated by LAFCO and not part of the audited financial statements.

City of Oceanside Audited Assets Table A – 7.3a | Source: City of Oceanside ACFRs + SDLAFCO							
Category	2018	2019	2020	2021	2022	Average	Trend
Current *	482.414	505.114	575.232	614.251	735.651	582.532	52.5%
Non-Current *	776.212	793.222	792.361	875.021	906.917	828.747	16.8%
**Total ** **	**1,258.626**	**1,298.336**	**1,367.592**	**1,489.272**	**1,642.568**	**1,411.279**	**30.5%**
Per Capita	$7,300	$7,498	$7,857	$8,547	$9,407	$8,125	28.9%

* Amounts in millions
** Amounts in billions

Agency Liabilities

Oceanside's overall audited liabilities at the end of report period totals $392.0 million. This amount is 6.4% lower than the average ending amount of $419.0 million documented during the five-year period and underlies the downward and improving track during the period – a trend attributed to recent actuarial reports lessening pension liability. Liabilities classified as current with the expectation they will become due within a year represent $100.2 million – or 25.6% of the total – and largely ties to accounts payable. Liabilities classified as non-current and considered long-term obligations make up the bulk and largely divided between debt financing (loans) retiree obligations. Long-term debts incurred during the report period are footnoted[50]. Overall, Oceanside's total audited liabilities have decreased by ($18.6 million) – or (4.5%) – over the corresponding 60-month period. Specific year-end liability totals are shown below in Table A – 7.3b.

Measuring Oceanside's Liabilities…
Oceanside's liabilities have decreased by (5%) during the five-year report period from $410.6 to $392.0 million. This change tracks with a per capita measurement and its (6%) decrease from $2,381 to $2,245.

City of Oceanside Audited Liabilities Table A-7.3b | Source: City of Oceanside ACFRs + SDLAFCO							
Category	2018	2019	2020	2021	2022	Average	Trend
Current *	35,514	55,755	64,282	89,635	100,157	69,069	182.0%
Non-Current *	375,053	323,978	357,288	401,448	291,822	349,917	(22.2%)
Total *	**410,567**	**379,7327**	**421,570**	**491,082**	**391,979**	**418,986**	**(4.5%)**
Per Capita	$2,381	$2,193	$2,422	$2,818	$2245	$2,412	(5.73%)

* Amounts in millions

[50] Oceanside's long-term debt incurred during the report period is attributed to the City's governmental and business-type activities bonds, which include the City's pension obligation refunding bonds, lease revenue bonds as well as their water revenue bonds. This includes the City's direct borrowing and placement bonds which are highlighted by the City's loans obtained for the San Luis Wastewater Treatment Plan Interim Expansion as well as the loan for the City's Pure Water and Upper/Lower Recycled Water Distribution System Project.

Net Position

Oceanside's overall audited net position at the end of the report period totals $1.136 billion and represents the difference between the City's total assets and total liabilities along with adjusting for deferred resources (i.e., pension outflows and inflows). The most recent year-end equity amount is 12.5% higher than the average year-end sum of $0.953 million during the five-year report period and quantifies the upward trajectory. Most of the net position – $766.9 million or 67.5% – ties to capital asset holdings. The remainder is divided between restricted and unrestricted monies with the latter further discussed in the proceeding paragraph. Overall, Oceanside's audited net position increased by $0.111 million – or 24.9% – over the corresponding 60-month period. Adjusting to exclude Oceanside's proportional share of net pension and other-post employment benefits – which are relatively new reporting standards for financial statements under GASB 68 and 75 – the net position increases by another 8.7% to $1.136 billion. Specific year-end net position totals for Oceanside are shown below in Table A – 7.3c.

Truing Up Oceanside's Assets and Liabilities…
Oceanside's audited net position covering all City funds has increased over the five-year report period by 25% from $909.6 million to $1.136 billion. This change tracks with a per capita measurement and its 23% increase from $5,275 to $6,507.

City of Oceanside
Audited Net Position
Table A – 7.3c | Source: City of Oceanside ACFRs + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Capital Investments *	708.893	734.524	716.503	756.999	766.852	736,754	8.2%
Restricted *	144.649	169.120	282.658	131.248	123.025	170,140	(15.0%)
Unrestricted *	56.045	58.450	(3.937)	157.166	246.402	102,825	339.7%
**Total ** **	**0.910**	**0.962**	**0.995**	**1.045**	**1.136**	**1.010**	**24.9%**
Per Capita	$5,275	$5,556	$5,717	$5,999	$6,507	$5,813	23.5%
Total Adjusted **	0.910	1.196	1.245	1.302	1.271	1.235	9.6%

"Total Adjusted" excludes GASB 68 and 75 reporting requirements
* Amounts in millions
** Amounts in billions

With respect to the unrestricted portion of the net position, it tallies $246.4 million at the end of the report period represents the accrued spendable portion of the fund balance and is only subject to discretionary designations (commitments and assignments). The adjusted amount less pension and related retiree liabilities tallies $380.8 million and represents a more accurate accounting of available fund balance monies. This adjusted amount equals 12.0 months of Oceanside's total citywide operating expenses – less enterprise operations – based on year-end actuals.[51] This equivalent in unrestricted monies represents a one-month improvement compared to the ratio at the start of the reporting period.

Measuring Unrestricted Monies' Equivalency…
Oceanside's audited unrestricted fund balance less pension and related liabilities at the end of the report period is sufficient to cover one full year – 12.0 months – of total actual expenses.

7.4 Fiscal Indicators | Measuring Liquidity, Capital, Margin + Asset Management

LAFCO's review of the audited financial statement issuances by the City of Oceanside covering the five-year report period shows the City experiencing mostly positive results and related trends within the four central fiscal measurement categories – liquidity, capital, margin, and asset management – utilized in this document. Summaries follow.

Liquidity (Short-Term Outlook)

Oceanside's average annual current ratio during the reporting period tallies 9-to-1 and shows the City having $9 in available cash resources (current assets) for every $1.00 in near-term accounts payable and related debts (current liabilities) over the 60 months. The final year ratio remains relatively robust at 7-to-1 but nonetheless reflects an overall period decline of (45.9%) that ties to a corresponding rise in booking unearned revenues. A separate liquidity measurement shows Oceanside's average annual days' cash ratio during the report period being 618 and sufficent to cover 88 weeks of baseline expenses. The final year amount tally of 691 underlies an overall period improvement of 21.3%. These two measurements collectively indicate healthy and otherwise strong cash flow as well as the ability to absorb unexpected costs and/or shortfalls in revenues over the short-term.

The Burn Rate…
Oceanside's days' cash ratio – or burn rate – at the end of the report period tallies 691 and can cover more than 98 weeks of baseline costs covering General and Enterprise Fund activities.

[51] Oceanside's total expenses in 2021-2022 is $345.7 million.

City of Oceanside
Measuring Liquidity
Table A – 7.4a | Source: City of Oceanside ACFRs + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Current Ratio	13.6 to 1	9.1 to 1	8.9 to 1	6.9 to 1	7.3 to 1	9.2 to 1	(45.9%)
Days' Cash	570	568	593	669	691	618	21.3%

The current ratio provides a macro measurement of near-term financial health by comparing current assets against current liabilities agency-wide on a dollar-to-dollar basis. Higher is better.

The days' cash provides a more micro measurement of near-term financial health by comparing available cash and equivalents against the average daily operating expenses within the general fund and enterprise funds less depreciation.

Capital (Long-Term Outlook)

Oceanside's average annual debt-to-net position during the reporting period equals 35.0% and means slightly more than one-third of the City's overall monetary value or worth over the 60 months ties to long-term liabilities. The final year tally is 25.7% and underlies a lower and improving condition in which Oceanside is proportionally reducing its exposure to risks associated with holding long-term liabilities and the potential therein for changing conditions that increase costs (e.g., interest rates). A separate capital measurement shows Oceanside's average annual debt ratio over the reporting period has been 29.9%. This measurement lowered and improved to 23.9% at the end of the reporting period and means more than three-fourths of Oceanside's assets are free from debt financing. These two measurements collectively indicate Oceanside is well-positioned to maintain good cash flow into the near future given its existing low debt levels paired with the concurrent ability to use capital to assume new debt.

Future Cash Flow Considerations...
Oceanside's debt ratio at the end of the report period tallies 23.9% and means more than three-fourths of the City's assets are free from debt financing.

City of Oceanside
Measuring Capital
Table A – 7.4b | Source: City of Oceanside ACFRs + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Debt to Net Assets Ratio	41.2%	33.7%	35.9%	38.4%	25.7%	35.0%	(37.7%)
Debt Ratio	32.6%	29.2%	30.8%	33.0%	23.9%	29.9%	(26.8%)

The debt-to-net position ratio measures long-term financial health by quantifying existing debt load as a percentage of the total net position. Lower is better.

The debt ratio measures long-term financial health by quantifying the percentage of assets that are subject to debt financing and the variables associated therein. Lower is better.

Margin (Net Income)

Oceanside's average annual general fund operating margin during the report period tallies 2.2% with positive percentages generated in three of the five years reviewed. This measurement focuses on financial transactions within the General Fund and its day-to-day function in matching all-purpose revenues with all-purpose services and their expenses – like administration, public safety, and parks and recreation. The overall positive operating margin generated during the report period paired with an improving trend shows operational efficiencies within Oceanside's core functions. Expanding out, Oceanside's average annual total margin – which measures all City financial transactions – has been 14.2% with positive percentages generated in all five years reviewed. This measurement also improved during the period and shows the operational efficiencies in fiscal decision-making extend beyond the General Funds.

The Bottom Line…
Oceanside's average annual total margin during the five-year report period has been 14% and benchmarked by low and high tallies of 9% and 21%, respectively, and considered exceptionally good.

City of Oceanside
Measuring Margin
Table A – 7.4c | Source: City of Oceanside ACFRs + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
GF Operating Margin	(5.2%)	(1.1%)	2.4%	11.8%	3.3%	2.2%	163.3%
Total Margin	15.6%	13.8%	8.6%	12.1%	20.8%	14.2%	33.6%

The general fund operating margin measures an agency's profitability levels within its general fund and core function to deliver most public-facing municipal services. Higher is better.

The total margin measures an agency's profitability levels relative to matching all revenues and all expenses. Higher is better.

Asset Management

Oceanside's average annual age of all capital assets during the reporting period totals 24.4. The fifth and final year totals 25.0 and underlies ongoing aging during the period of Oceanside's capital assets, which are categorized either as general government (public safety, public works, community development, etc.) or enterprise (water, wastewater, etc.). A separate measurement via the accumulated

Infrastructure Usage…
Oceanside's accumulated depreciation ratio at the end of the report period shows its capital assets – at least on an accounting basis – have collectively exceeded their expected usefulness (lifespan) by 39%.

depreciation ratio shows the general remaining usefulness of Oceanside's capital assets exceeds the expected lifespan with a period average ratio of 126.7%. The fifth and final year ratio totals 139.0% and signals cumulative and ongoing deferrals by Oceanside in purchasing and/or replacing capital assets.

City of Oceanside
Measuring Asset Management
Table A – 7.4d | Source: City of Oceanside ACFRs + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Capital Assets' Age (Accounting)	23.7	24.5	2401	24.6	25.0	24.4	5.5%
Accumulated Depreciation Ratio	120.3%	123.6%	123.3%	127.4%	139.0%	126.7%	15.6%

The accounting age of capital assets provides a macro index of the average age of core and depreciating facilities, equipment, buildings, and related infrastructure and their current replacement schedule. Lower is better.

The accumulated depreciation ratio provides a more contextual measurement of the general remaining usefulness of core and depreciating facilities, equipment, buildings, and related infrastructure relative to their expected lifespan. Lower is better.

7.5 Employee Pension Obligations

The City of Oceanside provides a defined pension benefit to its employees through investment risk-pool contracts with the California Public Employees Retirement System (CalPERS). These pension contracts provide employees with specified post employment benefits based on the date of hire and placement in one of two broad category types: miscellaneous and public safety. Additional pension details based on actuarial valuations for Oceanside issued by CalPERS as part of its annual reporting process during the five-year report period follows with respect to enrollees, formulas, contributions, and funded status.

Pension Enrollees and Funding Formulas

The annual valuations issued at the end of the five-year report period identifies 3,482 total participants in Oceanside's pension program with CalPERS. This total represents an overall increase of 367 new enrollees during the 60-month period and divided between miscellaneous and public safety employee categories. The total is also divided between enrollee status and produces an active-to-retiree employee ratio of 0.59 to 1.0. Additional details on pension enrollee

Pension Participants...
Oceanside finished the five-year report period with 3,482 total enrollees within its pension program with CalPERS. Three-fourths of all enrollees are either retired or separated/transferred and no longer contributing to the pension program.

information during the report period is provided in Table A – 7.5a.

City of Oceanside
Pension Enrollee Information
Table A – 7.5a | Source: CalPERS and SD LAFCO

Type	2018	2019	2020	2021	2022	Trend
Active	878	876	889	879	905	3.1%
Transferred or Separated	867	916	938	961	1,034	19.3%
Retired	1,370	1,414	1,466	1,507	1,543	12.6%
Total Enrollees	3,115	3,208	3,293	3,347	3,482	11.8%
Active to Retiree Ratio	0.64 to 1	0.62 to 1	0.61 to 1	0.58 to 1	0.59 to 1	(7.8%)

More than seven-tenths – or 71.3% – of all pension enrollees are categorized as miscellaneous and receive one of three defined pension payments based on their date of hire, which ranges in formula value from a high of 2.7% at 55 (prior to January 1, 2011) to a low of 2.0% at 62 (after January 1, 2013). Oceanside's remaining enrollees are categorized as public safety and receive one of two defined pension payments: 3.0% at 50 (prior to January 1, 2013) and 2.7% at 57 (after January 1, 2013).

Annual Contributions

Oceanside's total annual pension contribution covering both its miscellaneous and public safety plans at the end of the report period tallies $30.193 million. This contribution covers both miscellaneous and public safety categories and equals 37.3% of the covered payroll total for the corresponding fiscal year. The most recent contribution amount also reflects an overall increase in payments made by Oceanside to CalPERS of 31.7% over the preceding 48-month period in which information is readily available.

Real Time Pension Costs...
Oceanside's total employer pension contribution paid to CalPERS at the end of the five-year report period totals $30.2 million and equals 37% of payroll.

City of Oceanside
Employer Pension Contributions
Table A – 7.5b | Source: CalPERS + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Total Contribution *	n/a	22.533	23.980	20.906	30.193	24.403	34.0%
Annual Payroll *	n/a	73.686	75.661	77.006	80.926	76.820	9.8%
.. Percent of Payroll	n/a	30.6%	31.7%	27.1%	37.3%	31.7%	21.9%

* Amounts in millions

Funding Status

Oceanside's total and composite unfunded liability at the end of the report period tallies ($300.570 million). This amount covers both miscellaneous and public safety categories reflects the accrued pension monies owned to all employees and not covered by the market value of existing assets and translates to a composite funded ratio of 74.3%. Overall, Oceanside's funded ratio – i.e., the percentage of market assets compared to projected liabilities – has decreased by (0.7%) during the last four years of the report period based on available data published by CalPERs. The monetary value of the corresponding increase in Oceanside's pension liabilities is $44.845 million.

More Funding Needed...
Oceanside's total funded pension ratio at the end of the five-year report period is 74.3% and reflects an overall (0.7%) change over the preceding 48 months in which information is readily available from CalPERs.

City of Oceanside
Pension Funding Status
Table A – 7.5c | Source: CalPERS

Category	2018	2019	2020	2021	2022	Trend
Market Value of Assets *	n/a	757.724	783,473	948.646	869.976	14.8%
Pension Liabilities **	n/a	1,013.449	1,053.165	1,113.725	1,170,446	15.5%
Unfunded Liability	n/a	(255.725)	(269.693)	(165.079)	(300.570)	(17.5%)
… Funded Status		74.8%	74.4%	85.2%	74.3%	(0.7%)

* Amounts in millions
** Amounts in billions

7.6 Other Post-Employment Benefit Obligations

The City of Oceanside independently administers its own healthcare plan made available to eligible retirees as a other post-employment benefit (OPEB). Oceanside's OPEB plan provides healthcare insurance for all eligible retirees ~~– less members belonging to the Oceanside Firefighters Association (OFA) –~~ and their covered dependents through the City's group health insurance plans, which cover both active and retired employees. ~~Non-OFA r~~Retirees under the age of 65 are eligible to join various plan options similar to active employees. Upon attaining age 65, Medicare-eligible ~~non-OFA~~ retirees must join one of three plan options and assign their Medicare benefits to the plan chosen. The ability to participate in Oceanside's group insurance health plans by self-paying the premium extends for a period equal to the number of years of service at retirement. ~~Non-OFA r~~Retirees with at least 15 years of service may

continue to self-pay for this coverage as long as Oceanside continues to offer this benefit. Benefit provisions are established through negotiations between Oceanside and the ~~non-OFA~~ employee associations and are renegotiated periodically.

Additional OPEB plan details follow.[52]

- Eligible non-OFA retirees and their covered dependents receiving benefits contribute 100% of their premium costs. While Oceanside does not directly contribute toward the cost of premiums for non-OFA retirees, the ability to obtain coverage at an active employee rate constitutes a significant economic benefit to the non-OFA retirees, call an "implicit subsidy."

- Oceanside is currently funding its OPEB obligation on a pay-as-you-go basis, meaning only the cost associated with current retirees is paid for by the City. This also means Oceanside does not have OPEB assets.

- Oceanside's OPEB plan has 94 total retirees enrolled at the end of the five-year report period. This amount represents a net increase of 27 – or 40.3% – since 2018. Oceanside also finished the period with 850 active employees and/or their beneficiaries currently receiving healthcare benefits.

- Oceanside's pay-as-you go annual OPEB expense totals $1.063 million at the end of the five-year report period. This amount represents a net increase of $0.552 million – or 107.9% – since 2018.

- Oceanside's accrued liability for OPEB totals $9.706 million at the end of the five-year report period. This amount represents a net increase of $3.917 million – or 67.7% – since 2018.

[52] OPEB information is drawn from the City of Oceanside's Annual Comprehensive Financial Reports, Fiscal Years 2018-2022.

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B. OCEANSIDE SMALL CRAFT HARBOR DISTRICT

1.0 OVERVIEW

Oceanside Small Craft Harbor District (SCHD) is a dependent special district associated with the City of Oceanside. Formation proceedings were completed in January 1960 and done so under the promotion of Mayor Erwin Sklar to~~to~~ establish community access to additional public funding to construct and operate the planned development of the Oceanside Harbor. Formation proceedings were also focused on an Oceanside-only proposal after civic leaders declined an offer to join a separate regional effort underway at the same time to form the Carlana Habor District, which was tentatively envisioned to cover a 100-square mile area from Carlsbad to Solana Beach. While actual services are contained within the approximate 100-acre Oceanside Harbor complex, . SCHD's ~~Materially, SCHD was created as an independent special district at the time of formation before transitioning in 1995 to dependent as part of a series of coordinated boundary changes approved by LAFCO. Accordingly, while focusing its activities within the 100-acre Oceanside Habor, SCHD's~~overall jurisdictional boundary matches Oceanside and spans 42.2 square miles and covers nearly 27,000 acres.[1]

Oceanside Harbor
View of North Basin



Photo Credit: Google Maps

Decision-making is governed by the Oceanside City Council with Councilmembers concurrently serving as the SCHD Board and holding regular joint meetings. The Board also utilizes Oceanside's nine-member Harbor and Beaches Advisory Committee to help inform decisions – including budget and capital improvements. Actual administrative services of SCHD are delegated to Oceanside's Harbor Division and its head – Harbor Manager Joseph Ravitch – within the Public Works Department.

[1] Consequently, and like Oceanside, nearly three-fourths of SCHD's jurisdictional boundary is under private ownership with one-third of this amount – or 5,303 acres and divided into 3,701 parcels – remaining entirely undeveloped without any assessed structures or improvements.

Budgeted staffing for the Harbor Division has stayed relatively flat and finished with 17.4 full-time equivalent positions at the end of the reporting period.[2]

Public-Facing Activities…
SCHD's core activities involve its marina function and operations of the Oceanside Harbor, which is 100 acres in size and headlined by accommodating 954 total boat slips at the end of the five-year report period.

SCHD operates as a limited-purpose agency under the Small Craft Harbor District Act and is one of three such agencies currently operating under this principal act in California. SCHD presently provides two active municipal functions tied to the Oceanside Harbor: (a) marina and (b) dredging. The marina is the principal activity and includes several connected classes marked by providing a municipal wharf, fishing pier, harbor basins (docks and slips), and beach and camping. The dredging function is limited and involves sponsoring channel clearing and beach replenishment classes and is done in an advisory capacity via coordination with the U.S. Army Corps. A third function – patrol and rescue – is also authorized but ~~has become recently~~appears to have become inactive beginning in 2009 with Oceanside directly assuming these services. ~~although not through formal action by LAFCO.~~

Improving $ Relationship…
SCHD's actual annual expenses over the five-year report period have exceeded actual annual revenues by (one-fifth). Trends, however, are improving over the reporting period with actual expenses decreasing by (39.0%) and actual revenues increasing by 16.3%.

With respect to financial standing, SCHD's actual yearly expense at the end of the five-year report period in 2022 tallies $8.750 million. This ending amount lies below the average annual period expense tally of $9.945 million and underlies the overall decrease trend of (39.0%). Nearly three-fourths of SCHD's actual annual expenses over the reporting period involve making two distinct payments to Oceanside covering staff support services and the lease of the Oceanside Harbor complex.[3] Actual yearly revenue collected at the end of the reporting period tallies $8.963 million with three-fifths generated from boat slip rentals. This most recent collection amount lies above the annual period average of $8.314 million and underlies the overall increase trend of 16.3%. The total unassigned cash balance on hand at the end of the reporting period totals $4.600 million and is equivalent to covering 6.3 months of recent actual operating expenses.[4]

[2] An Oceanside Lifeguard Unit via the Fire Department now provides safety and patrol services to the Oceanside Harbor and ended the reporting period with a budget of 10.0 full-time positions.
[3] The per capita expense has similarly changed during the reporting period from $83 to $50 or (39.7%).
[4] SCHD audited net position at the reporting period's end totals $14.931 million with the unrestricted portion at $4.850 million.

LAFCO independently estimates the full-time resident population within the coterminous SCHD/Oceanside's jurisdictional boundaries is 174,615 at the end of the five-year reporting period. This includes an estimated 151 live-aboard boat residents in the Harbor. The median household income among all SCHD/Oceanside residents is $97,238 based on the current five-year period average, which lies ~~and~~ above the countywide average of $88,240. Residents are currently spending 27.7% of their household income on rent or mortgage payments. LAFCO estimates the adjusted housing cost to also include utilities equals 32.7% of household income. ~~The average home value in SCHD/Oceanside has separately increased by 59.2% over the period from $522,082 to $831,328~~ The average home value has separately increased by 59.2% from $522,082 to $831,328.[5]

151 Liveaboard Residents...
SCHD's resident population mirrors Oceanside's and totals 174,615 at the end of the five-year report period. Specific to the Oceanside Harbor, there are 86 live-abords slips with an estimated population of 151.

2.0 BACKGROUND

2.1 Community Development

Oceanside SCHD's jurisdictional boundary purposefully ~~now~~ parallels the City of Oceanside and a detailing of the shared community's present-day development is provided as part of the City profile. Notwithstanding this reference, the development of SCHD's core service area – Oceanside Harbor – dates back to the late 1940s with civic leaders proposing the creation of a man-made recreational harbor near the Beachlake Trailer Park at the shallow mouth of the San Luis Rey River. Mayor Erwin Sklar and the Chamber of Commerce served as leading proponents for the project with the latter producing marketing materials in support of developing a pleasure harbor to provide an attractive alternative to existing anchorages in Newport and San Diego.

Pre-Oceanside Habor (Beachlake Trailer Park)
Circa 1950s



Photo Credit: Visit Oceanside

[5] The average home values in Oceanside during the five-year report period is based on Zillow analytics (www.zillow.com).

Marketing for the creation of the Oceanside Harbor advanced into the 1950s with local leaders taking several trips to Washington D.C. to solicit lawmakers to support the project. These efforts proved successful with the Department of Defense eventually agreeing by the end of the decade to make available approximately 70 acres from Camp Pendleton on the north side of the San Luis Rey River mouth for the project once it was determined there would be no interference with the Marine Corps' own Del Mar Harbor. This created momentum for the project to secure another 30 acres on the south side of the San Luis Rey River mouth through a purchase agreement with Beachlake Trailer Park. At the same time, State legislation was added beginning in 1959 to allow cities and certain special districts to finance harbor improvements with revenue bond funds.

Early Development of Oceanside Harbor
Circa 1960s



Photo Credit: Visit Oceanside

2.2 Formation Proceedings

Oceanside SCHD's formation was sponsored by the City of Oceanside with the explicit intention of providing a separate and dedicated means for the community to fund, organize, and operate a planned pleasure harbor without encumbering City resources. Formation proceedings were also focused on an Oceanside-only proposal after civic leaders declined an offer to join a separate regional effort underway at the same time to form the Carlana Habor District, which was expected to cover a 100-square mile area from Carlsbad to Solana Beach. (Voters proceeded to reject the formation of the Carlana Habor District in October 1960.) Oceanside voters approved SCHD's formation in January 1960 along with an approximate $4.5 million revenue bond to cover initial development.

2.3 Notable Post Formation Activities + Events

A summary of notable activities undertaken by Oceanside SCHD and/or affecting the District's jurisdictional boundary post-formation in 1960 are as follows.

SCHD holds its first meeting on February 11, 1960. Initial functions initiated by the Board with the adoption of its first budget include port, pier, and police.

1960s

SCHD receives a $1.8 million grant from the Department of Defense in March 1960 as its contribution to the Oceanside Harbor project. (Grant mitigates beach erosion impacts associated with Camp Pendelton's jetty operations at Del Mar Harbor.) A separate $1.0 million low-interest loan from the State is also awarded to SCHD at the same time.

Oceanside's first "Harbor Days" festival is held in September 1960. The annual festival starts at Del Mar Harbor (Camp Pendelton) and transitions to Oceanside Harbor and eventually becomes the community's largest event with attendance regularly reaching 50,000 to 80,000.

SCHD enters into a 50-year lease agreement with the City of Oceanside in November 1961 involving the Oceanside Harbor complex. The first six years of the lease involve SCHD making an annual payment of $1 with the remainder set to equal 10% of the net revenue of the District.

1960s

Construction on the Oceanside Harbor complex is completed and opens to the public in June 1963. Initial development cost is nearly $7.0 million and provides approximately 500 small craft slips.

Construction on a waterfront shopping center – initially cited as Lighthouse Village – along Oceanside Harbor commences in January 1964. The shopping center opens as the Harbor Village with an initial tenant anchor being the Harbor Light Restaurant.

The City of Oceanside completes construction on 1950 North Harbor Drive in 1965. The two-story building is leased to SCHD for subleasing, which has been occupied since construction by the Yacht Club.

1970s

The U.S. Coast Guard stations the 82-foot Point Hobart vessel at the Oceanside Harbor beginning in 1969 to patrol and perform search and rescue operations covering the coastline north to Dana Point. (The Coast Guard decommissions Point Hobart in July 1999 with its replacement stationed in Monterey.)

SCHD adopts the "Oceanside Small Craft Harbor Precise Plan" in July 1979 to guide short (to 1985) and long-term (post-1985) planning of the Harbor.

1980s

The City of Oceanside completes construction on 315 Harbor Drive South in 1981. The two-story building is leased to SCHD for subleasing, which presently is occupied by Sea Center.

SCHD adopts its "Blue Book" in 1983 to provide rules and regulations for Habor permittees and done so to curb illegal living aboard vessels and a rise in vessels in deteriorating condition. The most recent update to the Blue Book is approved in 2016.

San Diego LAFCO performs its first independent review of SCHD in conjunction with establishing a sphere of influence in January 1986. At the time of the action, LAFCO documents SCHD's core infrastructure consisting of a docking system with 915 boat-slips, two police rescue vessels, nine restrooms, and 1700 public parking spaces.

1990s

SCHD purchases a two-story hotel – Villa Marina and later Oceanside Marina Suites –located on District land at Harbor Village in May 1994 for $1.1 million following the prior operator's filing for bankruptcy.

~~LAFCO approves a series of annexations to SCHD to add the remainder of incorporated territory to the District in 1995 and in doing so transitions to a dependent district with the Oceanside City Council assuming Board duties.~~

2000s

SCHD and the City of Oceanside agree to amend their lease agreement involving the Oceanside Harbor complex in May 2003. The amendment establishes a prescribed percentage of net revenue to be paid by SCHD less a minimum of $250,000 through 2069. The percentage after 2016 is 10%.

SCHD no longer provides – at least not directly – ~~divests its~~ patrol and rescue functions ~~with the~~in line with its Habor Patrol Unit merging into the City of Oceanside in July 2009.

2020s

Oceanside takes action in August 2022 to eliminate the Police Department's Harbor Unit and transition water patrols and rescue services to the Fire Department's Marine Safety Unit, which includes 24-hour coverage with one firefighter/paramedic and two lifeguards.

3.0 BOUNDARIES + RELATED CONSIDERATIONS

3.1 Jurisdictional Boundary

Oceanside SCHD's jurisdictional boundary is coterminous with the City of Oceanside and spans 42.2 square miles and covers 26,991 acres. Slightly more than one-half of the SCHD jurisdictional boundary is land-locked and either adjacent to the Pacific Ocean or the Cities of Carlsbad and Vista. The remainder of the SCHD perimeter lies adjacent to unincorporated lands with one-half of this amount next to the United States Marine Corps Camp Pendleton. This leaves one-quarter of SCHD's jurisdiction open to future expansion. The elevation ranges between (30) to 895 feet above sea level with the latter point recorded along Indian Trail Way in the South Morro Hills neighborhood. Key characteristics underlying the jurisdictional boundary follow in Table 3.1a with more details provided as part of the Oceanside profile.

Physical Footprint...
Oceanside SCHD's jurisdictional boundary matches the City of Oceanside and spans 42 square miles or 26,991 acres.

Oceanside SCHD
Jurisdictional Boundary Characteristics
Table B - 3.1a | Source: San Diego LAFCO

Total Jurisdictional Size	26,991 acres
Total Jurisdictional Parcels and Acreage	62,771 parcels totaling 23,048 acres
… Publicly Owned Parcels and Acreage	688 parcels totaling 7,487 acres
… Privately Owned Parcels and Acreage	62,083 parcels totaling 19,505 acres
… Undeveloped Privately-Owned Parcels and Acreage	3,741 parcels totaling 5,303 acres
Total Number of Registered Voters	102,066
Total Assessed Value (Land and Structures)	$27.5 billion

SCHD's jurisdictional boundary is shown on Map B-1 on the proceeding page.

3.2 Sphere of Influence

Oceanside SCHD's sphere of influence was established by San Diego LAFCO in January 1986 with subsequent updates performed in 2005, 2007, and 2013. The sphere is coterminous with the City of Oceanside's sphere and categorized as a larger-than-agency designation with all of the jurisdictional lands

Limited Expansion Expectations...
LAFCO's sphere of influence for Oceanside SCHD is purposefully aligned with the City of Oceanside and includes all jurisdictional lands plus one non-jurisdictional area near Sunset Drive and Busch Drive totaling 19.5 acres.

covered, plus certain non-jurisdictional territory. The non-jurisdictional territory within the sphere is limited and involves one contiguous 19.5-acre area located along the intersection of Sunset Drive and Busch Drive. No special study areas are assigned to the SCHD sphere by LAFCO.

Map No. B-1



4.0 DEMOGRAPHICS

4.1 Population and Housing

Oceanside SCHD's total full-time resident population within its jurisdictional boundary is independently estimated by LAFCO at 174,615 at the end of the five-year report period. This amount represents 4.4% of the countywide population total. It is also estimated the full-time population in SCHD has risen overall by approximately 4.8% from 166,554 in 2010 and the associated census reset. This translates to an annual increase of 522 or 0.4%, which is one-fifth lower than the corresponding countywide growth rate of 0.6% over the same period. The current estimate produces a population density of 6.5 residents for every one acre and underlies the overall dense suburban character of the jurisdictional boundary. It is projected the current growth rate will continue into the near term and result in the full-time population reaching 178,165 by 2027 as reflected in Table B-4.1a.

Positive – Albeit Modest – Growth…
It is estimated there are 174,615 fulltime residents in Oceanside SCHD at the end of the report period with the average day addition of 1.4 new residents over the preceding 60 months. It is projected the fulltime population will increase, consistent with recent trends and reach 178,165 by 2027.

Oceanside SCHD
Resident Population
Table B-4.1a | Source: Esri and San Diego LAFCO

Factor	2010 Estimate	2018 Estimate	2022 Estimate	2027 Estimate	Annual Change
Oceanside SCHD	166,554	172,004	174,615	178,165	0.4%
San Diego County	3,095,305	3,244,893	3,315,082	3,414,325	0.6%

It is separately estimated by LAFCO there are 68,147 residential housing units within Oceanside SCHD at the end of the five-year report period. This amount represents an overall increase of 3,905 – or 6.1% – since 2010 for an annual change of 325. The overall ratio of new residents to new housing during the reporting period is 1.61 to 1.0. This most recent ratio– notably – marks a significant improvement relative to the preceding five-year ratio of one housing unit for every 2.98 residents.

Housing to Population…
Oceanside SCHD experienced the average annual construction of 325 new housing units over the reporting period. This results in SCHD experiencing the addition of one new home for every 1.6 new residents, which marks a 37% improvement over the historical ratio of one unit for every 2.6 residents.

Additional characteristics underlying SCHD's jurisdictional boundary follow in Table B-4.1b with additional details provided in the City of Oceanside profile.

Oceanside SCHD
Housing Characteristics
Table B- 4.1b | Source: Esri and San Diego LAFCO

Factor	Oceanside SCHD	San Diego County
2010 Housing Units	64,242	1,164,781
2022 Housing Units	68,147	1,238,794
… % Change	6.1%	6.4%
Household Size (5-year average 2012-2016)	2.95	2.87
Household Size (5-year average 2017-2021)	2.98	2.81
… % Change	1.02%	(2.09%)
Monthly Housing Cost (5-year average 2012-2016)	$1,805.11	$1,578.00
Monthly Housing Cost (5-year average 2017-2021)	$2,247.94	$1,971.00
… % Change	24.53%	24.90%
2010 Vacancy Rate	8.0%	6.7%
2022 Vacancy Rate	6.5%	5.9%
… % Change	(19.3%)	(11.9%)

4.2 Age Distribution

The median age of residents in Oceanside SCHD is 38.6 based on the current five-year period average. This amount reflects an increase of 1.8% from 37.9 over the preceding five-year period. The current median age in SCHD also remains higher than the countywide average of 36.3. Additional age characteristics relevant to SCHD are provided in the City of Oceanside profile.

4.3 Income Characteristics

The median household income in Oceanside SCHD is $97,238 based on the current five-year period average. This amount shows households are receiving significantly more pay over the report period with the median income experiencing an overall increase of approximately 42.4% from the preceding period average of $68,307; a difference that is more than double the corresponding change in inflation measured for the San Diego region over the same period.[6] Additional income characteristics relevant to SCHD are provided in the City of Oceanside profile.

[6] The inflation rate for the San Diego region via the consumer price index is 17.7% between June 2018 and July 2022.

4.4 Other Socioeconomic Indicators

Unemployment levels within Oceanside SCHD are comparatively low at 5.6% based on the current five-year period average. This amount is nearly one-sixth – or (15.2%) – below the corresponding countywide average rate of 6.6%. Unemployment levels – however – have increased by more than one-third – 33.4% – from the previous five-year average of 4.2%. Additional socioeconomic characteristics relevant to SCHD are provided in the City of Oceanside profile.

4.5 Unhoused Needs and Capacities

Counts performed during the five-year review period show the average number of homeless within Oceanside SCHD has been 471. The total number of counted homeless at the end of the period totals 514 with 61.9% – or 318 – being unsheltered and residing in cars, public places, or the street. The remaining 196 homeless counted in SCHD at the end of the period are sheltered and reside in an emergency shelter, homeless shelter, or transitional housing. Additional homeless characteristics relevant to SCHD are provided in the City of Oceanside profile.

4.6 Environmental Justice

State law directs LAFCO to address several factors anytime the Commission considers jurisdictional changes, including environmental justice. This factor was added to statute beginning January 1, 2008 and defined to mean "the fair treatment of people of all races, cultures, and incomes with respect to the location of public facilities and the provision of public services." LAFCO adopted a policy in 2022 to formally guide its consideration of environmental justice and this includes proactively incorporating the topic – and specifically pollution burdens and their associated economic impacts – in the Commission's municipal service review program.

Consideration of environmental justice factors within Oceanside SCHD draw on staff analyzing data available from the California Environmental Protection Agency through its online assessment tool (CalEnviroScreen 4.0). Two percentile rankings for SCHD are generated within this analysis and based on a composite of all underlying census tracts.

Population Burdens + At-Risk Factors…
LAFCO's consideration of environmental justice factors in Oceanside SCHD draws from the California Environmental Protection Agency and provides percentile rankings relative to all of California as it relates to (a) pollution burdens and (b) at-risk population characteristics.

These involve (a) pollution burdens (exposures and environmental effects) and (b) at risk population characteristics (sensitive populations and socioeconomic factors) and summarized below~~LAFCO's consideration of environmental justice factors relative to Oceanside SCHD's jurisdictional boundary draws from the California Environmental Protection Agency and provides percentile rankings relative to all of California as it relates to (a) pollution burdens and (b) at-risk population characteristics. Two composite percentile rankings are generated based on a weighted calculation involving all underlying census tracts within SCHD. This involves pollution burdens (exposures and environmental effects) and at-risk population characteristics (sensitive populations and socioeconomic factors) relative to all census tracts in California. Key results are summarized below~~ with additional details provided in the City of Oceanside profile.

- SCHD's composite **pollution burdens** ranking falls in the 41st percentile relative to the rest of California. The overall ranking separately falls slightly above the 38th percentile ranking for all of San Diego County. Three pollution burden measurements exceed the 50th percentile and are considered relatively high. These high measurements comprise two exposures involving (a) traffic impacts and (b) drinking water contaminants as well as (c) one environmental effect involving impaired water bodies. None of these three measurements exceeds the 66th percentile and its significance threshold.

  A more micro-review of pollution burdens within SCHD's core service area – Oceanside Harbor – shows a composite ranking in the 21st percentile, which is substantively below the overall boundary ranking. However, within this core service area, five pollution burden measurements exceed the 66th percentile and considered significant by LAFCO and involve all of the following with descriptions drawn from the California EPA.

  - Air Quality: Diesel Particulates (72nd percentile)
    Exhaust from trucks, buses, trains, ships and other equipment with diesel engines contains a mixture of gases and solid particles and can become an exposure threat as diesel particulates. Diesel particulates can reach deep into the lung, where they can contribute to health problems including eye, throat and nose irritation, heart and lung disease, and lung cancer. Children and elderly are most sensitive to these effects.

- Drinking Water Contaminants (70th percentile)
  Drinking water can become contaminated with chemicals or bacteria above regulatory standards via both natural and human sources and becomes an exposure threat. Natural sources include rocks, soil, wildlife and fires. Human sources include factories, sewage, and runoff from farms. A common natural contaminant involves arsenic, which occurs in some rocks and soil and can cause cancer. Nitrate from fertilizer or manure can commonly leach into groundwater and contaminate wells.

- Cleanup Sites (86th percentile)
  Cleanup sites are designated places contaminated with hazardous chemicals that can move through the air or groundwater. People living near these sites have a greater potential to be exposed to chemicals from the sites than people living further away. Multiple cleanup sites are located nearby in Camp Pendleton.

- Groundwater Threats (90th percentile)
  Hazardous chemicals are often stored in containers on land or in underground storage tanks. Leaks from these containers can contaminate soil and groundwater and pollute soil and groundwater. Common soil and groundwater pollutants include gasoline and diesel fuels at gas stations, as well as solvents, heavy metals and pesticides. Multiple threat sites are located nearby in Camp Pendleton.

- Impaired Water Bodies (92nd percentile)
  Water bodies – like harbors – used for recreation and fishing are at higher risk for man-made pollutants and become impaired. These impairments can harm wildlife and humans via direct contact.

- SCHD's composite **at-risk population** ranking falls in the 32nd percentile relative to the rest of California. The overall ranking separately falls below the 37th percentile ranking for all of San Diego County. One at-risk measurement exceeds the 50th percentile and is considered relatively high and involves (a) unemployment. This means a proportionally high number of people in Oceanside over 16 years old are out of work that are otherwise able to work and accordingly more susceptible to stress and its associated illnesses.[7] None of the at-risk categories exceed the 66th percentile and its significance threshold.

[7] Measurement excludes students, active duty, retirees, and people not looking for work.

A more micro-review of at-risk populations within the Oceanside Harbor shows a composite ranking in the 12th percentile and well below the ranking for the overall SCHD boundary. None of the measurements exceed the 50th percentile.

A complete detailing of all population burdens and at-risk population rankings for Oceanside SCHD, Oceanside Habor, and San Diego County follows.

Oceanside SCHD
Pollution Burdens and Susceptible Population
Table A – 4.6a | Source: California Environmental Protection Agency and SD LAFCO

Factor	Oceanside SCHD	Oceanside SCHD Harbor Area Only[8]	San Diego County
No. of Census Tracts	32	1	627
Pollution Burden			
… Average Percentile Relative to California	41.0	21.0	37.8
Exposures | Air Quality – Ozone	35.0	30.0	42.2
Exposures | Air Quality - Fine Particulate Matter:	40.4	50.0	43.1
Exposures | Air Quality - Diesel Particulate Matter:	45.2	72.0	49.5
Exposures | Pesticide Uses:	29.0	0.0	11.8
Exposures | Toxic Releases:	14.8	15.0	32.1
Exposures | Traffic Impacts:	53.7	0.0	48.4
Exposures | Drinking Water Contaminants:	56.9	70.0	33.2
Exposures | Lead Risk in Housing:	30.7	12.0	38.7
Effects | Cleanup Sites:	31.6	86.0	24.2
Effects | Groundwater Threats:	35.4	90.0	36.8
Effects | Hazardous Waste:	44.9	36.0	44.9
Effects | Impaired Water Bodies:	62.1	92.0	55.5
Effects | Solid Waste Sites and Facilities:	30.4	0.0	27.4
Sensitive Population			
… Average Percentile Relative to California	31.9	12.0	36.8
Sensitive Population | Asthma:	22.3	30.0	34.6
Sensitive Population | Low Birth Weight:	35.2	12.0	44.5
Sensitive Population | Cardiovascular Disease:	33.0	47.0	28.8
Socioeconomic Factor | Education:	46.5	5.0	41.3
Socioeconomic Factor | Linguistic Isolation:	29.7	3.0	37.8
Socioeconomic Factor | Poverty:	47.3	27.0	45.5
Socioeconomic Factor | Unemployment:	52.2	9.0	50.0
Socioeconomic Factor | Housing Burden:	49.7	44.0	49.0

Additional analysis with respect to environmental justice factors within the Oceanside SCHD is provided in the agency profile for the City of Oceanside.

[8] Census Tract 6073018300.

5.0 ORGANIZATION

5.1 Governance

Oceanside SCHD operates as a dependent special district under Division 8 of California's Harbor and Navigation Code (Sections 7000 to 7340.). The principal act – Small Craft Harbor Act – is codified under Part 7 and established by the Legislature in 1959 to provide local communities the ability to create and/or manage portions of the Pacific Ocean or inland waters for public benefit and usage. It establishes eligibility for special districts created therein to provide a broad range of municipal harbor functions and ancillary classes. Materially, and as an alternative to the baseline standard of having an elected board, the principal act specifies when the territory included within any subject district lies entirely within a single city, the legislative body of such city shall be ex officio the board of directors of the district.[9]

SCHD is currently authorized by LAFCO to provide three broad municipal functions contemplated under its principal act – (a) marina and (b) dredging, and (c) patrol and rescue – along with ancillary classes as specified in Table 5.1a below as well as detailed in Section 6.0. However, while authorized to provide all three municipal functions, only SCHD's marina and dredging functions are clearly active; the patrol and rescue function ~~is inactive~~appears inactive with the City of Oceanside directly assuming these services since 2009.

Clarifying Oceanside SCHD's Patrol and Rescue Function…
Oceanside SCHD's patrol and rescue function appears to have ~~has~~ become dormant beginning in 2009 but remains officially "active." This dynamic suggests formal action should be taken to divest the function and in doing so remedy potential liability issues.

Oceanside SCHD
Authorized Functions and Ancillary Classes
Table B-5.1a | Source: SD LAFCO + Harbor and Navigation Code

Function	Ancillary Classes
Marina	Acquisition, Reconstruction, Repair, and Operation of Wharves, Docks, Boat Slips, Ferry Slips, Berths, Warehouses, Streets, Roads, Drives Parkways, Approaches, Aquatic Playgrounds, Beach Parks, Bathing Beaches, Other Recreation Facilities, Fueling, Loading, Shipping and Reshipping, and Sanitation.
Dredging	Acquisition, Reconstruction, Repair and Maintenance of Channels, Shipways, Anchorage Places, Jetties, Breakwaters, Bulkheads, Seawalls and Turning Basins.
Patrol and Rescue	Inactive (Unofficially)

[9] Reference to Section 7046.

Consistent with the principal act, the Oceanside City Council serves as the Oceanside SCHD Board of Directors and holds concurrent meetings. The Board's decision-making – materially – draws on the deliberations of the nine-member Harbor and Beaches Advisory Committee. The Committee meets six times a year on the third or fourth Monday of February, May, June, August, October, and November starting at 5:00 P.M. in the City Council Chambers. Summary minutes are prepared for all Committee meetings; audio and video recordings are not provided. A current listing of the Board and Committee follows in Tables B-5.1b and B-5.1c.

Oceanside SCHD - Current Board Roster

Table B-5.1b | Source: City of Oceanside

Member	Position	Years on Council	Background
Esther Sanchez	Board President	22.5	Attorney (retired)
Ryan Keim	Deputy Board President	3.5	Police Officer
Eric Joyce	Board member	1	Educator
Rick Robinson	Board member	1	Fire Protection (retired)
Peter Weiss	Board member	4.5	Local Government (retired)
			Average Experience: 6.5 Years

Harbor and Beaches Advisory Committee Current Committee Roster

Table B-5.1c | Source: Oceanside SCHD

Member	Position	Years on Board	Background
Liz Rhea	Chair	10	Consulting
Mark Mallaby	Committee Member	1	Corporate
Ernie Prieto	Committee Member	2	Non-Profit
Carolyn Krammer	Committee Member	7	Community Activist
James Gardner	Committee Member	10	Local Business Owner
Rusty Russell	Committee Member	n/a	n/a
Joe Yaglinski	Vice Chair	4	Live-Aboard
Les George	Committee Member	6	Public Safety
Vacant	n/a	n/a	n/a
			Average Experience: 5.5 Years

5.2 Administration

Oceanside SCHD appoints an at-will and full-time Harbor Manager to oversee all District functions. The current Habor Manager – Joseph Ravitch – was appointed in May 2023. Ted Schiafone served as the Harbor Manager for the duration of the reporting period before taking a similar position with the City of Morro Bay. The total number of budgeted positions allocated to SCHD at the end of the report period is 17.4 full-time equivalent employees with more than one-half tied to maintenance positions. Overall, budgeted staffing for SCHD has remained constant over the preceding 60-month period. Budgeted staff levels and related categories follows in Table B-5.2a.

Oceanside SCHD Administration Office
1540 Harbor Dr S, Oceanside, CA 92054



Photo Credit: Google Maps

Oceanside SCHD
Budgeted Staffing Levels
Table B-5.2a | Source: Oceanside SCHD

Category	FY 2018	FY 2022	Average	Trend
Management	1.1	2.2	1.7	100.0%
Maintenance	11.2	11.2	11.2	0.0%
Administrative Support	5.0	4.0	4.5	(25.0%)
Total	17.3	17.4	17.4	0.6%

6.0 MUNICIPAL SERVICES

Oceanside SCHD currently provides two active municipal service functions as categorized by LAFCO – (a) marina and (b) dredging – within its approximate 100-acre service area encompassing the Oceanside Harbor. (A third authorized function – patrol and rescue – has been inactive since 2009 with the City of Oceanside assuming the services

Oceanside Harbor
Main Entrance via Harbor Drive



Photo Credit: Google Maps

directly.[10]) A summary analysis of the two active service functions and their ancillary classes follows with respect to resources, capacities, demands, and performance during the five-year report period.

6.1 Marina Function + Ancillary Classes

Oceanside SCHD's marina function dates to its formation and represents the agency's primary service activity in terms of volume and comprises several distinct classes underlying the public-facing operations of the Oceanside Harbor. These classes ~~activities~~ are headlined by the construction, repair, and ongoing operation of a municipal wharf, fishing pier, harbor basins (docks and slips), beach and camping, streets and sidewalks, and parking. 100% of all budgeted costs during the reporting period have been expended on the marina function and related – albeit standalone – classes.

Public-Facing Function…
Oceanside SCHD's marina function and distinct classes serve as the agency's public-facing service and are marked by the ongoing operation (construction, repair, and amenities) of the Oceanside Harbor. 100% of all budgeted + actual resources during the reporting period have gone to this function.

Resources, Capacities + Related Demands

Oceanside SCHD's marina function operates as an enterprise and is organized to be fully self-sufficient via resources generated directly by marina users. Actual revenues generated during the five-year report period have annually averaged $8.292 million. Actuals collected at the end of the reporting period tallies $9.198 million and underlies a period change of 23.0% and is attributed to beginning to receive lease monies generated at the wharf. More than four-fifths of the average actual tally – or 82.7% – is drawn from monthly slip rentals. Actual expenses during the reporting period have annually averaged $9.945 million. The final year tallies $8.750 million and underlies a period change of (39.0%). Nearly two-thirds – or 64.9% – of actual expenses ties to paying rent to Oceanside, which in turn – among other items – covers staff support.

Self-Supporting Resources…
Oceanside SCHD's marina function is intended to be entirely self-funded with actual annual revenue averaging $8.3 million during the five-year report period with 83% coming from boat slips. Actual annual expenses have averaged $9.945 million with 65% covering staff support costs with the City of Oceanside and the assignment of 17.4 full-time-equivalent positions.

[10] The City of Oceanside transitioned land and water-based public safety services within the SCHD at the end of the reporting period in 2022 from its Police Department via a dedicated Harbor Unit to the Fire Department via a dedicated Lifeguard Unit. A total of 10 positions within the Lifeguard Unit are assigned to the Haror with coverage spanning 24 hours a day, seven days a week. Land and water public safety services include boat operations and towing, rescue swimmers, fire suppression, emergency medical services, hazardous materials response, and vessel inspections.

With respect to available capacities and demands underlying SCHD's marina function and the provision of a municipal wharf, fishing pier, berthing basins (docks and slips), launch ramp, beaching and camping, streets and sidewalks, and parking:

- Wharf:
  SCHD maintains and operates a municipal wharf in coordination with Oceanside's Real Estate Division (Public Works Department) that frames the Oceanside Harbor complex. The wharf's leasable commercial spaces span approximately 350,000 square feet and are largely divided between four broad categories: recreation; marine services; food and beverage; and hotel. The largest lease at the end of the reporting period totals 90,544 square feet involving the Oceanside Marina Inn – Pacific Suites. Nearly all leases pay a uniform rental rate plus a percentage of net revenue. SCHD finished the reporting period with a 100% occupancy rate.

- Fishing Pier:
  SCHD maintains an approximate 50-foot length municipal pier at the Oceanside Harbor. The pier was originally built in 1963 and most recently rebuilt in 1987. The L-shape pier is dedicated to recreational fishing and made of redwood planking that extends over shallow muddy waters with a wrap-around railing at 44 inches in height. It is located in the center of Oceanside Harbor overlooking the inlet to the Pacific Ocean and divides the north and south berthing basins. Up to a dozen anglers can use the pier at any given time with bass, jacksmelt, and opaleye being common catches. Fishing permits are not required.

- Berthing Basins (Boat Slips + Docks):
  SCHD's basins are divided into two distinct berths – north and south – which were established as part of the original construction of the Oceanside Harbor in 1963. A third basin was tentatively planned by SCHD beginning in the late 1970s via expansion into the adjacent Del Mar Marina (Camp Pendleton) but has not materialized to date.[11] Additional details follow.

  - The combined number of boat slips in Oceanside Harbor totals 954 at the end of the reporting period. This amount has remained unchanged during the preceding 60 months. 890 boat slips are dedicated to permittees.

[11] The Del Mar Marina was constructed in 1942 as a wartime measure. It lies immediately upcoast from the SCHD boundary and designed to serve landing crafts as well as training operators of amphibious vehicles. These uses continue today.

- 64 boat slips are dedicated to wharf leases and guests. All slips are single with water and electric hook-ups included. Permittees are limited to staying overnight on their boards no more than three (3) times per week.

- All permittees consent to the Habor Manager or their designee to have inspection access to help ensure vessels comply with SCHD rules and regulations, including seaworthiness and appearances. Permittees retain their permits after selling their registered vessel so long as they purchase and register a new vessel within 90 days. Permittees may also transfer permits with the prior approval of the Harbor Manager.

- All permittees pay monthly rent based on their slip size and number of vessel feet. Slip rents have increased uniformly by 11.1% over the reporting period with a typical offshore `boat of 40 feet paying $700.00 per month at the end of the period. A listing of rents follows in Table B-6.1a.

Oceanside SCHD's Boat Slip Monthly Per Foot Charges
Table B-6.1a | Source: Oceanside SCHD

Year	Slip Size 26'	Slip Size 34'	Slip Size 43'	Slip Size 51'
2018	14.40	15.70	15.70	15.70
2019	14.40	15.70	15.70	15.70
2020	15.30	16.70	16.70	16.70
2021	15.30	16.70	16.70	16.70
2022	16.00	17.50	17.50	17.50
Average	**15.08**	**16.46**	**16.46**	**16.46**

Postscript: SCHD's monthly rates were raised beginning in January 2024 approximately 18%.

- There are 26 total piling docks divided between 11 (A-J and Z) in the north basin and 15 (K-X) in the south basin. Both basins are accessed through locked gangways with each having sewer pumpout stations. Both basins also have dedicated full bathrooms and laundry facilities that are accessible to permittees through electronic fobs. A fuel dock is located in the south basin.

- SCHD policies allow for a maximum of 10% of the available permitted boat slips to liveaboards. The current number of liveaboards at the end of the reporting period is 86 and has remained unchanged during the preceding 60 months. Eligibility is limited to vessels that are no less than 32 feet in length and occupied by owners and their immediate family members. Liveaboards must have permanent toilets and holding tanks as well as maintain records showing regular pumpouts.

- Guest slips total 24 with an array of side ties and are available to the public on a first-come basis with a maximum stay of 30 days unless approved by the Harbor Manager.

- Both permittees and liveaboards have remained at full capacity during the reporting period. Waiting list tallies follow in Tables B-6.1b and B-6.1c.

Oceanside SCHD's Boat Slip Waiting Lists
Table B-6.1b | Source: Oceanside SCHD

Year	Slip Size 26'	Slip Size 34'	Slip Size 43'	Slip Size 51'	Other Sizes	TOTAL
2018	6	44	55	23	18	146
2019	17	73	72	19	19	200
2020	29	73	75	18	19	214
2021	63	72	92	20	19	266
2022	58	63	68	19	18	226
Average	34.6	65.0	72.4	19.8	18.6	210.4

Oceanside SCHD's Liveaboards Waiting Lists
Table B-6.1c | Source: Oceanside SCHD

Year	2018	2019	2020	2021	2022	Average
List A	13	11	10	11	11	11
List B	69	83	94	103	108	94
Total	82	94	104	114	119	103

- Launch Ramp:
  SCHD maintains one municipal boat launch. The ramp includes four boarding floats that can accommodate up to six vessels at any one time. The ramp is part of the south basin off of North Pacific Street.[12] SCHD does not track launches.

- Beach + Camping:
  SCHD maintains one municipal beach – Harbor Beach. The beach is approximately 0.5 miles in length and totals approximately 3.0 acres – making it the largest in Oceanside. The beach is open year-round and patrolled by three Oceanside lifeguard towers, which are typically staffed between Memorial Day and Labor Day. Onsite amenities include two covered picnic table areas, 10 fire rings, and a children's playground. Public restrooms are open 24-hours. Vehicle camping is available year-round and there is a five-night limit in any 30-day

[12] Parking is available in the adjacent lot (11b) with the capacity to accommodate 110 auto/trailer spaces with daily fees between $35 (May to September) and $30 (October to April).

period. Tents, popouts, slideouts, and awnings are not allowed.

- Streets and Sidewalks:
  SCHD maintains approximately 2.0 miles of municipal right-of-way roads along Harbor Drive – North and South – as well as a short section of Pacific Street specific to cleaning and trash recovery SCHD similarly maintains approximately 2.8 miles of municipal sidewalks located along the periphery of the two berthing basins. Heavy usage during summer months occurs along Habor Dive South and is associated with pedestrians using the free parking in Lot 1 and walking the 2,000-foot distance to Habor Beach. Actual street and sidewalk repair is provided by Oceanside.

- Parking:
  SCHD maintains 15 public parking lots collectively providing 1,690 total vehicle spaces. This total amount is divided between 413 reserved and 1,277 unreserved parking lot spaces. Reserved parking within the lots is largely dedicated to boat slip renters. Additional information follows in Table B-6.1d.

Oceanside SCHD's Public Parking Capacities
Table B-6.1d | Source: Oceanside SCHD

Lot	Reserved	Unreserved	Total
No. 1	23	427	450
No. 2	44	112	156
No. 3	43	119	162
No. 4	43	67	110
No. 5	71	87	158
No. 6	40	63	103
No. 7 (paid)	57	60	117
No. 8 – North + South	0	55	55
No. 9	0	24	24
No. 10 (paid)	0	51	51
No. 11 (paid)	0	35	35
No. 11 – A + B (paid)	0	178	178
No. 12 (paid)	0	91	91
TOTAL	413	1,277	1,690

Overall Performance: Measuring Capacities and Demands

Oceanside SCHD's primary municipal function – marina – encompasses several connected service classes underlying the day-to-day operations of the Oceanside Harbor. The marina function's organization as an enterprise fund creates an otherwise unique task for SCHD as a local governmental agency to generate retail-type revenues sufficient to continue to attract and retain business, most notably in the form of its primary income sources involving boat slips and commercial lessees. Although demands for these primary revenue generators have remained relatively steady through the five-year report period as measured by their respective waiting lists and vacancy rates, the outlook going forward appears less certain. This uncertainty ties to six decades of continued ocean and saltwater exposure to infrastructure ~~that has remained and largely~~ paired with expanding usage marked by boat slips nearly doubling from 520 to 954. Decades of delayed and/or deferred maintenance have left core infrastructure increasingly vulnerable to breakdowns and/or failure.

Reconciliation on the Horizon…
Two things appear equally true with respect to measuring the performance of Oceanside SCHD's marina function:

1) SCHD's marina function appears to be performing satisfactorily through the end of the five-year report period as measured by constant demand for its two primary revenue sources: boat slip permittees and commercial wharf leases.

2) Performance of the marina function has under-prioritized regular maintenance, and as a result has left its core infrastructure (docks, pilings, etc.) in need of an estimated $28.0 million to stabilize over the next 15 years; an amount more than 3 times greater than the average annual revenue collection during the reporting period.

An outside engineer recently completed an assessment at the end of the reporting period estimating the total costs to stabilize and maintain core Harbor infrastructure (docks, gangways, gates, pilings, etc.) over the next 15-year period at $28.0 million; an amount more than three times greater than SCHD's annual average actual revenue. SCHD subsequently responded to the outside engineer's estimate in December 2023 with a series of actions to enhance revenues and cover most of the estimated maintenance costs. The enhancements are mostly to be borne by slip permittees and marked by raising monthly fees by approximately 18% and adding individual billing meters for water and electricity. The next municipal service review covering SCHD should review the effects of implementing these revenue enhancements and the relationship on demands – positive, negative, or neutral – among boat slip users.

6.2 Dredging Function + Ancillary Classes

Oceanside SCHD's dredging function also dates to its formation and the creation of the Oceanside Harbor to provide sufficient depth and protection for boats' berthing and passage within the Harbor. This function involves two related classes involving channel clearing and beneficial reuse of sand with the latter directly tied to the former. These services are presently limited to an advisory role to the U.S. Army Corps of Engineers.

Maritime-Facing Function…
Oceanside SCHD's dredging function and two related classes – channel clearing and beach restoration – serve as the agency's core maritime service and performed in a coordinating role with the U.S. Army Corps of Engineers.

Resources, Capacities + Related Demands

Oceanside's SCHD's dredging function operates as a non-enterprise and ~~is accordingly~~ therefore dependent on non-user revenues to fund any activities. No resources – notably – have been budgeted by SCHD for the dredging function and its two intertwined classes – channel clearing and beach restoration – during the reporting period. Instead, this function is incidentally supported as part of SCHD's marina function and involves administratively advising and coordinating with the U.S. Army Corps of Engineers and their annual dredging commitment to clear the inlet shared with Camp Pendleton.[13] The Corps commitment to perform annual dredging has been historically premised on dredging the inlet to a depth of no less than 30 feet and in doing so limiting risks to boats to shoaling effects - the concurrent shallowing of water and intensifying of waves. More recently, however, the amount of accumulated sand in the inlet has been decreasing as a result of southward drift. The annual dredging generally takes place in late spring and takes approximately two to four weeks to complete at a cost of approximately $6.5 million. The average yearly volume of sand dredged from the inlet during the reporting period has been 257,019 cubic yards and is the equivalent of covering 160 acres to a depth of one foot.

Annual totals for each of the five years in the reporting period follow in Table B-6.2a.

[13] The annual dredging program is a cost-share by the U.S. Corps of Engineers and Navy.

U.S. Army Corps of Engineering – Annual Dredging
Table B-6.2a | Source: Oceanside SCHD

Year	Cubic Yards	Acre-Feet Equivalent
2018	184,323	114.25
2019	228,108	141.39
2020	245,382	152.10
2021	349,703	216.76
2022	277,670	172.11
Average	257,109	159.37

Sand dredged by the U.S. Corps of Engineering as part of the annual channel clearing is currently pumped onto the North Strand and Pier View beaches. U.S. Army Corps of Engineering – and not SCHD – covers the costs to dredge and place the sand on the north beaches as a source of beach replenishment as volume permits. Pertinently, to date, only the annual dreading of the Oceanside Harbor provides sand replenishment for any beaches in Oceanside. A recent feasibility analysis prepared for Oceanside in 2021 to address sand replenishment and retention options along its coastline estimates Harbor Beach is now eroding by (2.4 feet) annually.[14]

More Sand Needed...
Despite the annual replenishment performed by the U.S. Corps of Engineering, it is estimated Harbor Beach is currently losing 2.4 feet a year to erosion based on a 2021 consultant's report prepared for Oceanside.

Overall Performance: Measuring Capacities and Demands

Oceanside's SCHD's dredging function operates passively with capacities at the end of the five-year report period constrained to providing advisory input to the U.S. Corps of Engineers as part of their annual activities involving the Oceanside Harbor. While this passive role provides benefit to constituents by having a representative voice in the Corps' decision-making, it nonetheless differs from expectations set at formation for SCHD to directly clear channels. It is also apparent the level of clearing and associated sand replenishment provided annually by the Corps is not keeping up with current erosion losses along Harbor Beach. These factors suggest SCHD revisit its dredging function to either

Managing Expectations...
Oceanside SCHD should revisit its dredging function and consider the dual merits of either establishing stand-alone capacities to clear the inlet as well as replenish/retain sand on Harbor Beach or pursuing divestiture in managing community expectations and any associated liabilities.

[14] Oceanside states a separate study performed by SANDAG that Habor Beach is growing at a rate of 2.8 feet per year. Additional analysis is needed to reconcile the discrepancies between the two studies.

establish stand-alone capacities to clear the inlet as well as replenish and retain sand along Harbor Beach or pursue divestiture in managing community expectations.

7.0 FINANCES

7.1 Budget and Actuals

With respect to planning annual expenses, Oceanside SCHD's total adopted budgeted costs have averaged $9.618 million during the five-year report period. The most recent budgeted amount falls (11.4%) below the five-year average ~~of~~ at $8.522 million with four-fifths of this recent tally going to cover staff support services with the City of Oceanside. Most of the remaining budgeted expense planned at the end of the reporting period involves making a lease payment to Oceanside for the Harbor complex. A summary of budgeted expenses follows in Table B-7.1a.

Budgeting Costs...
Oceanside SCHD's total budgeted expense at the end of the five-year report period is $8.522 million with 83% covering planned staff support services with the City of Oceanside. Overall, SCHD's total budgeted costs – i.e., the expected expense to run all Harbor activities – have increased by 15% over the reporting period.

Oceanside SCHD
Total Budgeted Expenses
Table B-7.1a | Source: City of Oceanside (Adopted Annual Budgets, FY18 to FY22) + SD LAFCO

Fund Category	2018	2019	2020	2021	2022	Average	Trend
Maintenance + Ops	657,343	3,341,064	894,669	4,187,523	791,863	1,974,492	20.5
Internal Charges	6,300	442,364	22,000	9,000	33,623	102,657	433.7
Capital Outlay	-	-	-	-	133,103	26,621	0.0
Debt Service	363,103	135,926	132,053	135,103	-	153,237	(63.3)
Transfers	6,196,682	6,237,298	6,696,325	707,711	7,088,904	6,665,264	14.4
Other	159,900	159,900	474,365	474,365	474,365	348,579	196.7
Personnel	-	1,736,052	-	-	-	347,210	n/a
Total (millions)	**$7.383**	**$12.053**	**$8.2193**	**$11.9133**	**$8.522**	**$9.618**	**15.4%**

Oceanside SCHD's overall actual expenses during the five-year report period have averaged $9.945 million and slightly below – specifically 3.4% – budgeted expectations. The most recent actual amount expended by SCHD tallies $8.750 million and ~~underlies~~ reflects an overall trend decrease of (39.0%) during the reporting period. Of this most recent year's amount, exactly nine-tenths involved payments going to Oceanside for staff support

Actual Costs...
Oceanside SCHD's total actual expense at the end of the five-year report period equals $8.750 million with 80% covering staff support services with the City of Oceanside. Overall, the variance between actual and budgeted expenses during the reporting period falls slightly higher at 3.~~34~~%.

($6.996 million) and the lease at Oceanside Harbor ($0.836 million). The overall average actual per capita expense during the reporting period is $57.30 with starting and ending amounts of $83.15 and $50.11; a decrease of (39.7%). A breakdown of all actual expenses for the reporting period follows in Table B-7.1b.

Oceanside SCHD
Total Actual Expenses
Table B-7.1b | Source: City of Oceanside (Adopted Annual Budgets, FY18 to FY22) + SD LAFCO

Fund Category	2018	2019	2020	2021	2022	Average	Trend
Maintenance + Ops	731,967	1,243,119	1,174,518	3,664,477	1,056,064	1,574,029	44.3
Debt Service	17,685	15,161	13,008	10,760	8,502	13,023	(51.9)
Transfers	6,029,821	3,655,649	6,157,376	6,721,848	6,995,727	6,452,084	16.0
Other	7,296,784	394,744	367,685	500,264	645,614	1,841,018	(91.2)
Internal Charges	1,280	5,268	9,704	7,668	43,970	13,578	3335.2
Capital Outlay	258,452	-	-	-	-	51,690	(100.0)
Total (millions)	**$14.336**	**$8.014**	**$7.722**	**$10.905**	**$8.750**	**$9.945**	**(39.0%)**
Per Capita Value	$83.15	$46.28	$44.36	$62.58	$50.31	$57.30	(39.7%)

With respect to planning revenues, Oceanside SCHD's total adopted budgeted revenues have averaged $8.607 million during the five-year report period. The most recent budgeted amount falls (0.4%) below the five-year average ~~of~~ at $8.576 million with more than two-thirds expected from monthly boat slip fees. Most of the remaining budgeted revenue planned at the end of the reporting period involves commercial leases and parking fees. A summary of budgeted expenses over the reporting period follows in Table B-7.1c.

Budgeting Revenues...
Oceanside SCHD's total budgeted revenue at the end of the five-year report period is $8.576 million with 68% tying to boat slip fees. Overall, SCHD's total budgeted revenues – i.e., the expected monies generated in running all Harbor activities – have increased by 16% over the reporting period.

Oceanside SCHD
Total Budgeted Revenues
Table B-7.1c | Source: City of Oceanside (Adopted Annual Budgets, FY18 to FY22) + SD LAFCO

Fund Category	2018	2019	2020	2021	2022	Average	Trend
Boat Slip Fees	5,200,000	5,192,000	5,538,000	5,761,000	5,868,000	5,511,800	12.8
Commercial Leases	1,186,000	1,254,000	1,332,000	4,383,000	1,431,000	1,917,200	20.7
Parking	914,000	997,000	1,033,000	1,059,000	1,059,000	1,012,400	15.9
Interest	15,000	15,000	15,000	15,000	15,000	15,000	0.0
Transfer – Wait List	-	71,000	89,000	92,000	92,000	68,800	n/a
Inspection Fees	-	19,000	24,000	29,000	15,000	17,400	
Other	108,000	66,000	27,000	27,000	41,000	538,000	(62.0)
Private Foundations	-	-	-	-	55000	11,000	n/a
Total (millions)	**$7.423**	**$7.614**	**$8.058**	**$11.366**	**$8.576**	**$8.607**	**15.5%**

Oceanside SCHD's overall actual revenues during the five-year report period have averaged $8.314 million and slightly below – specifically 3.~~45~~% – budgeted expectations. The most recent actual amount collected by SCHD tallies $~~9.142~~8.963 million and underlies an overall trend increase of 16.3% during the reporting period. Drilling down on the final year amount, three-fourths involved monthly boat slip fees ($6.639 million) with the balance largely tying to parking ($1.160 million) and commercial leases ($1.147 million). The overall average per capita actual revenue during the reporting period is $47.86 with starting and ending amounts of $44.69 and $51.33; an increase of 14.9%. A breakdown of all actual revenues for the reporting period follows in Table B-7.1d.

Actual Revenues...
Oceanside SCHD's total actual revenue at the end of the five-year report period equals $8.963 million with 74% generated from boat slip fees. Overall, the variance between actual and budgeted revenues during the reporting period is slightly lower at (3.5%).

Oceanside SCHD
Total Actual Revenues
Table B-7.1d | Source: City of Oceanside (Adopted Annual Budgets, FY18 to FY22) + SD LAFCO

Fund Category	2018	2019	2020	2021	2022	Average	Trend
Boat Slip Fees	6,514,862	7,024,358	6,771,433	7,197,044	6,638,791	6,829,298	1.9
Parking Fees	996,412	697,014	839,880	1,159,952	1,159,617	1,024,575	16.4
Service Charges	45,691	37,638	30,839	30,220	30,453	34,968	(33.4)
Commercial Leases	-	-	-	-	1,146,615	229,323	n/a
Fines and Penalties	116,845	116,762	113,589	135,300	116,256	119,750	(0.5)
Other	16,917	42,413	21,934	37,237	50,609	33,822	199.2
Interest Earnings	15,007	184,517	189,192	3,808	(179,008)	42,703	(1292.8)
Total (millions)	**$7.706**	**$8.373**	**$7.967**	**$8.564**	**$8.963**	**$8.314**	**16.3%**
Per Capita Value	$44.69	$48.36	$45.77	$49.15	$51.33	$47.86	14.9%

7.2 Fund Balance

Oceanside SCHD's fund balance at the end of the five-year report period tallies $4.600 million. This amount represents the unassigned cash available to SCHD for any purposes and finishes one-fifth above the annual ending fund balance average of $3.779 million. The combination of the two amounts reflects an overall upward trend 24.0% over the 60 month period. The average annual ending fund balance is separately sufficient to cover 4.9 months of the average operating expense incurred during the reporting period ~~while~~ with the final year finishing at 6.3 months. The ending fund balances relative to covering equivalent monthly operating expenses for the reporting period follows in Table B-7.2a.

Sizing the Fund Balance Up...
Oceanside SCHD finished the five-year report period with an unassigned fund balance of $4.600 million, sufficient to cover 6.3 months of actual costs.

Oceanside SCHD
Unassigned Fund Balance + Monthly Coverage Equivalents
Table B-7.2a | Source: City of Oceanside (Adopted Annual Budgets, FY18 to FY22) + SD LAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Ending Fund Balance	3,710,187	3,969,280	4,059,036	2,557,432	4,600,359	3,779,259	24.0
Actual Operating Costs	1,4076,257	8,008,673	7,712,587	10,897,349	8,705,907	9,990,155	(38.2)
Months Covered	3.16	5.95	6.32	2.82	6.34	4.92	100.5

7.3 Financial Statements

Oceanside SCHD contracts with an outside accounting firm to prepare an annual report to review the agency's financial statements in accordance with established governmental accounting standards. These audited statements provide quantitative measurements in assessing SCHD's short and long-term fiscal health based on an accrual accounting method, i.e., recording revenues and expenses ahead of actual payment. All outside audits prepared during the five-year report period have been performed by Lance, Soll & Lunghard, LLP or LSL (Sacramento).

SCHD's most recent financial statements for the five-year report period cover 2021-2022 and were completed on January 31, 2023. These statements show SCHD experienced a relatively substantive improvement over the prior fiscal year as the overall net position covering all activities and related associations increased by 11.8% from $13.7 million to $14.9 million. The accompanying letter to management did not identify any material weaknesses or related concerns. A detailing of year-end totals and trends during the reporting period follows for assets, liabilities, and net position.

Most Recent Year-Ending Financial Statements (2022)
amounts in millions

Assets	$32.274
Liabilities	$1.420
Deferred Outflow/Inflow	($15.924)
Net Position	**$14.931**

Agency Assets

SCHD's audited overall assets at the end of the reporting period totals $32.3 million. This amount is 72.4% higher than the average ending amount of $18.7 million documented during each of the five ~~report~~ years and underlies the upward and improving track during the report period. Assets classified as current with the expectation they could be liquidated within a year tally $6.8 million – or 21.0% of the total – and predominately

Assets on the Rise …
SCHD's assets have increased by 115% during the five-year report period from $15.0 to $32.3 million with the change largely tied to now booking future commercial lease receivables. The per capita value of total assets at the end of the reporting period is $122.

tie to cash and investments. Assets classified as non-current make up the remainder at $25.5 million. It is this portion of assets that underlie the overall increase during the reporting period and is marked by booking $15.215 million in future commercial lease receivables at the Oceanside Harbor.[15] Overall, SCHD's total audited assets have increased by $17.2 million – or 114.6% – over the corresponding 60-month period. _Specific year-end asset totals for SCHD are shown below in Table B-7.3a.

Oceanside SCHD
Audited Assets
Table B-7.3a | Source: SCHD ACFRs + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Current	6,171,271	6,549,969	7,060,817	5,699,545	6,774,347	6,451,190	9.8
Non-Current	8,871,317	8,393,516	8,044,133	10,511,368	25,499,757	12,264,018	187.4
Total (millions)	**$15.042**	**$14.943**	**$15.105**	**$16.211**	**$32.274**	**$18.715**	**114.6%**
Per Capita Value	87.25	86.30	86.78	93.03	121.83	95.04	39.7

Agency Liabilities

SCHD's overall audited liabilities at the end of the reporting period totals $1.420 million. This amount is (8.5%) below the average ending amount of $1.551 million documented during the reporting period and underlies the downward and improving track during the period. Liabilities classified as current with the expectation they will become due within a year represent $0.953 million – or 67.0% of the total – and largely ties to payable deposits. Liabilities classified as non-current and considered long-term obligations make up the remainder of the balance. These non-current liabilities are predominately divided between a cash advancement from Oceanside in 2016 for the purchase of a patrol vessel operated by OPD as well as debt financing of a 30-year loan from 1994 with the Department of Boating and Waterways. Overall, SCHD's total audited liabilities have decreased by ($0.262 million) – or (15.6%) – over the corresponding 60-month period largely the result of paying down the two aforementioned obligations. Specific year-end liability totals for SCHD are shown below in Table 7.3b.

Liabilities on the Decline…
SCHD's liabilities have decreased by (16%) during the five-year report period from $1.7 to $1.4 million with the change largely tied to paying down long-term debts – including a 2016 cash advancement from Oceanside in the amount of $0.5 million to purchase a new patrol vessel. The per capita value of total liabilities at the end of the reporting period is $8.

[15] SCHD also booked a new $3.5 million capital asset in 2021 to replace one of the District's docks with new pilings (J-Dock).

Oceanside SCHD
Audited Liabilities
Table B-7.3b | Source: SCHD ACFRs + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Current	727,499	528,759	649,769	1,337,142	953,812	893,396	31.1
Non-Current	955,000	837,066	713,492	589,982	466,214	712,351	(51.2)
Total (millions)	**$1.682**	**$1.367**	**$1.363**	**$1.927**	**$1.420**	**$1.551**	**(15.6%)**
Per Capita Value	$9.76	$7.89	$7.83	$11.06	$8.13	$8.93	(16.7%)

Net Position

Truing Up Assets and Liabilities…
Oceanside SCHD's audited net position has increased during the five-year report period by 11.8% from $13.360 to $14.931 million. This change parallels the difference in the per capita measurement and its 10.4% increase from $78 to $86.

SCHD's overall audited net position at the end of the reporting period totals $14.930 million and represents the difference between total assets and total liabilities along with adjusting for deferred resources. This most recent year-end amount lies 6.8% above the average year-end sum of $13.979 million generated during the five-year report period and reflects the upward and improving trend. Most of the net position – $10.080 million or 67.5% – ties to capital asset holdings. The remainder involves unrestricted monies. Overall, SCHD's audited net position has increased by $1.571 million – or 11.8% – over the corresponding 60-month period and is a byproduct of the concurrent rise in assets and decline in liabilities. Specific year-end net position totals for Oceanside SCHD are shown below in Table 7.3c.

Oceanside SCHD
Audited Net Position
Table B-7.3c | Source: SCHD ACFRs + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Capital Assets	8,276,317	7,893,516	7,230,641	10,206,368	10,080,107	8.737	21.8
Restricted	-	-	-	-	-	-	-
Unrestricted	5,083,772	5,684,144	6,511,048	4,077,421	4,850,484	5.241	(4.6)
Total (millions)	**$13.360**	**$13.578**	**$13.742**	**$14.284**	**$14.931**	**$13.979**	**11.8%**
Per Capita Value	$77.49	$78.42	$78.94	$81.97	$85.51	$80.47	10.4%

7.4 Fiscal Indicators | Measuring Liquidity, Capital, Margin + Asset Management

LAFCO's review of the audited financial statement issuances by Oceanside SCHD covering the five-year report period shows the agency experiencing mixed results and related trends within the four central fiscal measurement categories – liquidity, capital, margin, and asset management – utilized in this document. Summaries follow.

Liquidity (Short-Term Outlook)

Oceanside SCHD's average annual current ratio during the reporting period tallies 8.6-to-1 and shows the agency having $8.60 in available cash resources (current assets) for every $1.00 in near-term accounts payable and related debts (current liabilities) over the 60 months. The final year ratio remains relatively robust at 7-to-1 but reflects an overall period decline of (16.3%). A separate liquidity measurement shows Oceanside SCHD's average annual days' cash ratio during the reporting period being 294 and sufficient to cover 42 weeks of baseline expenses and considered good. However, similar to the current ratio, the final year amount tally of 256 days' cash and its adjusted coverage of 36.6 weeks underlies an overall period decline of (20.9%). These two measurements collectively indicate SCHD's otherwise healthy liquidity levels are steadily decreasing and create some uncertainty with regard to the agency's ability to absorb unexpected costs and/or shortfalls in revenues going forward.

Two-Sided Burn Rate…
Oceanside SCHD's days' cash ratio – or burn rate – finished the five-year report period relatively strong at 256. Nonetheless, ~~I~~it also experienced an overall (21%) decline with decreases incurring in four of the five years.

Oceanside SCHD
Measuring Liquidity
Table B-7.4a | Source: SCHD ACFRs + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Current Ratio	8.4 to 1	12.4 to 1	10.9 to 1	4.3 to 1	7.1 to 1	8.6 to 1	(16.3%)
Days' Cash	3,022	1,702	2,048	2,362	1,921	2,211	(36.4%)

- The current ratio provides a macro measurement of near-term financial health by comparing current assets against current liabilities on a dollar-to-dollar basis. Higher is better.

- The days' cash provides a micro measurement of near-term financial health by comparing available cash and equivalents against the average daily operating expenses less depreciation. Higher is better.

Capital (Long-Term Outlook)

Oceanside SCHD's average annual debt-to-net position during the five-year report period equals 5.2% and quantifies the agency is carrying relatively low levels of long-term debts. The final year tally is 3.1% and underlies a lower and improving condition in which SCHD has reduced its exposure to risks associated with holding long-term debts that increase costs – like rises in interest rates by more than one-half over the reporting period.

Low Credit Balances with High Credit Lines…
Oceanside SCHD's debt ratio decreased by three-fifths during the five-year reporting period before finishing at 4.4%; an amount that positions SCHD with significant capital resources to finance big-ticket improvements going forward.

A separate capital measurement shows SCHD's average annual debt ratio over the reporting period has been 9.1%. This measurement has also been lowered and improved to 4.4% at the end of the reporting period, which means the majority balance of SCHD's assets – specifically 95.6% – are free from debt financing. These two measurements collectively show SCHD is well-positioned to maintain good cash flow into the near future given its low debt levels paired with the concurrent ability to use capital to assume new debt as needed.

Oceanside SCHD
Measuring Capital
Table B-7.4b | Source: SCRD ACFRs + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Debt to Net Assets Ratio	7.1%	6.2%	5.2%	4.1%	3.1%	5.2%	(56.3%)
Debt Ratio	11.2%	9.1%	9.0%	11.9%	4.4%	9.1%	(60.7%)

- The debt-to-net position ratio measures long-term financial health to quantify existing debt load as a percentage of the total net position. Lower is better.
- The debt ratio measures long-term financial health to quantify the percentage of assets that are subject to debt financing and the variables associated therein – interest rates, supply costs, etc. Lower is better.

Margin (Net Income)

Oceanside SCHD's average annual operating margin during the five-year report period tallies 4.5% with positive percentages generated in four of the five years reviewed. This measurement ~~covering~~ covers direct day-to-day activities with all purposes revenues and expenses ~~finished~~ finishing the reporting period at 9.1% and underlies nearly a one-

Decent Bottom Line…
Oceanside SCHD's average annual ~~total~~ margin – total and operating – during the five-year report period has been 5%. ~~with positive finishing amounts in all five years.~~

half improvement.

SCHD's average annual total margin – which measures both direct and indirect financial transactions – has been 4.9% with positive finishes in all five years. This more macro measurement also improved during the reporting period by one-seventh, and its higher-finish signals indirect costs and revenues are helping – and not hurting – SCHD's day-to-day activities.

Oceanside SCHD Measuring Margin
Table B-7.4c | Source: SCRD ACFRs + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Operating Margin	6.4%	0.6%	(0.2%)	6.4%	9.1%	4.5%	43.1%
Total Margin	6.3%	2.6%	2.1%	6.3%	7.2%	4.9%	14.0%

- The operating margin measures profitability levels within the agency as it relates to matching direct revenues and expenses involved in the day-to-day service activities. Higher is better.
- The total margin measures profitability levels within the agency as it relates to matching all direct and indirect revenues and expenses. Higher is better.

Asset Management

Oceanside SCHD's average annual age of all capital assets during the five-year report period totals 52.6. The fifth and final year totals 55.3 and underlies ongoing aging during the 60 months of SCHD's capital assets, which are largely categorized as improvements other than buildings – presumably pilings, docks, and gangways. A separate measurement via the accumulated depreciation ratio shows the general remaining usefulness of SCHD's capital assets has significantly exceeded their expected lifespan with a period average ratio of 264%; i.e., capital assets as a whole have surpassed their expected useful lives by nearly three-fold.

Assets are Old and Getting Older…
Oceanside SCHD's accumulated depreciation ratio at the end of the five-year report period shows its capital assets – at least on an accounting basis – have collectively exceeded their expected usefulness (lifespan) by nearly three-fold.

Oceanside SCHD
Measuring Asset Management
Table B-7.4d | Source: SCRD ACFRs + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Accounting Age of Capital Assets	49.9	49.7	53.5	54.7	55.3	52.6	10.7%
Accumulated Depreciation Ratio	262.0%	282.6%	300.5%	233.3%	242.8%	264.2%	(7.3%)

- The accounting age of capital assets provides a macro index of the average age the agency's core and depreciating facilities, equipment, buildings, and related infrastructure and their current replacement schedule. Lower is better.

- The accumulated depreciation ratio provides a more contextual measurement of the general remaining usefulness of the agency's core and depreciating facilities, equipment, buildings, and related infrastructure relative to their expected lifespan. Lower is better.

7.5 Pension Obligations

None

7.6 Other Post-Employment Benefit Obligations

None

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C. MORRO HILLS COMMUNITY SERVICES DISTRICT

1.0 OVERVIEW

Morro Hills
Looking East from Sleeping Indian Rd to Olive Hill Rd



Photo Credit: Google Maps (2022)

The Morro Hills Community Services District (CSD) is an independent special district formed in 1961 in northwest San Diego County immediately to the east of the City of Oceanside. Formation proceedings were initiated by landowners with the support of the County of San Diego to assume the authority to establish, improve, and maintain streets and related roadway incidentals – like curbs, gutters, and drains – as well as provide fire protection. Morro Hills CSD's jurisdictional boundary encompasses nearly two square miles with mostly large residential estates intermixed with agriculture. Most of the jurisdictional boundary lies within a Fallbrook postal code (92028) with nine-tenths under private ownership.

A five-person Board of Directors provides Morro Hills CSD's governance with members directly elected at-large to staggered four-year terms by registered voters. Members may also be appointed in place of contested elections and/or to fill vacancies. The longest-serving member is Thomas Harrington with 25 service years on the Board. All four other members on the Board have less than two years of service.

Morro Hills CSD is currently organized as a limited-purpose agency with municipal operations tied to one active service function – streets – and anchored by maintaining a 6.0-mile roadway system. Ancillary classes are marked by providing signage and drainage along the roadway. Separately, while formation proceedings explicitly contemplated fire protection, records show this service function has never been activated by the CSD and is considered fully latent. Other latent powers vested with the CSD that could be activated with LAFCO approval are extensive under the principal act and headlined by water, wastewater, parks, lighting, and police protection.

Limited Purpose Agency…
Morro Hills CSD is authorized to provide one active service function – streets – at the end of the five-year report period and is anchored by a 6.0-mile roadway system. Although initially empowered to provide fire protection, this function is latent and would require new LAFCO approval to activate.

With respect to finances, Morro Hills CSD's operating budget at the term of the reporting period (2021-2022) totals $0.023 million in authorized expenses. The audited financial statements show Morro Hills CSD's net position at the same time totaling $0.578 million with the unrestricted portion making up nearly one-half at $0.266 million. Morro Hills CSD has no employees; all services performed by the CSD are done so by paid contractors or volunteers – mostly from the Board.~~–~~ (Volunteer activities include installing signage and vegetation cleanup.)

LAFCO independently estimates the full-time resident population within Morro Hills CSD is 1,001 at the term of the reporting period. (Information is not readily available within the affected census block groups to reliably estimate earlier counts within the reporting period.) The total number of housing units within the jurisdictional boundary at the end of the reporting period is 396. The resulting average ratio of residents to housing units is 2.5. The median household income among residents within Morro Hills CSD is $146,289 based on the current five-year period average and more than three-fifths above the countywide average of $88,240. The average home value in the CSD (92028) has separately increased by 58.5% over the reporting period from $550,771 to $872,987.[1] This separately generates a home price-to-income ratio of 6.0.

2.0 BACKGROUND

2.1 Community Development

The region covering present-day Morro Hills CSD began its contemporary development in the late 1700s. The genesis of the development ties to the Payomkawichum people – called Luiseños by the Spanish newcomers – establishing permanent villages along the Santa Margarita and San Luis Rey Rivers in conjunction with the construction of nearby Mission San Luis Rey in 1769. Around this ti[2]me, the hills immediately to the east of the Mission and serving as a natural boundary between coastal and inland lands along the San Luis Rey River were named "El Morro," meaning crown-shaped hill. The region was subsequently included in a large land grant – Ranch

View of Morro Hills
From Mission San Luis Rey (1890s)

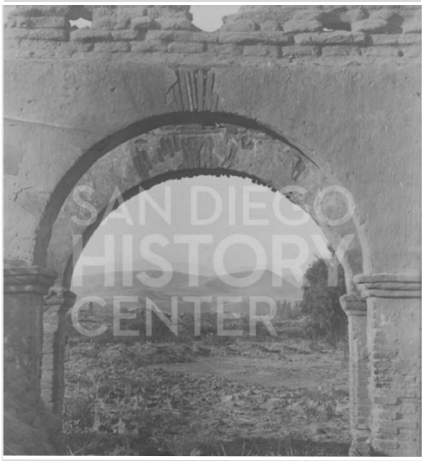


Photo Credit: San Diego History Museum

[1] The average home values in 92028 during the five-year report period is based on Zillow analytics (www.zillow.com).

[2]

Santa Margarita – by Mexico's California Governor Pío Pico to his brother Andrés Pico in the 1840s and thereafter gradually divided and sold into relatively smaller tracts for agricultural and ranching uses.

Proceeding into the 1900s, County records indicate the present-day Morro Hills CSD jurisdictional boundary remained largely dedicated to agrarian uses with an internal network of private roads/paths having developed leading southeast towards Bonsall or northeast towards Fallbrook. A 1938 road survey shows the County having graded and extended Olive Hill Road south from Fallbrook and providing direct access to the area. Further, by the late 1940s, parcel maps were beginning to be recorded commencing a transition in the area towards residential estates and leading to the initial grading and paving of Del Valle Drive.

Aerial View of Morro Hills (1946)

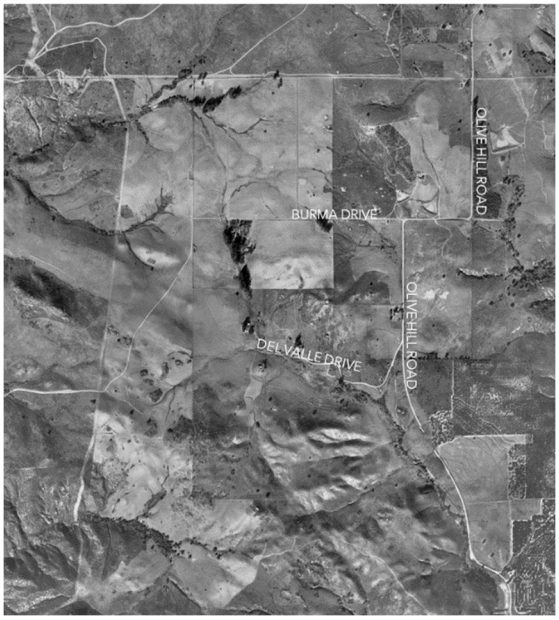


Photo Credit: San Diego LAFCO

Aerial View of Morro Hills (1963)



Photo Credit: San Diego LAFCO

2.2 Formation Proceedings

The formation of Morro Hills CSD was petitioned by a group of landowners and filed with the County Boundary Change Commission – predecessor body to LAFCO oversight – in late 1960. Documents show the petition filing followed discussions with the County and done so to assume responsibility for constructing and maintaining public roads consistent with community needs and with the aid of receiving a portion of local property taxes. Voters approved the formation of Morro Hills CSD as part of

a special election on January 17, 1961, by a vote of 27 to 8 with authorization to provide streets and fire protection services. Voters also approved an initial governing board of Edward Jones, Walter Kottas, Victor Pinkney, Jr., Douglas Schnorr, and William Coover. The effective date of the formation was set as January 25, 1961.

2.3 Notable Post Formation Activities + Events

A summary of notable activities undertaken by Morro Hills CSD and/or affecting the District's service area preceding and following formation in 1961 are provided below.

LAFCO approves a landowner petition (William B. Renwick) to detach approximately 75 acres from Morro Hills CSD in April 1972. The detachment remains the only boundary change to the District.

1970s

LAFCO establishes a coterminous sphere of influence for Morro Hills CSD in November 1984. Supporting documents generated by LAFCO state Morro Hills CSD serves an estimated population of 700.

A proposal is filed with LAFCO in January 1985 to incorporate Fallbrook and dissolve several overlapping special districts – including Morro Hills CSD. The reorganization is conditionally approved by LAFCO but fails to win majority voter support in June 1986.

1980s

Morro Hills CSD contracts with an outside consultant to analyze traffic conditions within the District and available calming measures in 1989. Morro Hills CSD proceeds to contract for new analysis in 2004, 2008, and 2021.

LAFCO updates and affirms Morro Hills CSD's sphere in 2013 with no changes.

3.0 BOUNDARIES + RELATED CONSIDERATIONS

3.1 Jurisdictional Boundary

Morro Hills CSD's jurisdictional boundary spans approximately two square miles and covers 1,107 total acres – an amount equal to 0.04% of San Diego County. The jurisdictional boundary is entirely unincorporated and largely characterized by large residential estates intermixed with commercial and non-commercial agriculture. Three-fifths of the jurisdictional boundary is immediately adjacent to Camp Pendelton

or the City of Oceanside. The balance of the jurisdictional boundary is adjacent to the unincorporated communities of Fallbrook and – to a lesser extent – Bonsall and accordingly notionally open to future expansion. All of the jurisdictional boundary is assigned a Fallbrook postal code. The elevation ranges between 372 to 834 feet above sea level with the latter point recorded along San Jacinto Circle West near Solana Real. Other key boundary characteristics follow and are summarized in Table C-3.1.

Physical Footprint…
Morro Hills CSD's jurisdictional boundary spans 1,107 acres and is divided into 417 parcels – all of which are unincorporated with a Fallbrook-assigned postal code. All but 38 parcels totaling 91 acres have been developed and/or improved, albeit not necessarily to the highest density allowed.

- With respect to property tax considerations, the total assessed value (land and structure) within Morro Hills CSD at the end of the reporting period is $0.240 billion. The ending amount translates to a per-acre value ratio of $0.22 million. It also translates to a per capita value of $0.24 million based on the estimated full-time population of 1,001. Overall, Morro Hills CSD receives close to 3.9% of the annual 1.0% of property tax collected in the jurisdictional boundary and resulted in $0.090 million in 2021-2022.

- With respect to development considerations, Morro Hills CSD's jurisdictional boundary at the end of the reporting period is divided into 417 parcels totaling 1,061 acres. (balance involves rights-of-way). Almost all – 99% – of the parcel acreage is under private ownership with nearly nine-tenths having already been developed and/or improved with structures to date, albeit not necessarily at the highest density under zoning. The remaining privately owned lands in Morro Hills CSD are undeveloped and divided by 38 parcels totaling 91 acres.

- With respect to other boundary considerations, none of the acreage within Morro Hills CSD's jurisdictional boundary qualifies as disadvantaged unincorporated community (DUC) lands under current San Diego LAFCO policy. Furthermore, no lands within and immediately adjacent to the jurisdictional boundary qualify as a disadvantaged unincorporated community.

Morro Hills CSD
Jurisdictional Boundary Characteristics
Table C-3.1a | Source: San Diego LAFCO

Total Jurisdictional Size	1,107 acres
Total Jurisdictional Parcels and Acreage (less rights-of-ways, etc.)	417 parcels totaling 1,061 acres
… Publicly Owned Parcels and Acreage	4 parcels totaling 73 acres
… Privately Owned Parcels and Acreage	413 parcels totaling 1,034 acres
… Undeveloped Privately Owned Parcels and Acreage	38 parcels totaling 91 acres
Total Number of Registered Voters	806
Total Assessed Value (Land and Structures)	$0.240 billion

3.2 Sphere of Influence

Morro Hills CSD's sphere of influence was established by LAFCO in November 1984 ahead of a statewide deadline applicable to all local agencies by the Legislature. The sphere was subsequently reviewed and updated by LAFCO in 2007 and 2013 and remains entirely coterminous with the jurisdictional boundary. There are also no special study areas assigned to the sphere. CSD's sphere of influence is shown as part of Map C-1.

No Expansions Telegraphed in Current Sphere Designation…
The Morro Hills CSD sphere of influence was last updated by LAFCO in 2013. The sphere is coterminous with the jurisdictional boundary, and as such reflects a standing expectation by LAFCO to maintain the status quo going forward.

3.3 Boundaries' Relationship to General Plans

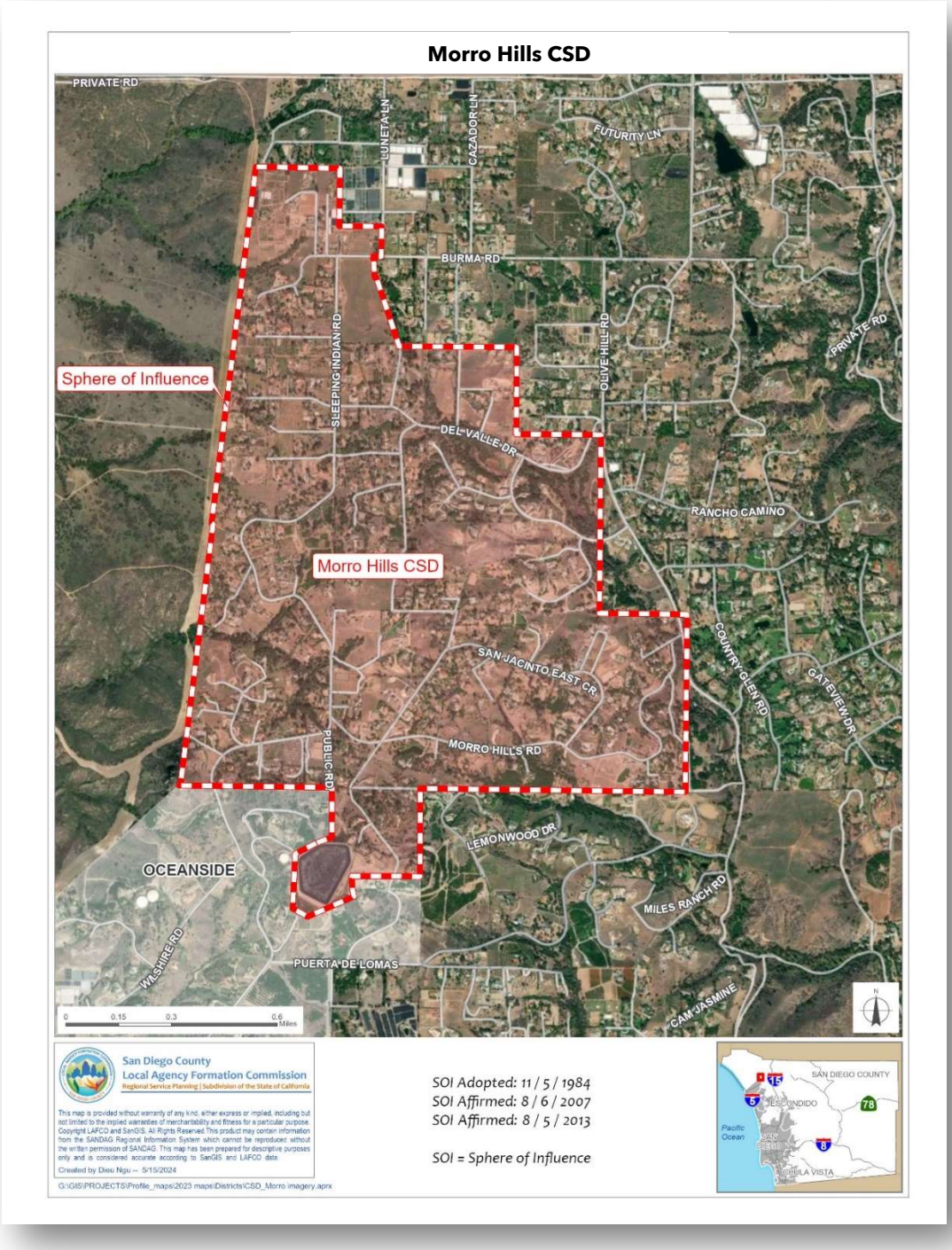
Morro Hills CSD's jurisdictional boundary and sphere of influence lie entirely within the unincorporated area and subject to the County of San Diego's land use policies. The County General Plan was last updated by the Board of Supervisors in August 2011 and designates nearly all land within and adjacent to Morro Hills CSD as Semi-Rural 2 with the remainder – less than 1% of the total – as Agriculture.[3] Similarly, almost all of the lands within and adjacent to the jurisdictional boundary and sphere of influence lie within the Fallbrook Community Plan and are subject to its community-

Relationship to Local General Plans…
All of Morro Hills CSD's jurisdictional boundary and sphere of influence lands are unincorporated with 99% designated by the County of San Diego as Semi-Rural-2. This designation applies to 28% of all unincorporated lands with a density range of 1 dwelling unit for every 2 acres to 1 dwelling unit for every 8 acres depending on slope.

[3] "The Semi-Rural category identifies areas of the County that are appropriate for lower-density residential neighborhoods, recreation areas, agricultural operations, and related commercial uses that support rural communities." LUE, 3-8.

generated visioning policies. This includes an anchoring vision statement to "perpetuate the existing rural charm and village atmosphere surrounded by semi-rural and rural lower density development while accommodating growth."[4]

Map No. C-1



[4] Reference to Fallbrook Community Plan, G-LU-1.1.

3.4 Relationship to College and School District Boundaries

Morro Hills CSD's jurisdictional boundary and sphere of influence lies within four college and school districts: Palomar; Bonsall Unified; Fallbrook Union Elementary; and Fallbrook Union High. A summary of key characteristics follows in Table C-3.4.

Morro Hills CSD
Public College + School Districts Information
Table C-3.4a | Source: Palomar; Bonsall Unified; Fallbrook Union Elementary; and Fallbrook Union High

	Palomar	Bonsall Unified	Fallbrook Union High	Fallbrook Union Elementary
District Type	College	School	School	School
% within Morro Hills CSD	100%	5%	95%	95%
Superintendent	Star Rivera-Lacey	Joseph Clevenger	Ilsa Garza-Gonzalez	Monika Hazel
Grades	N/A	K-12th Grade	9th-12th Grade	K-8th Grade
Campuses	1	5	3	11
Enrollment in FY18	38,332	2,930	2,165	4,864
Enrollment in FY22	27,455	2,209	2,128	4,921
… Change in Enrollment	(28.4%)	(721) or (24.6%)	(37) or (1.7%)	57 or 1.2%
Operating Budget in FY18	$432,712,445	$28,869,316	$29,265,755	$54,964,023
Operating Budget in FY22	$348,247,918	$28,168,787	$34,796,267	$79,739,255
… Change in Budget	(19.5%)	(2.4%)	18.9%	45.1%

4.0 DEMOGRAPHICS

4.1 Population and Housing

Relatively Small Population…
It is estimated there are 1,001 fulltime residents in Morro Hills CSD at the end of the reporting period. It is assumed population growth within the CSD will be relatively limited over the report timeframe and increase by 30 – or 6 annually on average – to 1,031 by 2027.

Morro Hills CSD's total full-time resident population within its jurisdictional boundary is independently estimated by LAFCO at 1,001 at the end of the five-year reporting period. This amount represents 0.03% of the countywide population total. (Information is not readily available within the two affected census block groups underlying the jurisdictional boundary to reliably estimate earlier counts within the report period.) The current estimate produces a population density of 0.9 residents for every jurisdictional acre and underlies the overall rural character of the jurisdictional boundary. (For context, the population density for the adjacent City of Oceanside at the end of the reporting period is 6.5 residents for every one acre.)

Proceeding forward, and for purposes of this report, LAFCO projects the growth trend will match the recent countywide rate and result in the population in the CSD increasing by 30 to 1,031 by 2027.

Morro Hills CSD
Resident Population
Table C-4.1a | Source: Esri and San Diego LAFCO

Factor	2010 Estimate	2018 Estimate	2022 Estimate	Annual Change	2027 Projection
Morro Hills CSD	n/a	n/a	1,001	n/a	1,031
San Diego County	3,095,305	3,244,893	3,315,082	0.6%	3,414,325

LAFCO separately estimates there are 396 residential housing units within Morro Hills CSD at the term of the five-year reporting period.

Expensive Housing ...
The ending average monthly housing costs (mortgage or rent) within Morro Hills CSD tallies $2,939 and is 49% higher the countywide average. The average housing cost equals 24% of the average monthly household income within the CSD.

With respect to housing characteristics, and based on the most recent five-year average, 70.0% of units are owner-occupied, 22.5% are renter-occupied, and the remaining 7.5% are vacant. The mean monthly housing cost (mortgage or rent payment only) in the CSD at the end of the reporting period is $2,939 and 49.1% above the countywide average of $1,971. This housing cost separately equals 24.1% of the residents' average monthly household income. Additional housing characteristics follow in Table C-4.1b.

Morro Hills CSD
Housing Characteristics
Table C-4.1b | Source: Esri and San Diego LAFCO

Factor	Morro Hills CSD	San Diego County
2010 Housing Units	n/a	1,164,781
2022 Housing Units	396	1,238,794
… % Change	n/a	6.4%
Monthly Housing Cost (5-year average 2012-2016)	$2,584.46	$1,578.00
Monthly Housing Cost (5-year average 2017-2021)	$2,938.58	$1,971.00
… % Change	13.70%	24.90%

4.2 Age Distribution

The median age of residents in Morro Hills CSD is 43.3 based on the current five-year period average. This amount reflects an overall increase of 19.2% over the prior five-year period and one-fifth higher than the countywide median age of 36.3. Residents in the prime working age group defined as ages 25 to 64 dropped below the one-half mark over the two five-year period averages from 50.9 to 46.9; a difference of (7.8%).

Older and Getting Older…
Residents within Morro Hills CSD tend to be measurably older with a median age of 43.3 relative to the countywide average of 36.3.

Morro Hills CSD
Age Distribution
Table C-4.2a | Source: Esri and San Diego LAFCO

Factor	Morro Hills CSD	San Diego County
Median Age (5-year average 2012-2016)	36.3	35.3
Median Age (5-year average 2017-2021)	43.2	36.3
… % Change	19.5%	2.8%
Prime Working Age, 25-64 (5-year average 2012-2016)	50.9%	53.7%
Prime Working Age, 25-64 (5-year average 2017-2021)	46.9%	54.1%
… % Change	(7.8%)	0.7%

4.3 Income Characteristics

The median household income in Morro Hills CSD is $146,289 based on the current five-year period average. This amount shows full-time residents are receiving significantly more money with the median income experiencing an overall increase of more than three-fourths - or 76.2% - from the preceding five-year period average of $83,016. The current median household income in the CSD is also 66% higher than the current countywide median of $88,240. Similarly, the current poverty rate average in Morro Hills CSD is 6.3% and more than one-third below the overall countywide rate of 10.7%.

Expanding Income Prosperity…
The median household income in Morro Hills CSD finished the reporting period at $146,289. This amount represents an increase of nearly three-fourths over the 60 months and is two-thirds higher than the countywide average.

Morro Hills CSD
Income Characteristics
Table C-4.3a | Source: Esri and San Diego LAFCO

Factor	Morro Hills CSD	San Diego County
Median Household Income (5-year average 2012-2016)	$83,105	$66,529
Median Household Income (5-year average 2017-2021)	$146,289	$88,240
… % Change	76.2%	32.6%
Resident Poverty Rate (5-year average 2012-2016)	16.5%	14.0%
Resident Poverty Rate (5-year average 2017-2021)	6.7%	10.7%
… % Change	(59.1%)	(23.6%)

4.4 Other Socioeconomic Indicators

Unemployment levels within Morro Hills CSD are minimal at 2.7% based on the current five-year period average. This amount falls more than three-fifths below the countywide average sum of 6.6% and reflects more than a one-half reduction over the prior five-year period average of 3.4%. Other notable measurements include one out of every three residents collecting retirement income at the end of the reporting period and one-half higher than the countywide rate. Education levels within Morro Hills CSD, as measured by four-year college graduates have increased during the reporting period and now account for more than one-half of all residents at 52.3% and correlate to the relatively high median income levels. The non-English speaking percentage of the population remains lower than the county-wide average and decreased during the reporting period from 9.2% to 8.9%.

White-Collar Incomes…
More than one out of every two adults in Morro Hills CSD hold four-year college degrees at the end of the reporting period. This ratio paired with the high median home income suggests CSD residents hold professional positions.

Morro Hills CSD
Other Socioeconomic Indicators
Table C-4.4a | Source: Esri and San Diego LAFCO

Factor	Morro Hills CSD	San Diego County
Unemployment Rate (5-year average 2012-2016)	3.4%	7.8%
Unemployment Rate (5-year average 2017-2021)	2.7%	6.6%
… % Change	(19.7%)	(15.4%)
Collecting Retirement (5-year average 2012-2016)	26.7%	17.7%
Collecting Retirement (5-year average 2017-2021)	31.4%	21.2%
… % Change	17.0%	19.8%
Non-English First Language (5-year average 2012-2016)	9.2%	15.0%
Non-English First Language (5-year average 2017-2021)	8.9%	13.1%
… % Change	(3.4%)	(12.6%)
Adults with Four-Year Degrees (5-year average 2012-2016)	39.7%	36.5%
Adults with Four-Year Degrees (5-year average 2017-2021)	52.3%	40.3%
… % Change	31.8%	10.4%

4.5 Homeless Estimates

No information exists with respect to homeless counts within Morro Hills CSD.

4.6 Environmental Justice

State law directs LAFCO to address several factors anytime the Commission considers jurisdictional changes, including environmental justice. This factor was added to statute beginning January 1, 2008 and defined to mean "the fair treatment of people of all races, cultures, and incomes with respect to the location of public facilities and the provision of public services." LAFCO adopted a policy in 2022 to formally guide its consideration of environmental justice and this includes proactively incorporating the topic – and specifically pollution burdens and their associated economic impacts – in the Commission's municipal service review program.

Consideration of environmental justice factors within Morro Hills CSD draw on staff analyzing data available from the California Environmental Protection Agency through its online assessment tool (CalEnviroScreen 4.0). Two percentile rankings for Morro Hills CSD are generated within this analysis and based on the primary census tract covering the District (6076218611). These involve (a) pollution burdens (exposures and environmental effects) and (b) at risk population characteristics (sensitive populations and socioeconomic factors) and are summarized below. ~~Consideration of environmental justice draws on LAFCO staff analyzing data made available from the California Environmental Protection Agency through its online assessment tool (CalEnviroScreen 4.0). Almost all of the Morro Hills CSD jurisdictional boundary lies within one census tract (6076218611) and has been reviewed in assessing the significance of pollution burdens (exposures and environmental effects) and at-risk population characteristics (sensitive populations and socioeconomic factors) relative to all census tracts in California. Key results are summarized below and further detailed in Table C-4.6.~~

Pollution Burdens + At Risk Factors...
LAFCO's consideration of environmental justice factors draws from the California Environmental Protection Agency and provides percentile rankings relative to all of California as it relates to (a) pollution burdens and (b) at-risk population characteristics.

- Morro Hills CSD's composite **pollution burden** ranking falls in the 52nd percentile relative to the rest of California. The overall ranking separately is substantively above the 42nd percentile ranking for all of San Diego County. Five pollution burden measurements exceed the 50th percentile and are considered

relatively high. These high measurements comprise two exposures – (a) pesticide uses and (b) drinking water containments – as well as three effects – (c) cleanup sites, (d) impaired water bodies, and (e) solid waste sites. Four of these measurements also exceed the 66th percentile and its significance threshold. These are summarized below with descriptions drawn from California EPA.

- Pesticide Uses (97th percentile)
  Pesticides are chemicals used to control insects, weeds and plant diseases. Over 1,000 pesticides are registered for use in California. They are applied to fields by air, by farm machinery, or by workers on the ground. Exposure to high levels of some pesticides can cause illness right away or conditions such as birth defects or cancer later in life.

- Drinking Water Contaminants (71st percentile)
  Drinking water can become contaminated with chemicals or bacteria above regulatory standards via both natural and human sources and becomes an exposure threat. Natural sources include rocks, soil, wildlife and fires. Human sources include factories, sewage, and runoff from farms. A common natural contaminant involves arsenic, which occurs in some rocks and soil and can cause cancer. Nitrate from fertilizer or manure can commonly leach into groundwater and contaminate wells.

- Cleanup Sites (69th percentile)
  Cleanup sites are designated places contaminated with hazardous chemicals that can move through the air or groundwater. People living near these sites have a greater potential to be exposed to chemicals from the sites than people living further away. Multiple cleanup sites are located near Morro Hills CSD in Camp Pendleton.

- Impaired Water Bodies (67th percentile)
  Water bodies used for recreation and fishing are at higher risk for man-made pollutants and become impaired. These impairments can harm wildlife and humans via direct contact. The lower San Luis Rey River (west of I-15) near Morro Hills CSD is categorized by the State as impaired

- Morro Hills CSD's composite **at-risk population** ranking falls in the 20th percentile relative to the rest of California. The overall ranking separately is substantively below the 37th percentile ranking for all of San Diego County. One pollution burden measurement exceeds the 50th percentile and is considered relatively high and involves unemployment. None of the eight tracked at-risk population categories exceed the 66th percentile and its significance threshold.

A complete detailing of all population burdens and at-risk population rankings for Morro Hills CSD and San Diego County follows.

Morro Hills CSD + Surrounding Lands
Pollution Burdens and Susceptible Population
Table C-4.6a | Source: California Environmental Protection Agency and SD LAFCO

Factor	Morro Hills CSD	San Diego County
No. of Census Tracts	1	627
Pollution Burden		
… Average Percentile Relative to California	52.0	37.8
Exposures | Air Quality – Ozone	45.0	42.2
Exposures | Air Quality - Fine Particulate Matter:	23.0	43.1
Exposures | Air Quality - Diesel Particulate Matter:	44.0	49.5
Exposures | Pesticide Uses:	97.0	11.8
Exposures | Toxic Releases:	13.0	32.1
Exposures | Traffic Impacts:	28.0	48.4
Exposures | Drinking Water Contaminants:	71.0	33.2
Exposures | Lead Risk in Housing:	13.0	38.7
Effects | Cleanup Sites:	69.0	24.2
Effects | Groundwater Threats:	31.0	36.8
Effects | Hazardous Waste:	3.0	44.9
Effects | Impaired Water Bodies:	67.0	55.5
Effects | Solid Waste Sites and Facilities:	64.0	27.4
Sensitive Population		
… Average Percentile Relative to California	20.0	36.8
Sensitive Population | Asthma:	6.0	34.6
Sensitive Population | Low Birth Weight:	47.0	44.5
Sensitive Population | Cardiovascular Disease:	11.0	28.8
Socioeconomic Factor | Education:	48.0	41.3
Socioeconomic Factor | Linguistic Isolation:	27.0	37.8
Socioeconomic Factor | Poverty:	29.0	45.5
Socioeconomic Factor | Unemployment:	54.0	50.0
Socioeconomic Factor | Housing Burden:	40.0	49.0

Additional considerations of environmental justice factors for Morro Hills CSD and its unincorporated jurisdictional boundary can be found by analyzing elements from the County of San Diego Climate Action Plan (CAP). This document serves as the County's roadmap to reducing greenhouse gas (GHG) emissions as required under the California Environmental Quality Act (CEQA) with the societal understanding the negative effects therein – at least historically – disproportionally harm socially or economically disadvantaged communities.

The County of San Diego's CAP was adopted in September 2024 following two earlier efforts where Board adoptions in June 2012 and February 2018 were subsequently rescinded and vacated, respectively, as a result of litigation initiated by the Sierra Club. The CAP serves as the County's most public facing take to address the effects of climate

change and advance environmental justice with a time frame through 2045 in line with achieving a net zero carbon footprint.[5] [6] The document focuses on the following five emissions reduction sectors and nine specific strategy categories:

Emission Reduction Sectors:

1. Built Environment and Transportation
2. Energy
3. Solid Waste
4. Water and Wastewater
5. Agriculture and Conservation

Emission Categories:

1. On-Road Transportation;
2. Off-Road Transportation;
3. Electricity;
4. Natural Gas;
5. Propane;
6. Solid Waste;
7. Agriculture;
8. Water; and
9. Wastewater

The County's CAP uses 2019 as its baseline inventory year with an unincorporated source contribution estimate of 2,984,000 metric tons of carbon emissions. The CAP – notably – does not identify the portion of the overall emission attributed to County activities. The estimated contribution total translates to a per capita production amount of 6.2 metric tons of carbon based on a population of 479,844 in 2019. This latter measurement is the third lowest among the six counties in southern California.

[5] State sets the following GHG emission reduction standards for California: a) reduce to 40 percent below 1990 levels by 2030 and b) reduce to 80 percent below 1990 levels by 2050. The State translates these reduction goals by requiring local jurisdictions to meet per capita GHG emissions of no more than 6 metric tons by 2030 and 2 metric tons by 2050.

[6] CEQA Section 15183.5 (1) states that a plan for the reduction of greenhouse gas emissions should do all of the following. (A) Quantify greenhouse gas emissions, both existing and projected over a specified time period, resulting from activities within a defined geographic area. (B) Establish a level, based on substantial evidence, below which the contribution to greenhouse gas emissions from activities covered by the plan would not be cumulatively considerable. (C) Identify and analyze the greenhouse gas emissions resulting from specific actions or categories of actions anticipated within the geographic area. (D) Specify measures or a group of measures, including performance standards, that substantial evidence demonstrates, if implemented on a project-by-project basis, would collectively achieve the specified emissions level. (E) Establish a mechanism to monitor the plan's progress toward achieving the level and to require amendment if the plan is not achieving specified levels. (F) Be adopted in a public process following environmental review.

County of San Diego + Other Southern California Counties:
Estimated Carbon Footprint Baseline Years
Table C – 4.6b | Source: Counties' CAPs and SD LAFCO

Southern CA County	Current Baseline Year	Total Community Emissions – Annual *	Per Capita Emissions - Annual *
County of Los Angeles	2018	5,173,240 metric tons	4.8 metric tons
County of Orange**	2018	776,984 metric tons	6.0 metric tons
County of San Diego	2019	2,894,000 metric tons	6.2 metric tons
County of San Bernardino	2016	2,873,469 metric tons	9.3 metric tons
County of Imperial	2018	497,169 metric tons	12.4 metric tons
County of Riverside	2017	4,905,518 metric tons	13.5 metric tons

* Measures atmospheric impact of GHGs – including carbon dioxide, methane, and nitrous oxide.
** Pending Adoption

Future reports should revisit and expand on the County's policy efforts to reduce GHG emissions and related efforts to address and promote environmental justice.

5.0 ORGANIZATION

5.1 Governance

Morro Hills CSD operates as an independent special district under Division 3 of California's Government Code (Sections 61000 to 61250). The principal act – Community Services District Act – was established by the Legislature in 1951 to provide local communities the ability to provide a full range of municipal services within a developed or developing area and commonly as an alternative and/or placeholder to incorporation. The only municipal service limitation on CSDs involves the prohibition of directly providing a community development function (i.e., land use). CSDs may include incorporated and/or unincorporated territory as well as comprise either contiguous or non-contiguous territory. CSDs may also include one or more zones.

Morro Hills CSD is currently authorized by LAFCO to provide one municipal function – streets – along with several ancillary classes involving culverts, drains, curbs, gutters, and sidewalks. All other service functions empowered under the principal act are categorized as latent and would require formal LAFCO approval to activate. A listing of all latent powers is detailed in Section 61100 and summarized in the footnote.[7]

[7] CSDs are empowered under the principal act – and subject to LAFCO authorization – to provide all of the following municipal functions: water; wastewater; recycled water; solid waste; fire protection and emergency medical; ambulance; parks and open space; community recreation; street lighting; landscaping; vector control; police protection; security; library; streets; electric and communication conversions; airports; transportation; graffiti abatement; flood control; community facilities; weed abatement; hydroelectric power; television translators; snow removal; animal and pest control; public mailboxes; mail delivery; cemeteries; habitat mitigation; broadband facilities; and finance operations of area planning commissions and municipal advisory councils.

Morro Hills CSD
Authorized Functions and Ancillary Classes
Table C-5.1a | Source: SD LAFCO + Community Service District Law

Function	Ancillary Classes
Streets	Acquire, construct, improve, and maintain streets, roads, rights-of-way, bridges, culverts, drains, curbs, gutters, sidewalks, and any incidental works.

Consistent with its principal act, Morro Hills CSD is governed by a five-member at-large Board of Directors. Each director must be a registered voter within the CSD and subject to standard conflict of interest protections. Members are elected and/or appointed in place of contested elections to staggered four-year terms. Appointments to fill vacancies are also authorized to the Board to make within 60 days. (Should the CSD fail to act within 60 days the appointment authority goes to the Board of Supervisors.) The Board meets quarterly at a community non-profit (Fallbrook Land Conservancy) located outside the jurisdictional boundary at 1815 Stagecoach Lane in Fallbrook. Directors are volunteers and receive no compensation. Summary minutes are prepared for all meetings; audio and video recordings are not provided, although the Board reports options are currently being explored.

A current listing of the Morro Hills CSD Board and their respective backgrounds and service years follows.

Morro Hills CSD
Current Board Roster
Table C-5.1b | Source: Morro Hills CSD

Member	Position	Years on Board	Background
Thomas Harrington	President	25	Land Surveyor - Real Estate
Patrick Meehan	Director	2	Accounting
Jeanine Roskos	Director	1	Mortgage Banking
Bill Weber	Director	1	Construction
Charlene Weber	Director	1	Construction
			Average Experience: 6.0 Years

5.2 Administration

Morro Hills CSD does not have any employees. Board members perform most administrative activities – including overseeing contractors provide project-specific street functions. CSD contracts with legal services as needed. CSD has no offices.

6.0 MUNICIPAL SERVICES

Morro Hills CSD currently provides one active municipal function categorized as "streets" with several ancillary classes. A summary analysis of this lone active service function and the ancillary classes follows with respect to capacities, demands, and performance during the five-year reporting period.

6.1 Streets Function + Related Classes

Morro Hills CSD's street function commenced at the time of its formation in 1961. Initial actions involved taking ownership of most – but not all – of the existing roads that had been built within the jurisdictional boundary from the County of San Diego. CSD proceeded over the next several years to construct additional roads – comprising both new and extensions – and related drainage facilities with most of the funding sourced to governmental grants. CSD's focus since the early 1970s has been to maintain the existing road network as needed via patching, paving, repairing berms, tree trimming, signage, and culvert cleaning. CSD also informs its roadway activities by preparing periodical traffic assessments.

Just Streets...
Morro Hills CSD's street function and ancillary classes serve as the agency's only municipal activity. Primary tasks under this function anchor to maintain a 6.0-mile roadway network and involve performing routine paving, patching, and signage upkeep. CSD also periodically prepares traffic assessments to help inform calming measures.

Resources, Capacities + Demands

Morro Hills CSD's street function operates as a non-enterprise function and is dependent on all-purpose revenues given the deliverables (i.e., roads) do not readily tie to collecting user fees. Morro Hills CSD's allocation of the 1% generated in property taxes serves as the dominant resource in funding the streets function and relatedly helps define capacity limitations. The average annual property tax monies collected over the reporting period have been $0.091 million and equal 99.0% of all revenues received with the balance largely involving interest earnings.

With respect to available capacities at the end of the reporting period, Morros Hills CSD's street function is anchored by a roadway system spanning approximately 6.0 (5.96) miles. The roadway system is divided between primary and secondary designations; the former involves two-way roads that continue and/or connect beyond the CSD boundary with relatively high usages while the latter involves two-way roads exclusive to the CSD boundary with relatively low usages. Posted speed limits range between 25 and 45 miles per hour. Additional details follow in Table C-6.1a.

Morro Hills CSD
Street Function: Roadway System
Table C-6.1a | Source: Morro Hills CSD

Type	Roadways	Length (miles)
Primary Roads	Sleeping Indian Road - *Oceanside border to Burma Road…*	2.09
	Morro Hills Road - *Sleeping Indian Road to Olive Hills Road*	1.40
	Burma Road - *Sleeping Indian Road to CSD boundary*	0.13
Secondary Roads	Tumbleweed Lane - *Sleeping Indian Road to CSD boundary*	0.25
	Del Valle Drive - *Tumbleweed Lane to the terminus*	0.35
	Verde Drive - Sleeping Indian Road to Del Valle Drive	0.19
	Georgine Road - *Del Valle Drive to terminus*	0.11
	Conejo Road - *Sleeping Indian Road to the terminus*	0.17
	San Jacinto Circle - *Morro Hills Road to the terminus*	1.16
	San Jacinto Terrace - *San Jacinto Circle to the terminus*	0.11
		Total: 5.98

LAFCO estimates the remaining roadways in the CSD total 8.81 miles. Ownership of these remaining roads (i.e., County or private) is not readily available.

Morro Hills CSD's roadway system is solely maintained by outside contractors. The current vendor is Peters Pavers and Grading (Temecula). Improvements and/or non-emergency repairs are considered by the Board annually as part of its budget process. An encroachment permit is required for any landowner activity requiring disturbing the public roadway system. Improvements are inspected before issuance, during construction, and after completion to assure compliance with CSD standards. CSD estimates the average demand for permits during the reporting period is two per year.

Morro Hills CSD's roadway system is illustrated as part of Map No. C-2 provided on the proceeding page.

With respect to demands, the most recent traffic evaluation performed for Morro Hills CSD was completed near the end of the reporting period in August 2021 by The Perfect Solution (Mesa, Arizona). The 2021 evaluation follows earlier studies performed in 1989, 2004, and 2008 and similarly covers all three primary roads within the CSD – Sleeping Indian, Morro Hills, and Burma – as well as one secondary road, Tumbleweed Lane. The 2021 evaluation quantifies both traffic volumes and speeds for purposes of informing potential changes and/or enhancements to the roadway system. Notable takeaways from the 2021 evaluation are summarized below and further detailed in Table C-6.1b.

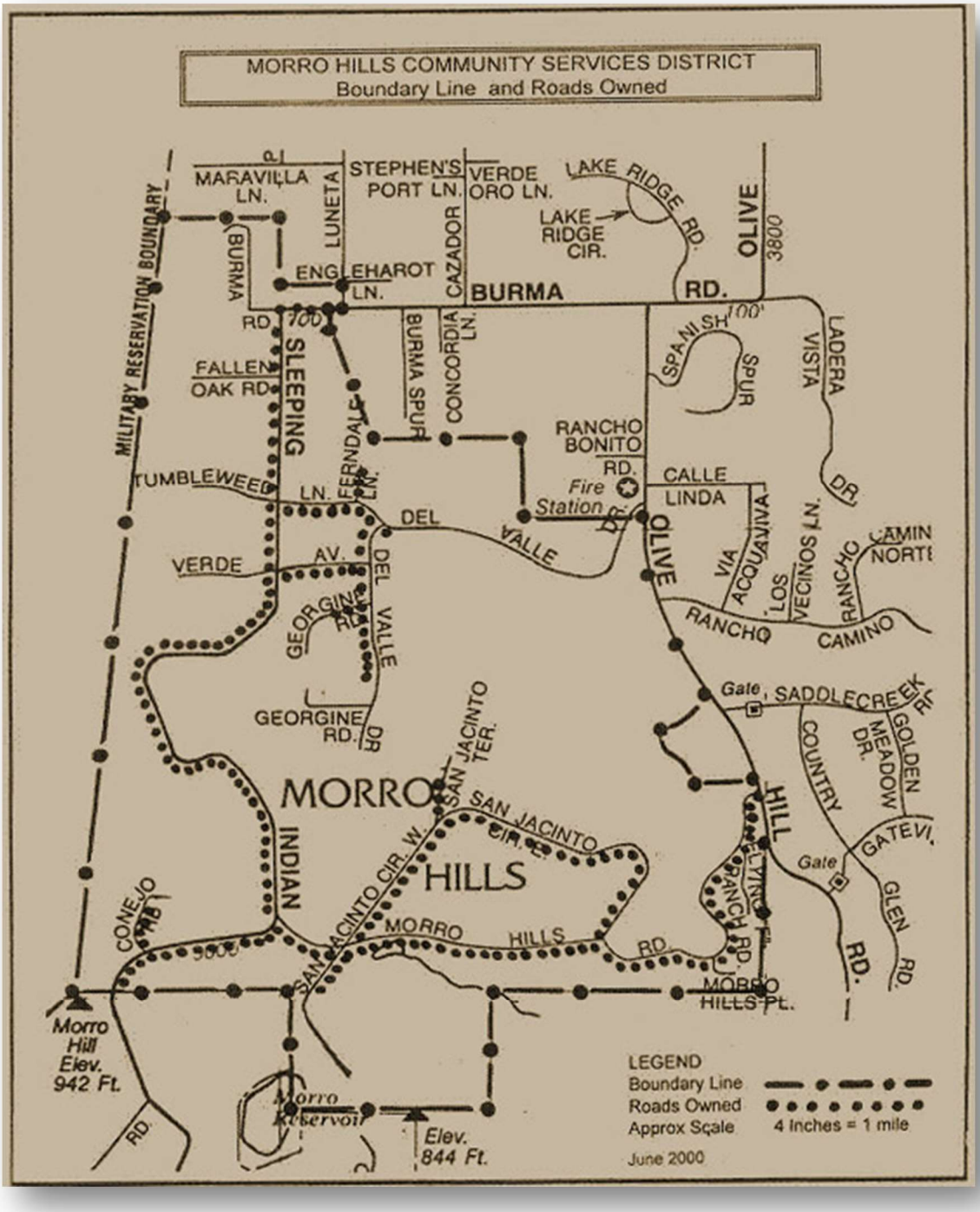
- Total average daily traffic volume measured at the three primary access points to the Morro Hills CSD community peaked in 2004 and has continued to level off in each of the subsequent counts performed in 2008 and 2021.

- Compared to the preceding evaluation in 2008, the average daily vehicle trips at the same three primary access points in 2021 have collectively decreased overall by (9.5%).

- Overall average daily traffic volume measured at the three access points to the Morro Hills CSD community generates 2,504 trips. The division of this daily trip total to the estimated number of residential units – 396 (2021) – produces an average per day household trip generation of 6.3, which is below the industry standard planning assumption of 9.4 trips.[8]

[8] Reference to the Institute of Traffic Engineers (ITE) Trip Generation Manual (10th Edition).

Map No. C-2


MORRO HILLS COMMUNITY SERVICES DISTRICT
Boundary Line and Roads Owned
MARAVILLA LN.
STEPHEN'S PORT LN.
VERDE ORO LN.
LAKE RIDGE RD.
LAKE RIDGE CIR.
OLIVE
3800
LUNETA
CAZADOR
ENGLEHAROT LN.
BURMA
RD.
MILITARY RESERVATION BOUNDARY
FALLEN OAK RD.
SLEEPING
FERNDALE LN.
BURMA SPUR
CONCORDIA LN.
SPANISH SPUR
LADERA VISTA DR.
RANCHO BONITO RD.
Fire Station
CALLE LINDA
TUMBLEWEED LN.
DEL VALLE DR.
VERDE AV.
GEORGINE RD.
VIA ACUAVIVA
LOS VECINOS LN.
RANCHO CAMINO
CAMINO NORTE
Gate
SADDLECREEK DR.
GOLDEN MEADOW DR.
COUNTRY
GATEVIEW
GLEN RD.
SAN JACINTO TER.
SAN JACINTO CIR.
SAN JACINTO CIR. W.
MORRO HILLS
INDIAN
CONEJO RD.
MORRO HILLS RD.
MORRO HILLS Pt.
Morro Hill Elev. 942 Ft.
Morro Reservoir
Elev. 844 Ft.
LEGEND
Boundary Line
Roads Owned
Approx Scale
4 Inches = 1 mile
June 2000

Morro Hills CSD
Average Daily Vehicle Counts at Primary Access Points
Table C-6.1b | Source: Morro Hills CSD

Year	Sleeping Indian Road *@ Morro Hills + Lower Springs*	Morro Hills Road *@ San Jacinto Circle W + E*	Burma Road *@ Sleeping Indian + Fallen Oak*
1989	900	330	800
2004	1,350	480	1,150
2008	1,128	438	*1,201
2021	1,054	405	1,045
Average	1,108	413	1,049
Trend (all)	17.1%	22.7%	30.6%
Trend (04-21)	(21.9%)	(15.6%)	(9.1%)

* A substitute traffic count is used involving station to the immediate south at Sleeping Indian Rd +Tumbleweed Ln

As detailed above, the most recent average daily traffic volume observed at the three access points to the Morro Hills CSD community tallies 2,504 vehicle trips (2021). This translates to a daily trip generator of 5.1 based only on existing development (single-family, commercial agriculture, etc.) in the CSD. This ratio falls substantively below industry planning assumptions that suggest the daily trip count should tally 8.6.[9] It is reasonable to assume this deviation means a limited amount of traffic volume in the CSD can be attributed to outside travelers.

Internal Demands...
Measured traffic relative to existing land uses in Morro Hills CSD suggests only a small portion of daily trips are attributed to outside travelers.

Performance Measurements

Morros Hills CSD's roadway network has remained relatively fixed since the mid-1960s with no current plans to expand in the near term. The Board's focus over the last several decades and through the five-year reporting period has been to maintain existing service levels with an increasing emphasis on traffic safety and calming measures. These latter efforts are marked by periodically contracting with traffic engineers to prepare assessments on traffic volume and speed conditions within the CSD. The last two assessments were prepared in 2008 and 2021. A summary of the recommendations in both assessments paired with status with the CSD follows.

[9] Based on LAFCO's calculation of notional trip demands using the ITE standards and applying to existing land uses in the CSD.

Morro Hills CSD:
Recent + Current Traffic Assessments
Table C-6.1c | Source: Morro Hills CSD

Year	Consultant Recommendations	Status
2008	1. The speed limit along Sleeping Indian Road should be reset from 35 to 45 mph.	*Incomplete*
	2. The speed limit along Morro Hills Road should be set to 30 mph.	Complete
	3. The 35 mph sign located along the west side of Sleeping Indian Road just south of Burma Road should be removed and replaced with a 45 mph sign.	*Incomplete*
	4. The 35 mph sign located along the north side of Sleeping Indian Road just west of Conejo Road should be removed and replace with a 45 mph sign.	*Incomplete*
2021 (Primary)	1. A newsletter should be prepared for circulation throughout the CSD to briefly summarize the findings of the recent speed counts and identify the roadway segments of concern along with telegraphing potential calming measures.	Complete
	2. Speed limits should be posted at all entry points.	Complete
	3. Remove the stop sign for northbound Sleeping Indian Road at Burma Road.	*Incomplete*
	4. Add two curve warning signs to northbound Sleeping Indian as it approaches Burma Road.	Complete
	5. Narrow all travel lanes to a width of 10 feet except where the total pavement width is less than 20 feet. Those lane widths could be a minimum of 9.5 feet to ensure an edge line is visible.	Complete
	6. Restripe the double-yellow centerline through the intersection of Sleeping Indian Road and Burma Road, northbound to eastbound.	Complete
	7. Remove all vegetation within 100 feet on the approach to driveways, intersections, and traffic signs. Vegetation should also be removed 20 feet past every driveway, intersection, + signs.	*Incomplete*
	8. All Stop Bars within the community should be 12 inches wide.	Complete

* Morro Hills CSD believes – and reasonably so – the 2021 study merits qualification in assigning significance given the effects of the pandemic.

A long-standing omission persists involving Morro Hills CSD's most traveled street – Sleeping Indian Road – given the 35 mph limit is substantively lower than the California Vehicle Code would otherwise support. It would be prudent for CSD to revisit the speed limit to help ensure it is fairly set to the 85th percentile standard and contributes – and does not undermine – safe driving conditions in the service area.

As reflected in Table 6.1c, three of the four recommendations from the 2008 traffic assessment remain incomplete. All three tie to raising the speed limit on Sleeping Indian Road from 35 to 45 mph consistent with the observed 85th percentile of otherwise free-flowing travel consistent with California Vehicle Code regulations. (The actual 85th percentile tallied 49 mph, which was reduced to 45 mph in the final the recommendation given limited shoulders and no sidewalks on Sleeping Indian Road.) The most recent traffic assessment performed in 2021 shows the observed 85th percentile of free-flowing traffic on Sleeping Indian Road at 59 mph. The 2021 assessment, however, misreports the speed limit on Sleeping Indian Road at 45 mph while concurrently downplaying the results of their own observed free-flow travel as anomalies and/or theorizing drivers may have been purposefully skewing the results by speeding. This leads the 2021 assessment to recommend a series of traffic calming measures rather than proceeding with the more notional approach in the Vehicle Code to raise the speed limit to 55 mph consistent with the observed 85th percentile.

7.0 FINANCES

7.1 Budget and Actuals

LAFCO staff requested but did not receive copies of budget materials or quarterly financial reports covering the five-year reporting period from Morro Hills CSD. These materials are also not available on the CSD website.

7.2 Fund Balance

Morro Hills CSD's fund balance at the end of the five-year report period tallies $0.267 million. This amount represents the unassigned cash available to the CSD for any purposes and finishes nearly one-fifth above the annual ending fund balance average of $0.181 million generated over the prior four-year period in which information is readily available. The combination of the two amounts reflects an upward trend over the corresponding 48 months of 87.1%. The average annual ending fund balance is separately sufficient to cover 40.9 months of the average operating expense incurred over the same period. The ending fund balances relative to covering equivalent monthly operating expenses follows in Table C-7.2a.

Sizing the Fund Balance Up…
Morro Hills CSD finished the five-year report period with an unassigned fund balance of $0.267 million, sufficient to cover 134 months of recent actual costs.

Morro Hills CSD
Unassigned Fund Balance + Monthly Coverage Equivalents
Table C-7.2a | Source: Morro Hills CSD (ACFRs, FY19 to FY22) + SD LAFCO

Category	2018	2019	2020	2021	2022	Average*	Trend*
Ending Fund Balance	n/a	142,621	118,853	194,282	266,849	180,651	87.1%
… Actual Operating Costs	n/a	32,174	138,040	17,764	23,843	52,955	(25.9%)
… Equivalent Months Covered	n/a	53.2	10.3	131.2	134.3	40.9	152.5%

*Abbreviated to 4-Year Sums

7.3 Financial Statements

Morro Hills CSD contracts with an outside accounting firm to prepare an annual report to review the agency's financial statements under established governmental accounting standards. All outside audits prepared during the five-year report period have been performed by Nigro & Nigro (Murrieta). CSD's most

Most Recent Year-Ending Financial Statements (2022)
amounts in millions

Assets	$0.579
Liabilities	$0.0
Deferred Outflow/Inflow	$0.0
Net Position	**$0.579**

recent audited financial statements covers 2021-2022 and were completed on July 31, 2022. These statements show the CSD experienced a moderate to sizable improvement over the prior fiscal year as the overall net position covering all activities and related associations increased by 7.4% from $0.539 million to $0.579 million. The accompanying letter from the outside auditor to the CSD Board did not identify any material weaknesses or related concerns. A detailing of year-end totals and trends follows for assets, liabilities, and net position.

Agency Assets

CSD's audited overall assets at the end of the reporting period totals $0.579 million. This amount is 12.1% higher than the average ending amount of $0.509 million documented during each of the five report years and underlies the one-quarter plus upward trend generated during the period. Assets classified as current with the expectation they could be liquidated within a year tally $0.267 million – or 46.1% of the total – and predominately tie to cash and investments. This latter category underlies the overall increase in assets having risen by nearly two-fold – or 162.0%. Assets classified as non-current make up the remainder of the overall total at $0.312 million and entirely consist of capital assets classified as "road improvements." Specific year-end asset totals for CSD are shown below in Table C-7.3a.

Assets Gradually Rising ...
CSD's assets have increased by 27% during the five-year report period from $0.454 to $0.579 million with the change largely tied to expanding cash and investment holdings. The per capita value of total assets at the end of the reporting period is $578.

Morro Hills CSD
Audited Assets
Table C-7.3a | Source: CSD ACFRs + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Current	112,318	165,350	118,978	194,457	266,849	171,590	137.6
Non-Current	342,318	305,476	383,279	344,334	312,061	337,494	(8.8)
Total (millions)	**$0.455**	**$0.471**	**$0.502**	**$0.539**	**$0.579**	**$0.509**	**27.3%**
Per Capita Value	433.81	456.23	529.81	557.18	578.33	509.56	33.3

Agency Liabilities

CSD finished the reporting period without having booked any year-end liabilities during any of the five years. This includes – among other things – CSD finishing each year without any due accounts payable, bonds payable, pension or post-employment liabilities, compensated absences, claims, or leases.

Morro Hills CSD
Audited Liabilities
Table C-7.3b | Source: CSD ACFRs + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Current	0.0	0.0	0.0	0.0	0.0	-	-
Non-Current	0.0	0.0	0.0	0.0	0.0	-	-
Total (millions)	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**-**	**-**
Per Capita Value	0.0	0.0	0.0	0.0	0.0	-	-

Net Position

CSD's overall audited net position at the end of the reporting period totals $0.579 million and represents the difference between total assets and total liabilities along with adjusting for deferred resources, if applicable. This most recent year-end amount lies 13.7% above the average year-end sum of $0.509 million generated during the five-year report period and underlies the upward and improving trend. The net position is divided nearly equally between capital assets at $0.312 million and unrestricted assets at $0.267 million. Specific year-end net position totals are shown below in Table C-7.3c.

Net Worth on Paper…
CSD's audited net position mirrors asset holdings and has increased during the five-year report period by more than one-fourth from $0.454 million to $0.579 million.

Morro Hills CSD
Net Position
Table C-7.3c | Source: CSD ACFRs + SDLAFCO

Category	2018	2019	2020	2021	2022	Average	Trend
Restricted	-	-	-	-	-	-	-
Unrestricted	112,318	165,350	118,978	194,457	266,849	171,590	137.6
Capital Assets	342,318	305,476	383,279	344,334	312,061	337,494	(8.8)
Total (millions)	**$0.455**	**$0.471**	**$0.502**	**$0.539**	**$0.579**	**$0.509**	**27.3%**
Per Capita Value	433.81	456.23	529.81	557.18	578.33	509.56	33.3

7.4 Fiscal Indicators | Measuring Liquidity, Capital, Margin + Asset Management

Analysis of the standard fiscal measurement categories – liquidity, capital margin, and asset management – regarding Morro Hills CSD has limited value given the agency's relatively stagnant fiscal activity during the five-year report period with one exception. This exception involves considering the CSD's total margin ratios over the reporting period and its value as a bottom-line accounting measurement. CSD's overall average

total margin during the reporting period has been 39.2%; i.e., the agency has collected $1.39 in total revenue for every $1.00 total expense over each of the five years. Positive total margins were achieved in four of the five years with an ending tallying of 75.2%. The overall trend covering the reporting period is 168.2%.

7.5 Pension Obligations

None.

7.6 Other Post-Employment Benefit Obligations

None.

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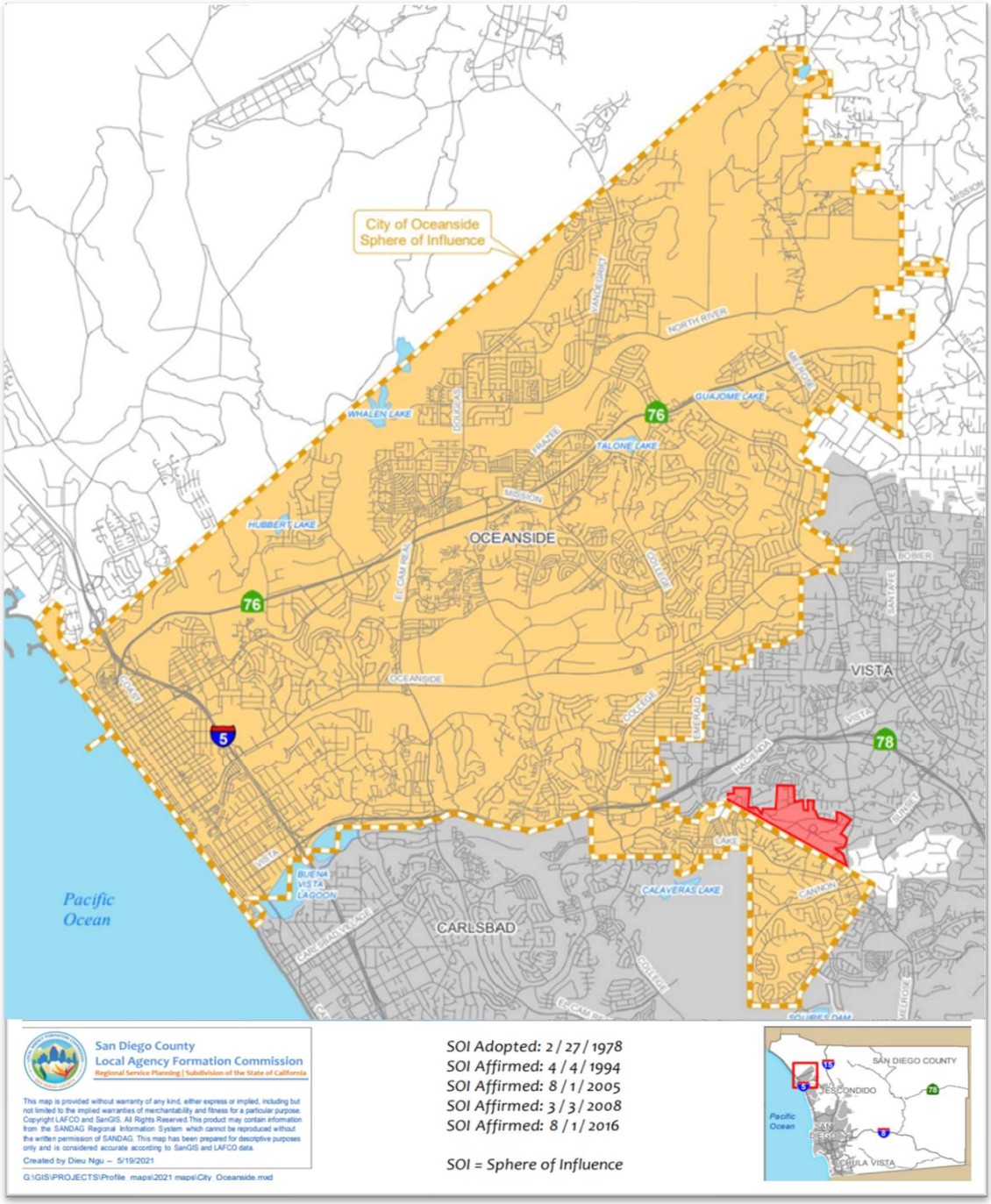
Map No. E-1 212

APPENDIX F | COMMENTS RECEIVED ON THE REVISED DRAFT REPORT

City of Vista, City of Oceanside, Morro Hills CSD, SCHD 213

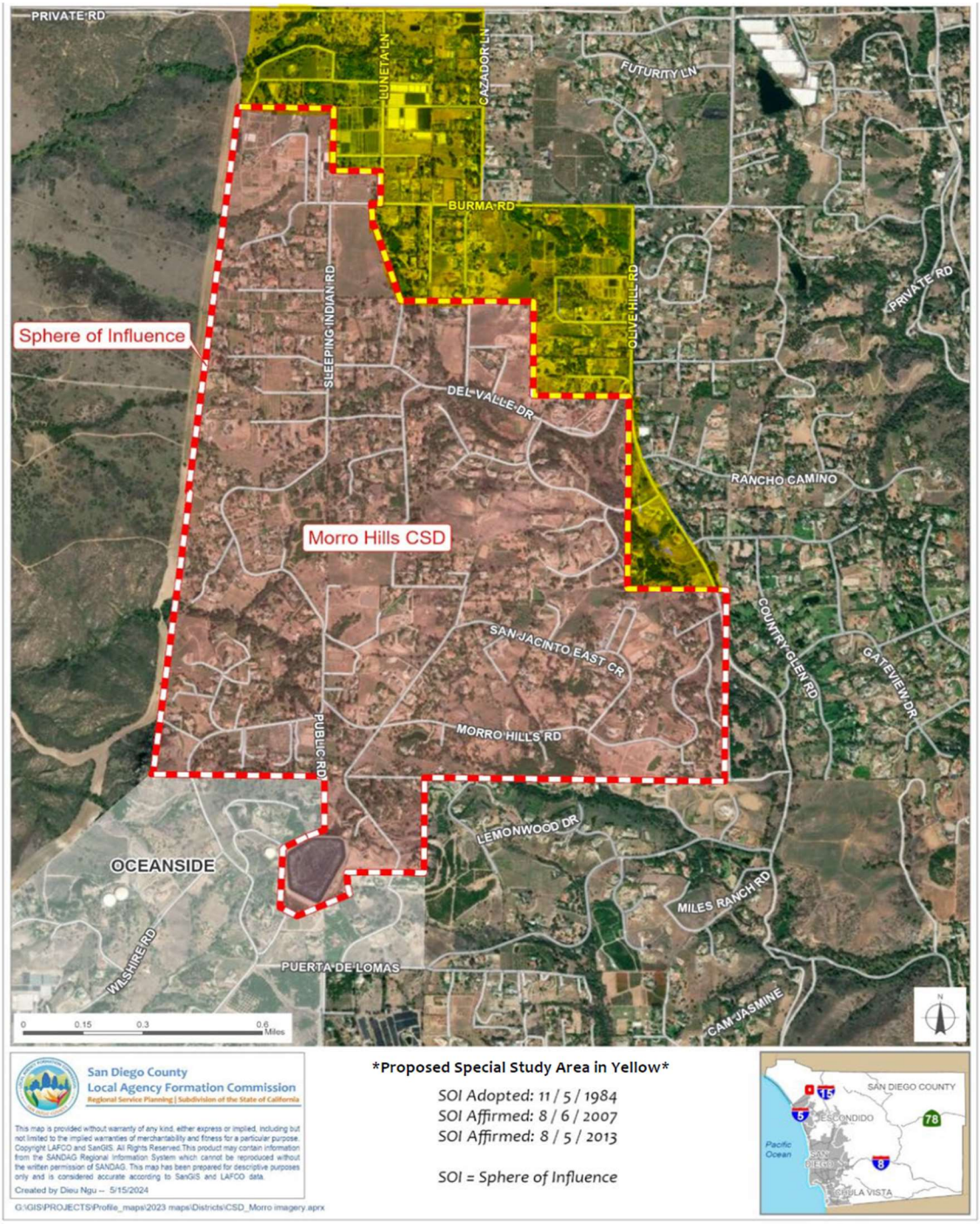
Map No. D-1

City of Oceanside | Proposed Special Study Area



Map No. E-1

Morro Hills CSD | Proposed Special Study Area



Morro Hills CSD Comment
Received: 8-27-24

SAN DIEGO COUNTY LOCAL AGENCY FORMATION COMMISSION
Oceanside Region Municipal Service Review
Revised Draft, July 2024

Commentary

Page 27: … "that qualifies as a DUC …" – DUC is an undefined acronym; the reader is uninformed of its meaning.

Page 28: Section 4.2.7
At the July 1, 2024, Morro Hills CSD Board meeting, the Board agreed to pursue this recommendation, with facilitation/introduction from LAFCO. Please assist with this recommendation.

Page 29: Section 4.2.14
At the July 1, 2024, Morro Hills CSD Board meeting, the Board felt reducing the number of Board members from five to three would be detrimental for the following reasons.

- Board members are unpaid volunteers who perform much of the work themselves, thereby saving the district expenses. Work includes research, purchasing, and installing signage; clearing vegetation; supervising contract work.
- It has been challenging to keep Board members for full term for various reasons, and more challenging to encourage formal candidacy through the electoral process. There have been times when it was questionable if a quorum would be present for meetings due to simultaneous absences.

Page 29: Section 4.2.15

- Please refer to earlier correspondence from the District and addressed to LAFCO dated July 19, 2024, emailed on July 23, 2024.
- After the report study dates, the Board addressed growing community concerns regarding speeding and unsafe driving on Sleeping Indian Road. In May 2024 the District installed a movable, digital speed sign that alerts drivers to their speed vs posted speed, and in August 2024 installed four speed tables. Data collected from the digital speed sign is retained in the cloud and generates several reports. The District has received overwhelming support and seen a significant reduction in severe violations as seen on the previous traffic study that was performed at the height of the Covid -19 pandemic during which, nationwide, there was a significant reduction in traffic volume and an inverse in speed. The study period and data is an aberration. The digital speed sign and metrics, while not replacing a traffic study, will better inform future road decisions.
- AB 43 – A browser search for local authorities employing AB 43 is abundant. The Board will address AB 43 further. The full text of the bill can be found here: https://leginfo.legislature.ca.gov/faces/billTextClient.xhtml?bill_id=202120220AB43

Page 29: Section 4.2.16 and Section 4.2.18
At the July 1, 2024, Morro Hills CSD Board meeting, the Board considered that by expanding the district boundaries, there is an increased burden on the Board, even with five volunteer, unpaid members, to maintain more road. It is not a recommendation the Board wishes to pursue, currently.

Page 29: Section 4.2.17 Further discussion and facilitation of this recommendation by LAFCO is welcome.

Page 172: Section C.1.0
"… all services performed by the CSD are done so by contractors."
This is inaccurate. Board members, as well as some volunteer community members perform some unpaid services, i.e. purchasing and installing signage and vegetation cleanup.

Page 184: Section C.5.1
"… audio and video recording are not provided." The District is currently in the process of researching and employing this technology, including AI for meeting summaries and/or Minutes.

Page 188: Section C.6.1
A footnote is suggested regarding the date of the last traffic study. See Page 29: Section 4.2.15 comments above with regard to Covid-19 pandemic.

Page 190: Section C.6.1
See previous mention of the 85th percentile and AB 43.

Submitted By:
Jeanine A. Roskos
Board Member, Morro Hills Community Services District
August 27, 2024

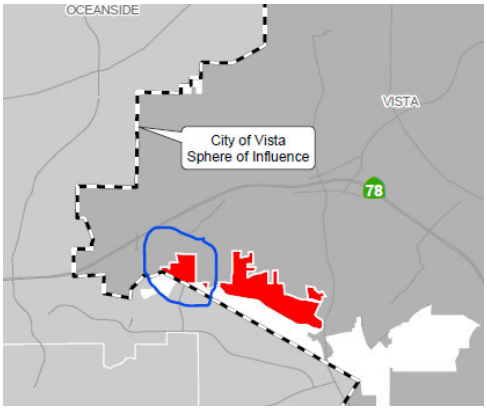
August 29, 2024

Michaela Peters
Local Government Analyst
San Diego County
Local Agency Formation Commission (LAFCO)
2550 Fifth Avenue, Suite 725
San Diego, CA 92103

Subject: **Revised Draft Report - Municipal Service Review on the Oceanside Region -** 45-day public review and comment period

Dear Michaela:

Thank you for the opportunity to formally comment on the above subject, which was discussed at a regular LAFCO meeting on August 5, 2024 (Public hearing item 6a). As a follow up to your phone conversation with Patsy Chow, Assistant Director of Community Development on August 1, 2024, and her subsequent email of August 1, 2024 to your attention expressing our position on this topic, please consider this letter as a formal response and comment to the 150-acre portion of DUC land that is currently within the Vista SOI and that is being proposed as a "Special Study Area" for the Oceanside SOI. As you had indicated to us during our meeting on July 24, 2024 at your LAFCO offices, via a map showing the subject area circled in blue, this area is located southwest of the SOI near Sunset and Melrose Way (insert below). You had also mentioned to me in a prior email that "labeling this as a Special Study Area provides flexibility to all parties to more easily allow for Out-of-Agency services should development occur and require specific services available through either agency."



The following excerpt from your Agenda Report dated 8/5/24 reads as follows:

13. It appears appropriate for LAFCO to proceed with limited sphere of influence updates for both the City of Oceanside and Oceanside SCHD to affirm the existing designations with one or more common special study areas.

    (a) One special study area has been identified to date and spans nearly 150 acres covering DUC lands located immediately southwest of the agencies near Sunset Drive and Melrose Way; it also currently lies within the Vista sphere. Establishing this special study area would provide LAFCO the opportunity to discuss the potential annexation of the DUC lands with both Vista and Oceanside and in doing so help facilitate the delivery of elevated municipal services to the community consistent with State law.

In addition, the City of Oceanside provided a comment letter dated 7/26/24 to LAFCO (included in your Agenda Report) with their comments on the draft MSR as follows:

- Page 26 – "No. 7" - The subject area has been identified in the City of Vista's SOI since 1978. Why would it be appropriate to now change the City of Oceanside's SOI to include this area after 46 years? The City does not need this area to meet any of its housing obligations as evidenced by our Certified Housing Element, so why now? (This note applies to Item 13(a) on Page 29, as well). The draft document fails to articulate the pressing issue(s) that would be resolved by a change to our current SOI. The issue(s) to be addressed should be understood before significant resources are expended through a future study.

Based on internal discussions with our City Manager and other management staff, along with preliminary information received from LAFCO and shared with us regarding this "Special Study Area" concept, the City of Vista is still not supportive of this concept, and we are unclear on the benefits for either city or necessity for this change at this time to the current SOI boundary affecting both Vista and Oceanside.

Please let me know if questions or if we need to discuss this further, feel free to contact me at (760) 643-5388 or Patsy Chow, Assistant Director of Community Development at (760) 643-5390.

Sincerely,



Joseph Vacca
Director of Community Development

Cc: John Conley, City Manager
Keene Simonds, Executive Officer

CITY OF OCEANSIDE
OFFICE OF THE CITY MANAGER

September 19, 2024

San Diego County – Local Agency Formation Commission (LAFCO)
Keene Simonds, Executive Officer
Michaela Peters, Analyst II
2550 Fifth Avenue, Suite 725
San Diego, CA 92103

RE: Revised Draft MSR on Oceanside Region

Dear Mr. Simonds and Ms. Peters:

Thank you again for providing an opportunity for City staff to provide further feedback on the draft Municipal Service Review (MSR). This letter largely serves to reiterate the comments previously provided in our letter dated July 26, 2024, while recognizing that some of the comments included in that letter were addressed in the revised Draft MSR. We believe that this engagement and collaboration will produce a better and more useful document.

We appreciate the changes that you've made thus far and offer the following comments:

- Page 24 "Nos. 2 and 3" – We continue to believe the assertion that citizen opposition to a single development project (i.e., North River Farms) as an indicator of a larger trend of citizen empowerment slowing growth in Oceanside is grossly overstated. Public opposition to the North River Farms development was largely driven by a singular concern over the conversion of prime farmland into housing. We believe this section still fails to adequately acknowledge what we believe to be the primary factors towards slower growth – reasons that are beyond the City's control: 1) The City is largely built out and opportunities for development on vacant lands are limited, as compared to the period of substantial growth (1980-2000). 2) Rising interest rates and construction costs have been a significant factor in reducing housing production. For example, within the past few years the City has approved several housing developments totaling over 2,000 housing units but few of these projects have been built due to the recent rise in interest rates and escalating construction costs.

- Page 26 – "No. 7" and Page 53 – "No. 9." - The subject area has been identified in the City of Vista's SOI since 1978. Why would it be appropriate to now change the City of Oceanside's SOI to include this area after 46 years? The City does not need this area to meet any of its housing obligations as evidenced by our Certified Housing Element, so why now? (This note applies to Item 13(a) on Page 29, as well). The draft document fails to articulate the pressing issue(s) that would be resolved by a change to our current SOI. The issue(s) to be addressed should be understood before significant resources are expended through a future study. **Both the Cities of Oceanside and Vista have taken positions against reorganization.** Vista's recent letter to LAFCO expressing its opposition is attached for your convenient reference. Given our cities would need to

consent to a boundary change, why waste time and resources studying an issue neither City is interested in pursuing?

- Page 27 – Recommendation No. 1 currently reads: *As a long-term principle, LAFCO should prioritize and direct growth in the region to the City of Oceanside – including development that would otherwise occur in the surrounding unincorporated areas – and its appropriate role to serve as an urban center in San Diego County.* It is highly concerning that LAFCO staff has taken it upon themselves to unilaterally recommended that regional growth be channeled to Oceanside. **This recommendation was offered without consultation with Oceanside staff or its elected leaders. Such a statement and recommendation is contrary to the ideals of local control.** The City questions why LAFCO staff has unilaterally chosen to direct regional growth to Oceanside absent consultation with the City to ensure it is willing and able to accept such growth. This direction is also reinforced on Page 26 – "No. 6" and Page 31 - "No. 6."

- Page 28 – Item 6 – LAFCO states that the City should revisit the arrangement with SCHD regarding the payment plan associated with the SCHD Patrol Vessel. This arrangement was just revisited in June 2024 at the City's annual budget hearing and is revisited every year. The governing body of both the City and the Harbor District have found this arrangement to be appropriate. Further, it's important to note that the Harbor District boundaries extend down the entire coast to Carlsbad so use of the vessel outside of the Harbor itself should not be viewed as an unfair financial impact to the Harbor District as this item seems to imply.

- Page 45 – Item 2(b) – The report states that Measure X reversed a prior General Fund budget deficit. **This is incorrect and this statement should be removed from the document.** The City has never produced a deficit budget (we actually have a financial policy that does not allow for this). Furthermore, Measure X revenues have not supplanted any General Fund programs. Measure X programs and projects are all in addition to what was already being funded.

  This item further notes that Council is expected to sponsor an extension in November 2024. This item should be updated to reflect the action Council took in June to place an extension on the November ballot.

- Page 134 – Item 7.6 "Other Post-Employment Benefits Obligations" – Items referencing the Oceanside Firefighters Association retirees reflect outdated policies that are no longer applicable. Any such references should be struck.

- Pages 137 and 142 – The document refences Small Craft Harbor District Boundary changes that were approved by LAFCO in 1995. As shared with LAFCO staff in recent conversations, the City has no record of such boundary changes taking place and

LAFCO was unable to provide additional documentation supporting such boundary changes did, in fact, occur. Absent such records, it is requested that all references to SCHD boundary changes taking place in 1995 be removed from the document.

- Page 153 –"Wharf" – The report states that nearly all leases pay a uniform minimal rental rate plus a percent of *net* revenue. In actuality, all leases pay a base rent, plus a percentage of *gross* revenue.

- Page 158 – reference to dredging – please edit so that the reader understands that while the City benefits from dredging it does not pay for or manage the contract; the US Army Corps of Engineers is responsible for this function.

While City staff appreciates LAFCO's willingness to actively engage City staff in the MSR process, we also offer the following suggestions that would have made the process much smoother and could also prove beneficial as LAFCO completes MSRs for other County jurisdictions.

- LAFCO staff should give consideration to formalizing the MSR review process by creating an "MSR Roadmap" to be shared with affected agencies prior to embarking on the MSR process. This Roadmap should clearly articulate the process to be followed, including timeframes, opportunities for staff input and the specific documents that will be made available for staff review. Had we had the opportunity to review such a Roadmap in consultation with LAFCO staff prior to commencement of the MSR, we believe the process would have been much smoother.

- We strongly suggest that cities/agencies should have an opportunity to review the entire draft MSR prior to its release for public comment. This includes those portions of the document which include LAFCO's specific recommendations. The "recommendations" are the most germane part of the MSR document yet we did not get to see them until the document was released to the public. While LAFCO staff has shared why we were not provided with the recommendations in advance, we believe withholding such recommendations creates an unnecessary point of friction in the process. Allowing us to review and comment on the recommendations in draft form in no way obligates LAFCO to change them in response to any subsequent City comments received.

The City thanks you again for the opportunity to review this document and make sure that it accurately and completely profiles the City and the various services it provides to the residents.

Sincerely,

Jonathan Borrego
City Manager

Attachment: City of Vista Letter to LAFCO (August 29, 2024)

CC: Oceanside City Council

CITY OF VISTA
CALIFORNIA

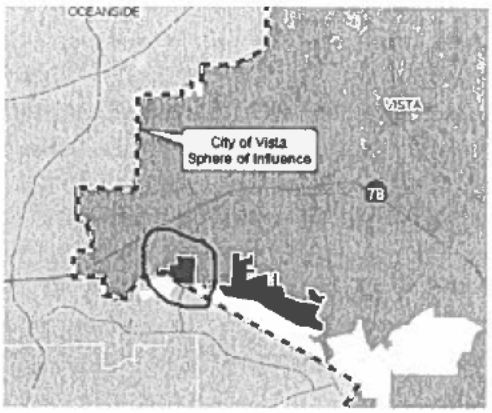
August 29, 2024

Michaela Peters
Local Government Analyst
San Diego County
Local Agency Formation Commission (LAFCO)
2550 Fifth Avenue, Suite 725
San Diego, CA 92103

Subject: **Revised Draft Report - Municipal Service Review on the Oceanside Region** - 45-day public review and comment period

Dear Michaela:

Thank you for the opportunity to formally comment on the above subject, which was discussed at a regular LAFCO meeting on August 5, 2024 (Public hearing item 6a). As a follow up to your phone conversation with Patsy Chow, Assistant Director of Community Development on August 1, 2024, and her subsequent email of August 1, 2024 to your attention expressing our position on this topic, please consider this letter as a formal response and comment to the 150-acre portion of DUC land that is currently within the Vista SOI and that is being proposed as a "Special Study Area" for the Oceanside SOI. As you had indicated to us during our meeting on July 24, 2024 at your LAFCO offices, via a map showing the subject area circled in blue, this area is located southwest of the SOI near Sunset and Melrose Way (insert below). You had also mentioned to me in a prior email that "labeling this as a Special Study Area provides flexibility to all parties to more easily allow for Out-of-Agency services should development occur and require specific services available through either agency."



The following excerpt from your Agenda Report dated 8/5/24 reads as follows:

13. It appears appropriate for LAFCO to proceed with limited sphere of influence updates for both the City of Oceanside and Oceanside SCHD to affirm the existing designations with one or more common special study areas.

    (a) One special study area has been identified to date and spans nearly 150 acres covering DUC lands located immediately southwest of the agencies near Sunset Drive and Melrose Way; it also currently lies within the Vista sphere. Establishing this special study area would provide LAFCO the opportunity to discuss the potential annexation of the DUC lands with both Vista and Oceanside and in doing so help facilitate the delivery of elevated municipal services to the community consistent with State law.

In addition, the City of Oceanside provided a comment letter dated 7/26/24 to LAFCO (included in your Agenda Report) with their comments on the draft MSR as follows:

- **Page 26 – "No. 7" - The subject area has been identified in the City of Vista's SOI since 1978. Why would it be appropriate to now change the City of Oceanside's SOI to include this area after 46 years? The City does not need this area to meet any of its housing obligations as evidenced by our Certified Housing Element, so why now? (This note applies to Item 13(a) on Page 29, as well). The draft document fails to articulate the pressing issue(s) that would be resolved by a change to our current SOI. The issue(s) to be addressed should be understood before significant resources are expended through a future study.**

Based on internal discussions with our City Manager and other management staff, along with preliminary information received from LAFCO and shared with us regarding this "Special Study Area" concept, the City of Vista is still not supportive of this concept, and we are unclear on the benefits for either city or necessity for this change at this time to the current SOI boundary affecting both Vista and Oceanside.

Please let me know if questions or if we need to discuss this further, feel free to contact me at (760) 643-5388 or Patsy Chow, Assistant Director of Community Development at (760) 643-5390.

Sincerely,

Joseph Vacca
Director of Community Development

Cc: John Conley, City Manager
Keene Simonds, Executive Officer

Ref: Item 21 on the City Council/Harbor Board of Directors Agenda for April 20, 2011.

My name is Joe Cramer, I live at [redacted] Oceanside, CA and I rent a slip in the harbor on [redacted]

Thank you for the opportunity to provide input on the proposal before the Harbor and District Board of Directors/Oceanside City Council today. I do not support this proposal or any slip fee increase at this time. I apologize if this is somewhat disjointed as I attempt to package this in such a short period of time.

I have had a residence in Oceanside since 1980 and have enjoyed the Harbor as an Oceanside resident without a boat, watching my son grow up on sabots in the Harbor, owning and launching two different power boats in the Harbor, having a 28 foot sailboat slipped in the Harbor and now owning a power boat on [redacted] dock. Oceanside is my home and although I sail out of many other harbors in Southern CA, my first choice is to have my boat in Oceanside Harbor.

I have been engaged in this issue since it first came to the Harbor Board of Directors in 2009.

Although we were provided notice of this meeting via a mailing that was sent out on 10 April by City Staff, we did not have access to this 55 page package prepared by City Staff until it was posted on the City's web site on Monday of this week in preparation for this meeting today. 2-3 days to review all of this data is unreasonable and I would ask you to consider a motion to continue this agenda topic to another date. I attended the Harbor and Beaches Advisory Board meeting on Monday and the "Emergency" HBAB came to the same conclusion by recommending not to support City Staff's recommendation and to approve a motion to send this back to committee to validate the information provided. One of the alarming concerns that were brought to light during the HBAB was the testimony of the City Financial Staff's representative that indicated the City's financial office did not provide any of the fiscal information nor could she validate the data contained in the Keyser Marston Associates (KMA) Memorandum that is the basis of the recommendation before you. I would again ask you to POSTPONE this agenda item to allow us the public and yourselves the opportunity to give due diligence to the review of this package before taking a vote on what the vast majority of us believe is an unnecessary increase in Slip Fees. The Harbor operates in the "Black" and the question is why the City fiscal accounting process has changed over the last few years. There is plenty of revenue generated in the Harbor to meet Harbor expenses.

This is the third City Council Mtg/Harbor Board Mtg on this topic counting the orig 2009 Mtg, there have been numerous HBAB meetings, several Adhoc Committee meetings, three community meetings, and at least four different KMA reports developed on the subject. The problem is that there has not been a consistent City Staff Position as to why we need to raise slip rents or any consistency in the KMA reports or the Capitol Improvement Program list. We appear to be making progress in validating the information but the constant changing of financial information and vague/partial answers

to questions by City Staff make this very time consuming. The only message that appears consistent is the message from City Staff that we need to increase Slip Fees because.

City Staff has dropped one of the primary Staff positions that this slip fee increase is necessary to be competitive when compared to all of the marinas in San Diego County. After reviewing their original position, Staff apparently recognized that comparing similar marinas with other marinas with the same amenities and harbor geographics places Oceanside Harbor approximately where it should be in terms of slip fees. A review of the news and adds within boater magazines and newspapers show adds of marinas lowering their slip fees and indicating significant vacancies. The Oceanside slip list has been reduced from the 150 in Jan 2010 to 80 in Jan 2011.

The Harbor District does not appear to be operating as a true Enterprise Fund and there does not appear to be clear fiscal separation between the City and the Harbor District. One of our major concerns is that all of the revenue generated in the harbor is not being disclosed as a part of the Harbor Enterprise Fund and this revenue is being used for other City purposes. The original design of the Harbor District in 1961 was to create a small craft harbor that would be self sufficient as an Enterprise Fund. The revenue (including taxes) generated in the Harbor District should be used to fund the District's expenses and the City's General Fund would not be impacted. This original concept has been amended 13 times since 1961 and prior to 2003. In 2003 the current Lease Agreement was enacted between the City and the Harbor District and the terms and conditions must be consistent with the Deed dated Dec 11, 1959 executed by the Federal Government.

Each time we ask for clarification of what makes up the revenue of the Harbor Enterprise Fund we get a different list and are told this is the way it has been done or this is current city policy. We would ask a legal review be conducted on all revenue generated in the harbor or taxes paid by slip renters. This includes harbor lease minimum fees, the per cent of revenue fees for lessees, parking fees, parking citations, sales taxes, occupancy taxes, boat property taxes, the possessory (Mud) tax, slip fees, other fees, interest income, tidelands lease fees, etc. This legal review should detail why all of these sources of revenue cannot be included in Harbor District revenue. Of note is the San Mateo County Harbor District Financial statement for 2010, available on the internet, clearly shows sales taxes as revenue for this Harbor District. Based on the comingling of City and Harbor and Beaches functions and policies of what is considered Harbor District revenue the current design of the Harbor District may be the core reason why the Harbor is supposedly operating in the "Red".

This 2003 lease establishes a rental minimum to be paid to the City of $250K dollars and a percentage rent that started at 6.5 per cent of gross revenue. Gross revenue is divided into two types Operating Revenue and Non-Operating Revenue. The percentage rent of Gross revenue only applies to Operating Revenue (slip and locker rental, building and grounds leases and permit fees. Non-operational revenue is listed as property taxes,

government grants and interest income. This is the only document presented to us that legally starts to define Revenue of the Harbor District.

The lease goes on to define the services to be provided by the City and the responsibilities of the Harbor District. "The City agrees to perform or cause to be performed the following services at the Leased Premises: maintain and pay for all services necessary to provide for street lighting, maintain the main water lines and sanitary sewer lift stations and appurtenances, excluding the sanitary sewer lines, backflow preventers and anti-siphon valves in the Harbor.

The 2003 Lease continues to define City responsibilities "to deposit all revenue received pursuant to this Lease into a segregated account and shall expend such funds only in connection with either the Leased Premises or in connection with the submerged lands and tidelands owned in trust by the City. The City shall establish and maintain accounting procedures in accordance with generally accepted accounting principles (today referred to as GASB for Enterprise Funds) to provide accurate records of revenues received and the expenditures of such revenues."

If the Harbor District were to be allowed to operate as a true Enterprise Fund there is plenty of revenue to cover expenses and a capitol improvement program. Decisions and potentially policy/prior practices by City Staff are prohibiting all Harbor District revenue for consideration to meet Harbor District expenses/capitol improvements.

The separation between City Funds/Revenue/Expenses and Harbor District Funds/Revenue/Expenses has been lost within the financial practices of the City Staff. This has gotten significantly worse in the last few years as evidenced in the Oceanside 2010-11 Budget published on the City Web Site. On page 118 of the report "Harbor and Beaches functions have been absorbed by other Departments as part of the City's budget reduction efforts. Harbor Police is now under the Police Department; Lifeguards are now under the Fire Department: Harbor, Pier, and Beach Maintenance, and Harbor Administration are now under Public Works. The Harbor Fund provides the funding for these operating functions as well as capitol projects specific to the Harbor District.' If this was a City budget reduction effort why are each of these functions costing the Harbor District more than before these functions were combined? The decisions to combine the Harbor and Beaches, changing the Harbor Patrol into OPD, combining the Lifeguards into the Harbor and Beaches, combining Maint efforts, and the Harbor Inn Lease agreement have had negative financial impacts on the Harbor District while having a positive impact on the City. The sale of the Marina Towers is another example of a City decision that has had a negative impact on the Leased Revenue of the Harbor District with no effort by the City to correct this deficit in a revenue stream from the Marina Towers. Just within the last week we received information that this lease fee may be reimbursed to the Harbor Enterprise Fund, but no discussion of previous year's fees or a formal document to ensure this previous source of revenue is continuously reimbursed.

The KMA report from August of 2010 clearly indicates that KMA was directed to find a solution to generate more revenue and not to impact the $1.6M dollar "additional

revenue" to the City General Fund (see page 10). When asked why this $1.6 Million dollars of additional revenue above and beyond expenses is not used within the Harbor District to meet the "operation expenses" we continue to get varied answers as to the definition of revenue. The latest clarification comes from Mr. Weiss that this $1.6 million includes sales taxes, possessory taxes, and Room Occupancy taxes. There have been no documents or leases that provide clarity on why this revenue is not retained in the Harbor District. The KMA report in the proposal before you this evening is again eliminating the $1.6 Million dollars as revenue within the Harbor District even though it comes from the Harbor District.

As directed by City Council/Harbor Board of Directors three community meetings were conducted by Harbor Staff. Many suggestions were provided as potential means of increasing revenue in the Harbor. NONE of these suggestions have even been looked at by City Staff or KMA. These suggestions included: increase parking fees, metering more parking, launch ramp fees, event fees, and leasing out the empty guest slips (potential revenue of $175K per year for guest slips alone).

Operating Expenses continue to be a large per cent of the Harbor District Budget and no current effort is being made to reduce these expenses to operate within a finite budget. Within this fiscally restrained environment we must look at reduced services as well as deferring non emergency maintenance. The Harbor Budget must meet the same goals and objectives of the City overall to have accountability towards a balanced budget.

The Capitol Improvement Program continues to be refined but there continues to be confusion over what is a Harbor District requirement. The August 2010 KMA report indicated a CIP of $19.5 Million ($23.7 w/projected dollars) and the current KMA report indicates a CIP total of $7.5 Million ($9.4 Million w/ projected dollars). The KMA report refers to a 20 year CIP but the resolution refers to a 10 year requirement. Which is it? The current CIP list in the KMA proposal before you has a new item that just surfaced for FY 13 for a $500 K Electrical Repair. This was never on any other prior CIP list provide in Oct or on the list provided at the community meetings. No effort is currently being made to look at rebuilding vice building from scratch or to look at repairs vice rebuilding. The CIP continues to look like a means of justifying an end, to increase slip fees.

In summary, I believe that the City Staff and the Harbor Staff should be directed to relook at all revenue obtained from the Harbor District and use all revenue to meet Harbor District expenses before funds go to the City's General Fund. The Operating Expenses of the Harbor need to be reviewed to operate within the fiscal constraints of the funding available and to explore the negative impacts that have impacted the Enterprise Fund from the combining of various City and Harbor functions. The Capital Improvement Program has more work to be done to validate the need and type of build/rebuild/repair to stay within a budget. The current City Budget shows the Harbor Operation within the budget for FY 10/11. I understand the CPI projects are already funded for FY11 & 12. Since there should not be a shortfall for 2011 -2012, recommend the Harbor Board of Directors/City Council should not approve any slip fee increases and

direct City Staff and the Harbor Staff to table any further studies for two years. There has been enough staff time, studies funded and public effort expended on this issue over the last two years. The Harbor operates in the "Black" and there needs to be a clear separation of functions/fiscal accountability between the City and the Harbor District Fund.

Thank you for your time.

Joe Cramer

Peters, Michaela A

From: Joe Phares [redacted]
Sent: Monday, August 19, 2024 8:09 PM
To: Peters, Michaela A
Subject: [External] Municipal Service Review (Oceanside Small Craft Harbor District)

Thank you for your presentation tonight at the Oceanside Harbor & Beaches Advisory Committee meeting.
It was a pleasure meeting you.
As a renter of [redacted] for 39 years (since 1985), I have sadly watched control of all things harbor related being taken over, to the harbor's detriment, by the city of Oceanside. The result has been the harbor
is charged far more based on budgeted numbers set by the city for far less services. It started in 1995 when
the harbor gave up its independent status without input (that I can remember) from slip renters. At about that
time, the independent harbormaster was changed to a harbor manager (reporting to the city's parks and recreation
department) and all finances transferred to the city (losing all transparency). Then in 2009, when the harbor
patrol was disbanded and those funds transferred to the Oceanside Police Department (with no boatmen or
harbor patrol experience) we lost adequate water safety. After 12 years of failure by OPD, funds have now
been increased and transferred to the Oceanside Fire Department/LifeGuards. With the loss of a dedicated
harbor patrol we also lost adequate law enforcement and any enforcement of the long established "blue book"
of rules and regulations in the harbor.
The problem, I believe, is the total lack of independence of the Oceanside Small Craft Harbor District (as originally established) from the Oceanside City Council. This has resulted in a total lack of establishing reserves for required maintenance and capital expenditures resulting in massive deferred maintenance.
Decisions are made by the city for the city's best interest and not the stakeholders in the harbor.
As an example, the decision was made regarding fire safety on the new J-dock for a less expensive standing pipe fire system (versus the charged system on the rest of the docks) that will drastically extend the time required to fight a fire to save some of the most expensive vessels in the harbor.
This lack of indepence has left the stakeholders (slip renters) with no inputs in how the harbor is operated.
I am hopeful that your recommendations will result in efforts to re-establish OSCHD as an independently operated entity allowing the stakeholders a real input into the harbor operations and giving us back transparency and the "Jewel of North San Diego County"..

Sincerely

Joe D. Phares
[redacted]

Peters, Michaela A

From: Bryan Waggoner [redacted]
Sent: Tuesday, August 20, 2024 7:41 AM
To: Peters, Michaela A
Subject: [External] Urgent Request for the Return of Harbor Police

Dear Michaela,

I am writing to express my deep concern regarding the ongoing safety issues at Oceanside Harbor. As a long-time slip renter here, I have always valued the sense of community and security that our harbor once provided. However, recent events have made it clear that things have drastically changed, and not for the better.

Just recently, my son was assaulted in one of the private restrooms. The suspect forcibly pushed his way into the restroom before attacking him. Thankfully, the suspect was apprehended and arrested, but this incident is just one example of the lawlessness that has taken hold in our harbor.

This is not an isolated event. I myself was assaulted here in the past, and it is becoming increasingly clear that without the presence of our own private harbor police, these kinds of incidents will only continue. The situation has become truly atrocious, and it is unacceptable that we, as residents and renters, are left to fend for ourselves in what should be a safe and secure environment.

I strongly urge you to take immediate action to address this situation. The return of our harbor police is not just a matter of convenience; it is a necessity for the safety and well-being of everyone in this community.

Please do not let this situation continue to escalate. We need your support to bring back the security and peace of mind that Oceanside Harbor used to offer.

Thank you for your attention to this urgent matter.

Sincerely,
Bryan Waggoner
[redacted]

[redacted]

Peters, Michaela A

From: GINNY HERDER [redacted]
Sent: Tuesday, August 20, 2024 12:25 PM
To: Peters, Michaela A
Subject: [External] Harbor patrol

I own a condo at Marina Del Mar in Oceanside that we are having a lot of trouble with homeless and gangs. We need to get back our Harbor patrol as we had for many years and had a lot less problems break-ins people jumping the fence please after all the money that we give the city we should be able to have security from the harbor patrol we pay them 4% on all our rentals. We pay them a large lease agreement. Every time something is sold here they receive money every time permit to remodel they receive money. It'd be nice to have them start giving us some security for our money. Regards, Ginny Boyer, president of Marina Del Mar Sent from my iPhone

Peters, Michaela A

From: Karen Kunze [redacted]
Sent: Tuesday, August 20, 2024 1:04 PM
To: Peters, Michaela A
Subject: Re: [External] Oceanside harbor

Thank you so much. Our condos are next to the boat launch and in front of the huts. Always something going on . We have homeless people trying to get in the units etc etc
Warm Regards, Karen Kunze Owner/Broker.
[redacted]

On Aug 20, 2024, at 9:52 AM, Peters, Michaela A <Michaela.Peters@sdcounty.ca.gov> wrote:

Hi Karen,

Thank you for your comment. It will certainly be considered in the final draft of the Municipal Service Review.

Michaela

From: Karen Kunze <karenyourrealtor@yahoo.com>
Sent: Monday, August 19, 2024 9:14 PM
To: Peters, Michaela A <Michaela.Peters@sdcounty.ca.gov>
Subject: [External] Oceanside harbor

As a property owner in Marina Del Mar [redacted] I am very concerned with the safety decline since canceling the harbor patrol. Maybe it could be resurrected and include the pier .
Warm Regards, Karen Kunze Owner/Broker.
[redacted]

Peters, Michaela A

From: Lori Fisher [redacted]
Sent: Tuesday, August 20, 2024 1:06 PM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor Security

Dear Ms. Peters
I am a homeowner in the harbor and a boat owner. As you probably know Oceanside Harbor collects a "boatload" of fees from many entities. They collect land lease fees, slip renters fees, 4% rental fees from every rental property and 2% commission fees on every condo/home that is sold. These are just some of the amounts collected.
We as homeowners and slip renters have no representation of where our money is being spent.
We know for a fact that it is not being spent to provide protection for our community.
Oceanside PD does not patrol the harbor. They come only when 911 is called after an incident has occurred.
When Harbor Patrol was present our community felt safe and problems that we have recently experienced were not the norm. If Harbor Patrol is not likely to be reinstated then Oceanside PD needs to step up and fill the void. If officers patrolled the harbor a couple of times at night incidents in the harbor like the one that occurred on 8/17/24 could have been prevented.
Please let everyone at LAFCO know that this matter is urgent.
Thank you,
Dolores Fisher (Lori)
[redacted]

Peters, Michaela A

From: ELIZABETH ROLLMAN [redacted]
Sent: Tuesday, August 20, 2024 7:08 PM
To: Peters, Michaela A
Subject: [External] Fwd: Harbor patrol

Subject: Harbor patrol

I own a condo at Marina Del Mar in Oceanside that we are having a lot of trouble with homeless and gangs. We need to get back our Harbor patrol as we had for many years and had a lot less problems break-ins people jumping the fence please after all the money that we give the city we should be able to have security from the harbor patrol we pay them 4% on all our rentals. We pay them a large lease agreement. Every time something is sold here they receive money every time permit to remodel they receive money. It'd be nice to have them start giving us some security for our money.
Regards,

Elizabeth Rollman

Sent from my iPhone

Peters, Michaela A

From: Mark Mallaby [redacted]
Sent: Thursday, August 22, 2024 12:34 PM
To: Peters, Michaela A
Subject: [External] LAFCO Oceanside Harbor recommendations.

Good morning Michaela

Thanks for your presentation on the 19th, it was enlightening.

In regard to the LAFCO recommendations I have the following comments and suggestions.

Recommendation 6 and 9 appear like they could be rolled into recommendation 10 as a part of an ongoing MoU.
Recommendation 11 should be enacted as the harbor no longer has an independent police presence as such is unreasonably exposed.

My thoughts regarding the "status" of the harbor as a dependent or independent district are as follows.

- As a dependent sub-agency, harbor employees enjoy city of Oceanside benefits that may not be available to them if the harbor were an independent district. This could make hiring of quality individuals and retention of current employees problematic.
- When the harbor was incorporated into the city in 2009 the harbor had cash reserves of around $5 Million dollars for future large capital expenses such as dock replacement. This cash reserve was rolled into the city budget and simply evaporated largely because the new "harbor district" now included all city beach properties, this was a cash grab by the city. The situation of the condition of the harbor repairs (up to $28 million in deferred repairs) is accountable to poor planning and understanding of marine environment maintenance costs by the SCHD board. As such the burden of this poor planning is now carried by the slip renters in the form of significant slip rent increases in 2024. To that, In 2022 the HBAC formed an Ad Hoc committee that included representatives from the city, The Brady Corporation and HBAC members to define how the deferred harbor repair would be enacted. Based on the "absorbed" $5 Million from the long term harbor accounts and the obvious inability of the city to manage harbor maintenance funding, the Ad Hoc committee recommended separate accounting ledgers for the funds raised by the slip rental increases. Keep in mind the city representatives on the Ad Hoc committee agreed to and supported this proposal as part of the recommendation to the combined SCHD board and city council. In council meetings the SCHD reneged on its commitment and the funds were rolled into the general budget with a "promise" that they would be spent only on Brady project repairs. Given the SCHD and city councils past inability to manage the harbor, members of the HBAC do not think the combined SCHD/City Council have the ability or motivation to act in the best interests of the slip renters. There is simply too much internal conflict of interest involved for the city council to serve as the SCHD board.
- In the light of the recent pier fire, it's not unreasonable for the SCHD/city council to roll pier repairs into the harbor sector and bill the slip renters accordingly. There is no mechanism to stop this type of action currently.

- The slip renters feel abused by the city. Comments from city management such as "they own boats, they are rich" do not help and give vindication of our feelings that the city management do not have the harbor's best interest in mind.
- Given the above narrative, I suggest the following.
    - The Harbor District remains dependent within the city to make the best use of the city resources for public use of the harbor.
    - The "footprint" of the Harbor District be returned to the pre 2009 boundaries. Beaches and assets outside of those boundaries should not be incumbent on the slip renters.
    - The SCHD board should be independent to serve the best interests of the harbor and harbor funds. A compromise position would be having the appropriate city council members on the SCHD board with independent majority make up.
    - Harbor Lifeguards/Firefighters who work in the "redefined" district should have PC 832 powers to enforce California laws.
    - Any MoU negotiations with the city should include representation for the slip renters via the HBAC. Preferably with an independent SCHD board.

Again, I do appreciate the work LAFCO has put into our harbor situation and look forward to working with you in the future to preserve the "jewel of the North".

Respectfully

Mark Mallaby, HBAC committee member.

Peters, Michaela A

From: Les George [redacted]
Sent: Monday, August 26, 2024 4:43 PM
To: Peters, Michaela A
Subject: [External] Oceanside harbor LAFACO report

Hello Michaela

Thanks for coming and giving your presentation to the Oceanside Harbor and Beaches advisory committee (HBAC) Your report was very thorough and well done. Thanks

First I want you to know who I am. I am a boater, business owner and slip renter. I have been a slip renter in Oceanside harbor for over 44 years. I was the person that introduced myself to you after the meeting. I have been on the HBAC for almost 20 years.
I am a retired Fire Captain and currently a USCG licensed Captain 100 ton master. I have been running a small one person charter business in Oceanside harbor for over 20 years.

The only reason for sharing all this with you is that I have been around long enough to have watched the harbor go from a self-sustaining Harbor District to a serious money grab for the City Of Oceanside. After reading your report it appears that the information you presented shows you have a good idea of what has been going on.
I will try to be brief as I know you are being overloaded with information from boaters, and being bullied by City Council members. It was very sad watching the two members running for Mayor/ council chase you and the other gentleman out to try to bully you when you did your presentation . Please know that the truth is the truth and if it is the truth you need to do the right thing as I can see you are trying to do. Thank you so much.

Ok here goes when the harbor was taken over by the city this was done to allow the current Harbor patrol to be a part of the Oceanside Police department. This would allow the harbor Patrol to have the OPA union represent them and an immediate pay raise. At that time the Harbor Patrol officers were staying in the harbor and performing the duties they were hired to do. But the takeover allowed the Harbor patrol officers to be able to transfer to other duties in the Oceanside Police department. As time went on and the true water persons started retiring the Oceanside police began a much larger roll and moved Lieutenants and other staff officers into the harbor budget. This also allowed the existing Harbor patrol officers to work overtime outside the harbor, and also to be used outside the harbor leaving the Harbor uncovered. This continued for several years with boaters noticing that the protection they were paying for was no longer here, but they were now providing regular patrol to the other areas of the city, including waiting for prisoners to be booked in Vista county Jail with sometimes hours waiting and away from the harbor leaving it unprotected. At this time the harbor was being charged $2.8 Million dollars for Police/Harbor police protection which came directly from harbor district funds, Slip renters or as the city calls us STAKEHOLDERS.

After years of boaters complaining about this obvious money grab and boaters assets being left unprotected. The HBAC requested an ad hoc committee to be put together to look into the obvious money grab. The city solution was to have The fire Department come in with a plan to have a division of their department the(lifeguards) take over harbor safety? The cost was going to be a little less and the

City agreed to try a new system and at the end of one year a MOU would be worked out. I supported the basic plan since I worked in the Fire service and felt this would be better as far as harbor stakeholders/boaters safety. Well the one thing that the Fire Department did not want to do is provide policing for the harbor neither on the waterways enforcing harbor rules of the road nor the docks or harbor area. IT has been over a year and no MOU has been brought forward to the HBAC .

At some point the harbor area was expanded from the harbor south all the way down to Carlsbad city limits. All safety including beach cleaning equipment being paid for by boaters money. Because the Police were replaced they pulled completely out of the harbor and left the Fire Department with equipment that had fallen into disrepair and NO Police protection, not even Patrols. So then the city decided to hire a private patrol to work and rattle doors, for a cost of over $150,000 but again no policing powers for late night hours. This was a total failure and again the boaters were very unhappy and the harbor as described by many boaters to me has become a (War Zone)? At the meeting you were at you heard the City Manager get up and read a prepared statement that they were looking into a weekend attack with a baseball bat by gang members injuring 4 unsuspecting citizens on harbor beach. Seems like we are now trying to put out a fire that has started and just keeps getting bigger. We have been trying to get some changes to the harbor protection, but it had to come to this before the city even acted like they were going to move forward on anything. As you heard they are WORKING ON IT.

We Currently have the Director of PUBLIC WORKS making decisions for our harbor and to be truthful he could not tell the bow from the stern of a vessel. I sat on the ADhoc committee with him when the city spent $800,000 dollars on a BRADY report to identify areas of the harbor that are in "desperate need of repair." The first thing that the city brought up in our meeting was that ONLY 30% of the boaters live in the City Of Oceanside 70% live outside. So in short the others dont have a vote in Oceanside. We also were shown documents that the city was taking over $840,000 annually and putting into the general fund and in that document it said that not one penny has to be spent in the harbor?, and they have not. The city has not saved one dollar for the infrastructure of our harbor. Any property owner that has a rental knows you have to set aside money for repairs. This is criminal if not just unprofessional what the city is doing and we need an outside auditor to evaluate where the stakeholders funds that belong to the harbor district/ enterprise funds have gone. Every one of these boaters pay Property tax on the slip and their boats yearly in which a portion goes to the city.

1. This is why we desperately need to have our own governing body to oversee the harbor districts' money (our Money).
2. We need the harbor footprint to be back to what it was originally.
3. The Lifeguards need to have the Police powers PC832 that I had when I was a Firefighter . We need to have a MOU with the Fire/lifeguard to know exactly what their duties are. Also the lifeguards need to enforce the California boating rules and rules written in the Blue book rule book that every boater is given when they get a slip here. We do not need to seperate from the city, but we do need to be able to self manage the harbor.
4. The city borrowed $5 million dollars from harbor district funds in the past and that money needs to be repaid. This would be a good start on building up a reserve for future needs of our beautiful harbor.

I can share many other interesting things that the city has brought up to our ad hoc committee as ways to raise money. The HBAC committee started out by having its members being boaters and business owners and basically stakeholders in the harbor, however now we have chamber members, citizens at large beach property owners. That is why they changed the name to reflect the makeup of the committee. Our harbor is a beautiful place and as a past public servant I feel being on a voluntary unpaid position to keep our harbor is my way of paying it forward,

I am writing this to you and you may show it to whomever you choose, but the HBAC members are appointed by the Mayor and in the past members have been remove from being a member of the HBAC when sharing the truth about what has been going on. Our chairperson Liz Rea has been on top of this all along and if you want to verify anything I am saying please reach out to her or feel free to callm. Thank you again for your time

Respectfully yours

Captain Les George
Pacific Coast Sail Charters

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[redacted]

Peters, Michaela A

From: Kirsten Sandoval [redacted]
Sent: Monday, August 26, 2024 6:52 PM
To: Peters, Michaela A
Cc: Artie
Subject: [External] Input from Oceanside Harbor slip renters on Dock D

Hello Michaela,

My husband and I are slip renters at the harbor.

We're writing to join in with the majority of harbor slip renters to voice our support for the changes our harbor committee is requesting to be independent from the city, control our own funds and budget, and be able to direct and oversee the the harbor improvements, safety measures, and as our committee and members see fit.

Thank you,

Artie & Kirsten Sandoval

Peters, Michaela A

From: Darwin Southard <[redacted]>
Sent: Tuesday, August 27, 2024 10:02 AM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor

Hi we are current slip renters at Oceanside Harbor living in north county. We have rented a slip for over 20 years. I avoid figuring out the total $$ we have spent on slips fees over time because we enjoy boating with family and friends. we are concerned but hopeful all those dollars over the years were going to the maintenance, security and safety of the harbor.
We feel good accounting and management of the harbor funds is most important to the future of maintaining Oceanside Harbor.
Our harbor managers and maintenance have always done a great job around the harbor.

Darwin and Carleen Southard
Oceanside Harbor

Peters, Michaela A

From: shirley mcculloch [redacted]
Sent: Tuesday, August 20, 2024 9:15 AM
To: Joseph Ravitch; Peters, Michaela A
Subject: [External] Thank you

Thank you for sharing the information at the Oceanside Harbor Meeting last night.

USCG mission is to protect, defend & save the nation's maritime safety, security & stewardship.

Have we shared security concerns about Oceanside Harbor with them?

Have we shared security concerns about Oceanside Harbor with USMC Camp Pendleton Del Mar Marina?

Do they know we have documented Panga boats with illegals coming into Oceanside Harbor?

This is a National security concern....not just a matter between the Harbor District & the City District.

Several years ago, Jon Hoover wrote a Federal Grant for the Boat parked in front of the Harbor office to search for Panga boats, up & down the coast.

That boat is not used 90 % of the time....it just sits idle.

Have we contacted Homeland Security folks about this?

As a starting point, we need security cameras around all our restrooms & docks. I have some on my boat...they costs $29 from Amazon.

Thank you for your presentations & listening to our concerns.

Sincerely,
Shirley Neely McCulloch
[redacted]

Peters, Michaela A

From: S Schiafone [redacted]
Sent: Wednesday, September 11, 2024 9:32 AM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor

RE: Support of an Independent Harbor District

Dear Mr. Peters,

I am the former Harbor District Manager for Oceanside Harbor. As background I had over 20 years of private enterprise experience in the marine industry and an equal amount in the banking industry. As soon as I joined the City, I recognized the impending financial disaster caused by deferred maintenance and that is the reason the Brady Study was performed . I don't blame prior managers, but must point to the excessive City charges for internal services as severely handicapping the Harbor Division's ability to plan and execute proper maintenance and capital improvements. Over 60% of the Harbor's budget goes toward City services. It is extremely frustrating to pay for City services at whatever price they choose, when every other outside service has to go through a competitive bid process. During the conversion from Police to Fire/Lifeguard Harbor Patrol, I recommended an independent Harbor Patrol. I knew first hand how important it is for the Harbor Manager to have full authority for law enforcement within the Harbor. I highly recommend Oceanside Harbor becomes and Independent District, with its own Board of Directors and control of its own budget,

Sincerely,
Ted Schiafone

Sent from Gmail Mobile

Peters, Michaela A

From: Jay Roveda [redacted]
Sent: Sunday, September 15, 2024 5:35 PM
To: Peters, Michaela A
Subject: [External] LAFCO

I moved to Oceanside in 2006 after being stationed at Camp Pendleton. I have lived in the harbor. I have lived on Pacific Street and on Meyers. I've owned a boat, used the harbor camp area, and patronized every business in the harbor. I dive, fish and sail out of Oceanside harbor. My father was the passed commodore of the Golden Gate Yacht Club in San Francisco and the first place he took me in Oceanside was the yacht club.

I maintain my permanent private business address in Oceanside. I exited the Marine Corps as a 100% disabled Marine veteran and the fixed income I rely on will never afford me live aboard in Oceanside harbor. I had intended to purchase a sailing boat and live aboard in the harbor, but the cost of renting a slip for years while waiting on a list for live aboard to be approved by the harbor authorities has prevented me from achieving my dreams. Unfortunately, there is no remedy for my income bracket. My father taught me to sail at 8 years old. My father was an organizer of the America's Cup race series out of San Francisco. I had dreamed of teaching my children to sail out of Oceanside. In hindsight, it seems that the same barriers preventing me from what I know and love, have destroyed the harbor community, rendering children's sailing programs fruitless, or a novelty for the rich. I however will not be investing my time, money, nor energy into a city that priced me out as a disabled veteran.

I am very well aware of the politics in the area, which are labeled as "gentrification." With this gentrification comes the disease and pestilence systemically found in other "gentrified" areas. The tourism revenue funds the permanent displacement of the locals. The wealth divide grows ever larger. The rich have laid claim to the coastline. There is no equality about it. Criminals see the area as opportunistic. Just as tourists travel to Oceanside to exploit the amenities, so do criminals. The "city" and it's wealthy elite intend to continue developing with this same intent.

The city which relies upon our veterans discards them without a thought, for tourists, for immigrants and for the rich. There is no equality. People talk about fixing things, but the fix is in! As for the recent crime spree, I am reminded of a subversive slogan the police in Oceanside allowed our youth to chant in protest as they marched across the city down coast highway, "No Justice, No Peace!" And to the un-enlightened that might appear as a threat, but in reality it is a fact of simple economics.

Sincerely,

Jay Roveda
[redacted]

Peters, Michaela A

From: Steve J [redacted]
Sent: Sunday, September 15, 2024 9:24 PM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor

Dear Ms. Peters,

As I am sure you are aware, there have been several violent incidents at the the Oceanside Harbor launch ramp and adjacent areas, as well as nightly fireworks. Violence and crime has been escalating recently and from what I have heard, the gangs are using this harbor as a means to 'initiate' new members.

Nobody, especially women and children, feel safe anymore, and after dark the uneasiness increases. We have been lucky in the past over by the North side of the harbor by the Marine base and the Jolly Roger, yacht club, etc., but that has changed with recent thefts, and transients wandering around.

Slip renters and local residents are getting very motivated to get something done, most are sensible, but there is also talk about vigilantism, which would be very bad and would most likely add to the problem.

I am asking you to put all your efforts into addressing this problem, and would like to know your thoughts on how to do so.

The current evening security seems to hide from any interactions with illegal activities, and have even been caught sitting in a slip renters restroom with a chair and laptop watching a movie.

Another issue I would like to address is in regards to the future power and water metering that will be taking effect in the upcoming years. This has high potential of becoming a big waste of money and time (especially as the maintenance and replacements costs don't seem to have been budgeted or addressed) to install in relation to the revenue potential. How will renters stop other slips from using their water hose or power? On our dock we have kayak/dinghy racks that have tenants from other slips, so when they finish their paddling adventures they use my, or my neighbors water to rinse their craft when we are not there. So, how will we be able to stop this, but let the other off-dock renters rinse their crafts? Would a locking system be installed, which would add to the installment and maintenance costs that have not been mentioned in the budget?

Another question that I feel is very important is will there be monthly or annual service or delivery fees, etc. in addition to the monthly power and water charges. I, and many of my dock friends rarely use power and only use water to rinse off our boats once in a while, these charges would be a game changer for many current and future slip renters. There are large boats with one or two a/c units on board as well as being connected directly to the dock water source, so it would seem that we have been subsidizing their usage for all these years.

Thank you Michaela for taking the time to read the concerns that I have addressed, and I look forward to hearing your comments.

Sincerely,
Steve Jerromes - Oceanside Harbor slip renter.

Peters, Michaela A

From: Patti OFarrell [redacted]
Sent: Sunday, September 15, 2024 10:38 PM
To: Peters, Michaela A
Subject: [External] LACK OF SAFETY AT OCEANSIDE HARBOR

Hi, Michaela,

We bought a boat and are in Oceanside Harbor [redacted]. The crime and homelessness problem has gotten so bad that a frie d of mine who used to come stay the weekend with me periodically is now afraid to come. When is something going to be done, this situation is way out of hand and if it keeps going, I'm afraid we're going to have to move our boat.

We really enjoyed being in Oceanside the first 3 years we've had the boat, and felt safe knowing thete was a police unit right there. We bo longer feel safe whatsoever!!!

I pray something is done and done soon. Had we known the police were going to be pulled out, I doubt we would have kept our boat there knowing the history of the past in that area.

PLEASE BRING THE POLICE BACK FOR THE SAKE OF WE CITIZENS!!! WE'RE BEGGING YOU!!!!

Patti O'Farrell

Peters, Michaela A

From: Jodi Farmer Realtor [redacted]
Sent: Monday, September 16, 2024 9:30 AM
To: Peters, Michaela A
Subject: [External] Urgent Action Needed for Oceanside Harbor Safety and Maintenance!!

Dear Michaela Peters,

I am writing to express my deep concern regarding recent incidents at Oceanside Harbor. In August, there was a gang-related assault, and just two days ago, at approximately 2 a.m., two stabbings occurred—both gang-related. These events pose a significant threat to public safety, and immediate action is necessary.

In addition to these safety concerns, the buildings housing restaurants and shops are in a state of disrepair. Despite the Harbor attracting hundreds of thousands of tourists each year, it seems that little to no improvements are being made to address either the safety or the condition of these facilities. If this trend continues, visitors will begin to avoid the area, impacting hotel bookings and local businesses. Even local residents, myself included, are becoming hesitant to frequent the Harbor, surrounding restaurants, and beaches due to these safety issues.

The city is collecting substantial revenue from these establishments through rent, yet there appears to be no reinvestment to improve safety or maintain the Harbor's infrastructure. As a homeowner and taxpayer in Oceanside, I find this unacceptable. I strongly urge the city to take immediate action to improve both the safety and the conditions of the buildings before it’s too late. Failure to address these issues could result in significant financial losses for the city and local businesses.

Thank you for your attention to this matter. I hope to see prompt and effective changes.

Sincerely,
Oceanside Homeowner and Taxpayer

Peters, Michaela A

From: Richard Farley [redacted]
Sent: Monday, September 16, 2024 11:03 AM
To: council@oceansideca.org; Peters, Michaela A
Subject: [External] Oceanside Harbor

To All Concerned
The past few years have seen a steady decline at the Oceanside Harbor and especially after the sun goes down.You never know what you are going to find when you use the restrooms or the laundry facilities.
One of the persons who was attacked with a baseball bat, is a good hard working young man and fishes at the harbor whenever he has time. He still has the staples in head. I know him personally, a hard worker and never misses work. He was able to return to work after a month off from his attack.
I have lived in Oceanside over 70 years and have seen a lot of changes.The Oceanside Harbor at one time was a great place to visit day or night.
What bothers me is that the Oceanside City Council has tuned their head and allowed this to happen. They should be ashamed of themselves.

Richard

Peters, Michaela A

From: Angela Barker [redacted]
Sent: Monday, September 16, 2024 12:40 PM
To: Peters, Michaela A
Subject: [External] Oceanside harbor resident

Writing in regards to making the harbor district its own entity , and not a part of Oceanside city . The harbor income it generates is being used in other areas of the city and not the harbor currently. Also as far as patrol the gate keepers have not been able to control the crime that had increased in the harbor in the past 2 years . It's becoming an unsafe environment for slip renters and visitors . :

Our own INDEPENDENT HARBOR DISTRICT (separate from a city department's control).
Have our own HARBOR MASTER (not a "manager" directed by the city .

Our own HARBOR PATROL: Police, patrol and rescue (with guns to provide safety and security).

Our own HARBOR BUD GET, experienced STAFF and ACCOUNTANT under the direction of our Harbor Master.

These are just a few pinpoints . But safety in this harbor is my main concern . Thank you Angela Barker Oceanside harbor slip renter

Sent from my iPhone

Peters, Michaela A

From: Joe Cacciola [redacted]
Sent: Monday, September 16, 2024 2:06 PM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor

I understand the comment period concerning a change to the structure of Oceanside Harbor's management is September 18, 2024 therefore I'm submitting my comment at this time. I have not read any specifics in regard to what may be proposed for changing the way our harbor is presently managed or controlled. I believe this would need to be presented in a more formal manner before any credible positions can be taken or suggestions made. As the owner of two businesses within Oceanside Harbor, I am very concerned about the ramifications of any changes that may be proposed. Thank you for your attention and your assistance.

Best regards,

Capt. Joe Cacciola
[redacted]

Peters, Michaela A

From: [redacted]
Sent: Monday, September 16, 2024 2:29 PM
To: Peters, Michaela A
Subject: [External] Comments on Oceanside Harbor

I have been an Oceanside resident for 25 years and have enjoyed the Harbor for the last 30 years. I have seen a lot of changes first hand. I have worked in the Harbor for over 30 years and I am a licensed 100 Ton Captain. I would like to express my deep dissatisfaction in Liz Rhea as chair of the HBAC! She was instrumental in convincing the City to have Harbor Police removed and replaced by Life Guards. The Harbor has turned in to the wild wild West and people are getting beat with baseball bats and stabbed. There has been little to no police presence since the Harbor Patrol left.

The Harbor ran much more efficient and proficient when working under the City Managers Office. The Harbor Division is now under the Public Works Division and has a very difficult time getting anything done in a timely manner.

I would appreciate to remain anonymous.

Peters, Michaela A

From: Deborah Malotte <[redacted]
Sent: Monday, September 16, 2024 5:52 PM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor

Hello Michaela,
I was at the City meeting when you spoke and asked Oceanside Harbor slip renters to email you.

I have owned my boat in this harbor since 2004 and have been a liveaboard since 2007. When I bought my boat we still had our own Harbor Police Department. They made a point to walk the docks and get to know all the boat owners. We knew all their names and we even had their cell numbers. Since they were taken from the harbor, it has just gotten less and less safe each year. At this point in time, it's actually dangerous to leave your boat in the evening just to shower or use the bathrooms. Now with stabbings and people being beaten with metal baseball bats, I feel like I need something to protect myself since we don't have any police presence in the harbor anymore. The City of Oceanside doesn't seem to want to do anything about it.

I'm not sure what can be done, but it's awful to discover our slip rent is being used by the City for things outside our harbor. We need an actual Harbor Police Unit again. They would never allow this to happen in what used to be known as The Jewel of the North. Now it's gang tagging, homelessness and criminals in a lawless harbor.

Thank you,

Deborah Malotte
[redacted]

Peters, Michaela A

From: district28usps [redacted]
Sent: Tuesday, September 17, 2024 8:27 AM
To: Peters, Michaela A
Subject: [External] Lawless in the harbor

To whom it may concern,
I've been a long time resident of the harbor close to 30 years and I was around back when we had Harbor Patrol we need to go back to those days.
We need on-site police officers Around the Clock in the harbor no excuses none whatsoever.
It has become apparent to the thugs in Oceanside that there is no police force in the harbor so they come down and do whatever they want to do and there's no one to stop them this is become ridiculous I pay a lot of money to have a boat in that Harbor and now I have to put up with this I'm looking at moving my boat.
Sad

P/R/C Shawn Goit JN-ON

[redacted]

[redacted]

[redacted]

Sent from my Verizon, Samsung Galaxy smartphone

Peters, Michaela A

From: Rebekka Kinder [redacted]
Sent: Monday, September 16, 2024 9:04 PM
To: Peters, Michaela A
Subject: [External] City of Oceanside Harbor

Dear Michaela Peters
I am writing on behalf of the conditions in the city of Oceanside Harbor. I own a boat and also a residence in the Oceanside harbor district. I have seen the increased need of Police presence due to the homelessness issue, disruptive tourists and violent gang activity. As a tax paying resident of the Harbor district, I believe we need more input on how our district is governed in order to improve safety and security of this Harbor.
Please feel free to contact me anytime,
Rebekka Kinder
[redacted]

Peters, Michaela A

From: allstar00p [redacted]
Sent: Monday, September 16, 2024 7:36 PM
To: Peters, Michaela A
Cc: [redacted]
Subject: [External] Regarding the Oceanside Harbor

September 16, 2024

To whom it may concern;

We are liveaboards on [redacted] for the last 8 years & also owned a motor boat for years on the same dock. There was a time when we felt safe & protected & our money was put to good use...Now we have zero protection, the non existence of Police presence is well known to the criminals, the Police boats have a very distinct sound they use to patrol going up & down each dock checking on boats & people, the life guards do not do that & I hardly ever hear their boat, the Oceanside adventure boat is directly behind us so we have a pretty good view when they come out. I remember being on our motor boat years ago & we started taking on water, we called on the radio the Police boat was there in just a couple of minutes and we were safely brought in....not any more. We use to have Police presence by patrol they would park in the lot walk the harbor & docks talking to people & we felt safe. They no longer do that, I am handicapped and can not defend myself & need assistance getting on & off the boat, when Jay is gone I am very nervous as people can paddle board or kayak to a dock & get right on. We are the only liveaboards on this dock and we are on our own! People have said at night it turns into the wild west down here & I can tell you it does, the fireworks that sound like cannons have been going on 2 -4 or more nights a week even atv1 in the morning for about a year, they were doing it by Joe's crab shack, at night I could hear them hitting the water & scaring the life out of me. I was so afraid one would land on a boat & start a fire. When I called the number for the security that WE as slip renters pay for I was informed the guards can't even go look to see where they are coming from (they were flameless) so you couldn't see them, I was also told the guards can not confront or intervene in any situation as they have no way to defend themselves....so why on earth are we continuing to pay them when they are useless & are not even on sight every night. It is ridiculous that our fees go up & we have more & more things taken away from us. This is our home, we should at the least feel safe, going outside after dark is like taking your life into your own hands. Another huge problem being on this Dock our parking lot is over run with non slip renters & sometimes we can't even find parking, raise the ticket fees or tow the darn cars, most people we warn about the ticket say the convenience to the restaurants, shops & beach are worth the $60 & refuse to move their car. That is not fair to us for what we pay to live here. Our lives are in danger by trying to not let non slip renters in out bathrooms. As a woman I am scared the whole time I am in the shower. I feel like I need to get a German Shepard for protection. Also ealier this year someone vandalized, stole & destroyed the Oceanside adventure kiosk right outside our gate.

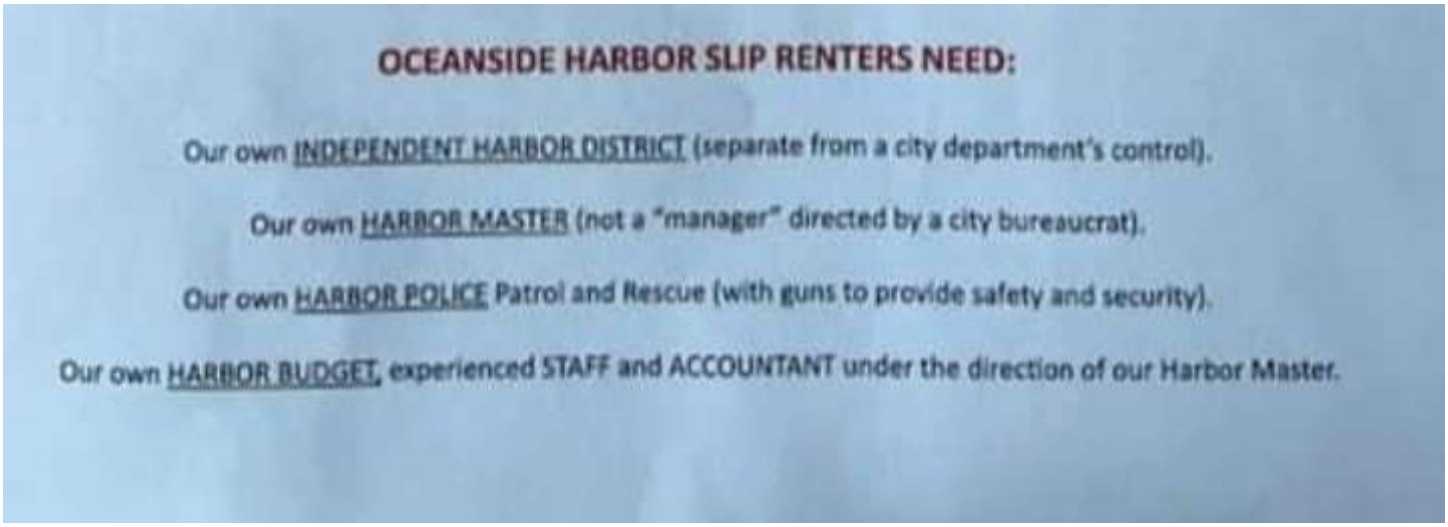
*We need to be our own governing body away from the city.

*We need to have more control over fees, we are paying for things that do not benefit our Harbor.

Another concern I have which I can not get an answer to is the installation of meters on our docks, as a liveaboard we already pay $110 more than slip renters & do not feel we should be charged above that

with a meter or do away with the extra fee, that is why we pay extra for the extra things we use as liveaboards. They also made a mistake when they raised our fees this year regarding boat size which they will not correct, so the people with a 30 or 32ft boat is paying the same fee as we do for our 28ft ..they need to fix that, it is not fair, it was brought to their attention they admitted the error & said they were not going to fix it.

*We need to improve our safety & security
*Have more control over fees
*Be our own governing body awaybfrim the city.



Sincerely,
Jay & Fran Yager
[redacted]

Peters, Michaela A

From: leif kellenberger [redacted]
Sent: Tuesday, September 17, 2024 9:18 AM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor safety (please help)

Hello Mr. Michaela,

My name is Leif Kellenberger I have been an oceanside resident for 13 years and have a business at the Oceanside harbor for 24 years.

Oceanside was heading towards the right direction with safety and police presence until they decided to swap Oceanside Harbor police with lifeguards. I respect what lifeguards do on the beach for safety, but in no way are they trained or can deal with the volume of boat owners, live aboard, homeless, and safety in the Harbor.

I have seen the Oceanside Harbor decline severely in safety these past years. We just had a stabbing a few days ago and a few weeks ago random people were beat up with baseball bats in two different locations. It's ironic that one happened right out in front of the old Harbor police station. At one time you would see multiple cop cars there and all around the harbor. If I was one of the victims I would sue the city for the foreseen liability of removing the Harbor Police. These multiple incidents and homeless hitting customers would not occur at this rate. One homeless lady was arrested 4 times at the Harbor and should've been escorted off and banned. The last incident she went into the Stratford restaurant and hit a 13 year old girl in the face assaulting her. The family was visiting from Ohio. I can guarantee if we had Harbor police back their presence would improve everyone's safety here at the Harbor.

Also the Lawlessness of the local every Tuesday and Holidays of this bicycle gang that runs stop signs and street lights, take up both lanes(even oncoming traffic), disregard for public safety, very aggressive and wanting to start fights yelling and flipping everyone off. They actually surrounded car the other day and wouldn't let me pass. I was lucky to get away this time.

I have had 3 run ins with them already and someone is going to get hurt by them. I spoke to the Sargent and multiple officers. They know they are a problem and progressively getting worse, but they don't have enough officers to confront them. So this gang can do want they want and they know it. I told the sergeant imagine a trained cop is intimidating, fearful and worried what could happen. Imagine an old man of family visiting with no back up or training when these people confront him.

Please help Oceanside Harbor the residents, business owners, visitors and safety overall. We need the Oceanside Harbor police back the Oceanside Harbor generates enough revenue to sustain our own governing body.

[redacted]

Thank you,
Leif Kellenberger

Peters, Michaela A

From: Maureen Gahan [redacted]
Sent: Tuesday, September 17, 2024 1:55 PM
To: Peters, Michaela A
Subject: [redacted]

Good Afternoon
The crime in the harbor has increased since the Harbor police was replaced. We need to feel safe to use the harbor. As a slip renter for 6 years, we pay our slip rent and tax on time. With those of us who have 51 ft slips, a 40% increase on our slip rent was huge and to not have police present on a regular basis is unfair to slip renters. The money generated should only be used to improve the harbor. The fact that we have diferred maintenance and the huge hike in fees leads me to believe that our funds have been misused.

I sincerely hope things improve

Thank you,
Maureen Johnson
[redacted]

Peters, Michaela A

From: Mark Rubins [redacted]
Sent: Wednesday, September 18, 2024 7:00 AM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor Current State of Affairs

Greetings,

The City has essentially abandoned the Harbor Slip renters. Seems all they want to do is collect our slip fees and keep us quiet. The harbor has become a dangerous place to visit. People are getting beaten, stabbed and stuff is getting stolen.

Something needs to change.

1. Enforcement of Harbor rules is not apparent.
2. Absent Law enforcement.
3. No police presence.
4. Lifeguards are the only presence, they can't / don't enforce anything.

The Harbor Police Department was a much better way to go. They were well trained, sworn officers who were also skilled watermen.

Mark [redacted]
Slip L - 24

Peters, Michaela A

From: Adriane S [redacted]
Sent: Wednesday, September 18, 2024 6:58 AM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor district boundaries

Dear Michaela,
I am a slip renter at Oceanside Harbor. I understand that at some time in the past the SCHD was enlarged to include all of the beach to the Carlsbad border. I am writing to provide support for a governance study to determine the actual boundaries of the harbor district. I do not want my slip fees to pay for the maintenance of the entire Oceanside beach area, there is enough work to be done in the harbor alone. I am concerned about the recent increase in slip fees, and do not want them to continue to rise.

Sincerely,
Adriane Stebbins

Peters, Michaela A

From: Lauren Chandler [redacted]
Sent: Tuesday, September 17, 2024 8:43 PM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor: we need harbor please ASAP

Hi Michaela,

It has been brought to my attention that the harbor lacks its own police and safety. As a female in the harbor, I do fear for my safety. Especially at night when accessing the facilities. What would stop a homeless man from entering the women's restroom and assaulting women? That has already happened here where a woman was raped in the bathroom because a homeless man obtained the key. Please consider harbor police and active patrol because criminals are aware there lack police resulting in shading things happening.

As this can be resolved and us women can be safer here.

Thank you.

Lauren Chandler

Peters, Michaela A

From: Artie Sandoval [redacted]
Sent: Tuesday, September 17, 2024 7:30 PM
To: Peters, Michaela A
Subject: [External] Input from Oceanside Harbor Slip renters on Dock D

Hello Michaela Peters,

I'm a slip renter at the Oceanside Harbor and I'm concerned with the recent events from this summer involving safety. I would like to be involved in voting or supporting the following initiatives that include the Harbor having the following:

- Independent Harbor District separate from a city department control.
- Harbor Master not a manager directed by a city bureaucrat.
- Harbor Police patrol and rescue with guns to provide safety and security.
- A Harbor Budget, experienced Staff, and accountant under direction of our Harbor Master.

Respectfully Submitted,

Artie Sandoval
[redacted]

Peters, Michaela A

From: kirkplehn[redacted]
Sent: Tuesday, September 17, 2024 7:25 PM
To: Peters, Michaela A
Subject: [External] Harbor Conditions

To whom it may concern, Over the past few years it seams like the Harbor district is getting the short end of the stick as far a Policing goes. We have more crime, homelessness, vandals, graffiti etc. Please put more resources to help out the Harbor district of Oceanside.

Sincerely,

Kirk Plehn Board Member MDM
[redacted]

Peters, Michaela A

From: glendasmith[redacted]
Sent: Tuesday, September 17, 2024 6:08 PM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor Slip Renter

To the LAFCO board,

We have been a citizen of Oceanside for over 40 years. Our family has enjoyed the town, beaches, ocean, and the harbor.

10 years ago we purchased a 36' boat in Oceanside Harbor. For the past six years we live-aboard.

We have been through changes in Harbor Masters. Changes in rules and regulations. Rules about what the Police can, and can

not do in the harbor. Who is protecting us in the water?. Who is protection us on the land. I'm older and don't feel safe going to the

restrooms after dark. Our slip fees keep increasing and I don't see much in improvements the City takes the money meant for

use in the Harbor and puts it into other funds and accounts.

I feel that we need and deserve:

Our own Independent Harbor District
A Harbor Master not a manager assigned by the City
Our own Harbor Budget that is managed by Our Harbor Master along with experienced Staff and Accountants
Harbor Police - that patrol and rescue (that can provide safety and security)

I sincerely hope you give a strong report and opinion regarding these issues.

Thank you for your time and hard work.

Glenda Smith

Peters, Michaela A

From: Carleen Southard [redacted]
Sent: Tuesday, September 17, 2024 12:23 PM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor LAFCO Comments

Follow Up Flag: Follow up
Flag Status: Flagged

Dear Michaela,
Thank you for giving the stakeholders in the Oceanside Harbor Community a place to comment.

My husband and I have been slip renters in Oceanside Harbor since 2002. We have seen many changes in the management of the harbor in this time. My hat is off to the volunteer members of the Harbor and Beaches Committee because they have continuously met with and worked with the City representatives over the years. I have been trying to understand how this is all set up, I read the minutes, attend meetings (via Zoom) and try and stay current on the governing structure of our Harbor and Beaches. The members of the Harbor and Beaches Committee have gone above and beyond and all of their hard work is appreciated.

My primary concern as a slip renter is Safety, both on and off the water. There needs to be trained watermen/women staffed to be able to patrol the harbor by water and be able to rescue boaters, swimmers, kayakers, paddlers and all other stakeholders and users of the beautiful resources.

When we first had our slip in the early 2000, the Harbor Patrol was staffed by individuals who would patrol the water and stop users for not wearing lifejackets on kayaks, speeding in the harbor, or other things mentioned in the bluebook. They were also trained in on the water rescues for boating accidents ie; crashing into the jetty, grounding, or flipping in the entrance due to the swells. I am not an expert in the training this group received but it was my understanding that they had more on the water training than the most recent group of OPD in the harbor (before the Lifeguards).

Currently the Lifeguards are more of a presence than OPD was on the water. We see the patrol boats out and see them doing practice drills. The Lifeguards also took part in a local CPR class and educated everyone in attendance not only CPR skills but in local knowledge on lifesaving and getting emergency help in the harbor.

There is no doubt the Harbor needs trained professionals both on the water and on land patrolling the harbor and beaches.

Please consider the very well thought out recommendations by the Harbor and Beaches Committee. These people have worked tirelessly and have a thorough understanding of the structure most benefitting the way our harbor should be set up.

The Harbor definitely needs to improve Safety and Security. Recent violent events in the harbor have been very concerning and I am afraid they will escalate. Personal injury with bats and a knifing have been

the most recent incidents in the news. In addition, we have had tagging on our boats, slip renters mugged by the restrooms and intruders boarding our boats and things being stolen from our boats and docks.

The current structure of Harbor management does not appear to be working. The Harbor and Beaches Committees have worked diligently on their recommendations and I would like to have it on record that I support their recommendations'.

Sincerely,
Carleen Southard
[redacted]

Peters, Michaela A

From: Roland Gerard [redacted]
Sent: Tuesday, September 17, 2024 12:25 PM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor.

Follow Up Flag: Follow up
Flag Status: Flagged

Michaela,

I believe that the first thing the boat owners should do is to reach an agreement with the City of Oceanside clearly stating the city accepts the formation of (for example) a Boat Owners Association [BOA].
Also, the city should clearly delineate what would be the remaining obligations/responsibilities of the city regarding the "harbor". Is the city still responsible for the roads around and within the harbor, their maintenance, etc.?
Who is responsible for the security on those roads and within the harbor [shops, parking and beaches]?
In other words, we need a clear definition of what the city wants and what the BOA would become responsible for. We need a legally binding agreement. Please note that presently we have NO agreement whatsoever. The boaters are entirely at the mercy of the city. The HBAC is only an advisor to the city.
Ideally, the first step would be a BOA bylaws accepted by the boat owners and the city.

The second step would be a reconciliation regarding the finance.
- Is the "borrowed" $5 million to be returned to the boaters by the city?
- We got a 30% increase on the slip fee and then we are informed we are going to be billed for water and electricity separately WITHOUT ADJUSTMENT to the rental fee (today water and electricity are included in the rental fee). This amounts to a real 40% increase of the rental fee!.
- Also, why are the expenses to the docks, etc. to be supported by the boaters only? Home owners don't pay for city expenses done in front of their homes in Oceanside! All the home owners (as a group) pay for all the city expenditures (as a city).

Then and only then can we make meaningful suggestions to you as you requested.

Thanks for asking,

Roland GERARD
[redacted]

Peters, Michaela A

From: Mark Fitzgerald [redacted]
Sent: Tuesday, September 17, 2024 11:48 AM
To: Peters, Michaela A
Subject: [External] Comments in reference to Oceanside Harbor

Hello Michaela,

Please see below in reference to the request for comments about the Oceanside Harbor. Feel free to be in touch. Thank you!

It's time for the Oceanside Harbor to return to self-governing, unbeholden to the City Council.

As Oceanside residents and homeowners in District 3, as well as boat owners and Oceanside Harbor slip renters, we are calling on the City Council to relinquish control of Harbor resources that are used for other purposes than to repair and upkeep the harbor, as well as keep the harbor region safe. Over the past few years, we have witnessed the harbor conditions decline while slip fees have increased. There have been notable attacks on boat owners and harbor visitors alike due to the lack of security, regulations and concern from the city about unhoused, drug users and general violent crime increasing in the harbor, while maintenance is disregarded:

- Knifing attack, Sept, 2 injured
- Baseball bat attacks, August, 4 injured
- Jolly Roger (vacant) lots unmanaged/dirty
- Slip bumpers old, corroded and damaged
- Pet excrement left behind
- Trash bins overflowing
- Slip Finger rules are disregarded
- Overstay on temporary live aboard
- Live aboard permits expired/neglected
- Many boats serving as "storage units" overflowing w/trash
- Too few boaters and more stationary vessels
- Expired registration tags (going back as far as 2020)
- People fishing from slip fingers
- "Toys" piling up in slips (floats, kayaks, paddleboards)

This is all due to a lack of management and oversight on the part of City Counsel. The Oceanside Harbor generates over $5 million dollars per year in revenue that is obviously being used elsewhere (900+ slips, $500 monthly avg. Per slip).

Oceanside City Counsel ironically voted to spend $5 million on the Oceanside Pier renovation back in 2023 and yet were unable to manage those funds from going up in flames when the pier fire occurred. Their lack of oversight and accountability created a hole that the harbor slip renters should not be on the hook for.

Boat owners are calling on Oceanside City Council to relinquish control of the harbor and return the harbor district back to an independent agency, as intended at formation in 1960. The $5 million + in revenue can be used to reinstate an onsite police department, reinforce regulations in the harbor region and allow boat owners the right to have a voice in where the harbor generated revenue is used.

Mark & Rachelle Fitzgerald
[redacted]

Paul and Pat Gadbois
[redacted]
Oceanside Small Craft Harbor District

September 17, 2024

San Diego County Local Agency
Formation Commission
(LAFCO)

Attention: Ms. Michaela Peters

Dear Ms. Peters,

Thank you for the opportunity to comment upon the on-going discussion regarding the Oceanside Small Craft Harbor District. Like many of our harbor friends and neighbors, we have concerns regarding the decisions made by the OSCHD's Board of Directors. Since they are also the elected members of the Oceanside City Council, they must represent the voters of the local city district that elected them. Obviously, this creates a very apparent conflict of interests, especially since the SCHD is financially tied to the Harbor's Enterprise Fund. As such, the SCHD is supposed to be a self-supporting entity. Income is generated in various ways including rentals of district business sites, Slip-permit Holders slip fees, and occasional grants from the State of California and the Federal Government.

Like many of our fellow boaters, we have had a slip in Oceanside Harbor for almost three decades. Consequently, we are very aware of the of the good, the bad and the changes that only benefited city politics. From what we have observed, what interests the city council members and the city administration is how they can squeeze more money out of the Harbor District to plump-up the city coffers! For example, when the Harbor District was "annexed" by the city, we lost what was an excellently trained Marine Safety Harbor Patrol! Most, if not all of them, had been local police officers. For example, Harbor Master Don Hadley served in the National Guard and Coast Guard, retiring as a Lieutenant Commander in the US. Naval Reserves. Don worked as a Port of San Diego Harbor Police Captain when he was hired to fill the shoes of the original and beloved Harbor Master, Jon Curtis. Don wore several hats when he worked for the OSCHD including Harbor Police Chief, Director of Harbor and Beaches, and finally retired as the Deputy City Manager 2 years later.

As a Coast Guard Officer, Port of SD Harbor Police Marine Safety Officer, and seasoned “water-man,” Don knew the value of training, experience, and time at sea. Our Harbor Patrol Officers also served as California Peace Officers, usually wearing both a badge and a firearm even when paroling the harbor or at sea. Don expected his officers to attend the California Department of Boating and Waterways extensive training units. Eventually most of the experienced officers were also designated as training officers.

At this point LAFCO allowed the city to annex the Harbor District. We remember seeing a brief announcement posted on a city web-sight announcing that the city was applying to LAFCO for the 1st stage of the annexation of the OSCHD, and if any citizens had concerns or questions, the public was welcome to attend the meeting and speak...few did, or for that matter even knew about it or what “annexation” actually meant, in our opinion. After it occurred, Don posted a “Memo of Understanding” saying that the city police department would be taking over as the agency that policed the harbor. Fortunately, many of the officers had been trained and worked the OPD originally and were designated as “Legacy Officers” and could continue to serve. They were also available to train the OPD officers who applied to be on the Harbor Patrol. Unfortunately, time and attrition resulted in a cadre of poorly trained OPD “water-men.“

To add to the problem, OSCHD Harbor Patrol officers were NOT allowed to patrol on land outside of the boundaries of the harbor district, except when requested by OPD in an emergency. (*California did not allow cities to have more than one police agency.*) With OPD at the helm, harbor officers were quietly detailed to patrol near-by areas of the downtown, often going as far as the Carlsbad border. Consequently, they weren’t available when there was an emergency on the water requiring a rescue at sea! Harbor boaters saw what was going on! For example, a boat overturning when the tide went out and there were big waves in the channel, or a powerboat had engine troubles and was about to be on broaching on the rocks when another boater was able to take them in tow! There were no OPD Harbor Unit officers in sight, they were out of the harbor taking care of problems downtown! While these are simplistic examples, this happened often enough that it was common knowledge among harbor boaters, and they were very distressed about it...after all, it could be anyone of us in need of immediate help!

My husband and I wrote a monthly publication for harbor boaters –*The Crews News.* Using the "Freedom of Information Act*"* and at the request of one of the Legacy Officers who was so concerned that someone was going to die or be seriously hurt when there was no response suggested that I request from OPD the number of tickets, warning citations, or recorded incidents were written by HP officers outside of the harbor during the previous year, 2018. Much to my surprise, OPD complied! From field interviews, arrests, citations, arrests for "outside warrants,"and traffic citations there were 1,064 total actions outside of the harbor district! One of the legacy officers explained to me that the time to write a ticket or warning was about 15 minutes, while investigating a crime, arresting someone, taking them to the Vista Jail and writing the report would be at the very least 2 hours! Figuring it out using this information indicated that there would be over 800 hours of documented time that slip-renters were paying for our Harbor Officers who were working on non-emergency incidents outside of the OSCHD! On the average at the time, OPD officers were paid at an average rate of $41.00 per hour. 800 hours X $41.00 works out to be a very conservative $32,800 in Boater Bucks to supplement the OPD's budget!

All of this explains why a petition requesting enhanced Marine Safety to be provided by a Harbor Patrol unit that included lifeguards/EMT training along with "seasoned" water-men with marine rescue and time-at-sea in all kinds of weather and wave conditions. They might even be US Coast Guard licensed. Hopefully unit members would eventually be expected to enhance proficiency by attending CA Division of Boating and Waterways classes. Besides being available when needed to help vessels and crews in distress, unit members should be walking docks getting to know boaters, inspecting vessels, patrolling in the Village, Harbor Beach and the harbor "green belt." Because they are patrolling in a CA Special District, they are also expected to qualify as CA Peace Officers...training to follow! For example, California State Park Peace Officers are fully sworn California State Police Officers, with two sub-classifications, the Ranger and the Lifeguard. They often use the title of State Police Officer during enforcement contact, as many Park Rangers and Lifeguards within municipalities, counties and special districts are armed Peace Officers, with authority throughout the state, on and off duty, like the California State Park Peace Officers. Our original Harbor Patrol officers were also CA Peace Officers. They detained individuals and called OPD to come and assist them with the problems: drunk, on boats that aren't theirs, or in boater bathrooms. Public safety is always the priority for Harbor Patrol Officers!

It is our opinion that the Oceanside Small Craft Harbor District is in need of it's own independent Board of Directors that can focus all of their efforts on financial solvency, management of resources, establishment of various department's procedures and policies in conjunction with the harbor's "Blue Book." They should all have California Boaters Cards to demonstrate that they understand the basics of boating safety, seamanship and CA boating laws. To aid in communication, and public expectations, it might be helpful to have Harbor Directors each appointed by a City Counsel Member, or through an election. They should also be prepared to attend Harbor and Beached Advisory Committee meetings and to address the concerns, problems, and solutions discussed at the meetings.

Respectfully,
Paul and Pat Gadbois

[redacted]

Peters, Michaela A

From: Carleen Southard [redacted]
Sent: Tuesday, September 17, 2024 11:30 AM
To: council@oceansideca.org; jatenza@oceansideca.org; jravitch@oceansideca.gov; Peters, Michaela A
Subject: [External] Safety in Oceanside Harbor

Dear Decision Makers,
We have been slip renters [redacted] since 2002. In this time we have seen many changes to the management of the harbor. **The current situation to insure a safe harbor for ALL of the stakeholders IS NOT WORKING!**! The crimes are escalating and will only get worse if something is not done. The bat incident in the camping area could have happened in any of our parking lots.

I will be addressing the structure of the harbor management in a separate message, SAFETY is my number one concern and I am focusing on this for this email.

The contract for the private security company needs to be reviewed immediately and if they are not performing as they are contracted, a change needs to be made immediately. I do not believe the intention of hiring a private security company was to replace the Oceanside Police Department, I was under the impression they were to supplement the patrols with additional eyes and ears. We still and always have needed OPD in the harbor to do the things the Police are trained to do and have the authority to do, like patrol, educate and make arrests. I am most concerned with illegal and violent incidents that have been happening on land, in and around the harbor. The violence is escalating and I am not comfortable walking up to the restrooms or taking my dog up to grass when I am alone, unless the sun is shining. I also fear for the safety of the folks camping, or using the firepits at night.

Please get the bureaucratic nightmare straightened out before the violence escalates any further. The safety of the stakeholders using these beautiful resources in and around our harbor should not be in jeopardy because of a staffing issue. Oceanside Harbor is well within city limits and in need of a Police presence. Please focus on figuring this out, this is not a new department in the City, Harbor and Beaches have been part of the City for a very long time and are a valuable resource to the City.

Sincerely,
Carleen Southard
[redacted]

Peters, Michaela A

From: Rusty Russell [redacted]
Sent: Wednesday, September 18, 2024 8:33 AM
To: Peters, Michaela A
Subject: [External] Oceanside Small Craft Harbor District

Michaela A. Peters
LAFCO

Dear Michaela,

I hope this letter finds you well. I'm writing to express my growing concerns about the current state of the oceanside harbor and the challenges it faces due to recent changes in its security and management.

As a member of the Harbor Board Advisory Committee (HBAC), I have witnessed firsthand the negative impact of the city's decision to eliminate the dedicated harbor patrol, replacing it with private security and consolidating services with the Oceanside Police. This shift has led to an increase in violent incidents and unchecked behavior, particularly near the boat launch ramp.

I know you are aware of the recent baseball bat attack, and unfortunately, the situation continues to escalate. This past Saturday night, there was a stabbing with multiple victims. In addition, reckless activities such as cars doing donuts in the parking lot are becoming more frequent. When I called to report this, the police responded but remained in their vehicles and addressed the situation only via their PA system, which did little to curb the dangerous behavior.

I strongly believe we need to return to the original structure of having a dedicated harbor patrol and harbor police. Since the consolidation with the Oceanside Police, resources are frequently being pulled away from the harbor to serve other parts of the city. From where my boat is located, I often see police cars speeding down North Harbor Drive to respond to water emergencies, which is a clear indication that our harbor is being left vulnerable.

Another major concern is the allocation of funds collected from slip renters. It seems that the city is diverting these funds to pay for items outside the harbor, which is preventing necessary repairs and maintenance from being completed within the harbor district. To ensure the harbor remains self-sustaining and able to address its unique needs, I believe there needs to be a clearer separation between the city and the Oceanside Harbor. This would allow for proper funding allocation and the repairs that are desperately needed to maintain the harbor's infrastructure.

The harbor is a vital part of our community, and its current state is not only unsustainable but potentially dangerous. I hope we can work together to make the necessary changes to restore the safety, security, and long-term viability of this important resource.

Thank you for your time and consideration.

Sincerely,

Rusty Russell
Sliprenter
HBAC board member

Peters, Michaela A

From: Mermaid Island Tours [redacted]
Sent: Wednesday, September 18, 2024 8:40 AM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor comments

To Those that may concern,

As a 20-year slip renter and owner of a Marina Del Mar condominium, I have witnessed the dramatic changes in our community over the years. Reflecting on the early 2000s, I remember the pervasive issues of gangs, crime, and drive-by shootings in Oceanside, culminating in the tragic death of a young boy in the harbor bathrooms. When the harbor was granted its own police force, these problems were effectively addressed. The police presence was constant and reassuring; officers patrolled the harbor and docks, and their visibility made the area feel safe—almost like Mr. Rogers' neighborhood.

Unfortunately, the current situation is starkly different. Because we no longer have our own police force in the Harbor District. The harbor now feels more like the setting of "Escape from New York/ Friday the 13" with the growing presence of homeless individuals, ex-prisoners, psychiatric patients, and gang members, thieves, and gypsies occupying sidewalks, benches, parking lots, and the beach. This situation has led to defaced and stolen property, frightened children and tourists, and increased violence, stabbings, and beatings. I pray we Have our own harbor police presence before another death occurs here. Reckless driving is rampant, and despite a sign warning of strict enforcement, there is seldom any police presence to address any of these issues. The only time I see officers is during their brief morning coffee visits to Nautical Bean coffee shop once every 2 weeks or so, or well after a crime scene.

Marina Del Mar condos have also become a target, overrun with vagrants and squatters due to the absence of a dedicated police force in the Harbor.

Many women in our community no longer feel safe walking alone in the harbor after dark or using the locked bathrooms for slip renters.

For the safety of residents, tourists, and to restore the city's reputation, we urgently need a dedicated, reliable Harbor police force to ensure the harbor is once again a secure and welcoming place.

Sincere gratitude for your efforts on behalf of the Oceanside Harbor Community. ,

Bryn Starr Best

[redacted]

[redacted]

Peters, Michaela A

From: shirley mcculloch [redacted]
Sent: Wednesday, September 18, 2024 7:14 AM
To: J.Borrego@oceansideca.org; Peters, Michaela A
Subject: [External] Oceanside North Harbor Safety.

Dear J. Borrego & Michaela Peters:

Please note the safety concerns at North Harbor call for some changes in the lack of security.

Possibly, the Oceanside Slip Renters could manage their own boat slip renters fee & hire private security team.

Maybe installing gate on North Pacific at Del Mar Condo & close boat launch ramp at sunset & re-open at sunrise.

Only let in vehicles who have proof of camping permit for North Harbor.

Bring Back USCG to help with Panga Boat problem....as there have been several document incidents of trafficking illegal aliens into Oceanside Harbor.

Guns & Drugs often go along with trafficking of individuals across borders.

These suggestions have been made previously at the Oceanside Slip Renters meetings....but the problem is getting worse.

Since 2009 I have been Boat Slip Renter & the security issues are definitely getting worse.

Time for Boat Slip Renters to manage the harbor ourselves, & hire needed security folks & re-Open Jolly Roger & collect rent from Restaurant.

Thank you.

Sincerely,

Shirley Neely McCulloch
[redacted]

Peters, Michaela A

From: Lori Shannon [redacted]
Sent: Wednesday, September 18, 2024 11:48 AM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor

I am a resident of Marina Del Mar as well as a slip renter [redacted] in the harbor. The safety of our harbor is a major concern. There have been several incidents of homeless people and crime in the harbor. Our rental fees continue to rise while the services provided have declined.

What is needed is a larger presence of law enforcement as a deterrent to those wishing to cause harm to our community. If the harbor is the "jewel" of our community, we should treat it as such.

I respectfully request that the city provide more safety to our area to continue to thrive as a vacation destination for all. If we do not get a handle on this situation, Oceanside will go back to having the bad reputation for crime as it did many years ago and no one will want to come to our community to spend their money.
Thank you,

Lori Shannon
[redacted]

Peters, Michaela A

From: Kim Plehn [redacted]
Sent: Wednesday, September 18, 2024 12:41 PM
To: Peters, Michaela A
Subject: [External] Harbor Crime

To Michaela, my name is Kim Plehn and I own a condo at the Marina Del Mar complex, in the Oceanside Marina. I am writing to you today with grave concern. Recently there was a stabbing of a man on the beach, adjacent to our home. I have witnessed a rise in the homeless population surrounding the Oceanside Marina. At Marina Del Mar, the homeless have been climbing the security gates that surround our pool, and using the Jacuzzi to bathe. The homeless have stolen bicycles within the complex, and defecated in the stairwells. I no longer feel safe, dining and shopping in our once beloved Harbor establishments. Especially with the upcoming daylight savings time change, it is just not safe in the Oceanside Harbor after dark. I am requesting the City of Oceanside to establish the Marinas own police department. I am requesting the City of Oceanside regulate the funding for additional Police Patrol of the Oceanside harbor and Marina. I am requesting the City of Oceanside convene a task force to address the increase of crime and homeless population in the Harbor. The harbor needs these resources immediately. The developers and investors surrounding the pier developments, should be required to help off set the cost. After all, they surely want to recoup the profit they have sunk into the pier development, and if Oceanside is no longer safe, and therefore undesirable, it serves no one. Thank you, sincerely Kim Plehn [redacted]



Peters, Michaela A

From: Alesia Foster [redacted]
Sent: Wednesday, September 18, 2024 8:13 PM
To: Peters, Michaela A
Subject: [External] Safety in our harbor

Hi, we've had a boat down in Oceanside Harbor since 2017. We are very concerned with what has been going on down there. We used to see the police patrol the harbor and have a presence and we felt safe. Now we have homeless everywhere, people threatening others, sleeping on benches, stealing things from the docks, sneaking on boats, and recently attacks with baseball bat, gangs and last week a stabbing. Is there anyone that wants to take control of this situation? We live in the Temecula area and come down on the weekends to enjoy the harbor and our boat. We pay quite a bit of money to be able to do this and would expect the city to do something to keep its residents safe. Please advise on your plans to take care of this. You have a lot of very angry boat owners that are demanding something be done.

Alesia Foster
[redacted]

Peters, Michaela A

From: Tim Milam [redacted]
Sent: Wednesday, September 18, 2024 9:31 PM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor Slip Renter Comment

Dear Ms Peters,

Current and past governing has not worked. Autonomy is the answer. Please listen to slip renters.

Thanks in advance,

Tim Milam, [redacted]

Peters, Michaela A

From: Rhonda Lawson [redacted]
Sent: Wednesday, September 18, 2024 9:50 PM
To: Peters, Michaela A
Subject: [External] Oceanside harbor

Sent from my iPhone

My husband and I have owned a boat [redacted] for over 13 years.
We are not absentee owners. We are in the harbor on the boat every weekend at a minimum.

Since the harbor police/patrol has been disbanded, there has been a notable increase in violent crimes and petty crimes such as graffiti and theft.

Slip renters do not feel safe walking our dogs or even using the slip renter restrooms after dark.

These problems can be directly connected to the non presence of harbor police and harbor patrol. And the NON RESPONSE of Oceanside police department to any call placed to them regarding incidents in the harbor.

The high fees we pay to slip our boats should be kept in the harbor to pay for the safety and upkeep on the harbor and the docks.

The fees should be used for a harbor master not a manager.

Oceanside harbor should be a separate independent district with an independent budget and professional staff.

Rhonda Lawson
[redacted]

Peters, Michaela A

From: Dave Lawson [redacted]
Sent: Wednesday, September 18, 2024 10:12 PM
To: Peters, Michaela A
Subject: [External] Future of Oceanside Harbor and Management
Attachments: IMG_5802.jpg

Dear Michaela,

I'm writing to you in regards to the LAFCO report concerning the Oceanside Small Craft Harbor District.

I am a slip permit holder for more than thirteen years in Oceanside Harbor. The harbor is such a fantastic place to spend time with friends and family.

In reading through the LAFCO report I find agreement with recommendations for the Oceanside SCHD and the action items as listed in the attached report.

Recently we have experienced many issues with violence, crime, vagrants, trespassing and illegal immigrant smuggling. It's out of control and it is time to put the harbor back under its own management.

The police do the best they can with response but it's not the same as having a designated Harbor Police. Currently we have no police on the water and only Lifeguards who spend most of their time out of the harbor and have no enforcement authority.

The unauthorized redistricting of the Harbor to include the beach's and pier all the way down to Carlsbad needs to be investigated and undone immediately. Harbor dollars should stay in the Harbor.

Thank you for your help and consideration and thank you LAFCO.

Kind Regards,

Dave Lawson
Permit Holder

Peters, Michaela A

From: Shari Mackin [redacted]
Sent: Thursday, September 19, 2024 5:56 PM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor -

Hi Michaela,

I am a former council member for the City of Oceanside and a person who LOVES our Harbor, Parks and Beaches. I want to thank you for your recommendations to the Harbor Lessees', many I know personally and have the utmost respect for.

I'm including some information from a timeline I found wherein it discusses how the City annexed the Harbor District and became officially part of the City of Oceanside:

In 1993, the Oceanside Harbor District was annexed by the City of Oceanside and all District employees became City employees, including the Oceanside Harbor Police. In 1999, Point Hobart was decommissioned and the Oceanside Harbor Police became the only rescue vessels between Dana Point Harbor and Mission Bay. Currently, the Oceanside Police Harbor Unit remains the primary response vessel for over 37 miles of coastline, assisting in mutual aid calls for service from San Mateo Point to Del Mar.

Nowhere on the City's website is the Harbor or any of its amenities referred to as within the Harbor "District", rather merely called the "Oceanside Harbor or Harbor" https://www.ci.oceanside.ca.us/government/public-works/harbor ; however, the only place I have found "Harbor District" used is on the City Council Agenda listing the City Council as Directors of the Harbor District. I do know that council members are "paid" as Directors of the Harbor, but in all honesty, they do not treat the harbor as a separate "District" until they are seeking funding:

Peters, Michaela A

From: Chris Taunt [redacted]
Sent: Thursday, September 19, 2024 3:17 PM
To: Peters, Michaela A
Subject: [External] LAFCO comments about Oceanside harbor[SUSPECTED SPAM]

Hello,

I just have one comment about the city's operation of Oceanside harbor.

I want the city to stop stealing the harbors money and using it for anything they desire.
It is clear to me, after 17 years in the harbor , that the city is stealing our money.
They have done little to no repairs or serious maintenance on anything in the harbor for a very long time. I am worried someone is going to get seriously hurt by the current condition of the docks and ramps especially.
I find it interesting that the city refuses to provide any accounting for the funds the harbor generates.

Thank you!

CITY OF OCEANSIDE
AGENDA

Joint Meetings of the Oceanside City Council, Oceanside Small Craft Harbor District Board of Directors (HDB), Oceanside Community Development Commission (CDC), and Oceanside Public Financing Authority (OPFA)

September 25, 2024

Council Chambers
300 North Coast Highway
Oceanside, CA 92054

So, my question is, why is the Harbor a "District"? The bonds were paid off to repay taxpayer debt. Also, the City owns a lot of land they lease to the public, why is the difference at the Harbor? I realize being on State Tidelands is a different animal, but I don't see why the district is still necessary.

The reason I ask, the City uses Measure X funds for infrastructure, public safety, etc. https://www.ci.oceanside.ca.us/government/financial-services/measure-x-sales-tax
Shouldn't the Harbor be able to seek Measure X funding for infrastructre and public safety too?

I really appreciate your work on this project.

I look forward to your thoughts on the matter.

Thank you again,

Shari Mackin
760-908-9849

Peters, Michaela A

From: J J [redacted]
Sent: Friday, September 20, 2024 12:03 AM
To: Peters, Michaela A
Subject: [External] Comment on LAFCO Draft MSR re: Harbor District

Follow Up Flag: Follow up
Flag Status: Completed

Hello Michaela,
I attended the August 19, 2024 meeting and appreciated your presentation of LAFCO's draft Municipal Service Review and discussion after the meeting. I have studied the document and have briefly outlined my comments below.

I have rented a slip in Oceanside Harbor for the past 5 years. One of the reasons I chose this Harbor, besides it's beauty, simplicity and welcoming "humble" (middle class) boaters, was the safety and security provided by a consistent police presence throughout the day and night on Harbor drive. Almost every time I was outside my boat I saw a police vehicle drive by or be parked somewhere at the Harbor.

For some unfortunate reason, our Harbor lost its police patrol a couple years ago. My first and foremost comment is that I/we need our own Harbor Police to return to their previous functions. As the MSR states, under CA state law, Oceanside Harbor District's legal authorization to provide patrol functions remains active today. I ask the LAFCO commissioners to advise OCeanside City to return the Harbor police to SCHD as soon as possible.

Secondly, I firmly agree with LAFCO recommendation 9, that SCHD should make great efforts to publicly distinguish its role as a stand-alone government entity separate from the City of Oceanside. I ask the Commissioners to redesignate SCHD as an "independent Harbor District," no longer a "special district" that is part of the City's Public Works Department, subject to city management. As an independent Harbor District, our current Harbor manager should be renamed the Harbor Master (not a "manager") as all harbors have traditionally employed Harbvor Masters to manage its own budget, accounting, territory and police functions. That is the expertise and job of a Harbor Master who is the authority and director of US harbors which are federal waterways and international borders.

In comment to LAFCO's recommendation 10, I urge the commissioners to advise the SCHD to issue a MOU that clearly states that the Independent Harbor District will manage its own budget, accounting, territory, and police patrol and rescue functions under the direction and authority of the Harbor Master.

In summary, I strongly urge the Commissioners to facilitate the SCHD to establish our own independent Harbor District (separate from a city department's control), our own Harbor master (not a "manager" directed by a city bureaucrat), our own Harbor police patrol and rescue (with guns to provide safety and security), our own Harbor budget, experienced staff and accountant under the direction of our Harbor Master, and our slip fees and other harbor income to be use SOLELY for the beach and services WITHIN the SCHD territory (not for beaches outside the Harbor).

Thank you for this very encouraging Service Review. I look forward to following up to help make these valuable changes to the current situation in our Harbor where at this very moment we have absolutely no police presence to provide safety and security for us or our visitors.

Sincerely,
Jane Dillon

Peters, Michaela A

From: J J <[redacted]
Sent: Friday, September 20, 2024 1:11 PM
To: Peters, Michaela A
Subject: [External] Comments on LAFCO draft MSR
Attachments: IMG_2737.heic

Follow Up Flag: Follow up
Flag Status: Completed

Dear Michaela,

I have personally talked this week with more than 40 slip renters and visitors to the harbor about LAFCO draft Municipal Service Report recommendations.

Each person I have spoken with agreed wholeheartedly with the ACTION comments in the attached flyer that has been posted around the harbor.

Please include this email and flyer as part of my comments on LAFCO final MSR recommendations that you will present to the Commission in October.

We feel it is very important that the Commissioners know how serious and widespread our concerns are.

Thank you again.

Jane Dillon
SCHD slip renter

Sent from my iPhone

Peters, Michaela A

From: Jeffery Nering [redacted]
Sent: Friday, September 20, 2024 9:10 PM
To: Peters, Michaela A
Subject: [External] OHD Comments.

Michaela,

Hi. I am writing you submitting following comments for your consideration in response to a proposal for Oceanside Harbor's relationship to City of Oceanside as a governing body in a different way to how it is currently being handled.

I am a Longtime Harbor community member: over 25 years. I have noticed changes since City re-organization efforts that started with the Local Police the State, and most recently with the lifeguards appointment.

The harbor is unique in so many ways, from the way in which it was created and supported by the Federal government, to how it is the only port harbor for like 60 miles in a highly congested area.

As such, we receive illegal aliens from watercraft on the Ocean and a cross section of America from the highways to our beaches.

In my opinion, the Current situation has gotten rather silly and definitely less effective. If there is a better way possible, I am willing to provide support to such an effort to craft a better solution.

Examples of issues for consideration include:

US Border Patrol currently has to operate independently of the City patrols in the harbor. I do not understand why this is the case given the US Army Corps of engineers jurisdictional property lines.

Also, Recently, the lifeguards awkward supplantation is simultaneously leaving roles unsatisfied while simultaneously inventing roles unneeded.

Lifeguards basically joyriding 'rescue" vessels at public expense.

Example: No harbor i know of on the CA coast puts as many hours on their craft as these new lifeguard positions. They are going out almost every day. Like they think they are playing Baywatch. As if they think they are conducting lifeguard duty, when it's well established that watercraft lifeguard assistance is in reality limited to recovery.

Four guys outside the breakers burning fuel jumping waves offshore is NOT beach lifeguarding.

But I digress.

I am a retired civil servant. So I may have time to lend a hand.

I am a member and representative of Navy Yacht Club San Diego here at the harbor, coordinating such things as unexpected stopovers for club vessels transiting the local SoCal coastal waters.

I call Oceanside Harbor my family's home. I have standing and want to see a better solution.

If there is anything I can do, please don't hesitate to contact me.

[redacted]

Jef Nering
[redacted]

Peters, Michaela A

From: Joe Bradley [redacted]
Sent: Friday, September 20, 2024 8:06 PM
To: Peters, Michaela A
Subject: [External] Oceanside Harbor Comments

To Whom It May Concern,

My name is Joe Bradley. I have rented a slip in Oceanside Harbor for 3 1/2 years. I love the harbor. The harbor is our weekend getaway. We look at it as our "little bit of Heaven". In the last three and a half years I have seen things deteriorate at the harbor. Thefts are on the increase. The homeless issue has gotten out of hand. Gang activity and violence has increased at the harbor. It devastates me to say that we no longer feel safe at our "little bit of Heaven". Something needs to be done to remedy this situation.

I believe that the following need to occur:
1) The Oceanside Harbor needs to be an "Independent Harbor District.
2) The Oceanside Harbor needs its own independent HARBOR MASTER- not a "Harbor Manager" controlled by the city.
3) The Oceanside Harbor needs its own Harbor Police Patrol and Rescue. They need to be armed and present in order to provide for the safety and security of those that use the harbor.
4) The Oceanside Harbor needs its own harbor budget. It needs its own accountant and staff operating under the oversight and control of the Harbor Master.

Please consider the above recommendations as a way to have the Oceanside Harbor be safe, secure, and efficient. Please help Oceanside Harbor be a "little bit of Heaven" for all of those that frequent the harbor.

Thank you very much for reading my concerns and considering my thoughts and recommendations.

Sincerely,

Joseph C. Bradley

RESOLUTION NO.___

RESOLUTION OF THE
SAN DIEGO COUNTY LOCAL AGENCY FORMATION COMMISSION
MAKING DETERMINATIONS

MUNICIPAL SERVICE REVIEW ON THE OCEANSIDE REGION

WHEREAS, the San Diego County Local Agency Formation Commission, hereinafter referred to as the "Commission", is a political subdivision of the State of California with regulatory and planning responsibilities to facilitate orderly municipal growth and development under the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000; and

WHEREAS, the Commission is responsible under Government Code Section 56430 to regularly prepare municipal service reviews to independently and comprehensively evaluate the sufficiency of local governmental services to inform its regulatory and other planning activities; and

WHEREAS, the Commission adopted a workplan calendaring projects for 2024-2025; and

WHEREAS, the Commission's Executive Officer and staff prepared a region-specific municipal service review on the Oceanside area consistent with statute and the adopted workplan; and

WHEREAS, the municipal service review on the Oceanside region covers three local agencies under the Commission's oversight: City of Oceanside, Oceanside Small Craft Harbor District, and Morro Hills Community Services District; and

WHEREAS, the Executive Officer's written report on the municipal service review was presented to the Commission in a manner provided by law; and

WHEREAS, the Commission heard and fully considered all the evidence presented at public meetings involving the municipal service review on June 3, 2024, August 5, 2024, and November 4, 2024;

WHEREAS, as part of the municipal service review, the Commission is required pursuant to Government Code Section 56430(a) to make a statement of written determinations with regard to certain factors.

NOW, THEREFORE, BE IT RESOLVED, the Commission hereby finds, determines, and orders the following:

1. The Commission determines this municipal service review is a project under the California Environmental Quality Act but qualifies for an exemption from further action as an informational document consistent with State Guidelines Section 15306.

2. The Commission has duly considered the Executive Officer's written report on the municipal service review and recommendations therein on the availability, need, and sufficiency of public services provided within the Oceanside region relative to community needs.

3. The Commission independently makes all of the written determinations provided in the Executive Officer's written report on the municipal service review on the Oceanside region pursuant to Government Code Section 56340.

PASSED AND ADOPTED by the Commission on November 4, 2024 by the following vote:

AYES:

NOES:

ABSENT:

ABSTAINING:

ATTEST:

_____
Keene Simonds
Executive Officer

7a

AGENDA REPORT
Business | Action

November 4, 2024

TO: Commissioners

FROM: Keene Simonds, Executive Officer
Joelle Burila, Analyst I

SUBJECT: **Proposed "Dragovic – Sunset Drive Out-of-Agency Wastewater Services" | City of Vista (OAS24-10)**

SUMMARY

The San Diego County Local Agency Formation Commission (LAFCO) will consider a request by the City of Vista to provide new out-of-agency wastewater services to an unincorporated parcel located within its sphere of influence. The affected territory and its lone subject parcel is 1.25 acres in size and developed with a single-family residence at 1678 Sunset Drive. The purpose of the request is to provide access to public wastewater services to support a pending lot-split as allowed by the County of San Diego. Staff recommends approval of the request and related wastewater allowance to accommodate up to four residential units (one single-family residence and accessory dwelling unit post lot-split). Standard terms are also recommended. Staff is relatedly recommending the Commission dispense with the otherwise special condition commonly applied to require the landowner to file an annexation proposal with LAFCO for future processing given local conditions as detailed. A categorical exemption is separately recommended to comply with the California Environmental Quality Act.

Administration
Keene Simonds, Executive Officer
2550 Fifth Avenue, Suite 725
San Diego, California 92103
T 619.321.3380
www.sdlafco.org
lafco@sdcounty.ca.gov

Joel Anderson, County of San Diego
Jim Desmond, County of San Diego
Nora Vargas, Alt., County of San Diego
Kristi Becker, City of Solana Beach
Dane White, City of Escondido
John McCann, Alt., City of Chula Vista
Chair Stephen Whitburn, City of San Diego
Marni von Wilpert, Alt., City of San Diego
Vice Chair Barry Willis, Alpine Fire Protection
Jo MacKenzie, Vista Irrigation
David Drake, Alt., Rincon del Diablo
Harry Mathis, General Public
Brigette Browning, Alt., General Public

BACKGROUND

Out-of-Agency Services: Statute and Local Policies

Government Code Section 56133 prohibits cities or special districts from providing new or extended services by contracts outside of their jurisdictional boundaries without prior LAFCO review and approval less certain and limited exemptions. In addition, cities or districts may only provide services by contract outside of their boundaries and within their spheres of influence in anticipation of later annexations. If the affected territory lies outside the subject agencies' spheres, outside-of-agency services may only be extended in response to documented threats to public health and/or safety as determined by LAFCO.

San Diego LAFCO's current policies authorize the Executive Officer to approve outside-of-agency services in response to documented health, safety, or welfare impacts.[1] Otherwise, all out-of-agency approvals require formal Commission action.

Applicant Request

San Diego LAFCO received a request from the City of Vista on behalf of an interested landowner (Zeljko Dragovic) in May 2024 for approval to provide new wastewater services outside its jurisdictional boundary by contract involving a 1.25-acre unincorporated parcel at 1678 Sunset Drive (169-021-19). The subject parcel is developed with a 4,290 square-foot single-family residence, which was built in 2003 and presently dependent on an onsite septic system. The subject parcel lies within the Vista sphere of influence but non-contiguous to the existing incorporated boundary. The request is premised on the conditions outlined in the lot-split application with the County of San Diego.

A map showing the affected territory is provided as Attachment One.

DISCUSSION

This item is for San Diego LAFCO to consider approving the City of Vista's request under Government Code Section 56133 to provide new out-of-agency wastewater services (collection, treatment, and disposal classes) to the subject parcel at 1678 Sunset Drive. The Commission maintains discretion to approve the request with or without terms so long as the latter does not directly regulate land use, property development, or subdivision requirements. Additional discussion on proposal purpose, land use policies, and Commission focus follows.

[1] These policies also delegate discretion to the Executive Officer in determining whether public health, safety, or welfare threats exists on a case-by-case basis. Reference to Rule No. 1.8.

Proposal Purpose

The purpose of the proposal and request to establish out-of-agency wastewater service from the City of Vista to the affected territory is to facilitate the landowner's stated interest to split the subject lot into two legal parcels as allowed under County zoning and consistent with the expedited allowance provided under Senate Bill 9. [2]

Current and Planned Land Uses

The affected territory's lone subject parcel is currently developed with a single-family residence built in 2003. The County of San Diego designates the subject parcel as Village Residential with a zoning assignment of Rural Residential, which sets the minimum lot size at 10,000 square feet or 0.23 acres. The City of Vista similarly designates the subject parcel as Medium Low Density Residential with a matching minimum lot size of 10,000 square feet. [3] (Vista has not prezoned the affected territory.)

Commission Focus

Staff has identified two central and sequential policy items for San Diego LAFCO in considering the merits of the requested approval for the City of Vista to provide new out-of-agency wastewater services to the affected territory. These items involve the stand-alone merits of the (a) timing of the requested service extension itself and (b) whether discretionary terms are appropriate. The Commission must also consider other relevant statutes as detailed.

ANALYSIS

The following analysis address the two policy considerations outlined in the preceding section most relevant to San Diego LAFCO consideration of the requested authorized – timing of the out-of-agency service and whether terms are appropriate.

Policy Consideration | Timing of the Out-of-Agency Wastewater Service

The City of Vista is requesting approval from San Diego LAFCO to establish new out-of-agency wastewater services to the affected territory at 1678 Sunset Drive on behalf of the landowner and their interest to split their 1.25-acre lot. Underlying the Commission's consideration of the request is the timing and whether the membership believes the extension of municipal wastewater service is merited and – if yes – whether it is readily available. Should the preceding determinations be in the affirmative the Commission is tasked with proceeding to consider most appropriate delivery means, annexation or outside service extension.

[2] Senate Bill 9 – California Housing Opportunity and More Efficiency (HOME) Act allows property owners to split single-family residential lots and build up to two housing units on each lot without discretionary review, streamlining the approval process for certain housing developments. SB 9 projects are considered ministerial actions and are exempt from CEQA.

[3] The affected territory is not within a disadvantaged unincorporated community (DUC). It is, however, within a special study area being proposed for the City of Oceanside.

Staff's analysis of these two related factors follows.

- Need and Availability of Service
  The affected territory consists of an existing single-family residence within a developing and urbanizing unincorporated area. Existing County policies allow for additional intensification and division of the affected territory, however require – as part of their application process – proof and commitment of wastewater availability. The extension of City of Vista's wastewater service to the affected territory is readily available. It is projected the maximum average day wastewater demand generated within the affected territory post lot split is 820 gallons per day based on accommodating the existing single-family residence and three potential additional dwelling units (another single-family residence and two accessory dwelling units). This projected amount can be readily accommodated without adverse impacts given it represents 0.02% of the existing available capacity of the wastewater system.[4]

- Out-of-Agency Service v. Annexation
  Annexations are the preferred method under LAFCO law for implementing boundary changes that formalize the relationship between land and service providers unless local conditions suggest otherwise. In this case, local conditions justify an out-of-agency service extension as the most effective means to provide wastewater services to the affected territory given annexation would not be orderly or efficient at this time. Most notably, the affected territory is non-contiguous to Vista and no less than four additional unincorporated properties along Sunset Drive would need to be included in an annexation for connectivity purposes. ("Cherry-stem annexations are relatedly no longer permitted under LAFCO statute.)

Policy Consideration | Potential Terms

Staff believes it would be appropriate for San Diego LAFCO to condition approval to accommodate only the anticipated lot-split and allowance therein for four residential units (two single-family residences and two accessory dwelling units) and in doing so preserve separate approvals should more density be subsequently pursued. The application of standard approval terms also appears sufficient. This includes the applicant paying any outstanding fees necessary to complete the approval per the San Diego LAFCO fee schedule. Conversely, consideration has been given consistent with practice to require the landowner to file an annexation proposal with LAFCO for future processing in conjunction with expediting the anticipated annexation under statute. Staff believes it is appropriate to proceed without this term given local conditions and the impracticability of timing a future annexation given the preceding considerations.

[4] One single-family residence (SFR) uses 250 gallons per day, while Vista's capacity at the Encina Wastewater Authority is 10.67 million gallons per day (MGD) and its average daily flow at the same facility is 6.47 MGD.

RECOMMENDATION

It is recommended San Diego LAFCO conditionally approve the requested out-of-agency wastewater service authorization allowing the City of Vista to serve the affected territory with terms as specified above. This recommendation is consistent with Alternative One outlined below.

ALTERNATIVES FOR ACTION

The following alternative actions are available to San Diego LAFCO and can be accomplished through a single-approved motion.

Alternative One (recommended):

(a) Approve the requested out-of-agency wastewater service authorization between the City of Vista and landowner of the affected territory at 1678 Sunset Drive subject to the scope and terms as provided in preceding sections.

(b) Authorize the Executive Officer to file a Notice of Exemption consistent with the finding the request qualifies as a "project" under the California Environmental Quality Act but exempt from further review under State CEQA Guidelines Section 15268. This exemption appropriately applies given CEQA does not apply to ministerial actions consistent with SB9 legislation.

Alternative Two:
Continue item to a future meeting.

Alternative Three:
Disapprove the request.

PROCEDURES

This item has been placed on the agenda for action as part of San Diego LAFCO's business calendar. The following procedures are suggested in the consideration of this item:

1) Receive verbal report from staff unless waived.
2) Discuss item and consider recommendation.

On behalf of the Executive Officer,

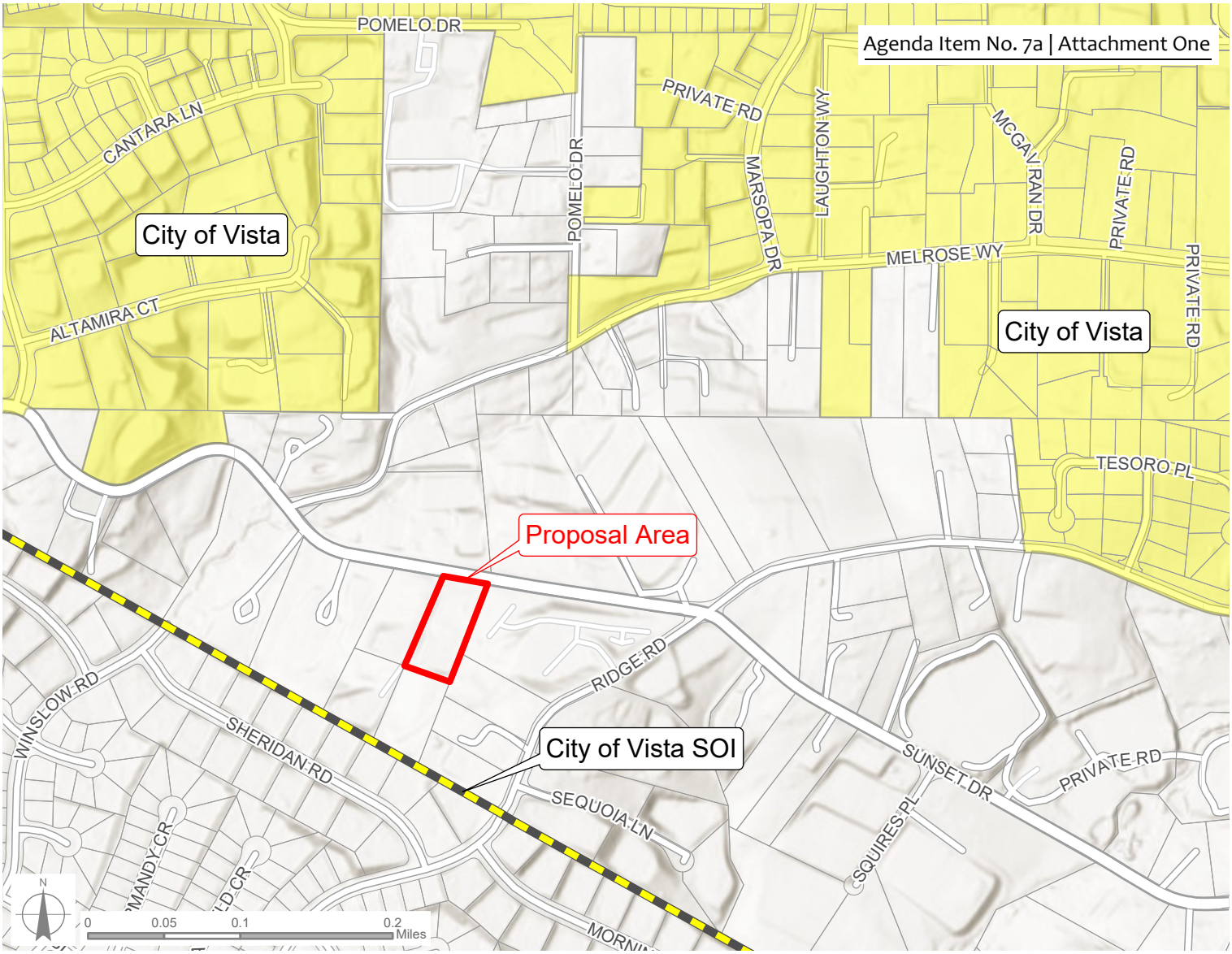
Joelle Burila

Joelle Burila
Analyst I

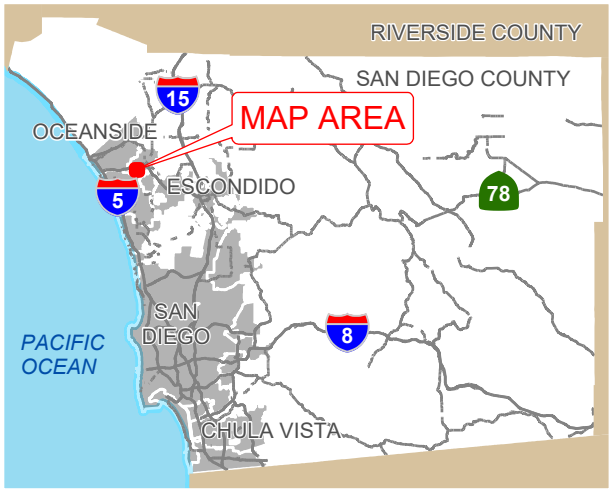
Attachments:

1) Map of the Affected Territory
2) Related Requested Documents

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OAS24-10

"DRAGOVIC - SUNSET DRIVE OUT-OF-AGENCY WASTEWATER SERVICES" | CITY OF VISTA

- Proposal Area
- City of Vista SOI
- City of Vista

SOI = Sphere of Influence

San Diego County
Local Agency Formation Commission
Regional Service Planning | Subdivision of the State of California

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G:\GIS\Vicinity_Maps\agendamaps2024\24-10 Dragovic Sunset Dr City of Vista OAS.aprx

Created by Dieu Ngu -- 9/19/2024

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CONTRACTUAL SERVICE AGREEMENT APPLICATION FORM

In addition to the materials required for any change(s) of organization, submit the following items:

1. One copy of either an approved Resolution of the City Council/District Board of Directors or a letter from the City Manager/District General Manager requesting approval for a contractual service agreement.

2. One copy of the contract or agreement stipulating the terms and conditions of extending service to the property signed by the property owner(s) and the agency that is to provide the service.

3. LAFCO processing fee. Contact the LAFCO office or refer to fee schedule.

Print/Type Name: Zeljko Dragovic

Property Address: 1678 Sunset Drive, Vista, CA 92084

Phone #: Email: jakedr1914@gmail.com Date: 5-28-24

This application is used by LAFCO staff to provide supplemental information for contractual service agreement requests.

1. What type or types of public service(s) will be provided? Wastewater

2. Why is the service needed? If the service agreement is in response to an emergency health and safety situation, such as a failed septic system, provide information documenting the circumstances (e.g., letter from the County Department of Environmental Health). The service is needed to facilitate subdivision of the property.

3. If a jurisdictional change, such as annexation, is not possible at this time, explain the circumstances that prevent annexation and when the jurisdictional change is anticipated. Property is not adjacent or contiguous to City of Vista boundary. Annexation would result in an "island".

4. Are there any jurisdictional issues associated with the proposed contractual service agreement? ☐ YES ☑ NO
(If yes, please complete the LAFCO Policy L-107 form)

San Diego Local Agency Formation Commission
2550 Fifth Ave., Suite 725
San Diego, CA 92103
(619) 321-3380

Revised November 2022

CITY OF VISTA
CALIFORNIA

May 13, 2024

San Diego County LAFCO
Attn: Keene Simonds
2550 Fifth Avenue, Suite 725
San Diego, California 92103

Re: Out of Area Service Agreement Request – 1678 Sunset Drive

Dear Mr. Simonds,

The City of Vista is requesting approval from San Diego LAFCO to provide wastewater services to a proposed two-lot subdivision located at 1678 Sunset Drive (APN 169-021-19-00) which is outside of the City of Vista municipal boundary. Though the property is located within the city's Sphere of Influence, it is not adjacent or contiguous to the city boundary and is not accessed from a city owned and maintained street. Therefore, annexation into the City of Vista is not supported at this time.

City of Vista public sewer infrastructure is available and has adequate capacity to provide service to the property. The City of Vista currently provides sanitary sewer service to the existing single-family residence on the property. This request is to provide sewer service to a proposed second lot resulting from the subdivision of the property. The proposed two lot subdivision is consistent with City of Vista General Plan zoning and the Out-of-Area Service Agreement is consistent with City policy. The agreement will be memorialized with an Out-of-Area Sewer Service Agreement, recorded in the office of the County Recorder.

Pursuant to direction received from your office, a check for $1,921.50 is included with this request.

I appreciate your consideration in this manner. Please feel free to reach out to me at 760-643-5201 or jconley@ci.vista.ca.us, or Steve Nowak at 760-643-5403 or snowak@ci.vista.ca.us with any questions you may have.

Sincerely,

John Conley
City Manager

RECORDING REQUESTED BY:

CITY OF VISTA

WHEN RECORDED MAIL TO:

CITY OF VISTA
200 CIVIC CENTER DRIVE
VISTA, CA 92084-6275
ATTN: CITY CLERK

Fee Exempt: Government Code Section 27383

APN: 169-021-19

IRREVOCABLE OFFER OF ANNEXATION TO THE CITY OF VISTA, AGREEMENT TO PAY FUTURE ANNEXATION FEES, AND OUT OF AREA SEWER SERVICE AGREEMENT 1678 Sunset Drive

THIS AGREEMENT is entered into as of August 13, 2024 ("Agreement Date"), by and between the **CITY OF VISTA,** a chartered municipal corporation, ("City") and**, Zeljko Dragovic and Jadranka Adriana Dragovic, Husband and Wife as Joint Tenants** ("Owner/Developer").

RECITALS

1. Owner/Developer has applied to City for sewer service for the real property hereinafter described ("Property") now under Owner/Developer's ownership.

2. The Property is within the Local Agency Formation Commission ("LAFCO") sphere of influence for City, but the Property is not within the City limits.

3. It has been determined to be in the public interest to provide sewer service to this Property.

4. An irrevocable offer of annexation of the Property to the City is a requirement for the provision of sewer service by the City.

NOW, THEREFORE, IT IS HEREBY AGREED AS FOLLOWS:

SECTION 1. Owner/Developer makes an irrevocable offer to annex the Property to the City and to take all actions necessary to accomplish that annexation upon request by City. For purposes of calculating any votes or protests, this Agreement shall constitute and shall be counted as a written approval or consent to an annexation application initiated by the City or which has received the written support of the Vista City Manager or Vista City Council. Additionally, Owner/Developer agrees to pay all applicable annexation fees (including City fees, LAFCO fees, and State Board of Equalization fees) at the time the annexation is initiated by the Vista City Council, or at such other time as shall be authorized by the City in advance of the annexation of the Property. These fees, without limitation, include all application fees, processing fees, and "deficit offset" payments described in that certain Codicil to the Master Property Tax Agreement, dated February 27, 2004, which supplements the Master Property Tax Agreement of November 20, 1984 between the City and the County of San Diego, as shall be amended from time to time ("Property Agreement"). A copy of the Property Agreement is on file with the City Clerk of the City. Owner/Developer agrees and accepts that the payment of such fees, unless waived by the City, constitutes a precondition to the annexation of the Property.

SECTION 2. Owner/Developer shall acquire any necessary off-site easements, shall construct the mainline sewer and lateral to a point on the Property as determined by City's Department of Engineering, and shall be

responsible for all costs including engineering, permits, inspection and any other costs related to the physical construction of the sewer. Owner/Developer shall comply will all rules, regulations, ordinances or statutes currently in effect or as may be amended from time to time. Owner/Developer agrees to indemnify, defend and hold harmless City for any loss, damage, or claim of damage resulting from an alleged or actual failure of the domestic sewer lateral or the City sewer main.

SECTION 3. Owner/Developer shall pay sewer capacity fees, sewer service fees, and permit fees to City as required by City from time to time. Sewer service charges will be billed as determined by City, and shall be paid within thirty (30) days of the billing date. If within that 30 day period, such charges have not been paid, Owner/Developer and its successors in interest hereby authorize the filing of a law suit in a court of competent jurisdiction by City. Parties refusing to pay their sewer service charge within the specified time shall, in addition be liable for any and all cost of suit and reasonable attorney's fees incurred by City in initiating any legal action pursuant to the terms of this Agreement.

SECTION 4. Owner/Developer irrevocably agrees to grant to City, without compensation, an on-site sanitary sewer easement, if necessary in the sole discretion of City, for the future extension of the sewer.

SECTION 5. Subdivision and/or development shall be compatible with City's General Plan and shall be in conformance with City development standards, including City review and approval of the site development plan and payment of any development fees not required by the County but required by City, such as drainage fees and traffic mitigation fees.

SECTION 6. City will provide sewer service upon satisfaction of the conditions set forth in this Agreement, applicable law, and other requirements which are standard preconditions to the provision of sewer service.

SECTION 7. A description of the Property upon which said irrevocable offer of annexation is imposed is described in Exhibit A, attached hereto and incorporated herein by reference.

SECTION 8. The obligations of this Agreement shall constitute covenants or servitudes which shall run with the land comprising the Property and shall be binding on the successors and assigns of Owner/Developer, including all estates and interests in the Property. Notwithstanding the foregoing, the decision to initiate or support an application for annexation to the Local Agency Formation Commission ("LAFCO") is reserved to the sole discretion of City, and this Agreement does not contain any representation or commitment that City will initiate or support such an application in the future. LAFCO must approve any annexation to City.

SECTION 9. This Agreement shall continue in effect until such time as the Property is annexed to the City or this Agreement is terminated as hereinafter specified, whichever occurs first.

SECTION 10. This Agreement may be terminated by the City by giving Owner/Developer, its heirs, successors or assigns, five (5) days advance written notice if [1] Owner/Developer fails to pay the fees described in paragraphs One (1), Two (2), Three (3) or Five (5) above, or [2] the annexation is not approved for any reason.

[Continued on page 3.]

SECTION 11. This Agreement is subject to the LAFCO review and approval. It shall be effective following execution by the parties and upon approval by LAFCO. Should LAFCO fail to approve this Agreement it shall be of no further force or effect.

SECTION 12. This Agreement contains the entire agreement between the parties, and neither party relies upon any warranty or representation made by either party if not contained in this Agreement.

IN WITNESS, **WHEREOF**, the parties hereto have executed this Agreement as of the Agreement Date.

"CITY"

CITY OF VISTA, a chartered municipal corporation

By:_____
JOHN CONLEY, CITY MANAGER

"OWNER/DEVELOPER"

Zeljko Dragovic and Jadranka Adriana Dragovic, Husband and Wife as Joint Tenants

By:_____

_____
NAME/TITLE

BY:_____

_____
Name/Title

(When signing as Corporation necessary signatures are President OR Vice President AND Secretary OR Assistant Secretary.)

NOTE: A CALIFORNIA ALL PURPOSE NOTARY ACKNOWLEDGMENT MUST BE ATTACHED FOR ALL SIGNATURES ABOVE

ATTEST:
KATHY VALDEZ, CITY CLERK

By:_____

APPROVED AS TO FORM:
WALTER CHUNG, CITY ATTORNEY

By:_____

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7b

AGENDA REPORT
Business | Discussion

November 4, 2024

TO: Commissioners

FROM: Keene Simonds, Executive Officer
Priscilla Mumpower, Assistant Executive Officer

SUBJECT: **Proposed Amendments to Policy L-106 | Conducting Municipal Service Reviews**

SUMMARY

The San Diego County Local Agency Formation Commission (LAFCO) will consider proposed amendments to Legislative Policy 106 (L-106) and its governing provisions related to conducting municipal service reviews. The proposed amendments incorporate Commission feedback provided as part of a scheduled discussion on October 7, 2024. Marking the proposed amendments involves formalizing current practice to provide all subject agencies an opportunity to review complete draft reports on the municipal service reviews prior to their public presentation while extending the courtesy to also include all draft recommendations. Other amendments include addressing the role of performance metrics. Staff recommends approval of the proposed amendments with an immediate effective date.

BACKGROUND

Statutory Direction and Local Policy on Conducting MSRs

State law directs LAFCOs in all 58 counties to review all local agencies' spheres of influence and update as needed approximately every five years in doing so actively manage what it believes to be the agencies' appropriate current and future boundaries and service areas.

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Marni von Wilpert, Alt., City of San Diego
Vice Chair Barry Willis, Alpine Fire Protection
Jo MacKenzie, Vista Irrigation
David Drake, Alt., Rincon del Diablo
Harry Mathis, General Public
Brigette Browning, Alt., General Public

(All annexations and out-of-agency services must be consistent with the affected agencies' spheres with limited exceptions.) State law relatedly specifies LAFCOs inform sphere determinations by preparing municipal service reviews to independently assess the availability and adequacy of local services relative to community needs. LAFCOs also use municipal service reviews to inform any near-term boundary changes and – if appropriate – to initiate proposals to form, consolidate, merge, or dissolve special districts.[1]

San Diego LAFCO's policy on conducting municipal service reviews – L-106 – was last revised in May 2023. The policy provides local prescription in scheduling, preparing, and approving municipal service reviews. This includes directing LAFCO to maintain a five-year study schedule to draw from in annually scheduling municipal service reviews as part of the adopted workplan. Other notable features include setting baseline community engagement standards while delegating the development of scopes of work to the Executive Officer. A copy of the current policy is provided as Attachment One.

DISCUSSION

This item is for San Diego LAFCO to consider proposed amendments to L-106 and its governing provisions in conducting municipal service reviews. The item's genesis ties to discussions on the ongoing municipal service review of the Oceanside region and a request by the City of Oceanside for subject agencies to receive advance copies of all recommendations before draft reports are presented to the Commission. A focused discussion followed at the October meeting with the Commission providing general direction to staff to return at a future meeting with proposed amendments for formal consideration.

With the preceding context in mind, the following amendments are proposed in the order they are presented in L-106 and shown in track-change format as Attachment Two.

- **Reference to "Rolling" Feature of Five-Year Study Schedule**
  Amendments are proposed to now make explicit reference to the rolling feature of the Commission's five-year study schedule calendaring municipal service reviews.

- **Address Quantitative Measurements**
  Amendments are proposed to now emphasize the intentional use of performance metrics to prepare municipal service reviews along with providing an appendix with category examples (demographics, service delivery, resource utilization, etc.).

- **Formalize and Expand Subject Agencies' Review of Draft Reports**
  Amendments are proposed to formalize existing practice in providing subject agencies advance drafts of the municipal service reviews before they are made available to the Commission. These amendments also expand current practice to set the review period to 60 days as well as include all recommendations. Any written

[1] All municipal service reviews require LAFCOs to make determinative statements on a range of prescribed factors and headlined by addressing infrastructure needs, financial standing, and governance effectiveness.

comments on the recommendations received from the subject agencies will also now accompany the presentation of the draft report to the Commission.

- **Formalize Public Hearing for Draft Reports**
  Amendments are proposed to formalize existing practice to require presentations of the draft reports on municipal service reviews as part of voluntary noticed public hearings. (Statute does not require hearings for municipal service reviews.)

ANALYSIS

The proposed amendments to L-106 follows San Diego LAFCO's discussion at the October 7th meeting and intentions to enhance transparency and effectiveness in conducting municipal service reviews. This includes addressing recent comments from the City of Oceanside to allow subject agencies the opportunity to review and comment on draft reports' recommendations before they are presented to the Commission – and by extension the general public. Staff previously presented reasons for the current practice to share draft reports less specific recommendations to the subject agencies before any public hearings. Specific reasonings include helping to focus the subject agencies' attention on data accuracy in the draft reports as well as avoiding the potential for certain recommendations to become externally influenced and/or materially distorted before going to the Commission. Nonetheless, and as addressed as part of the proposed amendments, staff recognizes the priority preference of the Commission to provide the subject agencies complete drafts with the recommendations and in doing so better manage expectations ahead of the initial public hearing. Staff believes this and other proposed amendments to the policy as discussed in the preceding section align with the Commission's priorities and accordingly should improve the municipal service review process going forward.

RECOMMENDATION

It is recommended San Diego LAFCO approve the proposed amendments to L-106 and its policy procedures and related guidance in conducting municipal service reviews. This recommendation is consistent with Alternative One outlined in the proceeding section.

ALTERNATIVES FOR ACTION

The following alternative actions are available to San Diego LAFCO:

Alternative One (recommended):
Approve the proposed amendments to L-106 as shown in track-change format as Attachment Two with any desired changes as well as set an immediate effective date.

Alternative Two:
Continue consideration of the item to a future meeting and provide direction to staff for additional information as needed.

Alternative Three:
Take no action.

PROCEDURES

This item has been placed on the agenda for action as part of San Diego LAFCO's business calendar. The following procedures, accordingly, are recommended.

1) Receive verbal report from staff unless waived.
2) Commission discussion.
3) Consider the alternative actions available to the Commission and the staff recommendation.

On behalf of the Executive Officer,



Priscilla Mumpower
Assistant Executive Officer

Attachments:

1) Current L-106 Written Policy
2) Proposed Amendments to L-106

LEGISLATIVE POLICY L–106

Subject:

MUNICIPAL SERVICE REVIEWS

Purpose

Serve as a framework to the Commission in conducting municipal service reviews with a commitment to community engagement.

Background

The Commission is responsible under State law to inform all regular sphere of influence updates by conducting comprehensive studies on the availability, demand, and performance of local municipal services within the county, region, or subregion (Government Code Section 56430).

Policy

It is the policy of the Commission:

1. Goals and Objectives:
    a. The Commission will use municipal service reviews as a principal resource to proactively inform future planning and regulatory actions under its purview and mission to facilitate orderly growth and development.
    b. The Commission will draw on the municipal service reviews to directly inform the appropriate scope and scale of sphere of influence updates performed for all local agencies under State law (Section 56425).
    c. The Commission will draw on the municipal service reviews to help inform proposed jurisdictional changes involving the affected agencies and/or territories over the proceeding 60-month period.
    d. The Commission will draw on recommendations in the municipal service reviews to initiate any related jurisdictional changes as allowed under State law (Section 56375).

e. The Commission will use municipal service reviews in consultation with Rule No. 4 to establish, amend, and regulate the nature, location, and extent of any functions or class of services provided by individual special districts.

f. As a general rule, the Commission will require a new municipal service review to be prepared before considering a proposal that necessitates one or more sphere of influence amendments where the subject agencies have not been evaluated in a study over the preceding 60-month period. Waivers may be considered - based on recommendations of the Executive Officer - on a case-by-case basis and/or under the following conditions:

- Public health or safety needs; for example, amending a jurisdiction's sphere to permit annexation of a parcel that requires public sewer service because of a failed septic system;

- Property under a single ownership split by a sphere if the split property shares characteristics including access, geography, communities of interest and the manner in which services will be provided;

- A reorganization involving two or more jurisdictions if the spheres are coterminous and each jurisdiction agrees to the sphere amendments and reorganization;

- If a city or special district can provide adequate documentation showing that conditions have significantly changed to warrant a sphere amendment.

2. Timing:

a. The Commission will maintain a five-year study schedule for municipal service reviews to provide advance notice of timing to local agencies, the public, and other stakeholders as well as encourage project syncing whenever practical.

b. The Commission will consult the five-year study schedule in initiating specific municipal service reviews through the annual workplan process.

3. Funding:

   a. The Commission will be responsible for funding municipal service reviews calendared in the five-year study schedule and subsequently added to adopted annual workplans.

   b. The Commission will collect maintenance fees on applicant proposals to proportionally contribute to the funding of future municipal service reviews.

   c. The applicants will be responsible for funding municipal service reviews undertaken outside the five-year study schedule and necessitated to accommodate proposed spheres of influence amendments.

4. Preparing:

   a. The Commission delegates responsibility to the Executive Officer to prepare municipal service reviews. This includes approving scopes of work and associated timelines in consultation with the subject agencies.

   b. The Executive Officer should consult with the Cities and Special Districts' Advisory Committees in establishing appropriate performance measures within the municipal service reviews.

   c. The Executive Officer shall prepare a written report on the municipal service review with recommendations and related determinative statements that address the factors required for consideration in statute (Section 56430(a)).

5. Community Engagement:

   a. The Commission will prioritize budgeting resources to accommodate proactive community engagement as part of the municipal service review process and as a direct means to identify community needs.

b. The Commission tasks the Executive Officer to ensure the following baseline measures for community engagement are practiced in preparing municipal service reviews:

- Staff shall establish a dedicated page on the LAFCO website to serve as an ongoing repository for key project materials in step with initiating new municipal service reviews.

- Staff shall attend regularly scheduled public meetings for each subject agency to directly advise the council/board and their constituents of the initiation of municipal service reviews.

- Staff shall regularly utilize social media accounts to timely disseminate information on municipal service reviews, and this includes translating posts as appropriate under the Commission's translation policy.

- Staff will provide formal public review and comment periods of no less than 45 days between the draft and final presentations of municipal service reviews to the Commission.

c. As appropriate, and as an enhancement to the above baseline measures, the Executive Officer should consider taking any of the following additional outreach efforts for initiated municipal service reviews:

- Hold public workshops – especially with respect to engaging any disadvantaged and/or historically marginalized communities.

- Conduct surveys within the affected communities to – and among other topics – help identify community needs.

- Solicit opportunities to make staff presentations to subject agencies and other organized stakeholders on the municipal service reviews to highlight and receive community input on key topics.

6. Commission Action:

   a. The Commission will consider all final municipal service reviews as part of scheduled public hearings that are noticed consistent with sphere of influence actions under State law (Section 56427).

   b. The Commission's consideration of final municipal service reviews will culminate with the following two completing actions:

      - Receive and file the written report on the municipal service review and in doing so attest the document provides sufficient information for the Commission to make informed decisions under statute.

      - Adopt a resolution making determinative statements that draw from the final municipal service review on all prescribed factors required under statute and local policy (Section 56430).

7. Post Commission Action:

   a. The Executive Officer will provide prompt written notice of completed municipal service reviews to all subject agencies with a request that the document be forwarded to the full council/board.

   b. The Executive Officer shall ensure posting of all completed municipal service reviews online as well as provide bounded copies to local libraries with a request they be added to the circulation catalog.

Adopted: April 7, 2003
Technically
Updated: August 25, 2008
June 23, 2015
Comprehensively
Updated: February 6, 2023

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LEGISLATIVE POLICY L–106

Subject
MUNICIPAL SERVICE REVIEWS

Purpose
Serve as a framework for conducting municipal service reviews with a commitment to community engagement.

Background
The Commission is responsible under State law to inform all regular sphere of influence updates by conducting comprehensive studies on the availability, demand, and performance of local municipal services within the county, region, or subregion (Government Code Section 56430).

Policy
It is the policy of the Commission:

1. Goals and Objectives:

    a. The Commission will use municipal service reviews as a principal resource to proactively inform future planning and regulatory actions under its purview and mission to facilitate orderly growth and development.

    b. The Commission will draw on the municipal service reviews to directly inform the appropriate scope and scale of spheres of influence updates performed for all local agencies under State law (Section 56425).

    c. The Commission will draw on the municipal service reviews to help inform proposed jurisdictional changes involving the affected agencies and/or territories over the proceeding 60-month period.

    d. The Commission will draw on recommendations in the municipal service reviews to initiate any related jurisdictional changes as allowed under State law (Section 56375).

e. The Commission will use municipal service reviews in consultation with Rule No. 4 to establish, amend, and regulate the nature, location, and extent of any functions or class of services provided by individual special districts.

f. As a general rule, the Commission will require a new municipal service review to be prepared before considering a proposal that necessitates one or more sphere of influence amendments where the subject agencies have not been evaluated in a study over the preceding 60-month period. Waivers may be considered - based on recommendations of the Executive Officer - on a case-by-case basis and/or under the following conditions:

- Public health or safety needs; for example, amending a jurisdiction's sphere to permit annexation of a parcel that requires public sewer service because of a failed septic system;

- Property under a single ownership split by a sphere if the split property shares characteristics including access, geography, communities of interest and the manner in which services will be provided;

- A reorganization involving two or more jurisdictions if the spheres are coterminous and each jurisdiction agrees to the sphere amendments and reorganization;

- If a city or special district can provide adequate documentation showing that conditions have significantly changed to warrant a sphere amendment.

2. Timing:

a. The Commission will maintain a rolling five-year study schedule for municipal service reviews to provide advance notice of timing to local agencies, the public, and other stakeholders as well as encourage project syncing whenever practical.

b. The Commission will consult the rolling five-year study schedule in initiating specific municipal service reviews through the annual workplan process.

3. Funding:

a. The Commission will be responsible for funding municipal service reviews calendared in the rolling five-year study schedule and subsequently added to adopted annual workplans.

b. The Commission will collect maintenance fees on applicant proposals to proportionally contribute to the funding of future municipal service reviews.

c. The applicants will be responsible for funding municipal service reviews undertaken outside the five-year study schedule and necessitated to accommodate proposed spheres of influence amendments.

4. Preparing:

a. The Commission delegates responsibility to the Executive Officer to prepare municipal service reviews. This includes approving scopes of work and associated timelines in consultation with the subject agencies.

b. The municipal service review shall focus on pragmatic quantitative measurements in assessing service performance. A listing of common quantitative performance measurements is provided as an appendix for illustrative purposes.

~~b.~~c. The Executive Officer should consult with the Cities and Special Districts' Advisory Committees in establishing appropriate performance measures within the municipal service reviews.

~~c.~~d. The Executive Officer shall prepare a written report on the municipal service review with recommendations and related

determinative statements that address the factors required for consideration in statute (Section 56430(a)).

e. The Executive Officer shall allow all subject agencies an opportunity to review a complete draft report on the municipal service review with recommendations as part of the preparation process and before making the draft publicly available. This review period shall extend to no more than 60 days. Any written comments received from the subject agencies shall accompany the publication of the draft report.

5. Community Engagement:

a. The Commission will prioritize budgeting resources to accommodate proactive community engagement as part of the municipal service review process and as a direct means to identify community needs.

b. The Commission tasks the Executive Officer to ensure the following baseline measures for community engagement are practiced in preparing municipal service reviews:

- Staff shall establish a dedicated page on the LAFCO website to serve as an ongoing repository for key project materials in step with initiating new municipal service reviews.

- Staff shall attend regularly scheduled public meetings for each subject agency to directly advise the council/board and their constituents of the initiation of municipal service reviews.

- Staff shall regularly utilize social media accounts to timely disseminate information on municipal service reviews, and this includes translating posts as appropriate under the Commission's translation policy.

- Staff will provide formal public review and comment periods of no less than 45 days between the draft and final report presentations of municipal service reviews to the Commission.

c. As appropriate, and as an enhancement to the above baseline measures, the Executive Officer should consider taking any of the following additional outreach efforts for initiated municipal service reviews:

- Hold public workshops – especially to engage any disadvantaged and/or historically marginalized communities.

- Conduct surveys within the affected communities to – and among other topics – help identify community needs.

- Solicit opportunities to make staff presentations to subject agencies and other organized stakeholders on the municipal service reviews to highlight and receive community input on key topics.

6. Commission Action:

a. The Commission will receive all draft reports on the municipal service reviews as part of voluntarily noticed public hearings. The Commission will review the draft reports for purposes of advising staff on any areas meriting additional analyses before or in step with proceeding with the public review periods.

~~a.~~b. The Commission will consider all final municipal service reviews as part of scheduled public hearings that are noticed consistent with sphere of influence actions under State law (Section 56427).

~~b.~~c. The Commission's consideration of final municipal service reviews will culminate with the following two completing actions:

- Receive and file the written report on the municipal service review and in doing so attest the document provides sufficient information for the Commission to make informed decisions under statute.

- Adopt a resolution making determinative statements that draw from the final municipal service review on all prescribed factors required under statute and local policy (Section 56430).

7. Post Commission Action:

a. The Executive Officer will provide prompt written notice of completed municipal service reviews to all subject agencies with a request that the document be forwarded to the full council/board.

b. The Executive Officer shall ensure posting of all completed municipal service reviews online as well as provide bounded copies to local libraries with a request they be added to the circulation catalog.

Appendix 106-A:
Quantitative Measurements in Municipal Service Reviews

Adopted: April 7, 2003
Updated: August 25, 2008
June 23, 2015
February 6, 2023
November 4, 2024

APPENDIX L-106A

Quantitative Measurements in Municipal Service Reviews (MSRs)

Municipal Service Reviews (MSRs) often involve the collection and analysis of quantitative data to assess the efficiency, effectiveness, and cost-effectiveness of municipal services. Here are some common quantitative measurements used in MSRs:

Demographics Metrics

- **Residential Population Estimates:** Recent and current data on population figures.
- **Housing Units, Types, Costs, and Vacancy Rates:** Provides insights into quality of living with respect to residential availability and affordability.
- **Age Distribution:** Examines influences of age with respect to labor, retirement, etc.
- **Income Characteristics and Socioeconomic Indicators:** Assesses income levels, poverty rates, and other relevant economic-social metrics.
- **Unhoused Needs:** Analyzes volume of estimated homeless populations and available resources.
- **Environmental Justice Considerations**: Assesses pollution burdens and at-risk populations and other pollutant metrics.

Service Delivery Metrics

- **Response Times:** Average response times for emergency services (e.g., fire, police) and other municipal services.
- **Service Levels:** Measures of the quality and availability of services, such as water pressure, wastewater treatment efficiency, and road maintenance standards.
- **Customer Satisfaction:** Surveys and feedback to gauge public satisfaction with service delivery.

Resource Utilization Metrics

- **Staffing Levels:** Number of employees per service area or population served.
- **Equipment and Infrastructure:** Age, condition, and utilization of equipment and infrastructure (e.g., vehicles, facilities, water and sewer systems).
- **Operating Costs:** Expenditures on personnel, equipment, supplies, and other operating expenses.

APPENDIX L-106A

Cost-Effectiveness Metrics

- **Cost per Unit of Service:** The cost of providing a specific service (e.g., cost per fire call, cost per gallon of water treated).
- **Cost-Benefit Analysis:** Evaluation of the benefits of a service relative to its costs.
- **Economies of Scale:** Assessment of whether larger agencies can achieve lower costs per unit of service than smaller agencies.

Efficiency Metrics

- **Productivity:** Measures of output per unit of input (e.g., miles of road paved per employee).
- **Utilization Rates:** The percentage of capacity that is used (e.g., utilization of fire engines, wastewater treatment plants).
- **Turnaround Times:** The time it takes to complete tasks or processes.

Fiscal Metrics

- **Budget and Actuals:** Compares planned versus actual revenues and expenses.
- **Funds and Balances:** Reviews financial reserves and available funds.
- **Audited Financial Statements:** Assessment and evaluation of detailed financial health indicators (e.g., liquidity, capital, and operational margins).
- **Employee Pensions and Related Obligations:** Reviews fiscal responsibilities related to employee pensions and other related obligations.

Benchmarking

- **Comparison to Other Jurisdictions:** Comparing performance metrics to similar agencies in other cities or regions.
- **Industry Standards:** Comparing performance to industry benchmarks or best practices.

By collecting and analyzing these quantitative measurements, MSRs can provide valuable insights into the efficiency, effectiveness, and cost-effectiveness of municipal services, helping to inform decision-making and improve service delivery.

7c

AGENDA REPORT
Business | Information

November 4, 2024

TO: Commissioners

FROM: Priscilla Mumpower, Assistant Executive Officer
Michaela Peters, Analyst II
Joelle Burila, Analyst I

SUBJECT: **Quarterly Updates on High Priority Projects | Municipal Service Reviews on Healthcare Districts + San Diego Association of Governments**

SUMMARY

The San Diego County Local Agency Formation Commission (LAFCO) will receive quarterly updates on two of its high priority projects underway as part of the adopted workplan. The first of these two projects involve a municipal service review on the four healthcare districts in San Diego County – Fallbrook, Grossmont, Palomar, and Tri-City – and serves as a follow up to an earlier study completed in 2015. The second of these two projects involves a municipal service review on the San Diego Association of Governments (SANDAG) and serves as the first study of the organization by LAFCO. The updates are for information purposes in disclosing current and pending work with the opportunity for Commissioners to provide feedback to staff in calibrating activities going forward. Staff expects administrative drafts of both municipal service reviews to be ready by Spring 2025.

BACKGROUND

2024-2025 Adopted Workplan + MSR Work

San Diego LAFCO's current fiscal year workplan includes 30 projects and is divided into two distinct categories – statutory and administrative – along with priority assignments set by the Commission. High-priority projects account for the top third of the workplan and generally represent the most resource-intensive projects and commonly involve one or more outside

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Dane White, City of Escondido
John McCann, Alt., City of Chula Vista
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Marni von Wilpert, Alt., City of San Diego
Vice Chair Barry Willis, Alpine Fire Protection
Jo MacKenzie, Vista Irrigation
David Drake, Alt., Rincon del Diablo
Harry Mathis, General Public
Brigette Browning, Alt., General Public

consultants to assist in performing technical or otherwise focused analyses.[1] Three separate municipal service reviews (MSRs) top the workplan and involve wholesale water services, healthcare districts, and SANDAG. LAFCO retains discretion in determining the appropriate scope of each MSR and does so currently by policy delegation to the Executive Officer. Nonetheless, all MSRs must meaningfully address the following statutory factors:

- Growth and Population Projections
- Present and Planned Service Capacities
- Adequacy of Services Relative to Community Needs
- Financial Standing
- Opportunities for Shared Facilities
- Accountability of Governmental Structure and Alternatives
- Any Other Factors Required by Local Policy
  - Environmental Justice (San Diego)

A full list of all workplan projects is separately provided as part of Agenda Item No. 5f.

DISCUSSION

This item is for San Diego LAFCO to receive quarterly updates on two of its high priority MSRs underway as part of the adopted workplan. (A quarterly update on the third – wholesale water services – was provided at the October 2024 meeting.) The first involves the four healthcare districts in San Diego County – Fallbrook, Grossmont, Palomar, and Tri-City – while the second involves SANDAG. The updates are for information purposes in tracking current and pending work with the opportunity for Commissioners to provide feedback to staff to sync activities going forward. Additional details for both MSRs follow and will be supplemented by verbal presentations.

Healthcare Districts MSR

Project Manager Michaela Peters
LAFCO Consultant Adam Wilson

This MSR is service-specific and covers all four healthcare districts in San Diego County – Fallbrook, Grossmont, Palomar, and Tri-City – and administratively organized into two distinct parts. The first part is underway and involves a macro evaluation of all four districts and their core service functions with respect to capacities, demands, and performances along with addressing current and emerging industry standards. The scope of work for the macro report follows San Diego LAFCO's standard MSR format and anchored by preparing individual profiles addressing each agency's background, boundaries, demographics, governance organization, service functions, and financial standing. LAFCO staff will prepare the majority of the document with the notable exception of contracting with Progressive Healthcare to provide expert analysis with respect to assessing service functions. A more micro review is expected to follow (subject to Commission approval in a future workplan) as part of an anticipated addendum to more closely assess community needs and relationship – now and future – with the four healthcare districts.

[1] Consultant funding is budgeted with an additional allowance for the Executive Officer to draw up to $100,000 in assigned reserves to advance high priority projects at his or her discretion.

SANDAG MSR

Project Manager Joelle Burila
LAFCO Consultant Chris Cate

This MSR is agency-specific and focuses on SANDAG and its regional planning functions involving transportation, housing, and climate adaptation. The MSR is underway and will follow the standard format established by San Diego LAFCO with some necessary tailoring. This includes a qualitative accounting for SANDAG's unique role as a joint-powers authority sponsored by the County of San Diego and 18 cities and in doing so serving two distinct roles – municipal planning organization (MPO) and council of governments (COG). A more traditional quantitative analysis will follow with respect to SANDAG's demographics, service functions, and financial standing. The William Fulton Group has been retained to assist in preparing the expert analysis with LAFCO staff completing the balance of the report.

ANALYSIS

None.

RECOMMENDATION

This item is presented to San Diego LAFCO for information and feedback.

ALTERNATIVES FOR ACTION

None.

PROCEDURES FOR CONSIDERATION

This item has been placed on San Diego LAFCO's agenda for information as part of the business calendar. The following procedures are recommended:

1) Receive verbal presentation from staff unless waived.
2) Invite comments from interested audience members if any.
3) Discuss and provided general feedback as needed.

Respectfully,



Priscilla Mumpower
Assistant Executive Officer

Attachment:

None

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7d

AGENDA REPORT
Business | Discussion

November 4, 2024

TO: Commissioners

FROM: Priscilla Mumpower, Assistant Executive Officer

SUBJECT: **Report on the 2024 CALAFCO Annual Conference**

SUMMARY

The San Diego County Local Agency Formation Commission (LAFCO) will receive a report on overnight attendance at the California Association of LAFCOs' (CALAFCO) Annual Conference, held October 16th—18th in Fish Camp (Yosemite). The announced registration total was 320, with representation from 50 of the 58 LAFCOs. All San Diego staff attended along with Vice Chair Willis and Commissioner MacKenzie. Highlights are detailed.

BACKGROUND

CALAFCO is a 501(c)(3) non-profit membership association formed in 1971. All LAFCOs are eligible for CALAFCO membership with annual dues – which are progressive and increase based on county population tiers – representing nearly four-fifths of annual revenues. CALAFCO's primary service is to guide state-wide coordination, serves as a resource to the Legislature and other bodies, and offers a structure for sharing information among the various LAFCOs and other governmental agencies. CALAFCO's governance is divided into four regions for the purposes of filling a 16-member Board.

DISCUSSION

This item is for San Diego LAFCO to receive a report on overnight attendance at the recent CALAFCO Annual Conference held in October 16th – 18th in Fish Camp. Among other highlights:

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Nora Vargas, Alt., County of San Diego
Kristi Becker, City of Solana Beach
Dane White, City of Escondido
John McCann Alt., City of Chula Vista
Chair Stephen Whitburn, City of San Diego
Marni von Wilpert, Alt., City of San Diego
Vice Chair Barry Willis, Alpine Fire Protection
Jo MacKenzie, Vista Irrigation
David Drake, Alt., Rincon del Diablo
Harry Mathis, General Public
Brigette Browning, Alt., General Public

- **Attendance**
  Attendance was announced at approximately 320 with registration from 50 of the 58 LAFCOs. San Diego registration totaled 11 and headlined by Commissioner Willis and MacKenzie.[1] All Conference events were held at the Teyna Lodge.

- **Team Bonding**
  San Diego attendees participated in an all-day team bonding activity the day before the start of the Conference with a guided tour of Yosemite Park.

- **Spotlight on San Diego LAFCO Policy on Environmental Justice**
  One of the Conference general sessions featured a panel discussion on environmental justice and included coverage of San Diego LAFCO's policy (L-114) and practices.[2]

- **Board Elections for Southern Region**
  Elections to fill two of the four Board positions for the southern region were held involving the "city" and "public" seats with Steve Sanchez (Riverside) and Derek McGregor (Orange) winning, respectively.[3]

- **Business Meeting**
  CALAFCO's Annual Business Meeting was held on Thursday, October 17th, and headlined by an otherwise controversial amendment to the bylaws. The proposed amendment aimed to reduce the number of permissible consecutive absences for Board Directors from three to two. The controversy centered on whether to keep language granting the board discretion in classifying absences as excused or unexcused. Ultimately, the board opted to maintain the existing language in the bylaws—which provides for board discretion—but simply reduced the permissible absences to two.

ANALYSIS

None

RECOMMENDATION

This item is presented to San Diego LAFCO for information and discussion only.

ALTERNATIVES FOR ACTION

None.

PROCEDURES

[1] Other attendees from San Diego were all eight employees and LAFCO Intergovernmental Relations Consultant Adam Wilson.
[2] Executive Officer Keene Simonds participated in the panel with assistance from Analyst Joelle Burila. Other panelists were Beth Altshuler Munoz, President and Founder of BAM Consulting, LLC, and Phoebe Seaton, Co-Founder and Co-Executive Director of the Leadership Counsel for Justice and Accountability. The session was moderated by Supervisor Sylvia Arenas with the County of Santa Clara.
[3] The other two elected members from the southern region are Kimberly Cox (San Bernardino) and Yxstian Gutierrez (Riverside) as the respective "district" and "county" seat holders.

This item has been placed on San Diego LAFCO's agenda for discussion as part of the business calendar. The following procedures are recommended in the consideration of this item:

1) Receive verbal presentation from staff unless waived.
2) Invite comments from interested audience members, if any.
3) Discuss the item.

On behalf of the Executive Officer,



Priscilla Mumpower
Assistant Executive Officer

Attachment:

1) 2024 Annual Conference Program

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welcome

TO THE 2024 CALAFCO

ANNUAL CONFERENCE

OCTOBER 16-18, 2024

Yosemite, California

SCHEDULE AT-A-GLANCE

WEDNESDAY – OCTOBER 18	
7:00 a.m.	Registration Opens
7:15 a.m.	Mobile Workshop
10:00 a.m.	LAFCO 101
1:30 p.m.	Conference Opening
2:00 p.m.	GENERAL SESSION: In the Halls and Behind the Walls: When Legislation Turns Political
3:15 p.m.	Refreshment Break
3:30 p.m.	GENERAL SESSION: Equity in Action: LAFCO'S Role in Environmental Justice
5:30 p.m.	Welcome Reception
6:30 p.m.	Optional Dinner (Requires pre-purchased ticket) or Dinner on Your Own
THURSDAY – OCTOBER 17	
6:30 a.m.	Breakfast Buffet
8:00 a.m.	Registration Opens
8:00 a.m.	Regional Caucus Meetings and Elections
9:15 AM	CALAFCO Annual Business Meeting
10:30 AM	Refreshment Break
10:45 AM	Regional & Attorney Roundtables
12:00 PM	Networking Buffet Lunch
1:45 p.m.	**BREAKOUT SESSIONS**
1) Connecting the Drops: Private Water Systems in California	
2) Consolidations: Beyond the LAFCO Process, the Commissioners' Role	
3:15 p.m.	Refreshment Break
3:30 p.m.	**BREAKOUT SESSIONS**
1) What Would You Do?	
2) What Does that LAFCO Hat Look Like?	
5:15 p.m.	Pre-dinner Reception
6:15 p.m.	Dinner and Awards
FRIDAY – OCTOBER 18	
6:30 AM	Breakfast Buffet
7:30 a.m.	CALAFCO Board of Directors Meeting
8:00 AM	Registration Opens
9:00 a.m.	GENERAL SESSION: Preparing for Future LAFCO Leaders, TODAY!
10:15 a.m.	Refreshment Break
10:30 a.m.	GENERAL SESSION: Empowering Water Policy Champions Through Education, Collaboration, and Inclusive Fellowship
12:00 p.m.	Conference Adjourns

WELCOME

TO THE 2024 CALAFCO CONFERENCE!



Welcome from the Chair of the Board

On behalf of the CALAFCO Board of Directors, I want to welcome you to our Annual Conference here amid the towering mountains and forests of Yosemite National Park. Thank you for joining us as we gather to merge ideas with solutions and seek to address the unique and complicated challenges of our great state. As we gather to discuss issues of importance to LAFCOs, I heartily encourage you to take advantage of your time here to expand your network, and to avail yourself of all of the resources available to you and your LAFCO.

Thank you for your leadership in shaping the future of LAFCO and I hope you enjoy the Conference!

Margie Mohler, Commissioner, Napa LAFCO
Chair, *CALAFCO Board of Directors*



Welcome from the Conference Chair

On behalf of the CALAFCO Conference Committee, I am honored and delighted to welcome you to the 2024 CALAFCO Annual Conference. This conference offers a unique opportunity for LAFCOs from around the state to get together and talk about our roles as LAFCO Commissioners and Staff. I am confident the content-rich sessions will showcase how LAFCOs can merge innovative and creative ideas with solutions as we continue to face California's greatest challenges.

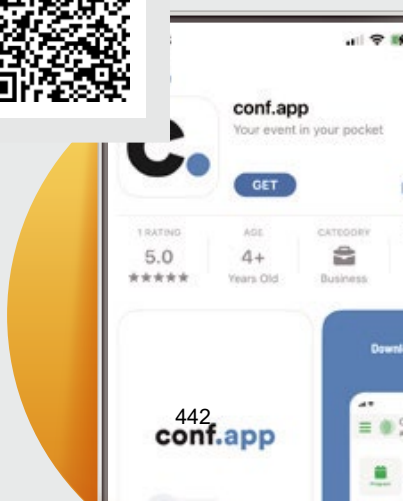
Thank you for taking the time to participate in this conference and welcome to Yosemite!

Acquanetta Warren
Commissioner, San Bernardino LAFCO,
Vice President of the CALAFCO Board of Directors

Wifi CREDENTIALS:
Network: Tenayalodge

Calafco Event App

1. Download **conf.app** from the App Store or Google Play
2. Scan the QR code (to the right) to load the event on the app, or type the event URL into your phone, https://agenda.conf.app/3b6b69ab-b433-4660-b93c-60e75a1ccfff
3. Press on it to access



BBK is honored to support CALAFCO's 2024 Annual Conference and the meaningful work of California's LAFCos.



BBK

PRE-CONFERENCE ACTIVITIES

WEDNESDAY, OCTOBER 16TH

7:00 a.m. – 4:00 p.m.	**Registration**
7:15 a.m. – 12:30 p.m.	**Mobile Workshop: The Road to Glacier Point - Mariposa County & Yosemite National Park's Collaborative Service Provision**

Learn how Mariposa County and Yosemite National Park are collaborating on service provision through intergovernmental efforts and the engagement of local stakeholders.

Buses Load at 7:15 a.m. at the Port Cochere, and depart Promptly at 7:30 a.m.

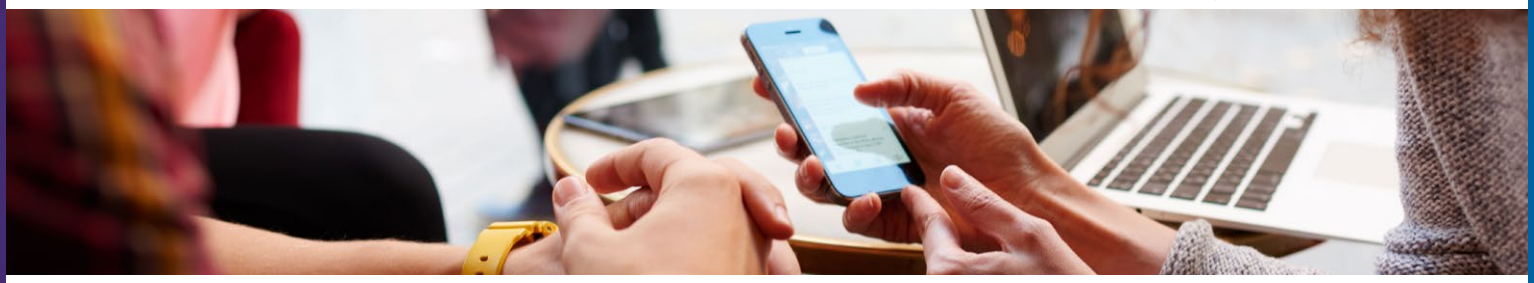
10:00 a.m. – 12:00 p.m.	**LAFCO 101** *Location: Salon IV*

Government codes? Statutory requirements? Legal ramifications? If any of these have you scratching your head sometimes, fear not because this "LAFCO 101" session will not only give you an inside scope on becoming a LAFCO expert in these areas but will also be entertaining beyond belief.

Don't take our word for it and check this session out – you won't be disappointed.

Panelists: Joe Serrano, Executive Officer, Santa Cruz LAFCO; and Paula C. P. de Sousa, Partner, Best Best & Krieger LLP's Special District Practice Group - Moderator: Joe Serrano

2.0 AICP CM credits



WEDNESDAY, OCTOBER 16TH

1:30 p.m. – 2:00 p.m.	**Conference Opening** *Location: Salons I, II, & III*
2:00 p.m. - 3:15 p.m.	**GENERAL SESSION: In the Halls and Behind the Walls: When Legislation Turns Political** *Location: Salons I, II, & III*

What most of us know about the legislative process is a straight-forward two-house flow that we were taught during our high school civics classes. But what happens to that process when a bill turns political? Join us as veteran lobbyists share their war stories regarding a recent bill concerning the County Water Authority Act and learn what really occurs in the Capitol when competing interests scramble in an attempt to affect a bill's outcome.

Panelists: Kirk Kimmelshue, Partner, Fernández Jensen Kimmelshue Government Affairs - Moderator: Tom Kennedy, President, Kennedy Water Consulting

1.25 AICP CM credits

3:15 p.m. – 3:30 p.m.	**Refreshment Break** *Location: Foyer*
3:30 p.m. – 5:00 p.m.	**General Session: Equity in Action: LAFCO'S Role in Environmental Justice** *Location: Salons I, II, & III*

Join us for a dynamic session where we will explore how LAFCOs can champion environmental justice. Delve into the history and legislation that shape this crucial work and learn how LAFCOs can drive sustainable growth and foster inclusive decision-making to create healthier environments for everyone. Discover strategies for ensuring fair treatment and meaningful involvement of all communities in the planning and provision of public services. Come ready to share your ideas and collaborate on actionable solutions!

Panelists: Beth Altshuler Muñoz, President and Founder, BAM Consulting, Inc.; Phoebe Seaton, Co-founder and Co-Executive Director, Leadership Counsel for Justice and Accountability; Keene Simonds, Executive Officer, San Diego LAFCO - Moderator: Sylvia Arenas, Vice Chair, Santa Clara LAFCO and Supervisor, County of Santa Clara

1.5 AICP CM credits

5:30 p.m. – 7:00 p.m.	**Welcome Reception** *Location: Terrace*
6:30 p.m. – 8:00 p.m.	**Optional Dinner Buffet (Requires pre-purchased ticket)** *Location: Pavilion*
7:00 p.m.	**Dinner on Your Own**

THURSDAY, OCTOBER 17TH

SCHEDULE

6:30 a.m. – 8:00 a.m.	**Breakfast Buffet** *Location: Foyer*
8:00 a.m. – 4:00 p.m.	**Registration** *Location: Foyer*
8:00 a.m. – 9:00 a.m.	**Regional Caucus Meetings and Elections** *Locations: Counties Room, Forest View Room, Salon IV, and Salons VII & VIII*
9:15 a.m. – 10:30 a.m.	**CALAFCO Annual Business Meeting** *Location: Salons I, II, & III*
10:30 a.m. – 10:45 a.m.	**Refreshment Break** *Location: Foyer*
10:45 a.m. – 11:45 a.m.	**Regional & Counsel Roundtables** *Locations: Counties, Forest View, Salon IV, Salon VI, and Salon VII & VIII*
12:00 p.m. – 1:30 p.m.	**Networking Buffet Lunch** *Location: Foyer*
1:45 p.m. – 3:15 p.m.	**Breakout Sessions**

Connecting the Drops: Private Water Systems in California *Location: Forest View Room*

We all know LAFCOs have purview over cities and special districts, but what about private water systems? Gain a better understanding on how they operate and the challenges they face. Learn how LAFCOs can play a role in their future and hear a true story about how one private water system wasn't too big to fail.

Panelists: JM Brown, Analyst, County of Santa Cruz; Nicolas L. Jaber, Attorney, Serviam by Wright LLP; and Lydia Rossiter, Senior Utility Consultant, Moonshot Missions - Moderator: Joe Serrano, Executive Officer, Santa Cruz LAFCO

1.5 AICP CM credits

Consolidations: Beyond the LAFCO Process, the Commissioners' Role *Location: Salon V*

Consolidations on the horizon? This session will go beyond the staff processing of an application and focus on the role commissioners can take to promote and support consolidations/reorganizations and further LAFCO's goal to promote the efficient provision of services.

Jim Holmes, Placer LAFCO and Supervisor, County of Plumas; and Lou Ann Texeira, Executive Officer, Contra Costa LAFCO - Moderator: Samuel Martinez, Executive Officer, San Bernardino LAFCO

1.5 AICP CM credits

3:15 p.m. – 3:30 p.m.	**Refreshment Break** *Location: Foyer*
3:30 p.m. – 5:00 p.m.	**Breakout Sessions**

What Would You Do? *Location: Forest View Room*

This fun and interactive session will present situations that came before LAFCO Boards and presented unusual challenges and issues. The panelists will present an overview of a situation faced by their commissioners and allow for discussion of the conflicting LAFCO goals, what the commission decided and the results of the decision.

Panelists: John Benoit, Executive Officer, Calaveras LAFCO; David Braun, Executive Officer, Madera LAFCO; Crystal Craig, Assistant Executive Officer, Riverside LAFCO - Moderator: Adriana Romo, Deputy Executive Officer, Los Angeles LAFCO

1.5 AICP CM credits

What Does that LAFCO Hat Look Like? *Location: Salon V*

As we all know, the Cortese-Knox-Hertzberg Act directs commissioners to make decisions on behalf of the public as a whole and not for their home agency when they serve on LAFCO. But what does it mean for commissioners to be "independent"? Hear from seasoned commissioners on how they interpret that general direction in statute and share how they approach proposals while they wear their "LAFCO hat."

Panelists: Gay Jones, Special District Member Commissioner, Sacramento LAFCO, and CALAFCO Board Member; Blake Inscore, City Member Commissioner, Del Norte LAFCO, and CALAFCO Board Member; Yxstian Gutierrez, County Member Commissioner, Riverside LAFCO, and CALAFCO Board Member; and John Withers, Partner with California Strategies, LLC, and Irvine Ranch Water District Board of Directors - Moderator: Paula C.P. de Sousa, Partner, Best Best & Krieger

1.5 AICP CM credits

5:15 p.m. – 6:15 p.m.	**Pre-dinner Reception** *Location: Foyer*
6:15 p.m. – 9:00 p.m.	**Dinner Banquet and Awards Ceremony** *Location: Salons I, II, and III*

SCHEDULE

FRIDAY, OCTOBER 18TH

6:30 a.m. – 9:00 a.m.	**Breakfast Buffet** *Location: Foyer*
7:30 a.m. – 8:45 a.m.	**CALAFCO Board of Directors Meeting** *Location: Forest View Room*
8:00 a.m. – 9:00 a.m.	**Registration**
9:00 a.m. – 10:15 a.m.	**GENERAL SESSION: Preparing for Future LAFCO Leaders, TODAY!** *Location: Salons I, II, & III*

A LAFCO career is such a lucrative profession if you think about it – once you discover or stumble upon it of course. In fact, most employees end their careers with LAFCO after 10, 20, 30+ years under their belts. But how do you replace someone with that much experience? How do you find the right candidate to pass the torch to? This session goes over succession planning and how to gain/retain LAFCO talent.

Panelists: Brendon Freeman, Executive Officer, Napa LAFCO; Larkyn Feiler, Contract Executive Officer, Lake and Colusa LAFCOs; Rachel Jones, Executive Officer, Alameda LAFCO - Moderator: Joe Serrano, Executive Officer, Santa Cruz LAFCO

1.25 AICP CM credits

10:15 a.m. – 10:30 a.m.	**Refreshment Break** *Location: Foyer*
10:30 a.m. – 12:00 p.m.	**GENERAL SESSION: Empowering Water Policy Champions Through Education, Collaboration, and Inclusive Fellowship** *Location: Salons I, II, & III*

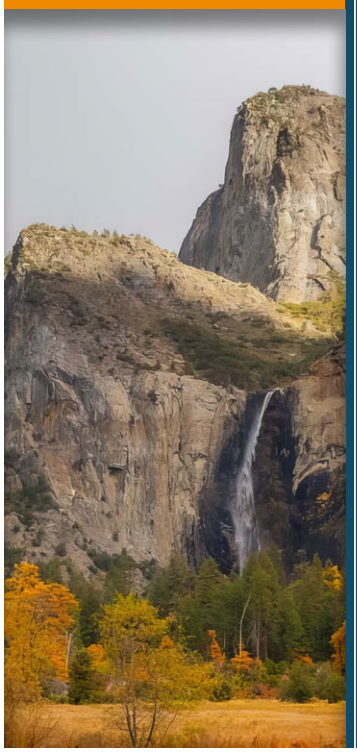
Hear from water experts and elected officials to expand your knowledge about California water policy to promote timely and equitable actions that serve to develop a robust economy, healthy communities, and a resilient environment for all Californians.

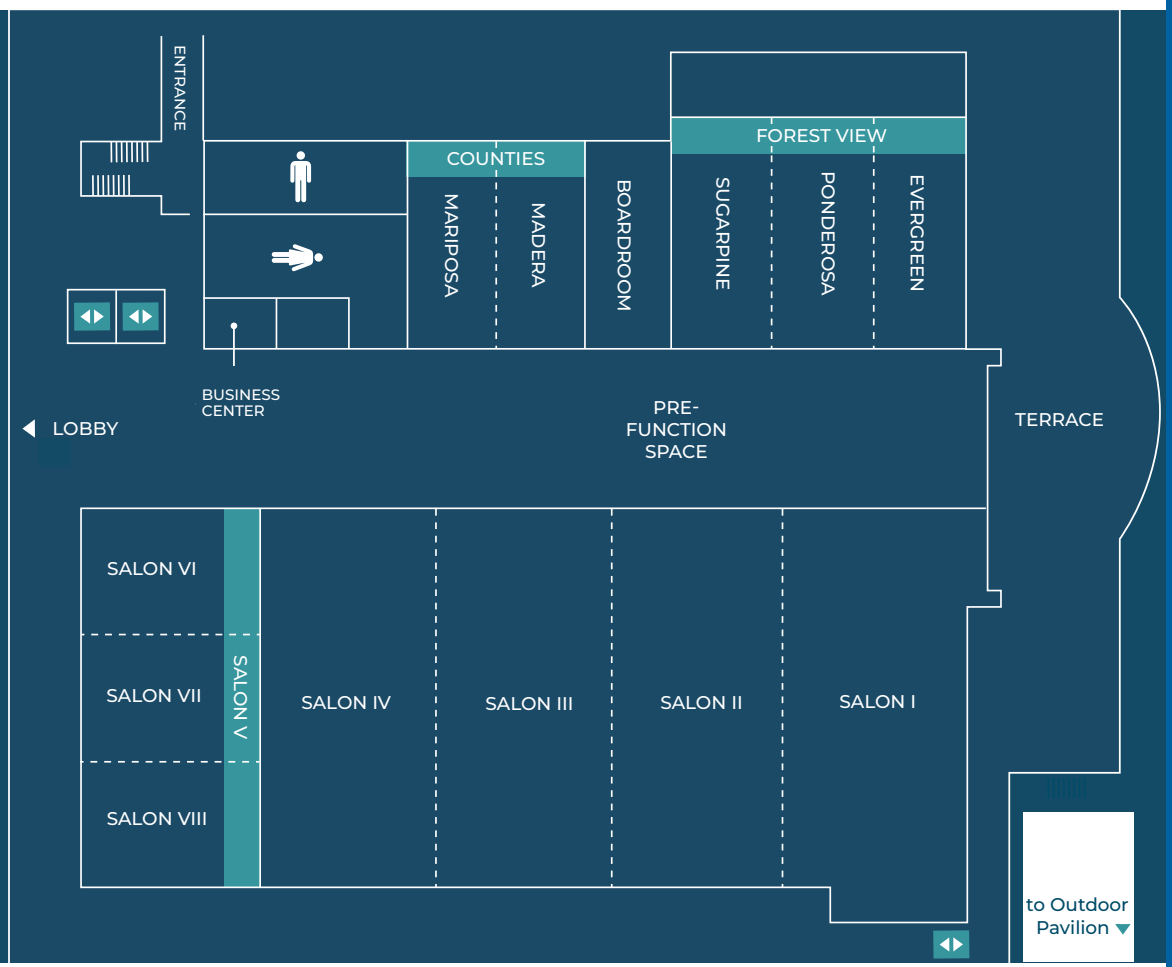
Panelists: Kristin Dobbin, UC Cooperative Extension Specialist, UC Berkeley; Rey Leon, Mayor, City of Huron and WELL UnTapped Fellowship Graduate; Destiny Rodriguez, Trustee, State Center Community College District and WELL UnTapped Fellowship Graduate; and Eddie Valero, Supervisor, County of Tulare and WELL UnTapped Fellowship Graduate – Moderator: Brendon Freeman, Executive Officer, Napa LAFCO

1.5 AICP CM credits

12:00 p.m.	**Conference Adjourns**

TENAYA LODGE MAP





CALAFCO BOARD OF DIRECTORS

Margie Mohler, *Chair*
Acquanetta Warren, *Vice Chair*

Gay Jones, *Treasurer*
Blake Inscore, *Secretary*

NORTHERN REGION	SOUTHERN REGION	CENTRAL REGION	COASTAL REGION
Bill Connelly *Butte LAFCO*	**Kimberly Cox** *San Bernardino LAFCO*	**Gay Jones** *Sacramento LAFCO*	**Kenneth Leary** *Napa LAFCO*
Blake Inscore *Del Northern LAFCO*	**Yxstian Gutierrez** *Riverside LAFCO*	**Rodrigo Espinosa** *Merced LAFCO*	**Michael McGill** *Contra Costa LAFCO*
Gordon Mangel *Nevada LAFCO*	**Derek McGregor** *Orange LAFCO*	**Anita Paque** *Calaveras LAFCO*	**Margie Mohler** *Napa LAFCO*
Josh Susman *Nevada LAFCO*	**Acquanetta Warren** *San Bernardino LAFCO*	**Tamara Wallace** *El Dorado LAFCO*	**Wendy Root Askew** *Monterey LAFCO*

CALAFCO STAFF

René LaRoche, *Executive Director*
Clark Alsop, *Legal Counsel*
Brandon Dante, *Accountant*

Stephen Lucas, *Executive Officer*
José Henriquez, *Deputy Executive Officer*
Dawn Mittleman, *Deputy Executive Officer*
Gary Thompson, *Deputy Executive Officer*

CALAFCO CONFERENCE PLANNING COMMITTEE

BOARD MEMBERS

Acquanetta Warren, *Chair, San Bernardino LAFCO*
Kenneth Leary, *Napa LAFCO*
Gordon Mangel, *Nevada LAFCO*
Anita Paque, *Calaveras LAFCO*

MOBILE WORKSHOP

Rosemarie Smallcombe, *Mariposa LAFCO Chair*
Miles Menetrey, *Mariposa County Board of Supervisors Chair*
Laura Young, *Madera LAFCO*
Steve Engfer, *Mariposa LAFCO Executive Officer*

OTHER MEMBERS

José Henriquez, *Co-Chair, Sacramento LAFCO*
Paula C.P. de Sousa, *Best, Best & Krieger*
Brendon Freeman, *Napa LAFCO*
Uma Hinman, *Mendocino LAFCO*
René LaRoche, *CALAFCO*
Carolanne Ieromnimon, *RSG*
Neelima Palacherla, *Santa Clara LAFCO*
Stephanie Pratt, *Napa LAFCO*
Adriana Romo, *Los Angeles LAFCO*
Erica Sanchez, *El Dorado LAFCO*
Joe Serrano, *Santa Cruz LAFCO*
Jim Simon, *RSG*
Laura Young, *Madera LAFCO*

GOLD ASSOCIATE MEMBERS

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ABOUT THE SPEAKERS

Beth Altshuler Muñoz - President and Founder, BAM Consulting, Inc.

Beth works with public agencies, foundations, Community–Based Organizations (CBO), and residents to apply a Health (and Equity) in All Policies lens to the challenges and opportunities in their communities. She loves combining her skills in data analysis, community engagement and facilitation, and policy writing so places can better incorporate public health, racial equity, and environmental justice into their land use and urban policy decisions. At the forefront of the healthy communities' discipline for 20 years, Beth is committed to creating livable places, reducing health and racial inequities, and engaging residents in the future of their communities. After over a decade working at larger consulting firms, she established an independent practice in March of 2020 to work on projects that support and expand the capacity of CBOs and public agencies to engage in equitable planning and policy work.

Sylvia Arenas - Vice Chair, Santa Clara LAFCO; and Supervisor, County of Santa Clara

Sylvia represents San Jose and South Santa Clara County on the County of Santa Clara Board of Supervisors and has been a tireless champion for families, women, children, and racial equity. For over twenty years, she has worked on public policy that addresses community issues; and approaches her job as an opportunity to change the rules to make our community and society more equitable. Arenas serves as the Chair of the Housing, Land Use, Environment, and Transportation Committee and Vice-Chair of the Children, Seniors, and Families Committee of the County of Santa Clara. She serves as the Vice Chair of Santa Clara LAFCO.

John Benoit – Executive Officer, Calaveras LAFCO

John has a professional background in LAFCO, land use planning, project management, environmental, and community and economic development. He is the Calaveras Executive Officer, and was formerly the contract Executive Officer for Lake, Colusa, Modoc, Yuba, Sutter, Plumas, Glenn and Lassen counties. As LAFCO contract staff to rural commissions, John plans and organizes LAFCO activities, processes applications, establishes policies and programs, and provides general administration, budget management, and environmental review services. He has been a lecturer in geography and French at three community colleges in Northern California and holds a Master's degree in geography. John is also the recipient of the 2019 CALAFCO Lifetime Achievement Award.

David Braun – Executive Officer, Madera LAFCO

Dave has served as the Executive Officer of Madera LAFCO since November 2013. He previously was employed as an Associate Planner for the City of Fresno for over 25 years. For much of that time he processed all the Annexations Applications for the City of Fresno. He also worked in the current planning section and processed a variety of development entitlements.

Dave holds a bachelor's degree in Geography and a Masters of City and Regional Planning from California State University Fresno.

J.M. Brown – Analyst for Supervisor Bruce McPherson, Santa Cruz Board of Supervisorso

J.M. acts as the primary point of contact with Supervisor McPherson for residents and organizations in the rural and mountainous San Lorenzo Valley. He oversees the Office's involvement in natural resource issues, including recovery from the 2020 CZU Fire that destroyed more than 450 residences in the District. He also serves as a liaison with state and federal agencies and elected offices. J.M. previously worked as a reporter for the Santa Cruz Sentinel and chaired the City of Santa Cruz Parks and Recreation Commission.

Crystal Craig – Assistant Executive Officer, Riverside LAFCO

Crystal began her service as the Assistant Executive Officer in 2020, after previously serving as a Local Government Analyst I,II,III beginning in 2002. Her principal duties include supervising staff, assisting in the preparation of the yearly budget and audit, processing reorganizations, annexations (particularly water & wastewater projects), consolidation studies, technical boundary clean-ups, incorporations, island annexations, manages municipal service review projects and preparation of Municipal Service Reviews (MSR) reports, Sphere of Influence (SOI) studies, and communicates statutory requirements on boundary changes.

Crystal implemented Geographic Information Systems (GIS) at Riverside LAFCO and works on maintaining City & Special District GIS layers. She was the recipient of the CALAFCO Achievement Award for "Outstanding LAFCO Professional" on October 7, 2021, and on June 27, 2024, was the recipient of the Inland Empire American Society for Public Administration, public service award for "Outstanding Rising Administrator".

Prior to LAFCO, her experiences have always been in public service that include political internships at the White House under the Clinton Administration, the California State Assembly, and at KABC Channel 7 Los Angeles Eyewitness News and as a Campaign Manager for Riverside Unified School District to pass a School Bond Measure. Crystal holds a B.A. degree in Political Science and Administrative Studies from the University of California, Riverside and is certified in GIS and Watershed Management.

Outside of work, Crystal is an aviation enthusiast, world traveler, and enjoys outdoor adventures with her toy poodle Gigi.

Cary Curtis – Beckwourth Peak Fire Protection District Board Director, Plumas County

Cary enjoyed a 40-year career as Vice President of a major financial services company leading diverse teams charged with developing and implementing strategic initiatives, programs and products for the retail sector. She moved to Plumas County in 2008 where she has been involved with special districts for 12 years. Cary served 10 years with Gold Mountain Community Services District, and as Board President steered the district to long term financial stability. She served as Vice Chair for the Local Emergency Services Study Group tasked with identifying and implementing a solution to under-funded and inconsistent fire services in Eastern Plumas County, and in 2023 she led the successful drive for a new parcel tax to support the newly formed Beckwourth Peak FPD. In her free time, Cary has a passion for the outdoors and traveling.

Paula C.P. de Sousa – Partner, Best Best & Krieger LLP's Special District Practice Group

Paula joined BBK upon graduating from the University of the Pacific, McGeorge School of Law. She practices out of the firm's San Diego office in most areas of public agency representation, including the Cortese–Knox–Hertzberg Local Government Reorganization (CKH) Act. Paula serves as legal counsel to San Bernardino LAFCO, assistant legal counsel to Orange LAFCO, and serves as general counsel to a number of special districts in San Diego County (agencies providing sewer and water services).

She advises CALAFCO as assistant general counsel, assists in drafting legislation on CALAFCO's behalf, and regularly advises other public agency clients with respect to LAFCO-related issues. She is the primary author of several "white papers" utilized by LAFCOs and public agencies throughout the state on changes in law impacting changes of organization and reorganizations.

ABOUT THE SPEAKERS

Kristin Dobbin – Water Justice Policy and Planning Specialist, UC Davis Cooperative Extension, Department of Environmental Science, Policy and Management

Kristin's research and extension work focuses on the implementation of California's Human Right to Water Policy (AB 685). Prior to coming to UC Berkeley, Kristin was a National Science Foundation Postdoctoral Fellow at the Luskin Center for Innovation at the University of California at Los Angeles. She received her PhD in the Graduate Group in Ecology at the University of California Davis in 2021.

Larkyn Feiler – Executive Officer, Lake and Colusa LAFCOs

Larkyn is the new contract Executive Officer for Lake and Colusa LAFCOs. In addition, she is continuing eight plus years as the contract Analyst for Mendocino LAFCO. Larkyn has a Bachelor of Science Degree in Environmental Science from the University of Redlands, and a specialty in Geographic Information Systems (GIS). Prior to LAFCO, she spent nearly ten years in the Nevada County Planning Department and served as the subject matter expert in recreation planning.

Brendon Freeman – Executive Officer, Napa LAFCO

Brendon has been the Napa Executive Officer since July 2015 when he was promoted from Napa LAFCO Staff Analyst, a position that he held since June 2008. Brendon previously served four years on the City of Napa Community Development Block Grant Citizens' Advisory Committee, three years on the Napa Valley Support Services Board of Directors, and is currently a proud member of the Napa Sunrise Rotary service club. Brendon holds a Bachelor of Arts degree in Economics with a minor in Statistics from the University of California, Davis.

Yxstian Gutierrez– Riverside LAFCO; and Supervisor, County of Riverside

Dr. Yxstian Gutierrez is the Riverside County Supervisor for District 5. He served as a three-term Mayor of the City of Moreno Valley and was the city's first-ever directly elected Mayor. He has served as a Councilmember for the City of Moreno Valley since 2013. On December 5, 2022, he was sworn in officially by the Clerk of the Board as a County Supervisor. In addition, he has served as a full-time university professor, an educational leader, and an executive director of curriculum and instruction.

Jim Holmes – Placer LAFCO; and Supervisor, County of Placer

Jim has served as a Placer County Supervisor since 2005 and as a LAFCO Commissioner since 2007. An Auburn native with 29 years of experience as a business owner, Jim serves on multiple boards and commissions including the Auburn Union Elementary School District Board, the Placer Consolidated Fire Protection District Board, the Auburn Area Chamber of Commerce, and the Boys & Girls Club of Auburn. He is also a founding member of both the North Auburn Municipal Advisory Council and the Highway 49 Business Association.

Blake Inscore - City Member Commissioner, Del Norte LAFCO, CALAFCO Board Member

Blake is currently a member of the Del Norte LAFCO and has served as its Chair on three occasions over his tenure on the commission. He is also a CALAFCO Board Member and holds the Officer position of Secretary. Blake is also a Member of the Crescent City Council and serves as Mayor. Prior to his election to the City Council, Blake was a member of the Crescent City Planning Commission for more than four years and was Chair during the last two years of his appointment. Blake also sits on the Del Norte Local Area Transportation Commission, on the Crescent City Chamber of Commerce Board, on the Del Norte Solid Waste Management Authority, for which he is the Chair, and a variety of other committees.

Blake is a minister by vocation having served Churches in Oregon, Arizona, and California over the past 36 years. He and his wife Lenea moved to Crescent City in 2008 and quickly became involved in the community.

Nicolas L. Jaber – Attorney at Serviam by Wright LLP

Nic represents cities and counties across the State of California. He focuses his practice on municipal defense litigation and civil and criminal prosecution. Nic also oversees Serviam's active court receivership appointments over various distressed residential and agricultural parcels of real property and a failing, privately held drinking and wastewater system.

Nic earned his Bachelor of Arts in Philosophy from the University of California, Berkeley; and his Juris Doctor from the Chapman University Dale E. Fowler School of Law.

Nic and his wife Alexia reside in Orange County, California.

Gay Jones - Special District Member Commissioner, Sacramento LAFCO

Gay has represented special districts on CALAFCO since 2006 and Sacramento LAFCO since 2004, Gay has served as a Director for Sacramento Metropolitan Fire District since its inception in 2000. Commissioner Jones is a retired Captain with the Sacramento Fire Department, 1981-2006. From her days as a Peace Corps Volunteer to today, she continues to serve her community on many local levels. Gay received an undergraduate degree in philosophy and a Master's degree in health and human services. Gay looks forward to continued discussion for achieving LAFCO goals to improve all our communities.

Rachel Jones - Executive Officer, Alameda LAFCO

Rachel has been with the Alameda LAFCO since June of 2018. Prior to her current position, she served as the Interim Executive Officer and Analyst at Marin LAFCO for over two years where she administered their Municipal Service Review program. She also previously served as the Donor Stewardship Associate and Board Liaison for SPUR, an urban planning think-tank in the Bay Area.

Rachel holds a Bachelor of Science degree in Urban Planning from Cornell University and is a graduate of Bishop O'Dowd High School in Oakland.

SR received a degree in History from the University of California at San Diego, and currently resides near Nevada City.

Tom Kennedy – President, Kennedy Water Consulting

Tom is the President of Kennedy Water Consulting, LLC, which he formed when he retired from over 30 years in the public sector, culminating as General Manager of Rainbow Municipal Water District. Tom holds a degree in Aerospace Engineering from San Diego State and a Masters in Public Administration from Cal State Fullerton.

Tom's area of expertise includes all aspects of water/wastewater agency management but he also has deep experience in LAFCO matters having served on the San Diego LAFCO Special District Advisory Committee for 8 years. Tom has been involved in numerous, and sometimes contentious reorganization processes through San Diego LAFCO, and currently is helping a software company to develop customized application tracking software specifically designed for LAFCOs.



ABOUT THE SPEAKERS

Kirk Kimmelshue – Partner, Fernández Jensen Kimmelshue Government Affairs

Kirk has more than a decade of lobbying and consulting experience for a wide variety of corporate interests in addition to direct legislative experience inside the State Capitol. Prior to his current role, he was the Region Vice President of State Government Affairs for Anheuser-Busch, Inc. where he advanced the company's legislative agenda in California, Nevada, Arizona, and Hawaii. Kirk also acted as the State Government Affairs Representative for Chevron USA, and prior to that served as Chief of Staff in the Assembly where he forged strong relationships with legislative leaders and staff on both sides of the aisle.

Kirk has become a trusted resource for legislators and staff in the Capitol and is known for his positive outlook and belief that no challenge is too large to overcome and that no two sides are too far apart to sit down and find a pathway forward.

Kirk holds a Master of Science Degree in Agricultural Communications, with an Emphasis in Public Policy, from Oklahoma State University, and a Bachelor of Science degree in Agriculture Business, Concentration in Marketing and Policy, from California Polytechnic State University at San Luis Obispo.

Rey Leon – Mayor, City of Huron, and WELL UnTapped Fellowship Graduate, Class of 2019

Rey is the Mayor of the City of Huron, California as well as the founder and executive director of The LEAP Institute (Latino Equity Advocacy & Policy), a valley-based Latino nonprofit organization where he leads innovation for equity. He was born in Fresno and raised in the Huron area. Based in Fresno County, with a focus on economic, environmental and climate justice while empowering renewable technologies, clean energy, green jobs, and community development. He has been working to ensure that environmental justice principles are advanced in the region's institutions and culture. He is a graduate of the University of California at Berkeley where he obtained a Bachelor's degree in Chicano studies with an emphasis in public health.

Samuel Martinez – Executive Officer, San Bernadino LAFCO

Sam joined San Bernardino LAFCO as an Analyst in 2003, moved up to Senior Analyst in 2008, promoted to Assistant Executive Officer in 2011, and was appointed Executive Officer in 2018. Prior to joining LAFCO, he was a planner for the County of San Bernardino.

Destiny Rodriguez – Trustee, State Center Community College District, and WELL UnTapped Fellowship Graduate, Class of 2024

Destiny has worked on air quality, health, and environmental issues in the Central Valley for over fifteen years. She currently serves as the Executive Director at MOVE the Valley, a multi-racial and multigenerational coalition focusing on integrated voter engagement, voter education, and get-out-the-vote (GOTV) efforts within historically marginalized and excluded communities. Destiny is also a graduate of the Gamaliel National Leadership Training and Emerge California Political Candidate Training Program 2020.

Destiny has a Bachelor of Science Degree in Mass Communications Journalism with emphasis on Public Relations, and Chicano Latin American Studies from California State University, Fresno. She continues to be an advocate to provide safeguards for our community.

Adriana Romo – Deputy Executive Officer, Los Angeles LAFCO

Adriana has been the Deputy Executive Officer for Los Angeles (LA) LAFCO since 2017. In this position, she assists with the administration of the local office, managing office finances, including the annual budget development, facilitating annual audits, and is the human resources specialist.

Also, as a former LAFCO Analyst, she offers her experience and knowledge to support LA LAFCO analysts. Prior to LA LAFCO, Adriana served as an Analyst to Riverside LAFCO for 15 years where she developed a specialty in water resources.

In 2007, Adriana was selected from amongst 20 other young California professionals to participate in the Water Education Foundation Water Leaders program, where she was immersed in the Sacramento Bay-Delta history, ecosystem, and politics. Through the years, she has co-processed multiple changes of organization and reorganizations including an incorporation, a couple of dissolutions, a consolidation, several requests for proposals, and various Municipal Service Reviews.

Adriana holds a Bachelor of Arts in Political Science from the University of California Riverside, and a 2005 Master's in Public Administration with a Concentration in Water Resources Management from the California State University, San Bernardino.

Lydia Rossiter – Senior Utility Consultant with Moonshot Missions

Lydia has spent the last 20+ years in state and local government and has held various titles including but not limited to board of director for the Municipal Management Association of Northern California. She holds certifications in water treatment, water distribution, and wastewater treatment and earned her bachelor's degree from Stanford University and her master's degree from Golden Gate University. Lydia is committed to thoughtful analysis and collaboration leading to successful solutions.

Phoebe Seaton – Co-founder and Co-Executive Director, Leadership Counsel for Justice and Accountability

Phoebe, a native Californian, attended the University of California, Berkeley, where she received her B.A. She then spent time in Guatemala, working to address human rights violations, and went on to complete her J.D. at the University of California, Los Angeles. Phoebe joined CRLA, Inc. following law school and worked at the organization's Delano office prior to launching the Community Equity Initiative, a program designed to address critical infrastructure and service deficits in low income, unincorporated communities in California.

In 2013, Phoebe co-founded Leadership Counsel with Veronica Garibay. Phoebe is based in Sacramento and leads Leadership Counsel's state-level policy work.

Joe Serrano – Executive Officer, Santa Cruz LAFCO

Joe began his LAFCO career as an intern for Orange LAFCO in 2008 and was their analyst until 2013 before he started expanding his LAFCO knowledge with other LAFCOs, including San Bernardino, San Diego, and Monterey. Today, he is the Executive Officer of Santa Cruz LAFCO.

Joe earned a double major in Finance & Accounting from Cal State University, Fullerton and has over 16 years of LAFCO experience.

Keene Simonds — Executive Officer, San Diego LAFCO

Keene was appointed LAFCO Executive Officer in September 2017, and is responsible for overseeing the agency's regulatory and planning responsibilities consistent with Commission policies. He previously served as LAFCO Executive Officer in the San Francisco Bay Area (Marin and Napa Counties) along with holding different positions with a private consulting firm in Beverly Hills California and non-profit organization in Philadelphia Pennsylvania. Keene holds undergraduate and graduate degrees from Pepperdine University and University of Southern California, respectively. Previous activities also include serving as a Board member for Marin Space and the California Urban Forest Council. Keene and his family live in Old Escondido.

ABOUT THE SPEAKERS

Lou Ann Texeira – Executive Officer, Contra Costa LAFCO

Lou Ann has served as the Executive Officer for Contra Costa LAFCO since 2005. Prior to that she served as Executive Officer for Alameda LAFCO, Analyst/Legislative Coordinator for the County of Alameda, and Assistant City Manager with the City of Dublin and the City of Walnut Creek. Additionally, Lou Ann has been active in CALAFCO, serving as both Executive Officer and Deputy Executive Officer, as well as on the Legislative Committee.

Eddie Valero – Supervisor, County of Tulare, and WELL UnTapped Fellowship Graduate, Class of 2022

Supervisor Valero was first elected to the Board of Supervisors in 2018, and serves as Tulare County Supervisor representing District 4. A longtime resident of the Central Valley, he left his hometown to obtain an Ivy League education and returned with the goal of prosperity for Tulare County residents.

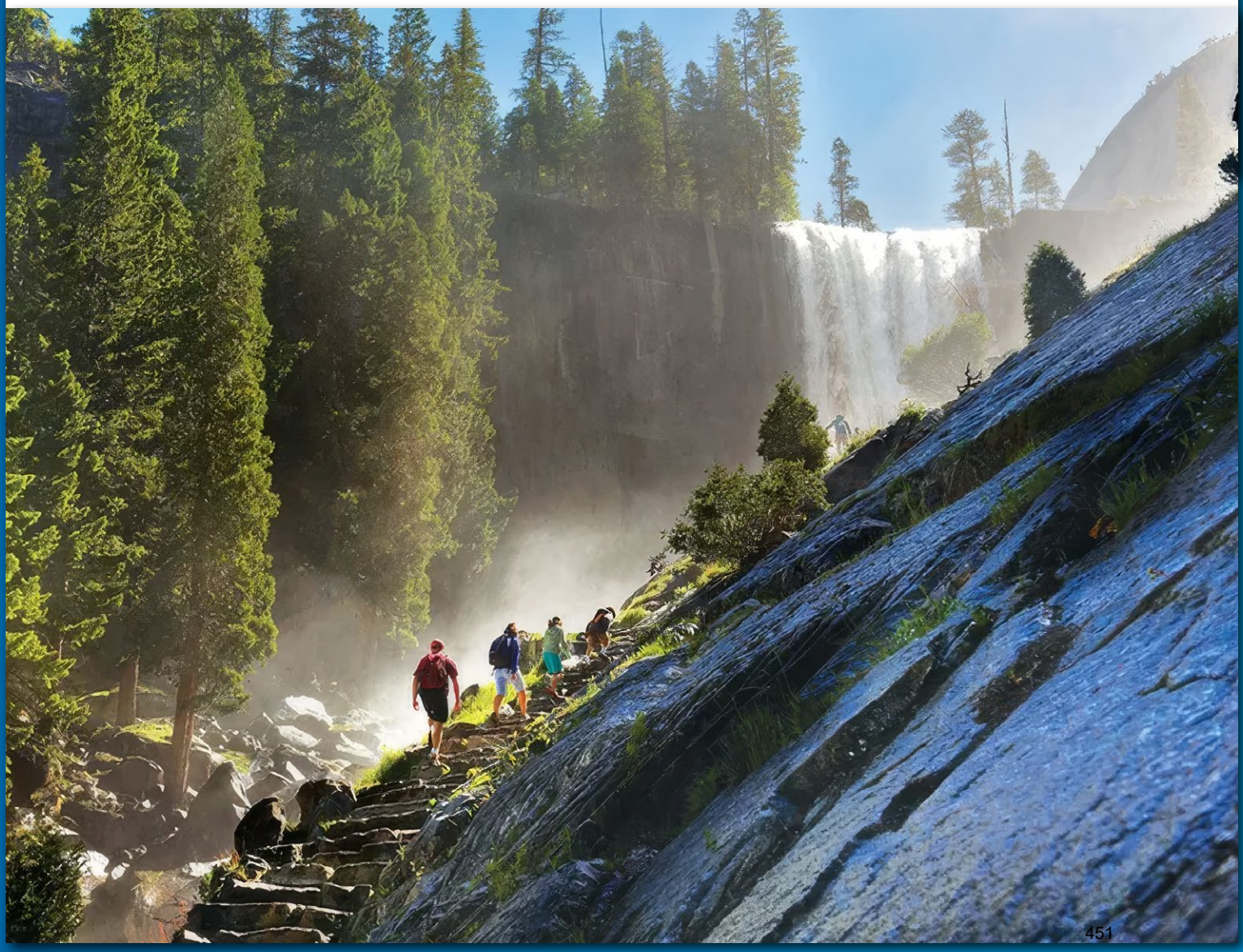
He has been working with the greater North County to positively impact at-risk youth, particularly fatherless young men, throughout the Central Valley. Supervisor Valero's education in City and Regional Planning along with public service experiences over the years have prepared him to serve District 4. He is a servant leader who believes in community voice and collaboration while valuing ideas and interests.

John Withers - Irvine Ranch Water District Board of Directors, and California Strategies, LLC, Partner

John serves on the Irvine Ranch Water District Board of Directors and is a partner with California Strategies, LLC, in Irvine, a statewide, strategic government-relations firm. He is a past chair and commissioner on Orange LAFCO, a member and past chairman of the Orange County Sanitation District Board of Directors (where he has served since 2009), and a National Water Research Institute board member.

He has also served on the Santa Ana Regional Water Quality Control Board. In past positions, John has served as vice president of community development for Lewis Operating Corporation, and as director of water resources for Psomas & Associates, a civil engineering and planning firm. He was also the director of governmental affairs for the Building Industry Association Orange County Chapter, and a legislative advocate for Crocker Bank.

A native Southern Californian, John attended Los Angeles city schools and received his Bachelor of Arts degree in economics and urban studies from UCLA. He was one of the few selected to be a Coro Foundation Fellow and earned a Master of Arts degree in urban studies from Occidental College. John lives in Northwood with his wife, Katie. They have three grown children, Carolyn, Gordon and Peter.




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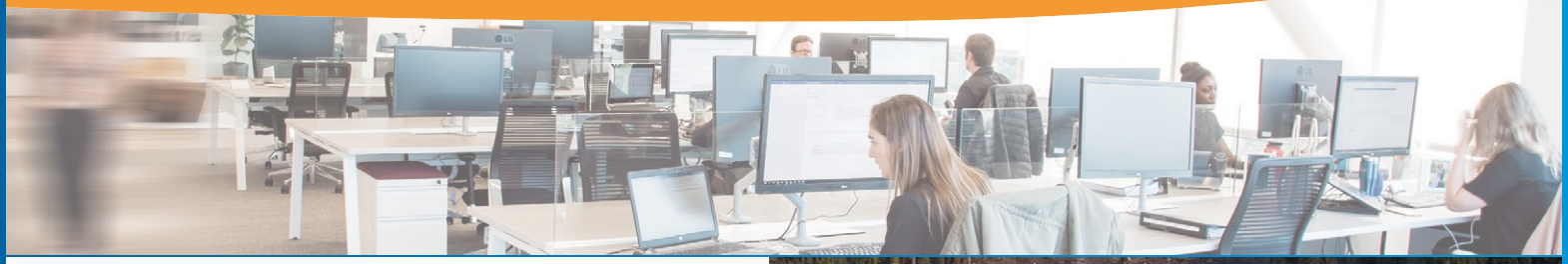
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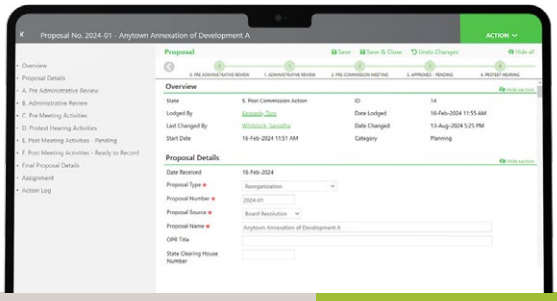
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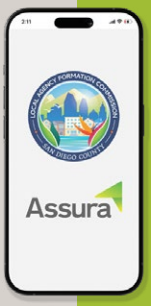
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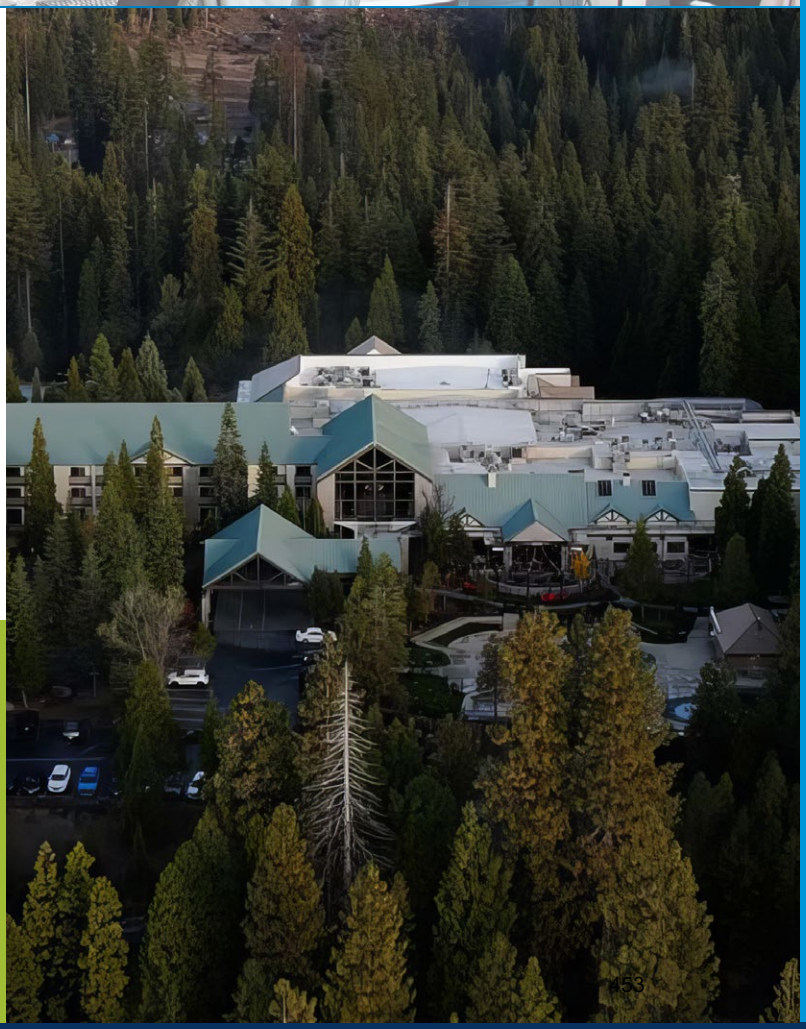
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