San Diego County
Local Agency Formation Commission
Regional Service Planning | Subdivision of the State of California

SPECIAL MEETING AGENDA
SPECIAL DISTRICTS ADVISORY COMMITTEE

Friday, April 17, 2026
10:00 A.M. to 12:00 P.M.

In-Person Participation
Fallbrook Public Utility District Boardroom
990 E Mission Road
Fallbrook, California 92028

Chair Kimberly Thorner
Vice Chair Jack Bebee

Ann Baldridge RCD of Greater SDC	James Gordon Deer Springs FPD	Hector Martinez South Bay Water	Joel Scalzitti Helix WD
Jack Bebee Fallbrook PUD	Tracy Largent Port of San Diego	Rachel Mason Fallbrook Regional HD	Mike Sims Bonita-Sunnyside FPD
Paul Bushee Leucadia WWD	Albert Lau Santa Fe ID	Dave McQuead Rancho Santa Fe FPD	Kimberly Thorner Olivenhain MWD
Jeff Egkan North County FPD	Lindsay Leahy Valley Center MWD	Marty Miller Vista ID	

The Special Districts Advisory Committee is responsible for helping to inform the Commission on all germane items relating to San Diego LAFCO's regulatory and planning responsibilities affecting special districts.

The Committee will hold the April 17, 2026 meeting in person at the Fallbrook Public Utility District, 990 E Mission Road, Fallbrook, California 92028. In person attendance by the public is welcomed. The public may also watch, listen, and otherwise participate in the meeting remotely by any of the following options.

1. The public may watch and listen to the meeting live on YouTube using the link provided on our website homepage (www.sdlafco.org).

2. The public may watch, listen, and participate in the meeting by Zoom (https://zoom.us/) or by telephone at (669) 900-9128 using Meeting/Webinar ID: 895 6767 7168 and Passcode 508649. Please use the "raise your hand" function in Zoom or push *9 by telephone if/when you wish to speak. Then wait until your name is called before speaking.

   a) The public may provide eComments on any item by emailing erica.sellen@sdcounty.ca.gov
      - eComments received before 4:00 P.M. on Thursday, April 16, 2026, will be forwarded to the Committee and posted online before the meeting. They will also be referenced during the meeting.
      - eComments received during the meeting and before the subject item is concluded will be referenced and later posted online.

The Committee may proceed with the meeting, even where there is a disruption that prevents the Committee from broadcasting the meeting to members of the public or from receiving public comment from members of the public using a call-in option or internet-based service option, unless such disruption prevents a member of the Committee is participating under Government Code Section 54953, subdivision (e) or (f).

1. **10:00 A.M. – CALL TO ORDER BY CHAIR**

   a) **Welcoming Comments**

   b) **Roll Call**

   c) **Pledge Of Allegiance**

2. **AGENDA REVIEW BY CHAIR**

3. **OPEN EXPRESSION**
   This time is reserved for any member of the public to address the Committee on germane topics that are not directly part of the agenda. This includes requests for future Committee topics. Individuals are limited to three minutes.

4. **CONSENT ITEMS**

   a) **Approval of Meeting Minutes for January 16, 2026 (action)**
   The Committee will consider draft summary minutes prepared for the last meeting held on January 16, 2026. Staff recommends approval as presented. (Pages 5-10)

   b) **Progress Report on 2025-2026 Workplan (information)**
   The Committee will receive an update on the adopted workplan and activities related to the 30 special projects scheduled for 2025-2026. Information only. (Pages 11-16)

   c) **Legislative Report (information)**
   The Committee will receive a legislative update on existing and anticipated bills affecting LAFCO operations, both directly and indirectly, as part of the second-year legislative session. This item is for information only. (Pages 17-20)

5. **BUSINESS ITEMS**

   a) **Adopted Draft Workplan and Budget for 2026-2027 (discussion + possible action)**
   The Committee will review a draft workplan and budget for 2026-2027, which were tentatively adopted by the Commission at its March 2, 2026 meeting. Both items continue current priorities and funding levels with targeted enhancements. The draft workplan largely rolls forward the existing special project commitments from this fiscal year that are expected to remain active past July 1st, anchored by continuing high-priority municipal service reviews involving wholesale water service providers, healthcare districts, and SANDAG. The total budget – combining operating and non-operating units – is proposed to decrease overall by (8.2%) to $2.904 million in balanced expenses and revenues, largely attributable to the winddown of grant activities. The operating budget is set to increase 3.4% – or $90,379 – primarily driven by the addition of a ninth full-time position (Analyst I) and a preapproved cost-of-living adjustment, with costs partially offset through reduced consultant usage. Agency apportionments, however, are proposed to increase 18.7% – or $407,580 – over the current fiscal year, exceeding the growth in operating expenses and entirely attributable to eliminating reserves as offsetting revenues. The item is for Committee review and feedback with the opportunity to forward specific recommendations for consideration ahead of final Commission action in May. (Pages 21-28)

   Contact: Keene Simonds, Executive Officer

BUSINESS ITEMS CONTINUED …

b) **Draft Municipal Service Review on Carlsbad-Encinitas Region (Part I): City of Carlsbad and Carlsbad Municipal Water District (discussion)**
The Special Districts Advisory Committee (Committee) will receive a draft municipal service review covering two agencies within the Carlsbad subregion: the City of Carlsbad and Carlsbad Municipal Water District (MWD). The draft report represents Part I of a broader regional municipal service review encompassing the Carlsbad-Encinitas region and is being advanced as part of the Commission's adopted workplan. The draft report evaluates the availability, need, and adequacy of key public services supporting the subregion's growth and development and includes determinations required by statute to inform future LAFCO actions, including sphere of influence updates and potential boundary changes.

At its April 6, 2026 meeting, the Commission reviewed the draft report, provided feedback to staff, and agreed the scope and content met expectations at this stage, authorizing staff to proceed with initiating a 45-day public review and comment period. The item is being presented for discussion with an opportunity for the Committee to provide feedback as well as formal comments and recommendations. Given the Committee's composition, the presentation will focus on the Carlsbad MWD. (Pages 29-246)

Contact: Michaela Peters, Analyst II
Adam Wilson, LAFCO Consultant

c) **Special District Spotlight: Fallbrook Public Utility District Highlights (information)**
The Committee will receive a brief presentation from Fallbrook Public Utility District staff on recent and ongoing projects. This item provides an opportunity to highlight accomplishments and current initiatives as part of the Special District Spotlight feature. No written materials.

6. **COMMENDATION FOR COMMITTEE MEMBERS MARK ROBAK AND MIKE SIMS**
The Committee will recognize Mark Robak (Otay Water District) and Mike Sims (Bonita-Sunnyside Fire Protection District) for their service as members of the Special Districts Advisory Committee.

7. **COMMITTEE MEMBER REPORTS**

8. **EXECUTIVE OFFICER REPORT**

9. **ADJOURNMENT**

Attest to Posting:



Aiden Velasquez
Communications Associate

Any person with a disability under the Americans with Disabilities Act (ADA) may receive a copy of the agenda or a copy of all the documents constituting the agenda packet for a meeting upon request. Any person with a disability covered under the ADA may also request a disability-related modification or accommodation, including auxiliary aids or services, in order to participate in a public meeting.

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4a

AGENDA REPORT
Consent | Action

April 17, 2026

TO: Special Districts Advisory Committee

FROM: Erica Sellen, Committee Secretary

SUBJECT: **Approval of Meeting Minutes for January 16, 2026**

SUMMARY

The Special Districts Advisory Committee (Committee) will receive action minutes prepared for the last meeting held on Friday, January 16, 2026. The minutes are in draft-form and being presented for formal approval with any corrections identified by the Committee.

BACKGROUND

The Ralph M. Brown Act was enacted in 1953 and establishes standards for the public to attend and participate in meetings of local government bodies. The "Brown Act" requires – and among other items – public agencies to maintain written minutes for qualifying meetings.

DISCUSSION

This item is for the Committee to consider approving action minutes prepared by the Committee Secretary for the January 16, 2026 meeting consistent with the Brown Act.

ANALYSIS

The attached action minutes for the January 16, 2026 meeting accurately reflect the Committee's deliberations as recorded by the Committee Secretary. A video recording of the meeting has also been posted online at www.sdlafco.org/meetings.

Administration
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Chair Kristi Becker, City of Solana Beach
Dane White, City of Escondido
John McCann Alt., City of Chula Vista
Stephen Whitburn, City of San Diego
Marni von Wilpert, Alt., City of San Diego
Vice Chair Barry Willis, Alpine Fire Protection
Jo MacKenzie, Vista Irrigation
David Drake, Alt., Rincon del Diablo
Brigette Browning, General Public
Eileen Delaney, Alt., General Public

RECOMMENDATION

It is recommended the Committee approve the draft action minutes prepared for the January 16, 2026 special meeting as presented and consistent with Alternative One in the proceeding section.

ALTERNATIVES FOR ACTION

The following alternatives are available to the Committee through a single motion:

Alternative One (recommended):
Approve the draft action minutes prepared for the January 16, 2026 meeting with any desired corrections or clarifications.

Alternative Two:
Continue to the next regular meeting and provide direction to staff as needed.

PROCEDURES

This item has been placed on the Committee's agenda as part of the consent calendar. A successful motion to approve the consent calendar will include taking affirmative action on the staff recommendation as provided unless otherwise specified by the Committee.

Respectfully,

Erica A. Sellen

Erica Sellen
Committee Secretary

Attachment: as stated

DRAFT
SAN DIEGO COUNTY LOCAL AGENCY FORMATION COMMISSION
SPECIAL DISTRICTS ADVISORY COMMITTEE
SPECIAL MEETING
January 16, 2026

Leucadia Wastewater District Boardroom
1960 La Costa Avenue
Carlsbad, California 92009

1. 9:30 A.M. – CALL TO ORDER BY CHAIR

Chair Kimberly Thorner called the meeting to order at 9:32 a.m.

Item 1a
Welcoming Comments

Chair Thorner thanked Paul Bushee with Leucadia Wastewater District for hosting the meeting. The Chair also welcomed new committee member, Lindsay Leahy with Valley Center Municipal Water District, and thanked Mark Robak for his service to the Committee.

On motion of Joel Scalzitti, seconded by Hector Martinez, the committee unanimously directed the Executive Officer to issue a commendation to Mr. Robak.

Item 1b
Roll Call

Chair Kimberly Thorner requested a roll call from the Committee Secretary.

Members Present:
Chair Kimberly Thorner (Olivenhain MWD)
Vice Chair Jack Bebee (Fallbrook PUD)
Paul Bushee (Leucadia WWD)
Jeff Egkan (North County FPD)
James Gordon (Deer Springs FPD)
Albert Lau (Santa Fe ID)
Lindsay Leahy (Valley Center MWD)
Hector Martinez (South Bay ID)
Rachel Mason (Fallbrook Regional HD)* arrived at 9:36 a.m.
Dave McQuead (Rancho Santa Fe FPD)
Marty Miller (Vista ID)
Joel Scalzitti (Helix WD)
Mike Sims (Bonita-Sunnyside FPD)

Members Absent:
Ann Baldridge (RCD Greater San Diego County)
Tracy Largent (Port of San Diego)

The Committee Secretary confirmed a quorum with thirteen members present. The following members of San Diego LAFCO staff were present at roll call: Executive Officer Keene Simonds; Assistant Executive Officer Priscilla Mumpower; Local Government Analyst II Michaela Peters; Local Government Analyst I Joelle Burila; Local Government Analyst I Meghan Traynor; GIS Analyst Dieu Ngu; Communications Associate Aiden Velasquez; and Commission Clerk

Item 1b Roll Call Continued…

Erica Sellen, serving as Committee Secretary. LAFCO Consultants Patrick Bouteller, Mike Stein, Tom Kennedy, and Adam Wilson were also present.

Item 1c
Pledge Of Allegiance

Paul Bushee (Leucadia Wastewater District) led the Pledge of Allegiance.

2. AGENDA REVIEW BY CHAIR

Chair Thorner asked the Executive Officer if there were requests to remove or rearrange items on the agenda. The Executive Officer deferred to the Assistant Executive Officer who stated no changes were needed to the agenda.

3. OPEN EXPRESSION

Chair Thorner asked if there were any members of the public who wished to address the Committee on a germane topic not directly part of the agenda.

Mike Sims (Bonita-Sunnyside FPD) noted his upcoming retirement in June 2026 and introduced his replacement at the agency, Mike Smith.

The Committee Secretary confirmed there were no pre-registered speakers and no live email comments.

4. CONSENT ITEMS

a) Approval of Meeting Minutes for October 17, 2025 (action)
The Committee considered draft summary minutes prepared for the last meeting held on October 17, 2025. Recommendation to approve as presented.

b) Progress Report on 2025-2026 Workplan (information)
The Committee received an update on the adopted workplan and activities related to the 30 special projects scheduled for 2025-2026. Information only.

c) Special Districts Advisory Committee Election Results (information)
The Committee received results from the recent election to fill seven of the Committee's 15 seats. The newly elected members will serve four-year terms beginning January 1, 2026. Information only.

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On motion by Dave McQuead (Rancho Santa Fe FPD) and seconded by Mike Sims (Bonita-Sunnyside FPD), the Committee unanimously approved the Consent Calendar.

5. BUSINESS ITEMS

a) LAFCO 201 Presentation: Beyond the Basics (information)

The Committee received a presentation on existing and emerging interplay between state and local policies with respect to LAFCO's evolving oversight role of local agencies' jurisdictional boundaries and municipal service areas. Information only.

Staff presentation provided by Executive Officer Keene Simonds.

Chair Thorner proceeded to invite questions and/or comments from the Committee.

General discussion ensued. No action.

b) Update on Development of Weighted Water Rate Comparators (discussion)

The Committee received an update on the development of weighted water rate comparators and an associated draft report – or Water Rate Comparator Study – prepared by consultant Tom Kennedy (Kennedy Water Consulting, LLC). The draft report provides a high-level, comparative assessment of key water rate drivers and introduces easy-to-understand metrics to support more informed discussions of water rates in future Municipal Service Reviews. The item was presented for discussion and feedback.

Staff presentation provided by Local Government Analyst I Burila and LAFCO Consultant Tom Kennedy.

Chair Thorner proceeded to invite questions and/or comments from the Committee.

General discussion ensued with overall support of the report. No action.

c) Workplan Update on Legislative Proposal | Implementing Report Recommendations from UC Berkeley to Expand LAFCOs' Effectiveness (discussion)

The Committee received an update on a San Diego LAFCO workplan project related to potential future legislation addressing water and wastewater service delivery. The effort builds on recommendations from a University of California, Berkeley report and involves coordination with the report's authors and other stakeholders, including peer LAFCOs, to develop draft statutory amendments. Consensus has been reached on proposed bill language, with current efforts focused on identifying a legislative author and potential sponsorship. The item was presented for discussion and feedback.

Staff presentation provided by Assistant Executive Officer Priscilla Mumpower.

Chair Thorner proceeded to invite questions and/or comments from the Committee.

General discussion ensued with overall support of the effort. Chair Thorner suggested outreach to ACWA, CASA, and Cal Mutuals. No action.

d) Special District Spotlight: Leucadia Wastewater District Highlights (information)

The Committee received a brief presentation from Paul Bushee on recent and ongoing projects at the Leucadia Wastewater District.

e) Selection of Chair and Vice Chair (action)

The Committee considered appointing officers – Chair and Vice Chair – for 2026 per policy. There was no written report for this item. Discussion and action.

Committee discussion followed.

**

On motion by Albert Lau (Santa Fe ID) and seconded by Paul Bushee (Leucadia WWD), the Committee unanimously approved the re-election of the Chair (Kimberly Thorner, Olivenhain MWD) and Vice Chair (Jack Bebee, Fallbrook PUD).

6. COMMITTEE MEMBER REPORTS

- Joel Scalzitti (Helix WD) is having a ribbon cutting on Friday, March 27th.
- Jack Bebee (Fallbrook PUD) has signed a contract with Camp Pendelton.
- Jeff Egkan (North County FPD) was awarded a DCIP $7 million grant in September 2025.
- Lindsay Leahy (Valley Center MWD) thanked the Committee for the warm welcome and is looking forward to serving on the Committee.
- Chair Thorner thanked Marty Miller (Vista ID) for his recent charity work.

7. EXECUTIVE OFFICER REPORT

Executive Officer Keene Simonds asked the Committee for a volunteer to host the next Committee meeting. Vice Chair Jack Bebee (Fallbrook PUD) volunteered to host in April.

The Executive Officer also noted the Committee can anticipate discussion on a draft budget workplan, as well as current and upcoming MSRs, at the next meeting.

8. ADJOURNMENT

With no further business, the Special Districts Advisory Committee meeting was adjourned at 11:26 a.m.

Attest:

Erica Sellen
Committee Secretary

San Diego County
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4b

AGENDA REPORT
Consent | Information

April 17, 2026

TO: Special Districts Advisory Committee

FROM: Priscilla Mumpower, Assistant Executive Officer

SUBJECT: **Progress Report on 2025-2026 Workplan**

SUMMARY

The Special Districts Advisory Committee (Committee) will receive an update on the current fiscal year workplan and related staff activities involving all 30 prioritized special projects. Twelve projects have been substantively advanced to date, with seven projects complete and an additional five nearing completion. Staff continue to advance several high-priority projects, headlined by scheduling public hearings for the municipal service reviews covering the Carlsbad region and wholesale water service providers, respectively. This item is presented to the Committee for information only.

BACKGROUND

San Diego LAFCO adopted its current fiscal year workplan at a public hearing in May 2025. The workplan includes 30 special projects divided into two distinct categories – statutory and administrative – with priority assignments established by the Commission.

DISCUSSION

This item is for the Committee to receive an update on the status of the adopted workplan with particular focus on the 10 high-priority special projects set for the fiscal year. Specific status details for each high-priority project follow with a complete status update covering all 30 projects provided as Attachment One.

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High Priority Projects

Priority No. 1a | Municipal Service Review: Wholesale Water Service Providers
(Project Manager: Priscilla Mumpower, AEO)

This study evaluates the performance and governance of the two principal wholesale water agencies serving the San Diego region: the San Diego County Water Authority (CWA) and the Metropolitan Water District of Southern California (MWD). The administrative review by CWA is now complete, with a public draft available on the LAFCO website beginning April 17 and scheduled for Commission discussion at a noticed public hearing in May. If the Commission determines the draft is sufficiently complete, staff will initiate a 45-day public review period, including presentations to the advisory committees, and return with a final version for Commission action as early as August 2026. If additional work is needed, staff will return with a revised draft at a future meeting. A companion draft for MWD is expected to be transmitted to MWD for its 60-day administrative review in the coming weeks and is tentatively anticipated to be presented at a separately noticed public hearing in August 2026.

Priority No. 1b | Municipal Service Review: Healthcare Districts
(Project Manager: Priscilla Mumpower, AEO)

This study reviews the four healthcare districts serving San Diego County – Fallbrook, Grossmont, Tri-City, and Palomar. Technical analysis has been completed by outside consultant Progressive Healthcare, LLC, and LAFCO staff is now preparing administrative drafts for the subject agencies' 60-day reviews – including the need to incorporate new and material information involving Palomar and Tri-City's recent partnership arrangements with UC San Diego and Sharp, respectively.

Priority No. 3 | Municipal Service Review: SANDAG
(Project Managers: Joelle Burila, Analyst I (lead) + Meghan Traynor, Analyst I)

This study reviews SANDAG's core regional functions – transportation (planning, funding, and construction); housing coordination; and climate adaptation – through a hybrid municipal service review and special study framework. The majority of technical analysis has been completed by outside consultant William Fulton Group, and staff is working with SANDAG on follow-up information requests. Staff anticipates providing SANDAG an administrative draft as early as June 2026.

Priority No. 4a | Municipal Service Review: Carlsbad Subregion
(Project Manager: Michaela Peters, Analyst II)

This study covers the City of Carlsbad and Carlsbad Municipal Water District as the first part of a broader review of the Carlsbad-Encinitas region. The 60-day administrative reviews for both agencies have been completed, and the Commission considered and adopted the draft report at a public hearing held on April 6, 2026. Staff has initiated a 45-

day public review and comment period and anticipates returning with a complete final report for Commission consideration as early as June 2026. The Committee will receive the draft report under Agenda Item No. 5b.

Priority No. 4b | Municipal Service Review: Encinitas Subregion
(Project Manager: Michaela Peters, Analyst II)

This study covers the City of Encinitas, Olivenhain Municipal Water District, Leucadia Wastewater District, and San Dieguito Water District as the second part of a larger review of the Carlsbad-Encinitas region. Administrative drafts have been transmitted to most subject agencies, initiating their respective 60-day internal review periods. Staff anticipate scheduling a public hearing for the Commission to consider a complete draft report as early as June 2026.

Priority No. 6a | Municipal Service Review: City of San Marcos + Overlapping Districts
(Project Manager: Meghan Traynor, Analyst I)

This study evaluates the City of San Marcos and its overlapping service providers – Vallecitos Water District, San Marcos Fire Protection District, and Vista Irrigation District. The study remains pending, with staff providing preliminary updates to subject agencies in advance of formal work commencing.

Priority No. 6b | Municipal Service Review: City of Vista + Buena SD
(Project Manager: Meghan Traynor, Analyst I)

This study evaluates the City of Vista and Buena Sanitation District, with emphasis on wastewater service delivery and Buena SD's role as a subsidiary district under City governance. The study remains pending, with staff providing preliminary updates to subject agencies in advance of formal work commencing.

Priority No. 8 | White Paper on Homeless Services
(Project Manager: Meghan Traynor, Analyst I)

This informational report evaluates the scale, scope, and organization of homeless services throughout San Diego County and assesses governance frameworks that could improve coordination within the regional continuum of care. Outside assistance is currently underway by consultant Technical Assistance Collaborative, with LAFCO staff concurrently developing the white paper for internal review by identified stakeholders. Staff anticipate the Commission will receive a preliminary report as early as June 2026.

Priority No. 9 | White Paper on Public Recreation at City Reservoirs
(Project Manager: Joelle Burila, Analyst I)

This informational report assesses public recreation opportunities at reservoirs owned by the City of San Diego located within unincorporated areas of the county. The first

phase of the project – an independent review of facilities and related capacities – has been completed and presented to the Commission in August 2025, and staff is now developing an assessment of governance alternatives. This study is expected to extend into the next fiscal year.

Priority No. 10 | Sustainable Agricultural Lands Conservation (SALC) 2.0
(Project Manager: Michaela Peters, Analyst II)

This multi-year planning grant builds on SALC 1.0 by quantifying the economic challenges facing small-scale farming operations in San Diego County and developing countywide policy recommendations to bridge the gap between economically vulnerable and sustainable farm operations. The project is nearing completion, and staff – in coordination with project partner County Planning and Development Services – is preparing the final grant deliverable for anticipated presentation to the County Board of Supervisors and the Commission in May and June 2026, respectively.

ANALYSIS

None.

RECOMMENDATION

This item is presented to the Committee for information only.

ALTERNATIVES FOR ACTION

None.

PROCEDURES FOR CONSIDERATION

This item has been placed on the Committee's agenda as part of the consent calendar. A successful motion to approve the consent calendar will include taking affirmative action on staff recommendation unless otherwise specified by the Committee.

On behalf of the Executive Officer,



Priscilla Mumpower
Assistant Executive Officer

Attachment:

1) 2025-2026 Workplan Status

ADOPTED WORKPLAN FOR FY2025-2026
Status as of April 10, 2026

Priority	Tier	Type	Project	Description
Ongoing	…	Statutory	Applicant Proposals and Requests	Prioritize resources to address applicant proposals and related requests
Ongoing	…	Administrative	Targeted LAFCO Presentations	Coordinate timely public outreach; emphasis on informing stakeholders ahead of MSR work
Ongoing	…	Statutory	Workplan and Budget Management	Actively manage the workplan and budget resources with regular updates to the Commission

Priority	Tier	Type	Project	Description	Status
1a	Highest	Statutory	MSR | Wholesale Water Service Providers	Service-specific study on principal wholesale water suppliers – CWA (comprehensive) + MET (abbreviated)	
1b	Highest	Statutory	MSR | Healthcare Districts	Service-specific study of the four healthcare districts in San Diego County; addendum expected	
3	Highest	Statutory	MSR | SANDAG	Agency-specific study of SANDAG (transportation, housing planning, + climate adaption planning)	
4a	Highest	Statutory	MSR | Carlsbad-Encinitas Region I: Carlsbad	Region-specific study on City of Carlsbad + Carlsbad MWD	
4b	Highest	Statutory	MSR | Carlsbad-Encinitas Region II: Encinitas	Region-specific study on City of Encinitas + special districts (Olivenhain, Leucadia, San Dieguito)	
6a	High	Statutory	MSR | Vista-San Marcos Region I: San Marcos	Regional MSR on City of San Marcos + special districts (Vallecitos, San Marcos FPD, Vista ID)	
6b	High	Statutory	MSR | Vista-San Marcos Region II: Vista	Regional MSR on City of Vista + Buena SD	
8	High	Administrative	White Paper | Homeless Services	Evaluate the scope-scale of homeless services in SD County + potential governance options	
9	High	Administrative	White Paper | Public Recreation @ City Reservoirs	Assess public recreation at City of SD's unincorporated reservoirs + potential governance alternatives	
10	High	Administrative	SALC Planning Grant 2.0	Complete multi-year grant to inform + enhance small farming operations in SD County	
11a	High-Mid	Statutory	MSR | Solana Beach – Del Mar Region I: Cities	Region-specific study on mid coast I-5 municipalities (Solana Beach and Del Mar)	
11b	High-Mid	Statutory	MSR | Solana Beach – Del Mar Region II: Districts	Regional MSR on mid coast I-5 districts (Santa Fe ID + CSA 17)	
13	High-Mid	Administrative	Website Refresh + Content Expansion	Work with outside consultant to design and launch website refresh w/enhanced end-user features	
14	High-Mid	Statutory	MSR | San Diego Unified Port District	Agency-specific study of the Port (harbor, recreation, public safety, + community development)	
15	High-Mid	Statutory	Special Study | Oceanside SCHD	Prepare special study on SCHD detailing revenues/expenses + potential governance alternatives	
16	Mid	Administrative	Outside Audit | RFP + Selection	Prepare and circulate RFP and select new outside auditor per GASB best practices	
17	Mid	Administrative	Outside Audit | FY2025	Complete outside audit of financial statements for FY25 with supplemental information	
18	Mid	Administrative	Pilot Grant Program	Establish pilot program to explore grant opportunities to help fund special projects at LAFCO	
19	Mid	Administrative	Special Districts Advisory Committee	Provide administrative support to the SDAC and hold no less than three meetings in FY2026	
20	Mid	Administrative	Cities Advisory Committee	Provide administrative support to the CAC and hold no less than two meetings in FY2026	

Priority	Level	Type	Project	Description	Status
21	Mid-Low	Statutory	RCD Ad Hoc Committee: Part II	Complete part II of RCD boundary true ups to inform sphere updates for local RCDs	
22	Mid-Low	Statutory	MSR | South Coast Region I – Cities	Region-specific study on south coast Cities (Chula Vista, Coronado, Imperial Beach and National City)	
23	Mid-Low	Statutory	MSR | Healthcare Districts: Addendum	Address community healthcare needs and related resources + potential governance alternatives	
24	Mid-Low	Administrative	Alternative Membership Organization	Work with other LAFCOs to receive/provide ongoing education and legislative advocacy services	
25	Mid-Low	Administrative	Annual Local Agency Directory	Update and publish annual local agency directory subject to LAFCO oversight	
26	Low	Administrative	Legislative Proposal | UC Berkeley Report	Sponsor/facilitate legislation implementing UC report recommendations on LAFCO efficiencies	
27	Low	Administrative	Commissioner Onboarding	Create a digital toolkit for new Commissioners to help acclimatize to LAFCO	
28	Low	Administrative	Annual SOI-MSR Registry	Update and publish annual registry showing all recorded SOI and MSR actions	
29	Low	Statutory	Applicant Procedures	Update and streamline LAFCO application materials + establish related protocols	
30	Low	Administrative	Featured Work + Tutorial Videos	Produce videos featuring special projects as well as primers on LAFCO duties for online distribution	
	Bullpen	Statutory	MSR | City of San Diego	Agency-specific study and core municipal service functions (water, wastewater, public safety, etc.)	
	Bullpen	Statutory	White Paper | Community Choice	Evaluate the scope and scale of CCAs in SD County and connectivity to LAFCO duties and interests	
	Bullpen	Statutory	Outreach to Sunset/Melrose "Island"	Perform targeted outreach to the island between Oceanside + Vista to assess service needs + possible annexation interests	
	Bullpen	Administrative	Service + Fiscal Indicators	Develop online browser feature to depict service + fiscal indicators among local agencies in SD County	
	Bullpen	Administrative	Liaison with Local Tribes	Establish communication protocols with local tribes with respect to shared interests in regional services + CEQA consultations	
	Bullpen	Statutory	Morro Hills CSD Follow Up	Coordinate and/or otherwise facilitate discussions with County Sheriff to enhance traffic enforcement within the CSD	
	Bullpen	Statutory	Policy Review | Health + Safety Fee Reductions	Review options to revise existing fee reductions for proposals/requests involving public health or safety threats	
	Bullpen	Administrative	LAFCO Meeting Room	Explore opportunities to secure a dedicated LAFCO meeting room with scaled dais and A/V enhancements	
	Bullpen	Statutory	White Paper | Garbage + Landfill Services	Evaluate the scope and scale of garbage collection and disposal services in SD County	
	Bullpen	Statutory	Legislative Proposal | G.C. 56430	Sponsor and/or facilitate amendments establishing community engagement enhancements in MSR statute	
	Bullpen	Statutory	White Paper | School Districts	Evaluate scope and scale of school districts and their baseline capacities for reference in municipal service reviews	
	Bullpen	Statutory	Policy Review | Island Annexations	Consider options to define "substantially surrounded" and provide related mapping services	
	Bullpen	Administrative	LAFCO Workshop	Organize a special workshop for the Commission to discuss strategic objectives over the next five-year period	
	Bullpen	Administrative	Public Access Television	Establish public broadcasting LAFCO meetings on local government channels	
	Bullpen	Administrative	Procedural Flow Charts	Create user friendly flow charts for various LAFCO statutory processes for online publication	
	Bullpen	Statutory	Policy | Fee Schedule Update	Review and update fee schedule to sync with current costs and related considerations	
	Bullpen	Statutory	Policy | CEQA Guidelines	Review and update existing CEQA Implementation guidelines relative to current statute and best practices	
	Bullpen	Statutory	Disadvantaged Unincorporated Communities	Update DUC mapping designations (DUC) in San Diego County based on current census information	
	Bullpen	Administrative	County Planning Groups	Monitor regular meetings of the County's 28 Planning and or Sponsor Groups and directly engage as appropriate	
	Bullpen	Administrative	Local Agency Finder Tool	Develop online feature for users to enter address to identify all overlapping local jurisdictions (cities and districts)	
	Bullpen	Statutory	Policy | Commission Rule No. 4	Modernize Rule No. 4 and its provisions to regulate special districts' service functions and classes	
	Bullpen	Statutory	Special Study | Escondido + Rincon	Study options to consolidate (functional and political) the City of Escondido and Rincon del Diablo MWD	
	Bullpen	Statutory	White Paper | JPAs	Evaluate the status of JPA filings in SD County relative to LAFCO's task in SB 1261	
	Bullpen	Administrative	Policy | Cities Advisory Committee	Coordinate with CAD in updating bylaws and related procedures to sync with current interests/priorities	
	Bullpen	Statutory	Legislative Proposal | G.C. 56133	Sponsor/facilitate amendments to clarify LAFCOs' authority to determine out-of-agency exemptions in (e)	

Complete | Near Complete | Underway | Pending

San Diego County
Local Agency Formation Commission
Regional Service Planning | Subdivision of the State of California

4c

AGENDA REPORT
Consent | Information

April 17, 2026

TO: Special Districts Advisory Committee

FROM: Priscilla Mumpower, Assistant Executive Officer
Joelle Burila, Analyst I

SUBJECT: **Legislative Report**

SUMMARY

The Special Districts Advisory Committee (Committee) will receive a legislative update on existing and anticipated bills affecting LAFCO operations, both directly and indirectly, as part of the second-year legislative session. This item is for information only.

BACKGROUND

San Diego LAFCO staff monitors pending legislation affecting LAFCO operations in line with the workplan and coordinates with the Alliance of LAFCOs (Alliance) on legislative analysis and positions. The California Legislature reconvened for the second year of the 2025–2026 Regular Session in January 2026. The deadline for introducing new legislation passed in February 2026. Following bill introduction, measures will be referred to their respective committees, with committee hearings and initial floor action expected to occur between March and April. Legislation that advances through both houses must be passed by August 31, 2026, which is the constitutional adjournment of the 2026 legislative session.

DISCUSSION

This item is for the Committee to receive an update on legislative bills of interest, divided into two categories: introduced legislation and pending legislation. The item is presented for information with an opportunity to pull for discussion and provide input.

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Introduced Legislation

Since the 2026 legislative session reconvened in January 2026, there are seven bills currently being tracked. Two bills of interest carried over from the prior session: AB 259 and AB 356. Separately, four bills have been introduced in this legislative session meriting LAFCO attention, involving AB 1600, AB 2083, SB 910 and SB 1291.

Introduced Legislation | Prior Session

- **AB 259 (Rubio, Blanca)**
  Open Meetings and Continued Access to Teleconferences
  This bill is of statewide interest and would extend the authorization for legislative bodies of local agencies – including LAFCOs – to use modified teleconferencing procedures during declared emergencies through January 1, 2030. It preserves existing requirements related to public notice and agenda posting while allowing remote participation under defined emergency conditions. San Diego LAFCO adopted a support position on March 3, 2025. The bill passed the Assembly in 2025 and is currently under review by the Senate Local Government Committee.

- **AB 356 (Patel, Darshana)**
  Healthcare Districts in Northern San Diego County
  This bill is of local interest and was initially introduced to establish a state-directed working group to assess healthcare access in northern San Diego County and focusing on the Palomar Healthcare District's service area. In response to the Commission taking a support-if-amended position, the bill has been updated to include LAFCO as one of the listed stakeholders and in doing so providing connectivity to the Commission's oversight of Palomar and current Municipal Service Review activities. The bill passed the Assembly in 2025 and is currently under review by the Senate Local Government Committee.

Introduced Legislation | Current Session

- **AB 1600 (Arambula, Joaquin)**
  Disadvantaged Communities: Farmworker Communities
  This bill would expand that definition of "disadvantaged communities" to include qualifying farmworker communities and require the agency, in consultation with relevant state departments, to update screening tools and guidance to ensure their inclusion in eligibility determinations and benefit calculations. For LAFCOs, this change would affect Municipal Service Reviews and Sphere of Influence updates – if passed – by requiring evaluation of service needs for these newly expanded populations. Introduced in January 2026, the bill is currently moving through the Assembly.

- **AB 2083 (Jackson, Corey)**
  Moreno Valley-Perris Childcare Special District
  The proposed *Moreno Valley-Perris Childcare Special District Act* would create a new special district covering the cities of Moreno Valley and Perris and their Spheres of Influence. The district's purpose is to expand childcare capacity and operate universal childcare programs. It would be governed by a five-member board appointed by the two cities and other designated entities. The board would develop a service plan for LAFCO and oversee district operations, including authority to hire staff and operate or contract for childcare facilities. Introduced in February 2026, the bill is currently awaiting referral to the appropriate policy committee.

- **SB 802 (Ashby, Angelique)**
  Sacramento Area Housing and Homelessness Agency
  This bill proposes the joint powers authority currently operating as the Sacramento Housing and Redevelopment Agency be revamped to the Sacramento Area Housing and Homelessness Agency to orchestrate all housing and homelessness services across Sacramento County through a regional and centralized approach. This bill uniquely mandates the Sacramento LAFCO to form and appoint an independent task force to facilitate the consolidation of multiple entities into the new agency, which represents an ad hoc expansion of LAFCO duties into regional housing and homelessness governance. This bill passed the Senate in 2025 and was amended in the Assembly on January 26, 2026. It's currently under review by the Assembly Committee on Housing and Community Development. San Diego LAFCO is monitoring this bill, as its provisions may provide relevant homelessness development services and governance evaluation options given its alignment with our current workplan project on homelessness services in the San Diego region.

- **SB 910 (Seyarto, Kelly)**
  Municipal Water Districts Water Service: Indian Lands
  The bill extends existing law that allows municipal water districts, under certain conditions, to apply to LAFCO to provide water service to eligible Indian lands located outside district boundaries. The current authorization, set to expire on January 1, 2027, would be extended to January 1, 2032. The bill creates a state-mandated local program but specifies that no state reimbursement is required. Introduced in January 2026, the bill is currently awaiting referral to the appropriate policy committee.

- **SB 1291 (Gonzalez, Lena)**
  Drinking Water: Consolidation
  This bill builds on the State's efforts to address water system fragmentation in disadvantaged communities by expanding the State Water Resources Control Board's authority to order consolidations. For LAFCOs, the measure would streamline the change of organization process for affected water districts and may allow certain actions to proceed without standard protest proceedings to support the delivery of safe and affordable water. Introduced in February 2026, the bill was amended and re-referred to the Senate Committee on Rules.

Pending Legislation | UC Berkely Report Legislation

Developed under the Commission's adopted workplan and informed by a University of California Berkeley report, the proposal sought to strengthen LAFCO authority and accountability in addressing water and wastewater-related public health and safety concerns, while expanding transparency requirements for affected agencies and mobile home park community water systems. While the bill did not move forward this session, San Diego LAFCO staff will continue refining the proposal with stakeholders for introduction in 2027. The Commission has also tentatively directed staff to continue this effort by identifying it as a medium-priority project in the recently approved draft workplan (No. 17) and budget.

ANALYSIS

None.

RECOMMENDATION

This item is presented to the Committee for information only.

ALTERNATIVES FOR ACTION

None.

PROCEDURES FOR CONSIDERATION

This item has been placed on the Committee's agenda as part of the consent calendar. A successful motion to approve the consent calendar will include taking affirmative action on the staff recommendation unless otherwise specified by the Committee.

On behalf of staff,

Joelle Burila

Joelle Burila
Analyst I

San Diego County
Local Agency Formation Commission
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5a

AGENDA REPORT
Business | Discussion + Possible Action

April 17, 2026

TO: Special Districts Advisory Committee

FROM: Keene Simonds, Executive Officer
Priscilla Mumpower, Assistant Executive Officer

SUBJECT: **Adopted Draft Workplan and Budget for 2026-2027**

SUMMARY

The Special Districts Advisory Committee (Committee) will review a draft workplan and budget for 2026-2027, which were tentatively adopted by the Commission at its March 2, 2026 meeting. Both items continue current priorities and funding levels with targeted enhancements. The draft workplan largely rolls forward the existing special project commitments from this fiscal year that are expected to remain active past July 1st, anchored by continuing high-priority municipal service reviews involving wholesale water service providers, healthcare districts, and SANDAG. The total budget – combining operating and non-operating units – is proposed to decrease overall by (8.2%) to $2.904 million in balanced expenses and revenues, largely attributable to the winddown of grant activities. The operating budget is set to increase 3.4% – or $90,379 – primarily driven by the addition of a ninth full-time position (Analyst I) and a preapproved cost-of-living adjustment, with costs partially offset through reduced consultant usage. Agency apportionments, however, are proposed to increase 18.7% – or $407,580 – over the current fiscal year, exceeding the growth in operating expenses and entirely attributable to eliminating reserves as offsetting revenues. The item is for Committee review and feedback with the opportunity to forward specific recommendations for consideration ahead of final Commission action in May.

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BACKGROUND

San Diego LAFCO is responsible under State law to adopt a proposed budget by May 1st and a final budget by June 15th. A mandatory review by all local funding agencies is required between the two adoption periods. State law also specifies the proposed and final budgets must be equal to the budget adopted for the previous fiscal year unless LAFCO formally finds that reduced funding will still allow it to meet its regulatory and planning duties.

DISCUSSION

This agenda item is for the Committee to review a draft workplan and budget for 2026-2027 following tentative approval by the Commission at its March 2, 2026 meeting. Each item is addressed in turn below.

Draft Workplan

The draft workplan builds on the current fiscal year workplan and refined by ongoing Commission feedback and the rolling five-year study schedule. These inputs produce a workplan with 30 special projects organized across three priority tiers: high, medium, and low. Priority placement generally follows a queuing order with active and new projects largely divided between the top and bottom halves, respectively. More than 20 additional projects are listed as bullpen items – otherwise merited activities the Commission may choose to advance now or simply telegraph with respect to preparing future workplans. A full listing of all workplan projects is provided as Attachment One.

Draft Budget | Operating Expenses and Revenues

The draft budget has been developed in conjunction with funding the referenced workplan and proposes total balanced expenses and revenues at $2.904 million. These amounts are divided between operating and non-operating units and collectively represent a decrease of (8.2%) – or ($259,622) – from the current fiscal year. The overall decrease is largely attributable to the winddown of grant work in non-operating units and does not reflect the underlying trend in day-to-day agency activities. The operating budget – covering ongoing staffing, services, and supplies – is proposed to increase 3.4% from $2.681 million to $2.771 million, a net change of $90,379. A full ledger listing of the draft budget is provided as Attachment Two.

ANALYSIS

San Diego LAFCO's draft workplan and budget for 2026–2027 largely reflects a continuation of current priorities and funding levels with targeted enhancements. This continuity is reflected in the draft workplan by maintaining the Commission's practice of setting a full and proactive agenda with 30 special projects over the 12-month period, anchored by continuing to advance LAFCO's municipal service review program. The continuity extends to the draft budget through a preapproved cost-of-living adjustment and relatively modest merit advancements for eligible employees. The most notable enhancement involves expanding

full-time staffing from 8.0 to 9.0 positions with the addition of a new Analyst I position. The addition is substantially offset by reducing professional services spending, which directly addressing concerns about reliance on outside consultants. The overall increase in operating expenses falls below inflation at 3.4% and largely absorbed by non-discretionary cost adjustments in health insurance premiums, office lease escalations, and membership obligations. On the revenue side, the proposed increase in agency apportionments exceeds the growth in operating expenses with the difference entirely attributable to eliminating the use of reserves as offsetting revenue – a structural adjustment that follows several years of drawdowns and intentionally places the operating budget on a fully apportionment-funded basis without falling below prescribed policy thresholds.

RECOMMENDATION

Consider the adopted workplan and budget and provide feedback to staff as well as any formal recommendations and/or requests to the Commission.

ALTERNATIVES FOR ACTION

The following alternatives are available to the Committee:

Alternative One (recommended):
Take no action other than providing feedback to LAFCO staff.

Alternative Two:
Provide specific recommendations and/or requests directly to the Commission.

PROCEDURES FOR CONSIDERATION

This item has been placed on the agenda under the business calendar with the potential to take actions as described above. The following procedures are suggested.

1) Receive verbal presentation from staff unless waived.
2) Consider Committee preferences.

On behalf of the Executive Officer,



Priscilla Mumpower
Assistant Executive Officer

Attachments:

1) Draft Workplan
2) Draft Budget

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Proposed Draft Workplan FY 27

Rank	Level	Type	Name	Description
	HIGH PRIORITY			
1	High	Statutory	MSR | Wholesale Water Service Providers	Service-specific study on principal wholesale water suppliers – CWA (comprehensive) + MET (abbreviated)
2	High	Statutory	MSR | San Diego County Healthcare Districts	Service-specific study of healthcare districts in San Diego County; macro focus with micro addendum separately planned
3	High	Statutory	MSR | SANDAG	Agency-specific study of SANDAG covering core municipal functions: transportation, housing, + climate adaption
4	High	Statutory	La Jolla CFA	Perform independent assessment of financial viability - including developing key assumptions and service benchmarks
5	High	Administrative	Recruit + Onboard New Analyst	Expand staffing from 8.0 to 9.0 FTE through recruitment and onboarding
6	High	Statutory	MSR | San Marcos Region	Regional study on City of San Marcos + local special districts: Vallecitos WD, San Marcos FPD, Vista ID
7	High	Statutory	MSR | Vista Region	Regional study on City of Vista and local special districts: Buena SD
8	High	Statutory	MSR | Solana Beach – Del Mar Region	Regional study of mid coast I-5 municipalities - Solana Beach and Del Mar - and special districts: Santa Fe ID
9	High	Statutory	MSR | San Diego Unified Port District	Agency-specific study of the Port and core functions: harbor, recreation, public safety, + community development
10	High	Administrative	White Paper | Public Recreation @ City Reservoirs	Examine public recreation at City of SD's unincorporated reservoirs + potential governance options to enhance access
	MEDIUM PRIORITY			
11	Medium	Administrative	Website Refresh + Content Expansion	Consultant-led redesign with enhanced end-user features and expanded content
12	Medium	Administrative	Alliance of LAFCOs	Formalize Alliance organization, scope, and deliverables with member partners
13	Medium	Statutory	Special Study | Oceanside SCHD	Financial analysis of SCHD revenues/expenses and potential governance alternatives with stakeholder group
14	Medium	Administrative	Legislative | AB 356 (Darshana Patel)	Support two-year bill and stakeholder group assessing north county healthcare needs
15	Medium	Statutory	MSR | South Coast Region I – Cities	Region-specific study on south coast cities: Chula Vista and National City
16	Medium	Statutory	MSR | South Coast Region II - Districts	Region-specific study on south coast districts: South Bay WD, Sweetwater, Bonita Sunnyside FPD, Sweetwater FPD
17	Medium	Administrative	Legislative | UC Berkely Report	Work with stakeholders in developing bill consistent with UCB report and find author for 2027 session
18	Medium	Administrative	MSR | Healthcare Districts: Addendum	Assess community healthcare needs, resources, and potential governance alternatives;
19	Medium	Administrative	Outside Audit | FY2026	Independent audit of FY26 financial statements with supplemental information
20	Medium	Administrative	Special Districts Advisory Committee	Administrative support with benchmark of holding three SDAC meetings in FY2026
	LOW PRIORITY			
21	Low	Administrative	Cities Advisory Committee	Administrative support with benchmark of holding two CAC meetings in FY2026
22	Low	Statutory	Special Study | Escondido + Rincon	Study options to consolidate (functional and political) the City of Escondido and Rincon del Diablo MWD
23	Low	Administrative	Legislator Outreach	Launch formal outreach program with benchmark of meeting with each local State representative in FY27
24	Low	Administrative	Annual Local Agency Directory	Update and publish annual local agency directory subject to LAFCO oversight
25	Low	Administrative	RCD Ad Hoc Committee: Part II	Complete part II of RCD boundary true ups to inform sphere updates for local RCDs
26	Low	Administrative	Commissioner Onboarding	Develop digital toolkit to orient new Commissioners to LAFCO operations
27	Low	Administrative	Annual SOI-MSR Registry	Update and publish registry of all recorded SOI and MSR actions
28	Low	Administrative	Website and Social Media Tracking	Launch digital performance tracking program to measure visits, media reach, + engagement; establish baselines
29	Low	Administrative	Digital Outreach	Produce videos spotlighting special projects and explaining LAFCO duties
30	Low	Administrative	County Planning Groups	Establish formal communications with County Planning/Sponsor Groups; benchmark of three presentations in FY2026

BULLPEN - Queued for Future Action

Statutory	Policy | Budget Committee	Adopt policies establishing and tasking a standing budget committee and related guiding provisions
Statutory	Pilot Grant Program	Establish pilot program to explore grant opportunities to help fund special projects at LAFCO
Statutory	MSR | City of San Diego	Agency-specific study and core municipal service functions (water, wastewater, public safety, etc.)
Statutory	MSR | Silver strand Cities	Region specific study covering Cities of Imperial Beach and Coronado
Administrative	Policy | Officer Rotations	Adopt policies formalizing chair and vice chair rotation system and related guiding provisions
Administrative	Legislative Proposal | SD LAFCO Composition	Explore options and pursue preferred composition change to establish odd number of voting members
Statutory	MSR | San Diego County Wastewater JPAs	Service-specific study covering three JPAs providing public wastewater services: Encinitas, San Elijo, and Metro
Statutory	White Paper | Community Choice	Evaluate the scope and scale of CCAs in SD County and connectivity to LAFCO duties and interests
Statutory	Outreach to Sunset/Melrose "Island"	Targeted outreach to the island between Oceanside + Vista to assess service needs + possible annexation interests
Administrative	Service + Fiscal Indicators	Develop online browser feature to depict service + fiscal indicators among local agencies in SD County
Administrative	Liaison with Local Tribes	Establish communication protocols with respect to shared interests in regional services + CEQA consultations
Statutory	Morro Hills CSD Follow Up	Coordinate and/or otherwise facilitate discussions with County Sheriff to enhance traffic enforcement within the CSD
Statutory	Policy Review | Health + Safety Fee Reductions	Review options to revise existing fee reductions for proposals/requests involving public health or safety threats
Administrative	LAFCO Meeting Room	Explore opportunities to secure a dedicated LAFCO meeting room with scaled dais and A/V enhancements
Statutory	White Paper | Garbage + Landfill Services	Evaluate the scope and scale of garbage collection and disposal services in SD County
Statutory	White Paper | School Districts	Evaluate scope and scale of school districts and their baseline capacities for reference in municipal service reviews
Statutory	Policy Review | Island Annexations	Consider options to define "substantially surrounded" and provide related mapping services
Administrative	LAFCO Workshop	Organize a special workshop for the Commission to discuss strategic objectives over the next five-year period
Administrative	Public Access Television	Establish public broadcasting LAFCO meetings on local government channels
Administrative	Procedural Flow Charts	Create user friendly flow charts for various LAFCO statutory processes for online publication
Statutory	Policy | Fee Schedule Update	Review and update fee schedule to sync with current costs and related considerations
Statutory	Policy | CEQA Guidelines	Review and update existing CEQA Implementation guidelines relative to current statute and best practices
Statutory	Disadvantaged Unincorporated Communities	Update DUC mapping designations (DUC) in San Diego County based on current census information
Statutory	Applicant Procedures	Streamline application materials and establish updated filing protocols
Administrative	Local Agency Finder Tool	Develop online feature for users to enter address to identify all overlapping local jurisdictions (cities and districts)
Statutory	Policy | Commission Rule No. 4	Modernize Rule No. 4 and its provisions to regulate special districts' service functions and classes
Statutory	White Paper | JPAs	Evaluate the status of JPA filings in SD County relative to LAFCO's task in SB 1261
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San Diego County Local Agency Formation Commission

Regional Service Planning | Subdivision of the State of California

		FY2025			FY2026			FY2027		
EXPENSES		**Adopted**	**Amendment**	**Actuals**	**Adopted**	**Amendment**	**Projected**	**Draft**	**Change $**	**Change %**
Salaries and Benefits Unit										
Account	Description									
51110 +	Salaries and Per Diems	898,906	898,906	892,617	986,200	986,200	968,221	1,144,898	158,698	16.1%
51410	Retirement - SDCERA	350,146	350,146	352,251	384,503	384,503	374,744	316,454	(68,050)	-17.7%
51415	Retirement - OPEB	10,196	10,196	9,047	11,112	11,112	8,846	12,521	1,409	12.7%
51450	Payroll Taxes	65,044	65,044	63,697	71,457	71,457	66,397	79,762	8,305	11.6%
51510 +	Group Insurance	143,481	143,481	115,039	134,394	134,394	124,480	164,931	30,537	22.7%
51560	Unemployment Insurance	1,000	1,000	362	1,000	1,000	500	1,000	-	0.0%
		1,468,773	1,468,773	1,433,013	1,588,667	1,588,667	1,543,188	1,719,566	130,899	8.2%
Services and Supplies Unit										
Account	Description									
52074	Communications	42,299	42,299	40,596	50,726	50,726	62,027	46,960	(3,766)	-7.4%
52138	General Liability Insurance	14,194	14,194	15,599	15,599	15,599	16,775	16,775	1,176	7.5%
52178	Vehicle - Maintenance	1,000	1,000	1,814	1,000	1,000	1,200	1,100	100	10.0%
52182	Vehicle - Fuel	500	500	490	500	500	500	500	-	0.0%
52270	Memberships	38,736	38,736	25,467	34,807	34,807	18,209	48,893	14,086	40.5%
52304	Miscellaneous	50	50	18	50	50	8	50	-	0.0%
52330	Office: General Support	12,380	12,380	11,066	13,217	13,217	10,340	7,500	(5,717)	-43.3%
52332	Office: Postage USPS	250	250	495	250	250	202	250	-	0.0%
52334	Office: Design + Printing	23,000	23,000	12,090	22,500	22,500	22,500	24,500	2,000	8.9%
52344	Office: Supplies + Furnishings	12,100	12,100	13,998	10,300	10,300	12,865	10,500	200	1.9%
52354	Office: County Mail Services	10,000	10,000	7,817	10,000	10,000	9,686	10,000	-	0.0%
* 52370.1	Professional Services - Consultants	445,767	698,558	698,558	566,600	566,600	538,345	415,000	(151,600)	-26.8%
* 52370.2	Professional Services - Legal	-	-	-	-	-	-	80,000	80,000	
52490	Publications + Legal Notices	8,500	8,500	21,142	7,000	7,000	7,676	7,700	700	10.0%
52504	Leases: Equipment	4,500	4,500	3,335	4,000	4,000	3,269	4,000	-	0.0%
52530	Leases: Office Space	154,308	154,308	157,167	158,688	158,688	163,397	166,959	8,271	5.2%
52550	Special: AB87 County Overhead	33,000	33,000	57,293	58,000	58,000	60,739	60,739	2,739	4.7%
52566	Special: Minor Equipment	-	-	3,699	-	-	348	-	-	0.0%
52610	Training-Continued Education	2,700	2,700	14,193	2,700	2,700	3,000	8,040	5,340	197.8%
52612	Employee Auto + Reimbursements	8,700	8,700	11,068	8,700	8,700	8,700	8,700	-	0.0%
52622	Out of County Training-Outreach	15,050	15,050	23,771	15,050	15,050	7,500	21,000	5,950	39.5%
52721	IT Reimbursements: Network	18,000	18,000	18,193	18,000	18,000	18,752	18,000	-	0.0%
52723	IT Reimbursements: Data Center	30,000	30,000	12,504	27,000	27,000	9,496	27,000	-	0.0%
52725 +	IT Reimbursements: Financial Systems	25,000	25,000	18,083	23,000	23,000	16,171	23,000	-	0.0%
52732	IT Reimbursements: Desktop	30,000	30,000	26,744	30,000	30,000	27,979	30,000	-	0.0%
52734	IT Reimbursements: Help Desk	2,331	2,331	1,608	2,331	2,331	1,491	2,331	-	0.0%
52750	IT Reimbursements: Equipment	25,000	25,000	6,389	10,000	10,000	6,743	10,000	-	0.0%
52758	Fleet Reimbursements: Lease	2,000	2,000	1,986	2,000	2,000	2,000	2,000	-	0.0%
		959,364	1,212,155	1,205,183	1,092,018	1,092,018	1,029,917	1,051,497	(40,521)	-3.7%
	OPERATING EXEPENSE TOTAL	2,428,138	2,680,929	2,638,196	2,680,685	2,680,685	2,573,105	2,771,063	90,379	3.4%

Note: It is proposed Professional Services be divided into two accounts going forward: Consultants and Legal

EXPENSES CONTINUED...		FY2025			FY2026			FY2027		
		Adopted	Amended	Actuals	Adopted	Amended	Projected	Draft	Change $	Change %
Non Operating Unit										
Account	Description									
51421	Debt Service: OPEB Bonds	34,092	34,092	33,591	33,000	33,000	33,000	33,000	-	-
85000	Grant Award Payments	450,000	450,000	198,478	450,000	450,000	450,000	100,000	(350,000)	(1)
		484,092	484,092	232,069	483,000	483,000	483,000	133,000	(350,000)	(1)
	EXPENSE TOTALS	2,912,230	3,165,021	2,870,265	3,163,685	3,163,685	3,056,105	2,904,063	(259,621)	-8.2%

REVENUES		FY2025			FY2026			FY2027		
		Adopted	Amended	Actuals	Adopted	Amended	Projected	Draft	Change $	Change %
Intergovernmental Unit										
Account	Description									
45918.1	Apportionments | County	623,997	623,997	623,997	654,902	654,902	654,902	739,695	84,793	12.9%
45918.2	Apportionments | Cities (less SD)	623,997	623,997	623,997	654,902	654,902	654,902	739,695	84,793	12.9%
45918.3	Apportionments | San Diego	312,108	312,108	312,108	327,566	327,566	327,566	369,977	42,411	12.9%
45918.4	Apportionments | Special Districts	623,997	623,997	734,786	544,113	544,113	544,113	739,695	195,582	35.9%
		2,184,098	2,184,098	2,294,888	2,181,483	2,181,483	2,181,483	2,589,063	407,580	18.7%
Service Charges Unit										
Account	Description									
46234	Application Fees	200,000	200,000	212,386	200,000	200,000	100,000	200,000	-	0.0%
		200,000	200,000	212,386	200,000	200,000	100,000	200,000	-	0.0%
Miscellaneous										
Account	Description									
44105	Interest and Dividends	15,000	15,000	9,084	15,000	15,000	15,000	15,000	-	0.0%
47540	Reserves	63,132	181,492	181,492	317,202	317,202	317,202	-	(317,202)	-100.0%
		78,132	196,492	190,576	332,202	332,202	332,202	15,000	(317,202)	-95.5%
	OPERATING REVENUE TOTAL	2,462,230	2,580,590	2,697,850	2,713,685	2,713,685	2,613,685	2,804,063	90,378	3.3%
Non-Operating Unit										
Account	Description									
85000	Grant Awards	450,000	450,000	172,415	450,000	450,000	450,000	100,000	(350,000)	-77.8%
		450,000	450,000	172,415	450,000	450,000	450,000	100,000	(350,000)	-77.8%
	REVENUE TOTALS	2,912,230	3,030,590	2,870,265	3,163,685	3,163,685	3,063,685	2,904,063	(259,622)	-8.2%
TOTAL NET		**-**		**(0)**	**-**		**7,580**	**-**		

BEGINNING CASH BALANCE - July 1st
(spendable - unrestricted)

	Total	/ Committed	/ Assigned	/ Unrestricted	% of Budget	Budgeted Op. Expenses
FY 2020	1,317,700	550,000	125,000	642,700	33.54%	1,916,300
FY 2021	1,690,769	550,000	125,000	1,015,769	53.01%	1,916,300
FY 2022	1,637,178	750,000	125,000	762,178	39.36%	1,936,348
FY 2023	1,547,565	750,000	62,500	735,065	36.61%	2,007,776
FY 2024	1,637,356	750,000	125,000	762,356	33.72%	2,260,986
FY 2025	1,732,010	750,000	100,000	882,010	36.32%	2,428,138
FY2026	**1,671,791**	**650,000**	**100,000**	**921,791**	**34.39%**	**2,680,685**