San Diego County
Local Agency Formation Commission
Regional Service Planning | Subdivision of the State of California

4b

AGENDA REPORT
Consent | Information

July 17, 2026

TO: Special Districts Advisory Committee

FROM: Priscilla Mumpower, Assistant Executive Officer

SUBJECT: **Report on Adopted 2026-2027 Workplan**

SUMMARY

The Special Districts Advisory Committee (Committee) will receive a report on the Commission's recently adopted Fiscal Year 2026-2027 workplan for information only.

BACKGROUND

San Diego LAFCO adopted its Fiscal Year 2026-2027 workplan at a public hearing in May 2026. The workplan includes 30 special projects organized into two categories—statutory and administrative—with priority assignments established by the Commission.

DISCUSSION

This item serves as the Committee's first report on the Commission's adopted Fiscal Year 2026-2027 workplan. A brief summary of returning and new projects follows.

Returning Projects

Of the 30 projects, 19 were carried forward from the prior fiscal year, reflecting the multi-year nature of many of the Commission's larger initiatives. Returning high-priority projects include the Healthcare Districts Municipal Service Review (MSR), SANDAG MSR, and two major white papers examining homeless services and public recreation opportunities at City of San Diego-owned reservoirs.

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New Projects

Eleven projects were added to the workplan to address emerging Commission priorities and statutory responsibilities. Many of these newly initiated efforts are in the early stages and include, among others, the Comprehensive Fiscal Analysis associated with the proposed incorporation of La Jolla, recruitment of an additional analyst, and a review of LAFCO Policy L-107 (Jurisdictional Issues Associated with Proposed or Pending Changes of Organization or Reorganization). While the latter two projects are anticipated to be completed during the current fiscal year, the Comprehensive Fiscal Analysis is expected to extend beyond the current fiscal year due to the complexity and statutory nature of the incorporation process.

Staff anticipates providing the Committee with periodic reports throughout the fiscal year, particularly on projects involving special districts or those of regional significance.

A complete listing of all 30 workplan projects is provided as Attachment One.

ANALYSIS

None.

RECOMMENDATION

This item is presented to the Committee for information only.

ALTERNATIVES FOR ACTION

None.

PROCEDURES FOR CONSIDERATION

This item has been placed on the Committee's agenda as part of the consent calendar. A successful motion to approve the consent calendar will include taking affirmative action on staff recommendation unless otherwise specified by the Committee.

On behalf of the Executive Officer,



Priscilla Mumpower
Assistant Executive Officer

Attachment:

1) 2026-2027 Workplan Status

ADOPTED WORKPLAN FY2026-2027

Status as of July 10, 2026

■ Pending ■ Underway ■ Near Complete ■ Complete

Ongoing Priorities

Type	Project	Description
Statutory	**Applicant Proposals and Requests**	Prioritize resources to address applicant proposals and related requests
Administrative	**Targeted LAFCO Presentations**	Coordinate timely public outreach; emphasis on informing stakeholders ahead of MSR work
Statutory	**Workplan and Budget Management**	Actively manage the workplan and budget resources with regular updates to the Commission

FY2026-2027 Priorities

#	Type	Project	Description	Status
HIGH PRIORITY				
1	*Statutory*	**MSR | Healthcare Districts**	Macro service-specific study of the four healthcare districts in San Diego County	**Underway**
2	*Statutory*	**MSR | SANDAG**	Agency-specific study of SANDAG (transportation, housing, + climate adaption planning)	**Underway**
3	*Statutory*	**MSR | Carlsbad-Encinitas Region: Part II**	Part II of Regional Study Covering Encinitas, Leucadia WD, Olivenhain MWD + San Dieguito WD	**Near Complete**
4	*Statutory*	**Proposed Incorporation: La Jolla CFA**	Independent assessment of financial viability and developing key assumptions + benchmarks	**Underway**
5	*Administrative*	**White Paper | Homeless Services**	Evaluate the scope-scale of homeless services in SD County + potential governance options	**Underway**
6	*Statutory*	**MSR | San Marcos Region**	Regional study on City of San Marcos + special districts (Vallecitos and San Marcos FPD)	**Pending**
7	*Statutory*	**MSR | Vista Region**	Regional study on City of Vista + special districts (Buena SD and Vista ID)	**Pending**
8	*Administrative*	**White Paper | Recreation @ City Reservoirs**	Examine public recreation at City of SD's unincorporated reservoirs + governance alternatives	**Underway**
9	*Administrative*	**Recruit + Onboard New Analyst**	Expand staffing from 8.0 to 9.0 FTE through recruitment and onboarding	**Pending**
10	*Statutory*	**Special Study | Oceanside SCHD**	Financial analysis of SCHD revenues/expenses + governance alternatives with stakeholder group	**Underway**

FY2026-2027 Priorities *(continued)*

#	Type	Project	Description	Status
MEDIUM PRIORITY				
11	*Statutory*	**MSR | City of San Diego**	Agency-specific study covering core municipal functions (water, wastewater, public safety, etc.)	**Pending**
12	*Administrative*	**Alliance of LAFCOs**	Formalize Alliance organization, scope, and deliverables with member partners	**Underway**
13	*Administrative*	**Website Refresh + Content Expansion**	Consultant-led redesign with enhanced end-user features and expanded content	**Near Complete**
14	*Administrative*	**Policy Update | L-107**	Review and potential update to policy covering jurisdictional disputes + applicant proposals	**Pending**
15	*Statutory*	**MSR | San Diego Unified Port District**	Agency-specific study covering harbor, recreation, public safety, + community development	**Pending**
16	*Statutory*	**MSR | Solana Beach – Del Mar Region**	Regional study on mid coast I-5 municipalities (Solana Beach + Del Mar) & Santa Fe ID	**Pending**
17	*Administrative*	**Special Districts Advisory Committee**	Administrative support with benchmark of holding three SDAC meetings in FY2027	**Underway**
18	*Administrative*	**Cities Advisory Committee**	Administrative support with benchmark of holding two CAC meetings in FY2027	**Underway**
19	*Statutory*	**MSR | South Coast Region I – Cities**	Region-specific study on Cities of Chula Vista and National City	**Pending**
20	*Statutory*	**MSR | South Coast Region II – Districts**	Region-specific study on South Bay WD, Sweetwater, Bonita Sunnyside FPD, Sweetwater FPD	**Pending**
LOW PRIORITY				
21	*Administrative*	**Legislative | Adding a Ninth Member**	Work with legislature to add 9th voting member to resolve the structural tie-vote vulnerability	**Pending**
22	*Administrative*	**Outside Audit | FY2026**	Independent audit of FY26 financial statements with supplemental information	**Pending**
23	*Administrative*	**Nominations + Elections | Special Districts**	Process ISDSC nominations/elections for new four-year Regular + Alternate seat terms	**Pending**
24	*Administrative*	**Alternate Public Member**	Process noticing and recruitment for new four-year term for Alternate	**Pending**
25	*Administrative*	**Legislative Proposal | UC Berkeley Report**	Develop bill with stakeholders consistent with UCB report and find author for 2027 session	**Underway**
26	*Administrative*	**Legislative Proposal | AB 356 (Patel)**	Support two-year bill and stakeholder group assessing north county healthcare needs	**Underway**
27	*Statutory*	**MSR | Healthcare Districts: Addendum**	Assess community healthcare needs, resources, and potential governance alternatives	**Pending**
28	*Administrative*	**Annual Local Agency Directory**	Update and publish annual local agency directory subject to LAFCO oversight	**Pending**
29	*Statutory*	**RCD Ad Hoc Committee: Part II**	Complete part II of RCD boundary true ups to inform sphere updates for local RCDs	**Underway**
30	*Administrative*	**Annual SOI-MSR Registry**	Update and publish annual registry of all recorded SOI and MSR actions	**Pending**

Bullpen – Queued for Future Consideration and/or Action

Type	Project	Description
Statutory	**Policy Review | Health + Safety Fee Reductions**	Review options to revise existing fee reductions for proposals/requests involving public health or safety threats
Statutory	**Special Study | Escondido + Rincon**	Study options to consolidate (functional and political) the City of Escondido and Rincon del Diablo MWD services
Administrative	**Commissioner Onboarding**	Develop digital toolkit to orient new Commissioners to LAFCO operations
Administrative	**Legislator Outreach**	Launch formal outreach program with benchmark of meeting with each local State representative in FY27
Administrative	**Website and Social Media Tracking**	Launch digital performance tracking program to measure visits, media reach, + engagement; establish baselines
Administrative	**County Planning Groups**	Establish formal communications with County Planning/Sponsor Groups; benchmark of three presentations in FY2026
Administrative	**Digital Outreach**	Produce videos spotlighting special projects and explaining LAFCO duties
Statutory	**Policy | Budget Committee**	Adopt policies establishing and tasking a standing budget committee and related guiding provisions
Statutory	**Pilot Grant Program**	Establish pilot program to explore grant opportunities to help fund special projects at LAFCO
Statutory	**MSR | Silver Strand Cities**	Region specific study covering Cities of Imperial Beach and Coronado
Administrative	**Policy | Officer Rotations**	Adopt policies formalizing chair and vice chair rotation system and related guiding provisions
Administrative	**Legislative Proposal | SD LAFCO Composition**	Explore options and pursue preferred composition change to establish odd number of voting members
Statutory	**MSR | San Diego County Wastewater JPAs**	Service-specific study covering three JPAs providing public wastewater services: Encinitas, San Elijo, and Metro
Statutory	**White Paper | Community Choice**	Evaluate the scope and scale of CCAs in SD County and connectivity to LAFCO duties and interests
Statutory	**Outreach to Sunset/Melrose "Island"**	Targeted outreach to the island between Oceanside + Vista to assess service needs + possible annexation interests
Administrative	**Service + Fiscal Indicators**	Develop online browser feature to depict service + fiscal indicators among local agencies in SD County
Administrative	**Liaison with Local Tribes**	Establish communication protocols with respect to shared interests in regional services + CEQA consultations
Statutory	**Morro Hills CSD Follow Up**	Coordinate and/or otherwise facilitate discussions with County Sheriff to enhance traffic enforcement within the CSD
Administrative	**LAFCO Meeting Room**	Explore opportunities to secure a dedicated LAFCO meeting room with scaled dais and A/V enhancements
Statutory	**White Paper | Garbage + Landfill Services**	Evaluate the scope and scale of garbage collection and disposal services in SD County
Statutory	**White Paper | School Districts**	Evaluate scope and scale of school districts and their baseline capacities for reference in municipal service reviews
Statutory	**Policy Review | Island Annexations**	Consider options to define "substantially surrounded" and provide related mapping services
Administrative	**LAFCO Workshop**	Organize a special workshop for the Commission to discuss strategic objectives over the next five-year period
Administrative	**Public Access Television**	Establish public broadcasting LAFCO meetings on local government channels
Administrative	**Procedural Flow Charts**	Create user friendly flow charts for various LAFCO statutory processes for online publication
Statutory	**Policy | Fee Schedule Update**	Review and update fee schedule to sync with current costs and related considerations
Statutory	**Policy | CEQA Guidelines**	Review and update existing CEQA Implementation guidelines relative to current statute and best practices
Statutory	**Disadvantaged Unincorporated Communities**	Update DUC mapping designations (DUC) in San Diego County based on current census information
Statutory	**Applicant Procedures**	Streamline application materials and establish updated filing protocols
Administrative	**Local Agency Finder Tool**	Develop online feature for users to enter address to identify all overlapping local jurisdictions (cities and districts)
Statutory	**Policy | Commission Rule No. 4**	Modernize Rule No. 4 and its provisions to regulate special districts' service functions and classes
Statutory	**White Paper | JPAs**	Evaluate the status of JPA filings in SD County relative to LAFCO's task in SB 1261
Administrative	**Policy | Cities Advisory Committee**	Coordinate with CAD in updating bylaws and related procedures to sync with current interests/priorities
Statutory	**Legislative Proposal | G.C. 56133**	Sponsor/facilitate amendments to clarify LAFCOs' authority to determine out-of-agency exemptions in (e)

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